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Securities identification code: 9616

June 9, 2020

To our shareholders:

TAKUMI UEDA President **KYORITSU MAINTENANCE CO., LTD.** 2-18-8 Sotokanda, Chiyoda-ku, Tokyo

NOTICE OF THE 41ST ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 41st Ordinary General Meeting of Shareholders of KYORITSU MAINTENANCE CO., LTD. (the "Company"), which will be held as described below.

The state of emergency declaration in relation to the novel coronavirus (COVID-19) has been lifted and the order to refrain from going out is loosening in stages. However, a need for vigilance is necessary until the crisis is over, giving particular caution to the possibility of a second wave of infections. Accordingly, in holding the Meeting, the Company will adopt appropriate measures to prevent infection to secure the safety of shareholders.

The Company notifies shareholders of the preventive measures on the date of the Meeting as in the following page (in Japanese only). We ask that you understand the situation and cooperate with us.

1. Date and Time: Friday, June 26, 2020 at 10:00 a.m. (Japan Standard Time)

(Reception to begin at 9:00 a.m.)

2. Venue: Bellesalle Tokyo Nihombashi B2F Event Hall

Tokyo Nihombashi Tower, 2-7-1 Nihombashi, Chuo-ku, Tokyo

Meeting Details

3. Purposes:

Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 41st Term (from April 1, 2019 to March 31, 2020), as well as the results of the audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
- 2. Non-Consolidated Financial Statements for the 41st Term (from April 1, 2019 to March 31, 2020)

Items to be resolved:

Proposal 1: Appropriation of surplus

Proposal 2: Election of fifteen (15) Directors (excluding Directors who are Audit and

Supervisory Committee Members)

4. Regarding the Exercise of Voting Rights:

For details, please refer to the "Procedures for Exercise of Voting Rights via the Internet" (in Japanese only).

* Concerning the customary practice of distributing "meal coupons" as gifts to attending shareholders, the Company will forgo distributing them on the day of the meeting from the perspective of preventing infection of shareholders and in the interest of fairness. Please find "meal coupons" that can be used from September 2020 and later in the "Shareholder Discount Coupon Book."

Reference Documents for the General Meeting of Shareholders

Proposals and reference information

Proposal 1: Appropriation of surplus

During the fiscal year under review, the dormitory business performed stably with an increase in exchange students from overseas, and an increase in the adoption of dormitory systems by corporate clients, among other factors while the hotel business originally was performing well after a strong start mainly due to continuing growth in the number of inbound tourists, and a rise in domestic demand for tourism, particularly for the early May Golden Week holidays. However, in the fourth quarter, the spread of the impact of COVID-19 caused sudden drops in inbound tourists, domestic leisure and corporate business demand, causing the Group's operating results to finish the year with a lower consolidated profit year on year. In terms of the Company's distribution policy, the Company has made a decision based on its basic stances of "returning profits to shareholders with dividends linked to earnings and business performance" and "providing shareholders with stable and steady returns over the long term." For the fiscal year under review we will pay a year-end dividend of 23 yen, which combined with the interim dividend gives an annual dividend of 45 yen, same as the previous fiscal year.

In addition, the Company will establish the internal reserves necessary to carry out far-sighted management policies at the appropriate times, including capital investment and development of new businesses in response to changes in the business environment at the same time.

The Company proposes the appropriation of surplus as follows:

- 1. Matters related to year-end dividends
 - (1) Type of dividend property

 Cash
 - (2) Allocation of dividend property and total amount thereof

23 yen per common share of the Company

Total amount of dividend: 896,769,586 yen

As a result, the dividend for the fiscal year under review, including the interim dividend, will be 45 yen per share, same as the previous fiscal year.

- (3) Effective date of distribution of dividends of surplus
 - June 29, 2020
- 2. Matters related to other appropriation of surplus
 - (1) Item of surplus to be decreased and amount of decrease Retained earnings brought forward: 5,400,000,000 yen
 - (2) Item of surplus to be increased and amount of increase

General reserve: 5,400,000,000 yen

Proposal 2: Election of fifteen (15) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of all thirteen (13) Directors (excluding three (3) Directors who are Audit and Supervisory Committee Members; hereinafter the same for this Proposal) will expire at the end of this General Meeting of Shareholders. We therefore propose the election of fifteen (15) Directors.

This Proposal has been reviewed by the Audit and Supervisory Committee and no objections to its implementation were raised.

The candidates for Directors are as follows:

Reference: List of candidates

No.	Name	Current Position and responsib	pilities in the Company	,
1	Haruhisa Ishizuka	Chairman		Reelection
2	Takumi Ueda	President		Reelection
3	Eisuke Inoue	Executive Director responsible for Dormitory Group		Reelection
4	Koji Nakamura	Executive Director responsible for Planning and Development Group		Reelection
5	Yukihiro Sagara	Executive Director responsible for Hotel Group		Reelection
6	Masahiro Ishii	Executive Director responsible for Management Group		Reelection
7	Satoru Ito	Director, General Manager of PKP Operations Division and Manager of East Japan Department		Reelection
8	Masaki Suzuki	Director, General Manager of Resorts Business Department and Manager of Operation Promotion Department		Reelection
9	Yoshio Kimizuka	Director, General Manager of Senior Life Business Department		Reelection
10	Hiroshi Yokoyama	Director, General Manager of Development Division		Reelection
11	Rie Momose	Director, General Manager of Food Division		Reelection
12	Shigeto Kubo	Outside Director	Independent Officer Outside Director	Reelection
13	Yasunobu Hirata	_	Independent Officer Outside Director	New election
14	Takayuki Hayakawa	_	Independent Officer Outside Director	New election
15	Keiko Oda		Independent Officer Outside Director	New election

Note: The name of Keiko Oda in the family register is Keiko Hosoai.

No.	Name (Date of birth)	Career summary, position and responsibilities in the Company	Number of the Company's shares owned
1	Haruhisa Ishizuka (October 21, 1947) Reelection Tenure as Director: 40 years	Sept. 1979 Establishment of the Company; President June 2006 Chairman (present position) [Significant concurrent positions outside the Company] Director and Adviser, Kyoritsu Estate Co., Ltd. Chairman, Kyoritsu Foods Business Co., Ltd. Councilor, KYORITSU INTERNATIONAL FOUNDATION President, Milestone International Japan Co., Ltd. Director, Yoei Holding Co., Ltd. Director, TERA Association Inc. Director, KYORITSU FOODS CO., INC. Audit and Supervisory Board Member, SHINSEI FOODS Co., Ltd. Audit and Supervisory Board Member, OT Comnet Co., Ltd. Councillor, KYORITSU IKUEIKAI	1,052,984
	years as a founder. The candi foresight, and leadership in c growth, and accordingly, the [Special interest between the c There is a commercial buildi	empany's management and contributed to the Company's developments, broad business knowledge we continuously raising corporate value will be necessary for the Company requests that he be reelected.	vith excellent ompany's future
2	Takumi Ueda (January 9, 1949) Reelection Tenure as Director: 20 years	Apr. 2000 Joined the Company June 2000 Director, General Manager of Group Operations Department Apr. 2002 Executive Vice President, General Manager of Administration Department May 2009 Executive Vice President responsible for Group Administration Supervisory Department Apr. 2016 Executive Vice President responsible for Group Administration and General Manager of PKP Operations Division Apr. 2017 President (present position) [Significant concurrent positions outside the Company] None	31,014
	2017, he has led managemen corporate culture that puts cu medium-term management p	lved in the management as Director of the Company for 20 years to as President of the Company. In order to realize the establishments attisfaction first and the Kyoritsu Jump Up Plan, which lan centering on the advanced development for quick creation of a sexperience, knowledge, and leadership will be necessary, and reelected.	nent of a is the new of solid business

No.	Name (Date of birth)	Career s	summary, position and responsibilities in the Company	Number of the Company's shares owned
3	Eisuke Inoue (May 17, 1959) Reelection Tenure as Director: 13 years	Director, K Audit and S Service Co Audit and S Ltd.	Supervisory Board Member, Kyoyu Foods Co.,	13,296
	for management as Director	olved in the Do r. He has extens a addition, the co be reelected as I	rmitory business and Senior Life business and has sive business experience in the Company and poss andidate has outstanding character and insight, an Director.	esses

No.	Name (Date of birth)	Career	summary, position and responsibilities in the Company	Number of the Company's shares owned
		Apr. 1995	Joined the Company	
		Apr. 1999	Manager of Accounting Division, Administration Department	
		May 2004	Executive Officer, Manager of General Finance and Accounting Division, Group Administration Department	
		June 2006	Director, Manager of General Finance and Accounting, and Manager of Management and Administration Division, Group Administration Department	
	Koji Nakamura	May 2008	Director responsible for Management Planning and Manager of General Planning Division, Manager of General Finance and Accounting Division, Group Administration Department	5,800
4	(June 10, 1962) Reelection	May 2010	Director, General Manager of Management Planning Department, Group Administration Supervisory Department	
	Tenure as Director:	Apr. 2016	Director, General Manager of Management Planning Department	
	14 years	Apr. 2018	Director, General Manager of Management Planning Department and Manager of IR Section	
		Apr. 2019	Executive Director responsible for Planning and Development Group (present position)	
			concurrent positions outside the Company] Lyoritsu Trust Co., Ltd.	
	business development, and has been responsible for m Company and possesses m	volved in manag operations in c anagement as D anagement know	irector] gement planning and financial accounting operation or porate planning and development, such as the Poirector. The candidate also has extensive business will will be addition, the candidate has outstanding uests that he be reelected as Director.	KP business and s experience in the
	[Special interest between the None	e candidate and	the Company]	

No.	Name (Date of birth)	Career s	ummary, position and responsibilities in the Company	Number of the Company's shares owned
		Nov. 1991	Joined the Company	
		May 2001	Executive Officer, Manager of Dormy Inn Business Division	
		June 2006	Director, Manager of HOTEL & SPA Division, and General Manager of Spa Therapy Division, Business Development Department	
		Oct. 2006	Director, General Manager of Hotel Business Department	
		May 2008	Director responsible for Dormy Inn, Hotel Business Department	
	VIII 6	May 2009	Director, General Manager of Dormy Inn Business Department, Hotel Business Supervisory Department	7,890
5	Yukihiro Sagara (March 17, 1964) Reelection Tenure as Director:	June 2011	Director, General Manager of Dormy Inn Business Department and Manager of West Japan Business Division, and Manager of Overseas Business Development Division, Hotel Business Supervisory Department	
	14 years	Apr. 2016	Director, General Manager of Dormy Inn Business Department	
		Apr. 2019	Executive Director responsible for Hotel Group (present position)	
		President, I	concurrent positions outside the Company] Kyoritsu Maintenance Korea Co., Ltd. H-SHIMA FORUM Co., Ltd.	
	[Reasons for nomination as c	andidate for Di	rector]	
			tel business and has been responsible for manage	
	candidate has outstanding cas Director.	haracter and in	e Company and possesses management knowledg sight, and accordingly, the Company requests that	
	[Special interest between the None	candidate and t	the Company]	

No.	Name (Date of birth)	Career	summary, position and responsibilities in the Company	Number of the Company's shares owned
		Nov. 1997	Joined the Company	
		May 2002	Manager of President's Office, Management Planning Department	
		May 2010	Manager of President's Office and Manager of Business Development Office	
		May 2011	Manager of General Affairs Division, Group Administration Supervisory Department and Manager of President's Office	
		Apr. 2013	Executive Officer, General Manager of Human Resources and General Affairs Department and Manager of General Affairs Division, Group Administration Supervisory Department and Manager of President's Office	
	Masahiro Ishii (October 25, 1963)	Apr. 2015	Executive Officer, General Manager of Human Resources and General Affairs Department, Group Administration Supervisory Department and Manager of President's Office	3,720
6	Reelection Tenure as Director: 5 years	June 2015	Director, General Manager of Human Resources and General Affairs Department, Group Administration Supervisory Department and Manager of President's Office	
	,	Apr. 2016	Director, General Manager of Human Resources and General Affairs Department and Manager of President's Office	
		Apr. 2018	Director, General Manager of Human Resources and General Affairs Department	
		Apr. 2019	Executive Director responsible for Management Group (present position)	
			concurrent positions outside the Company] upervisory Board Member, Builnet Co., Ltd.	
	facilities management, adve management as Director. To	olved in general ertising and public the candidate also addition, the control reelected as 1	all operations including human resources and generable relations, and systems, and has been responsible so has extensive business experience in the Comparadidate has outstanding character and insight, ar Director.	ole for any and possesses

[Special interest between the candidate and the Company]

Masahiro Ishii utilizes the employees' financing system of KYORITSU Group benefit program.

No.	Name (Date of birth)	Career	summary, position and responsibilities in the Company	Number of the Company's shares owned
		Mar. 1985	Joined the Company	
		May 2006	Executive Officer, Manager of Human Resources and General Affairs Division, Group Administration Department	
		June 2008	Director, Manager of Human Resources and General Affairs Division, Group Administration Department	
		Oct. 2012	Director, General Manager of Human Resources and General Affairs Department, Manager of Public Relations Division, General Manager of PKP Operations Division, and Manager of Planning and Sales Division, Group Administration Supervisory Department	
	1	Oct. 2013	Director, General Manager of PKP Operations Division	8,920
7	Satoru Ito (June 4, 1962)	Apr. 2014	Director responsible for New Business Planning, Group Administration Supervisory Department	- 7,
7	Reelection	Apr. 2016	Director responsible for PKP Operations Division	
	Tenure as Director: 12 years	Dec. 2016	Director, General Manager of PKP Operations Division	
		Apr. 2019	Director, General Manager of PKP Operations Division and Manager of Hokkaido Operations Department	
		Apr. 2020	Director, General Manager of PKP Operations Division and Manager of East Japan Department (present position)	
		[Significant None	concurrent positions outside the Company]	
	He has extensive business	volved in the PK experience in the character and in	The business and has been responsible for management company and possesses management knowledgesight, and accordingly, the Company requests that	e. In addition, the

[Special interest between the candidate and the Company]
None

No.	Name (Date of birth)	Career s	ummary, position and responsibilities in the Company	Number of the Company's shares owned		
		Sept. 1997 Oct. 1998 Jan. 2003	Joined the Company Joined Kyoritsu Trust Co., Ltd. Joined the Company			
		May 2009	Executive Officer, General Manager of Resorts Business Department, Hotel Business Supervisory Department			
		June 2011	Director, General Manager of Resorts Business Department, and Manager of East Japan Business Division, and Manager of Hotel Sales Promotion Division, Hotel Business Supervisory Department	4.660		
	Masaki Suzuki (November 14, 1968)	May 2012	Director, General Manager of Resorts Business Department, Hotel Business Supervisory Department	4,660		
8	Reelection	Apr. 2016	Director, General Manager of Resorts Business Department			
	Tenure as Director: 9 years	Apr. 2020	Director, General Manager of Resorts Business Department and Manager of Operation Promotion Department (present position)			
	[Significant concurrent positions outside the Company] None					
		outstanding cha	ence in the Company and possesses management laracter and insight, and accordingly, the Company the Company			
		May 2009	Joined the Company Executive Officer, Manager of Second Business Division, East Japan Department, Dormitory Business Supervisory Department			
		Apr. 2015	Executive Officer, General Manager of Dormitory Business Branch Office Supervisory Department, Dormitory Business Supervisory Department			
9	Yoshio Kimizuka (June 8, 1962)	June 2015	Director, General Manager of Dormitory Business Branch Office Supervisory Department, Dormitory Business Supervisory Department	3,110		
	Reelection	Nov. 2016	Director, General Manager of Senior Life Operations Division (present position)			
	Tenure as Director: 5 years	[Significant of None	concurrent positions outside the Company]			
	Director. He has extensive b	olved in the Ser ousiness experie outstanding cha	nior Life business and has been responsible for materice in the Company and possesses management aracter and insight, and accordingly, the Company	knowledge. In		

No.	Name (Date of birth)	Career s	ummary, position and responsibilities in the Company	Number of the Company's shares owned
		Nov. 1992 June 2007	Joined the Company Joined Builnet Co., Ltd. Executive Vice President of Builnet Co., Ltd.	
	6 36	Apr. 2009	President of Builnet Co., Ltd.	
		Apr. 2016	Joined the Company Executive Officer, General Manager of Business Development Department	18,904
	Hiroshi Yokoyama (February 20, 1962)	June 2016	Director, General Manager of Business Development Department	10,704
10	Reelection	Apr. 2019	Director, General Manager of Development Division (present position)	
	Tenure as Director: 4 years		concurrent positions outside the Company] yoritsu Estate Co., Ltd.	
	for management as Director.	The candidate ledge. In addiquests that he		mpany and
		Nov. 2005	Joined the Company	
		June 2011	Manager of Food Development Department, Food Division	
		Apr. 2016	Executive Officer, General Manager of Food Management Department and Manager of Food Management Division	
		Apr. 2019	Executive Officer, General Manager of Food Division	1,994
- 11	Rie Momose (March 3, 1970)	June 2019	Director, General Manager of Food Division (present position)	
11	Reelection		concurrent positions outside the Company] YORITSU FOODS CO., INC.	
	Tenure as Director: 1 year			
	as Director. She has extensiv	lved in executive business exputstanding cha	ion of the food business and has been responsible berience in the Company and possesses managemeracter and insight, and accordingly, the Company	ent knowledge. In

No.	Name (Date of birth)	Career s	ummary, position and responsibilities in the Company	Number of the Company's shares owned
		Apr. 1977	Joined Ministry of Land, Infrastructure, Transport and Tourism	
	6	Aug. 2010	Director-General of Railway Bureau, Ministry of Land, Infrastructure, Transport and Tourism	
		Sept. 2012	Deputy Vice-Minister, Minister's Secretariat, Ministry of Land, Infrastructure, Transport and Tourism	
	Shigeto Kubo	Aug. 2013	Commissioner of Japan Tourism Agency, Ministry of Land, Infrastructure, Transport and Tourism	_
	(January 15, 1954) Independent Officer	Sept. 2015	Retired from Ministry of Land, Infrastructure, Transport and Tourism	
12	Outside Director Reelection	June 2016	Director of Japan Travel and Tourism Association (present position)	
	Tenure as Outside Director: 1 year	June 2019	Outside Director of the Company (present position)	
	1 year		concurrent positions outside the Company] pan Travel and Tourism Association	
	the Company requests that he the end of the General Meeti [Special interest between the continuous None	ng of Shareho	he Company]	ector for a year at
		1		
		Dec. 1974	Joined Internal Medicine Division, University of Tokyo Hospital	
	(==)	June 1976	Staff member for internal medicine, Mitsui Memorial Hospital	
		July 1981	Research Fellow, University of Minnesota Division of General Internal Medicine	
		Apr. 1992	Director, Internal Medicine, University of Tokyo Hospital	_
	Yasunobu Hirata (August 29, 1948)	Apr. 2004	Manager, Cardiovascular Medicine, University of Tokyo Hospital	
	Independent Officer	Apr. 2013	Director, Tokyo Teishin Hospital	
13	Outside Director New election	Apr. 2019	Honorary Director, Tokyo Teishin Hospital (present position)	
	Tenure as Outside Director:	Honorary D	concurrent positions outside the Company] Director, Tokyo Teishin Hospital aber, Sleep Apnea Syndrome Support Center	
	treatment as a clinician and s organizational management	experience and student instruc- at a university, ice for the Cor- e be elected as	d knowledge acquired from many years of engagition as a university professor. He also has working hospitals and others. Therefore, the Company hampany's management and health and hygiene asponditude Director.	g experience in s determined that

No.	Name (Date of birth)	Career s	ummary, position and responsibilities in the Company	Number of the Company's shares owne
		Apr. 1972	Joined Sumitomo Mitsui Banking Corporation	
		Apr. 2006	Executive Officer, Head of East Japan Middle Market Banking Division III, Sumitomo Mitsui Banking Corporation	
	23	May 2009	Senior Managing Executive Officer, Ginsen Co., Ltd.	
		June 2010	President, Yoei Holding Co., Ltd. and President, Yoei Co., Ltd.	
	Takayuki Hayakawa	June 2013	Audit & Supervisory Board Member, Riken Technos Corporation	
	(February 16, 1954) Independent Officer	June 2016	Director, Audit & Supervisory Committee Member, Riken Technos Corporation	
14	Outside Director	N. 2017	(present position)	
	New election	May 2017	Director, TKP Corporation	
	Tenure as Outside Director:	May 2019	Auditor, TKP Corporation (present position)	
	-	[Significant concurrent positions outside the Company] Director, Audit & Supervisory Committee Member, Riken Technos Corporation Auditor, TKP Corporation		
	[Special interest between the c None	ı		
		Apr. 1994	Joined RSK Sanyo Broadcasting Co., Ltd.	
	aa	Jan. 2001	Contracted with IKUSHIMA PLANNING INC.	
		June 2005	President, JAT Inc. (present position)	
	The same of	Apr. 2017		
			Board Member, Regional Tourism Promotion Consortium	
	Keiko Oda	Dec. 2017		
	Keiko Oda (Name in family register: Keiko Hosoai) (February 15, 1972)	[Significant of President, J	Consortium Member, Cool Japan Public-Private Partnership Platform, Cabinet Office (present position) concurrent positions outside the Company] JAT Inc.	
15	(Name in family register: Keiko Hosoai)	[Significant of President, J	Consortium Member, Cool Japan Public-Private Partnership Platform, Cabinet Office (present position) concurrent positions outside the Company] [AT Inc. ool Japan Public-Private Partnership Platform,	
15	(Name in family register: Keiko Hosoai) (February 15, 1972) Independent Officer Outside Director	[Significant of President, J	Consortium Member, Cool Japan Public-Private Partnership Platform, Cabinet Office (present position) concurrent positions outside the Company] [AT Inc. ool Japan Public-Private Partnership Platform,	

Notes:
1. Shigeto Kubo, Yasunobu Hirata, Takayuki Hayakawa and Keiko Oda are candidates for Outside Director. The Company has designated Shigeto Kubo, Toshiaki Miyagi, Tokio Kawashima as independent officers as provided for by Tokyo Stock Exchange, Inc. and submitted notifications to the said Exchange. In addition, Yasunobu Hirata, Takayuki Hayakawa and Keiko Oda satisfy the requirements for independent officers as provided for by Tokyo

- Stock Exchange, Inc. The Company plans to submit notification to the said Exchange concerning their appointment as independent officers.
- 2. Pursuant to the provisions of Article 427, paragraph 1 of the Companies Act, the Company has entered into a limited liability agreement with Shigeto Kubo to limit the amount of his liability for damages under Article 423, paragraph 1 of the same Act. The limit of liability for damages under the agreement is the minimum liability limit amount as provided for by Article 425, paragraph 1 of the same Act. If the reelection of Shigeto Kubo is approved, the Company plans to renew the said agreement.
- 3. Pursuant to the provisions of Article 427, paragraph 1 of the Companies Act, the Company plans to enter into a limited liability agreement with Yasunobu Hirata, Takayuki Hayakawa and Keiko Oda to limit the amount of their liability for damages under Article 423, paragraph 1 of the same Act to the minimum liability limit amount as provided for by Article 425, paragraph 1 of the same Act.