Note: This English translation is an abridged version of the original notice in Japanese. In the event of a discrepancy, the Japanese version shall prevail.

#### TO OUR SHAREHOLDERS

June 10, 2020

**Securities code: 3205** 

**Daidoh Limited** 

1-16 Sotokanda 3-chome, Chiyoda-ku, Tokyo

# NOTICE OF THE 97th ORDINARY GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholder:

Please be informed that the 97th Ordinary General Meeting of Shareholders of Daidoh Limited (the "Company") will be held at 10:00 a.m. (the reception is scheduled to open at 9:00 a.m.) on Friday, June 26, 2020, at Tower Hall of Roppongi Academyhills on the 49th floor of Roppongi Hills Mori Tower, at 10-1 Roppongi 6-chome, Minato-ku, Tokyo.

When arriving at the meeting venue, please submit the enclosed Voting Form at the reception desk.

You may exercise your voting rights in writing as described below. Please review the attached Reference Materials for the Ordinary General Meeting of Shareholders and exercise your vote so that it reaches us no later than 6:30 p.m. on Thursday, June 25, 2020.

#### **Voting by Proxy via Postal Mail**

Please indicate "for" or "against" for each agenda item listed on the enclosed Voting Form and return it so that it reaches the Head Office of the Company no later than 6:30 p.m. on Thursday, June 25, 2020.

Souvenirs will not be provided to the shareholders attending the meeting. We appreciate your understanding.

Sincerely,

Tsukasa Nabewari Representative Director President & CEO

#### **MEETING AGENDA**

#### Items to be Reported:

- 1. The Business Report, the Consolidated Financial Statements and the Report of the Audit of the Consolidated Financial Statements by Accounting Auditors and the Board of Corporate Auditors for the 97th term from April 1, 2019, to March 31, 2020, will be reported at the meeting.
- 2. The Non-Consolidated Financial Statements for the 97th term from April 1, 2019, to March 31, 2020, will be reported at the meeting.

#### Items to be Resolved:

Item 1: Appropriation of Surplus
Item 2: Election of Six (6) Directors

Of the documents to be provided with this Notice, "Notes to the Consolidated Financial Statements" and "Notes to the Non-consolidated Financial Statements" are posted on our website (https://www.daidoh-limited.com/) on the Internet in accordance with laws and regulations and provisions of the Articles of Incorporation of the Company. Therefore, the attached documents to this Notice is a part of Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Accounting Auditor and the Corporate Auditors when they prepared the accounting audit report and the audit report, respectively.

#### **Means of Amendment Notice**

If there are any amendments to the Reference Materials for the Ordinary General Meeting of Shareholders, the Business Report, the Non-Consolidated Financial Statements or the Consolidated Financial Statements by the day before the Ordinary General Meeting of Shareholders, we will provide notification on our Website (https://www.daidoh-limited.com/).

Our response to coronavirus disease (COVID-19)

In order to prevent the spread of COVID-19, we will be holding this Ordinary General Meeting of Shareholders differently from the previous years as described below. We appreciate your kind understanding and your cooperation.

Please consider foremost your safety and your family's. We request you to exercise your voting rights by sending back the enclosed Voting Form in advance from the perspective of preventing the spread of the disease, and we strongly recommend to refrain from attending the meeting on the day. Especially, shareholders who may have high risk to the infection, such as elderly, shareholders with underlying disease and shareholders who are pregnant should consider their attendance carefully.

Attending shareholders are requested to be thoughtful to others by wearing your mask. Shareholders who are not feeling well, or 14 days have not yet passed since returning to Japan may be asked not to enter the venue of the meeting.

To ensure there are wide space between the seats, we may not be able to secure enough number of seats, and may limit the number of shareholders allowed to enter the venue.

From the perspective of shortening the time required for the meeting to prevent the spread of the infection, we may omit the items to be reported and detailed explanation of the proposals at the meeting. We appreciate your kind understanding and your cooperation on this matter.

In addition, at the venue, we will take necessary measures to prevent the spread of the infection as of the day of the meeting. Your cooperation is highly appreciated.

In case a significant change arises due to the future conditions, such as the venue becomes unavailable to use, we will notify you by posting it on our website (https://www.daidoh-limited.com/).

# CONSOLIDATED BALANCE SHEET

# Daidoh Limited

	Millions of yen
Assets:	
Current assets:	
Cash and deposits	3,527
Notes and accounts receivable - trade	2,289
Inventories	4,219
Other	1,146
Allowance for doubtful accounts	(87)
Total current assets	11,095
Non-current assets:	
Property, plant and equipment:	7,585
Buildings, net	6,512
Structures, net	82
Machinery and equipment, net	126
Vehicles, net	9
Tools, furniture and fixtures, net	163
Land	463
Leased assets, net	208
Construction in progress	19
Intangible assets:	2,478
Software	126
Leased assets	27
Goodwill	649
Other	1,674
Investments and other assets:	15,627
Investment securities	12,541
Leasehold and guarantee deposits	773
Deferred tax assets	1,504
Other	1,088
Allowance for doubtful accounts	(281)
Total non-current assets	25,691
Total assets	36,787

# CONSOLIDATED BALANCE SHEET

### **Daidoh Limited**

	Millions of yen
Liabilities:	
Current liabilities:	
Notes and accounts payable - trade	1,326
Short-term borrowings	6,603
Current portion of long-term borrowings	3,750
Lease obligations	137
Income taxes payable	68
Deposits received	954
Provision for bonuses	108
Provision for point card certificates	30
Other	1,303
Total current liabilities	14,283
Non-current liabilities:	
Long-term borrowings	2,651
Lease obligations	1,608
Long-term guarantee deposits	2,817
Deferred tax liabilities	418
Retirement benefit liability	216
Other	565
Total non-current liabilities	8,277
Total liabilities	22,561
Net assets:	
Shareholders' equity:	14,011
Share capital	6,891
Capital surplus	8,055
Retained earnings	3,194
Treasury shares	(4,130)
Accumulated other comprehensive income	(321)
Valuation difference on available-for-sale securities	(1,876)
Foreign currency translation adjustment	1,555
Share acquisition rights	193
Non-controlling interests	342
Total net assets	14,226
Total liabilities and net assets	36,787

# CONSOLIDATED STATEMENT OF INCOME

# **Daidoh Limited**

For the year ended March 31, 2020

	Millions of yen
Net sales	23,596
Cost of sales	12,722
Gross profit	10,873
Selling, general and administrative expenses	11,624
Operating profit (loss)	(750)
Non-operating income:	829
Interest income	271
Dividend income	151
Share of profit of entities accounted for using equity method	116
Commission income	209
Other	79
Non-operating expenses:	439
Interest expenses	196
Foreign exchange losses	34
Commission expenses	109
Other	98
Ordinary profit (loss)	(360)
Extraordinary income:	92
Gain on sales of non-current assets	3
Gain on sales of investment securities	21
Gain on liquidation of subsidiaries	67
Extraordinary losses:	804
Loss on sales and retirement of non-current assets	40
Impairment loss	42
Loss on valuation of investment securities	500
Loss on sales of investment securities	206
Other	13
Profit (loss) before income taxes	(1,071)
Income taxes - current	132
Income taxes - deferred	240
Profit (loss)	(1,444)
Profit attributable to non-controlling interests	12
Profit (loss) attributable to owners of parent	(1,457)

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

### **Daidoh Limited**

For the year ended March 31, 2020

(Millions of yen)

		Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	6,891	8,134	4,856	(4,182)	15,700		
Cumulative effects of changes in accounting policies			(34)		(34)		
Restated balance	6,891	8,134	4,821	(4,182)	15,665		
Changes during period							
Dividends of surplus			(169)		(169)		
Profit (loss) attributable to owners of parent			(1,457)		(1,457)		
Disposal of treasury shares		(27)		52	24		
Purchase of treasury shares				(0)	(0)		
Change in ownership interest of parent due to transactions with non-controlling interests		(51)			(51)		
Net changes in items other than shareholders' equity							
Total changes during period		(78)	(1,627)	52	(1,653)		
Balance at end of period	6,891	8,055	3,194	(4,130)	14,011		

	Accumulated	other comprehe	nsive income			
	Valuation difference on available- for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non- controlling interests	Total net assets
Balance at beginning of period	(1,593)	1,689	96	181	480	16,458
Cumulative effects of changes in accounting policies					(8)	(43)
Restated balance	(1,593)	1,689	96	181	471	16,414
Changes during period						
Dividends of surplus						(169)
Profit (loss) attributable to owners of parent						(1,457)
Disposal of treasury shares						24
Purchase of treasury shares						(0)
Change in ownership interest of parent due to transactions with non- controlling interests						(51)
Net changes in items other than shareholders' equity	(283)	(134)	(418)	12	(129)	(534)
Total changes during period	(283)	(134)	(418)	12	(129)	(2,188)
Balance at end of period	(1,876)	1,555	(321)	193	342	14,226

# NON-CONSOLIDATED BALANCE SHEET

### **Daidoh Limited**

	Millions of yen
Assets:	-
Current assets:	
Cash and deposits	1,581
Notes receivable - trade	141
Short-term loans receivable	4,806
Other	358
Allowance for doubtful accounts	(9)
Total current assets	6,879
Non-current assets:	
Property, plant and equipment:	139
Buildings, net	53
Land	56
Other, net	29
Intangible assets:	80
Software	39
Other	41
Investments and other assets:	20,817
Investment securities	10,617
Shares of subsidiaries and associates	9,415
Other	961
Allowance for doubtful accounts	(177)
Total non-current assets	21,038
Total assets	27,917

# NON-CONSOLIDATED BALANCE SHEET

### **Daidoh Limited**

	Millions of yen
Liabilities:	
Current liabilities:	
Short-term borrowings	6,500
Current portion of long-term borrowings	3,750
Accounts payable - other	15
Accrued expenses	53
Income taxes payable	38
Deposits received	15
Provision for bonuses	39
Other	15
Total current liabilities	10,426
Non-current liabilities:	
Long-term borrowings	2,651
Long-term accounts payable - other	363
Deferred tax liabilities	59
Other	15
Total non-current liabilities	3,089
Total liabilities	13,516
Net assets:	
Shareholders' equity:	16,015
Share capital	6,891
Capital surplus	8,385
Legal capital surplus	5,147
Other capital surplus	3,238
Retained earnings	4,869
Legal retained earnings	959
Other retained earnings	3,909
Retained earnings brought forward	3,909
Treasury shares	(4,130)
Valuation and translation adjustments	(1,808)
Valuation difference on available-for-sale securities	(1,808)
Share acquisition rights	193
Total net assets	14,401
Total liabilities and net assets	27,917

# NON-CONSOLIDATED STATEMENT OF INCOME

### **Daidoh Limited**

For the year ended March 31, 2020

	Millions of yen
Operating revenue	1,519
Commissions from subsidiaries and associates	800
Dividends from subsidiaries and associates	719
Selling, general and administrative expenses	1,251
Operating profit	267
Non-operating income:	559
Interest and dividend income	547
Other	11
Non-operating expenses:	168
Interest expenses	135
Other	33
Ordinary profit	658
Extraordinary income	89
Gain on sales of investment securities	21
Gain on liquidation of subsidiaries	67
Extraordinary losses:	1,041
Loss on sales of investment securities	206
Loss on valuation of investment securities	495
Loss on valuation of shares of subsidiaries and associates	154
Loss on debt waiver of subsidiaries and associates	182
Other	1
Profit (loss) before income taxes	(293)
Income taxes - current	0
Profit (loss)	(294)

# NON-CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

### **Daidoh Limited**

For the year ended March 31, 2020

(Millions of yen)

	Shareholders' equity						
		(	Capital surplu	s		Retained earnings	
	Share	Legal		Total capital	Legal retained	Other retained earnings	Total retained
	cupitai	capital surplus	capital surplus	surplus	earnings	Retained earnings brought forward	earnings
Balance at beginning of period	6,891	5,147	3,265	8,412	959	4,373	5,333
Changes during period							
Dividends of surplus						(169)	(169)
Profit (loss)						(294)	(294)
Disposal of treasury shares			(27)	(27)			
Purchase of treasury shares							
Net changes in items other than shareholders' equity							
Total changes during period	_		(27)	(27)	_	(463)	(463)
Balance at end of period	6,891	5,147	3,238	8,385	959	3,909	4,869

	Sharehold	ders' equity	Valuation and translation adjustments			
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	Share acquisition rights	Total net assets
Balance at beginning of period	(4,182)	16,454	(1,552)	(1,552)	181	15,083
Changes during period						
Dividends of surplus		(169)				(169)
Profit (loss)		(294)				(294)
Disposal of treasury shares	52	24				24
Purchase of treasury shares	(0)	(0)				(0)
Net changes in items other than shareholders' equity			(255)	(255)	12	(243)
Total changes during period	52	(438)	(255)	(255)	12	(682)
Balance at end of period	(4,130)	16,015	(1,808)	(1,808)	193	14,401

#### REFERENCE MATERIALS FOR THE ORDINARY GENERAL MEETING OF SHAREHOLDERS

#### Agenda items and reference materials

#### Item 1: Appropriation of Surplus

Proposed appropriation of surplus for the 97th term is as follows:

Year-end dividends

The Company considers the returning of profits to shareholders to be one of its most important tasks.

As a basic policy, the Company has implemented a performance-related dividend policy under which the basic rate of dividends is 30% of the Company's consolidated ordinary income, with the aim of sharing the effects of increased profits through a flexible profit-sharing scheme. Additionally, 30% of the Company's extraordinary income or loss that generate cash flow, such as gain on sales of securities and non-current assets, are added to the source of basic dividend payments for future years to provide a stable, continuous dividend while comprehensively taking into consideration the business environment and other matters such as the necessity of bolstering of internal reserves.

- Type of dividends to be paid Dividends shall be paid in cash.
- 2) Amount of dividend per share and total amount of dividends to be allocated Two point five (2.5) yen shall be paid per common share of the Company as a dividend, which brings the total amount of dividends to 84,899,798 yen.
- 3) Effective date of dividend payment The effective date of dividend payment shall be June 29, 2020.

#### Item 2: Election of Six (6) Directors

The terms of office of all the current seven (7) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. To streamline the management structure, the Company is requesting decreasing the number of Directors by one (1) and electing six (6) Directors.

The candidates for Directors are as follows:

Candidate number	Name		Current position and responsibilities at the Company, and significant concurrent occupations or positions at other organizations
1	Tsukasa Nabewari	Reappointment	Representative Director and President & CEO of the Company President and Representative Director of DAIDOH FORWARD LTD.
2	Kiyoshi Fukura	Reappointment	Representative Director and Managing Executive Officer of the Company in charge of Corporate Administration and Real Estate
3	Fumitaka Saito	Reappointment	Director and Senior Executive Officer of the Company in charge of Overseas Business, Chairman of PONTETORTO S.p.A., DAIDOH ENGAGEMENT and SDGs
4	Katsuo Watabe	Reappointment	Director and Executive Officer of the Company in charge of Manufacturing Business, Executive Vice President and Representative Director of DAIDOH FORWARD LTD. Chairman of DAIDOH LIMITED TRADING (SHANGHAI) CO., LTD.
5	Kazuyuki Nishioka	Reappointment External Director Independent Officer	Director of the Company
6	Kensuke Narita	New appointment External Director Independent Officer	Director of Incorporated Educational Institution of Tanaka Chiyo Gakuen

Candidate number	Name (date of birth)	Career summ Company, an	Number of shares of the Company held			
		April 1982 April 2014 April 2017 June 2017 January 2018	Joined the Company Director of NEWYORKER LTD. (present DAIDOH FORWARD LTD.) Representative Director of NEWYORKER LTD. (present DAIDOH FORWARD LTD.) Director, SHANGHAI NEWYORKER CLOTHING SALES CO., LTD. Executive Officer of the Company Executive Vice President and Representative Director of DAIDOH FORWARD LTD.	11,100 shares		
1	Tsukasa Nabewari (December 2, 1959)	April 2019  June 2019  April 2020	President and Representative Director of DAIDOH FORWARD LTD. (current) Director and Executive Officer of the Company Representative Director and President			
		& CEO of the Company (current)  Reasons for nomination as a candidate for Director:  As Representative Director and President & CEO, Mr. Tsukasa Nabewari is playing appropriate roles of making important managerial decisions and supervising execution of the Company's business, and is promoting establishment of earnings bases for the Group's clothing and real estate & leasing businesses. Mr. Nabewari held responsible positions in the retail division of clothing business, thereby accumulated considerable experience and knowledge. He is also promoting enhancement of the earning power of the domestic clothing and real estate & leasing businesses as President and Representative Director of our Group company DAIDOH FORWARD LTD. His achievements qualify him to take a role in ensuring the sustainable growth of the Company and enhancing its corporate value in the medium to long term. Therefore, the Company requests the reelection of Mr. Nabewari as Director.				

Candidate number	Name (date of birth)	Career sum	Number of shares of the Company held		
2	Kiyoshi Fukura (October 2, 1952)	April 1971 December 1994 July 2008 March 2010 April 2010  June 2011 June 2013  June 2016  April 2018  April 2019	Joined the Company Chief Financial Officer of DAIDOH LIMITED (SHANGHAI) CO., LTD. General Manager of Management Control Office of the Company Corporate Auditor of NEWYORKER LTD. (present DAIDOH FORWARD LTD.) Corporate Auditor of DAIDOH INTERNATIONAL LTD. (present DAIDOH FORWARD LTD.) Corporate Auditor of DYNACITY LTD. (present DAIDOH FORWARD LTD.) Executive Officer of the Company Director and Executive Officer of the Company, in charge of Accounting and Finance Director of DYNACITY LTD. (present DAIDOH FORWARD LTD.) Director and Senior Executive Officer of the Company In charge of Corporate Administration and Real Estate Director and Senior Executive Officer of the Company In charge of Chinese Manufacturing Business Operations, Corporate Administration and Real Estate Managing Director and Senior Executive Officer of the Company In charge of Corporate Administration and Real Estate Managing Director and Senior Executive Officer of the Company In charge of Corporate Administration and Real Estate Representative Director and Managing Executive Officer of the Company In charge of Corporate Administration and Real	37,200 shares	
		Estate (current)  Reasons for nomination as a candidate for Director: As Representative Director and Managing Executive Officer, Mr. Kiyoshi Fukura is playing appropriate roles of making important managerial decisions and supervising execution of the Company's business. Being in charge of the corporate administration and the real estate business of the Company, he is working on establishment and promotion of management strategies and the establishment of a solid financial base. In addition, Mr. Fukura has considerable experience and achievements as well as a broad range of knowledge in the fields of accounting and financial matters as an officer in charge of the corporate administration divisions of Group companies, including those overseas. His achievements qualify him to take a role in ensuring the sustainable growth of the Company and enhancing its corporate value in the medium to long term. Therefore, the Company requests the reelection of Mr. Fukura as Director.			

Candidate number	Name (date of birth)	Career summary, position and responsibilities at the Company, and significant concurrent occupations or positions at other organizations		Number of shares of the Company held
		August 1990	Joined the Company	
		December 2002	Director of Jardin Co., Ltd. (present DAIDOH FORWARD LTD.)	
		April 2007	General Manager of Management Planning Office of the Company	
		June 2013	Executive Officer, General Manager of Management Planning Office of the Company	
		April 2014	Chairman of DAIDOH LIMITED (CHINA) HOLDINGS CO., LTD. Chairman of DAIDOH LIMITED (SHANGHAI) CO., LTD.	
		June 2014	Senior Executive Officer, General Manager of Management Planning Office of the Company In charge of Chinese Manufacturing Business Operations	
3	Fumitaka Saito (February 17, 1958)	June 2016	Director and Executive Officer, General Manager of Management Planning Office of the Company In charge of Chinese Manufacturing Business Operations and Daidoh International (present DAIDOH FORWARD LTD.)	10,000 shares
		November 2016	Chairman and Representative Director of PONTETORTO S.p.A.	
		April 2017	President and Representative Director of PONTETORTO S.p.A.	
		June 2018	Director and Executive Officer In charge of Overseas Business and General Manager of Management Planning Office of the Company	
		April 2019	Director and Executive Officer In charge of Overseas Business and Management Planning of the Company	
		April 2020	Director and Senior Executive Officer In charge of Overseas Business, DAIDOH ENGAGEMENT and SDGs of the Company (current)	
		May 2020	Chairman of PONTETORTO S.p.A. (current)	

Reasons for nomination as a candidate for Director:

As Director and Senior Executive Officer, Mr. Fumitaka Saito is playing appropriate roles of making important managerial decisions and supervising execution of the Company's business. Being in charge of the overseas business and environment division, he concurrently serves as Chairman of PONTETORTO S.p.A. in Italy, and is working on enhancement of the earning power of the manufacturing & sales division in the clothing business. In addition, Mr. Saito has held responsible positions in the management planning division and in Group companies, including those overseas, thereby accumulating considerable experience and knowledge. His achievements qualify him to take a role in ensuring the sustainable growth of the Company and enhancing its corporate value in the medium to long term. Therefore, the Company requests the reelection of Mr. Saito as Director.

Candidate number	Name (date of birth)	Career summary, position and responsibilities at the Company, and significant concurrent occupations or positions at other organizations		Number of shares of the Company held
4	Katsuo Watabe (July 21, 1957)	April 1980 June 2013 April 2017 January 2018 June 2019	Joined Jardin Co., Ltd. (present DAIDOH FORWARD LTD.)  Executive Officer and General Manager, Production Management Department of the Company Chairman of DAIDOH JARDIN (MAANSHAN) CO., LTD.  President and Representative Director of DAIDOH INTERNATIONAL LTD. (present DAIDOH FORWARD LTD.) Chairman and President of DAIDOH LIMITED (CHINA) HOLDINGS CO., LTD.  Chairman of DAIDOH LIMITED TRADING (SHANGHAI) CO., LTD. (current)  Executive Vice President and Representative Director of DAIDOH FORWARD LTD. (current)  Director and Executive Officer of the Company In charge of Manufacturing Business	7,400 shares
		Reasons for nomination as a candidate for Director: As Director and Executive Officer, Mr. Katsuo Watabe is playing appropriate roles of making important managerial decisions and supervising execution of the Company's business. Being in charge of the Manufacturing division of the clothing business, he concurrently serves in responsible positions in overseas subsidiaries and Executive Vice President and Representative Director of DAIDOH FORWARD LTD., and is working on enhancement of the earning power of the manufacturing & sales division of textile products and raw materials. In addition, Mr. Watabe held responsible positions in Group companies, including those overseas, thereby accumulating considerable experience and knowledge. His achievements qualify him to take a role in ensuring the sustainable growth of the Company and enhancing its corporate value in the medium to long term. Therefore, the Company requests the reelection of Mr. Watabe as a new Director.		

Candidate number	Name (date of birth)	Career summary, position and responsibilities at the Company, and significant concurrent occupations or positions at other organizations		Number of shares of the Company held
	Kazuyuki Nishioka (November 17, 1947)	April 1970 March 2003 June 2008 June 2010	Joined Nagasakiya Co., Ltd. Director of Nagasakiya Co., Ltd. Director of Mainami Amusement Co., Ltd. Director of Mainami Holdings Co., Ltd. Managing Director and COO of Mainami Amusement Co., Ltd. External Director of the Company (current)	1,100 shares
5		Reasons for nomination as a candidate for External Director:  Mr. Kazuyuki Nishioka has served as Director of other companies and considerable experience and achievements as well as a broad range of knowledge in the business domain of the Company. By giving opinion and advice beneficial to the management of the Company and taking a supervisory role at the Board of Directors from an independent standpoint, he is helping strengthen the supervisory function of the Board of Directors and secure the transparency of the management. His experience and achievements qualify him to take a role in ensuring the sustainable growth of the Company and enhancing its corporate value in the medium to long term. Therefore, the Company requests the reelection of Mr. Nishioka as External Director.		

Candidate number	Name (date of birth)	Career sum Company, a	Number of shares of the Company held	
* 6	Kensuke Narita (October 29, 1956)	April 1981  June 2008  April 2010  July 2015  April 2017  June 2020	Joined Nissha Printing Co., Ltd. (currently Nissha Co., Ltd.) Vice President of Nissha Printing Co., Ltd. Vice President and General Manager, Information and Communication Business Unit of Nissha Printing Co., Ltd. Representative Director of Nissha Printing Communications, Inc. Full-time Advisor of Nissha Printing Communications, Inc. Director of Incorporated Educational Institution of Tanaka Chiyo Gakuen (current)	- shares
		Reasons for nomination as a candidate for External Director: Mr. Kensuke Narita has considerable experience and achievements as well as a broad range of knowledge in the management, acquired through activities as a corporate manager of other companies. Based on his experience and achievements, by giving opinion and advice beneficial to the management of the Company, he is qualified to take a supervisory role of the management from an independent standpoint, to ensure the sustainable growth of the Company and enhance its corporate value in the medium to long term. Therefore, the Company requests the election of Mr. Narita as a new External Director.		

Notes: 1. \* indicates the new candidate for External Director.

- 2. No special relationship exists between the Company and the above candidates.
- 3. Mr. Kazuyuki Nishioka and Mr. Kensuke Narita are candidates for External Directors.
- 4. Mr. Kazuyuki Nishioka is currently an External Director of the Company and will have served as an External Director for four (4) years at the conclusion of this Ordinary General Meeting of Shareholders.
- 5. The Company's Articles of Incorporation provide that the Company may enter into a contract for limitation of liability with its External Directors. Pursuant to this provision, if Mr. Kazuyuki Nishioka assumes office as an External Director, the Company plans to continue said contract for limitation of liability with him. Under said contract, the amount of liability for damages is up to the minimum liability amount provided by law.
- 6. The Company's Articles of Incorporation provide that the Company may enter into a contract for limitation of liability with its External Directors. Pursuant to this provision, if Mr. Kensuke Narita assumes office as an External Director, the Company plans to enter into said contract for limitation of liability with him. Under said contract, the amount of liability for damages is up to the minimum liability amount provided by law.
- 7. Mr. Kazuyuki Nishioka has been registered as an independent director as set forth by the provisions of Tokyo Stock Exchange, Inc., and Nagoya Stock Exchange, Inc. If his reelection as External Director is approved, he will continue to be an independent director
  - Mr. Kensuke Narita fulfills the requirements for independent directors as set forth by the provisions of Tokyo Stock Exchange, Inc., and Nagoya Stock Exchange, Inc. The Company plans to register him as an independent director.