Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 8081

June 10, 2020

To our shareholders:

Nobuyuki Motohashi President and Representative Director

KANADEN CORPORATION

Triton Square Z, 1-8-12, Harumi, Chuo-ku, Tokyo 104-6215

### NOTICE OF THE 170TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 170th Ordinary General Meeting of Shareholders of KANADEN CORPORATION (the "Company"), which will be held as described below.

If you are unable to attend the meeting in person, you may exercise your voting rights by postal mail, or via the Internet. After reviewing the attached Reference Documents for the General Meeting of Shareholders, please exercise your voting rights no later than the end of Company business hours (5:35 p.m.) on Wednesday, June 24, 2020 (Japan Standard Time).

Date and Time: Thursday, June 25, 2020 at 10:00 a.m. (Japan Standard Time)
 Venue: Conference Room of Head Office, KANADEN CORPORATION,

15th Floor, Office Tower Z, Harumi Island Triton Square

1-8-12, Harumi, Chuo-ku, Tokyo, Japan

#### 3. Purposes:

#### Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 170th Term (from April 1, 2019 to March 31, 2020), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
- 2. Non-Consolidated Financial Statements for the 170th Term (from April 1, 2019 to March 31, 2020)

## Items to be resolved:

**Proposal 1:** Election of Nine (9) Directors

**Proposal 2:** Election of Four (4) Audit & Supervisory Board Members

**Proposal 3:** Election of Two (2) Substitute Audit & Supervisory Board Members

# Reference Documents for the General Meeting of Shareholders

Proposals and Reference Matters

# **Proposal 1:** Election of Nine (9) Directors

At the conclusion of this General Meeting of Shareholders, the terms of office of all eight (8) Directors will expire. Accordingly, the Company proposes the election of nine (9) Directors.

The candidates for Directors are as follows:

No.	Name	Position and responsibilities of the Company	
1	Nobuyuki Motohashi	President (Representative Director)	Reelection
2	Kazunori Shimamoto	Senior Managing Director Executive Officer and Senior General Manager, Strategy Management Office, and in charge of Business Management Office and Administration Head Office	Reelection
3	Takeshi Jin	Director	Reelection Outside Independent
4	Yoshiro Nagashima	Director	Reelection Outside Independent
5	Hisataka Mori	Director Executive Officer and Branch Manager, Kyushu Branch Office	Reelection
6	Shinsuke Saito	Director Executive Officer and Senior General Manager, Transportation Division	Reelection
7	Akio Iguchi	Director Executive Officer and Senior General Manager, Business Management Office	Reelection
8	Hironori Saigusa	Director Executive Officer and Senior General Manager, Administration Head Office	Reelection
9	Futoshi Moriya	Executive Officer and Senior General Manager, Kansai District Office	New election

Reelection: Candidate for reelection as Director New election: Candidate for new election as Director Outside: Candidate for election as Outside Director

Independent: Independent Director as defined by the securities exchange

No.	Name (Date of birth)	Career sumi	nary, position and responsibilities of the Company	Number of the Company's shares owned
1	Reelection  Nobuyuki Motohashi (December 31, 1957)  Tenure 5 years  Attendance to the Board of Directors meetings 10/10	Apr. 1980 June 2013 June 2015 June 2016	Joined the Company.  Executive Officer and Senior General Manager, Factory Automation Division, the Company Director and Senior General Manager, Factory Automation Division, the Company President and Representative Director, the Company (current position)	43,966
	performing his duties such as ma operations. Also, he has led the C	erving as Presid king critical de Company with l	or lent and Representative Director since 2016 and appropriate cisions concerning the business administration and so his distinguished leadership and knowledge to increator because he is essential to the Company's sustainal	upervising business se the corporate

No.	Name (Date of birth)	Career sumi	mary, position and responsibilities of the Company	Number of the Company's share owned
		Apr. 1979	Joined the Company.	222
		June 2008	Executive Officer and General Manager,	
			Accounting and Finance Office, the Company	
		June 2009	Director and General Manager, Accounting and	
			Finance Office, the Company	
		June 2011	Director, General Manager of Accounting and	
			Finance Office, and General Manager of	
			General Affairs and Personnel Office, the	
			Company	
		Apr. 2014	Director and General Manager, Accounting and	
			Finance Office, the Company	
		June 2015	Managing Director and General Manager,	
			Accounting and Finance Office, the Company	
	Reelection	June 2016	Managing Director in charge of audit and	
			compliance, the Company	
	Kazunori Shimamoto	Apr. 2017	Managing Director in charge of Management	
	(July 30, 1956)	1 2017	Division, the Company	
		June 2017	Managing Director in charge of Management Division and General Manager, Compliance	32.6
	Tenure		Office, the Company	32,0
	11 years	Apr. 2018	Managing Director in charge of Corporate	
2	Attendance to the Board of	Apr. 2016	Planning Division and Administration Head	
	Directors meetings		Office, the Company	
	10/10	Apr. 2019	Managing Director, Executive Officer, General	
		1	Manager, Management Planning Office, and in	
			charge of Administration Head Office, the	
			Company	
		June 2019	Senior Managing Director, Executive Officer,	
			General Manager, Management Planning	
			Office, and in charge of Administration Head	
			Office, the Company	
		Apr. 2020	Senior Managing Director, Executive Officer,	
			Senior General Manager, Strategy Management	
			Office, and in charge of Business Management	
			Office and Administration Head Office, the	
			Company (current position)	
	Reasons for nomination as candi	1	· · · · · · · · · · · · · · · · · · ·	

Kazunori Shimamoto has been involved in management of the Company as a Director since 2009 and appropriately performing his duties.

He has competently contributed to strengthening our business foundation by improving its internal controls, primarily in the accounting and finance areas. We recommend his reelection as a Director because we regard him as a person who possesses the experience and knowledge essential to the Company's sustainable growth.

No.	Name (Date of birth)	Career sumi	mary, position and responsibilities of the Company	Number of the Company's shares owned		
	5.1.:	Apr. 1964	Registered as an attorney with Daini Tokyo Bar Association.			
	Reelection Outside	Apr. 1964	Joined Shunzo Kobayashi & Tadao Imai Law			
	Independent	June 2003	Office (currently Chugai Godo Law Office).  Outside Corporate Auditor, NIHON			
	Takeshi Jin		SHOKUHIN KAKO CO., LTD.			
	(March 21, 1938)	July 2006	General Counsel, the Company			
	((Viaion 21, 1930)		(current position)	1,59		
	Tenure	June 2015	Outside Director, the Company			
	5 years	4 2016	(current position)			
3	Attendance to the Board of	Apr. 2016	Outside Director, Tri Chemical Laboratories Inc.			
3	Directors meetings		(current position)			
	10/10	Significant co	oncurrent positions outside the Company			
			ctor, Tri Chemical Laboratories Inc.			
	Reasons for nomination as candi					
				en involved in		
	We recommend the reelection of Takeshi Jin as an Outside Director because, although he has not been involved in corporate management, he is thoroughly familiar with corporate legal affairs as an attorney and has the experience of					
	being an outside director and outside auditor at listed companies.					
	He is currently an Outside Director of the Company, a position that he will have held for five years as of the conclusion					
	of this General Meeting of Shareholders.					
	He has entered into a contract as	consulting atto	rney with the Company. However, the amount of con	npensation is		
	ingiomificant and this contract d					
	insignificant, and this contract de	oes not compro	mise his independence.	<u> </u>		
	insignificant, and this contract of	Apr. 1975	mise his independence.  Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.)	•		
			Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office,			
	Reelection	Apr. 1975	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd.			
		Apr. 1975 May 2002	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd.			
	Reelection Outside Independent	Apr. 1975 May 2002 June 2004	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.)			
	Reelection Outside Independent Yoshiro Nagashima	Apr. 1975 May 2002	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President,			
	Reelection Outside Independent	Apr. 1975  May 2002  June 2004  Oct. 2005	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President, MU Frontier Servicer Co., Ltd.			
	Reelection Outside Independent Yoshiro Nagashima	Apr. 1975 May 2002 June 2004	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President, MU Frontier Servicer Co., Ltd. Standing Auditor, NIPPON CARBIDE			
4	Reelection Outside Independent  Yoshiro Nagashima (April 7, 1952)  Tenure	Apr. 1975  May 2002  June 2004  Oct. 2005  June 2009	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President, MU Frontier Servicer Co., Ltd. Standing Auditor, NIPPON CARBIDE INDUSTRIES CO., INC.			
4	Reelection Outside Independent  Yoshiro Nagashima (April 7, 1952)	Apr. 1975  May 2002  June 2004  Oct. 2005	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President, MU Frontier Servicer Co., Ltd. Standing Auditor, NIPPON CARBIDE INDUSTRIES CO., INC. Outside Director, the Company			
4	Reelection Outside Independent  Yoshiro Nagashima (April 7, 1952)  Tenure 4 years	Apr. 1975  May 2002  June 2004  Oct. 2005  June 2009  June 2016	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President, MU Frontier Servicer Co., Ltd. Standing Auditor, NIPPON CARBIDE INDUSTRIES CO., INC. Outside Director, the Company (current position)			
4	Reelection Outside Independent  Yoshiro Nagashima (April 7, 1952)  Tenure 4 years Attendance to the Board of	Apr. 1975  May 2002  June 2004  Oct. 2005  June 2009	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President, MU Frontier Servicer Co., Ltd. Standing Auditor, NIPPON CARBIDE INDUSTRIES CO., INC. Outside Director, the Company			
4	Reelection Outside Independent  Yoshiro Nagashima (April 7, 1952)  Tenure 4 years Attendance to the Board of Directors meetings	Apr. 1975  May 2002  June 2004  Oct. 2005  June 2009  June 2016	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President, MU Frontier Servicer Co., Ltd. Standing Auditor, NIPPON CARBIDE INDUSTRIES CO., INC. Outside Director, the Company (current position) Outside Director, ZENKOKU HOSHO Co.,			
4	Reelection Outside Independent  Yoshiro Nagashima (April 7, 1952)  Tenure 4 years Attendance to the Board of Directors meetings	Apr. 1975  May 2002  June 2004  Oct. 2005  June 2009  June 2016  June 2018	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.) Regional Director, Toranomon Branch Office, MUFG Bank, Ltd. Representative Director and President, Tokyo Diamond Collection Service Co., Ltd. (currently MU Frontier Servicer Co., Ltd.) Representative Director and Deputy President, MU Frontier Servicer Co., Ltd. Standing Auditor, NIPPON CARBIDE INDUSTRIES CO., INC. Outside Director, the Company (current position) Outside Director, ZENKOKU HOSHO Co., Ltd.	82		

We recommend the reelection of Yoshiro Nagashima as an Outside Director because of his experience as a corporate auditor and outside director at listed companies in addition to the experience as a corporate manager.

He is currently an Outside Director of the Company, a position that he will have held for four years as of the conclusion of this General Meeting of Shareholders.

No.	Name (Date of birth)	Career sumi	mary, position and responsibilities of the Company	Number of the Company's shares owned
		Apr. 1983 Apr. 2014	Joined the Company.  Executive Officer and Branch Manager, Chubu	
	Reelection	Apr. 2016	Branch Office, the Company Executive Officer and Deputy Senior General	
	Hisataka Mori (June 15, 1960)	June 2016	Manager, Kansai District Office, the Company Director and General Manager, Management Strategy Office, the Company	
	Tenure 4 years	Apr. 2018	Director and General Manager, Business Promotion Office, the Company	15,680
5	Attendance to the Board of Directors meetings	June 2018	Director, Executive Officer, and General Manager, Business Promotion Office, the	
	10/10	Apr. 2019	Company Director, Executive Officer, and Branch Manager, Kyushu Branch Office, the Company (current position)	
		erience in the C ection as a Dire	Company's businesses and heads our corporate plannic ector because we believe he possesses balanced judg	
	reserve the second seco	Apr. 1981 Apr. 2008	Joined Mitsubishi Electric Corporation Deputy General Manager, Chubu Branch	
	Reelection		Office, Mitsubishi Electric Corporation	
	Shinsuke Saito	Apr. 2009	General Manager, Shikoku Branch Office, Mitsubishi Electric Corporation	
	(May 24, 1958)	Apr. 2014	General Manager, Kyushu Branch Office, Mitsubishi Electric Corporation	14,892
	Tenure 3 years	Apr. 2017 June 2017	Joined the Company Director in charge of Transportation Division,	14,072
6	Attendance to the Board of Directors meetings	Apr. 2019	the Company Director, Executive Officer, and Senior General	
	10/10	71pi. 2015	Manager, Transportation Division, the Company (current position)	
	posts as General Manager of bran	ve sales experionch offices at M	• • • • • • • • • • • • • • • • • • • •	

	Name (Date of birth)	Career sum	mary, position and responsibilities of the Company	Number of the Company's shares owned
		Apr. 1981	Joined Mitsubishi Electric Corporation	
		Apr. 2009	General Manager, Kanetsu Branch, Mitsubishi	
		1-1	Electric Corporation	
		Apr. 2013	General Manager, Chugoku Branch, Mitsubishi	
		71pi. 2013	Electric Corporation	
	Reelection	Apr. 2016	General Manager, Chubu Branch, Mitsubishi	
		71pi. 2010	Electric Corporation	
	Akio Iguchi	Apr. 2018	Joined the Company	
	(November 4, 1957)	June 2018	Director, Executive Officer, and Senior General	
		Julie 2018	Manager, Kansai District Office, the Company	14,020
	Tenure	Apr. 2020	Director, Executive Officer, and Senior General	11,020
7	2 years	Apr. 2020	Manager, Business Management Office, the	
,	Attendance to the Board of		-	
	Directors meetings		Company (current position)	
	10/10	Significant a	oncurrent positions outside the Company	
		_		
			Representative Director, TECHNO-CREATE	
		CORPORAT		
		_	ve Director, KANADEN TELESYS	
	D 0 1 11	CORPORAT		
	Reasons for nomination as candidate for Director			1. 1
		_	te and track record in the electronics field, having ser	_
			ishi Electric Corporation. We recommend his reelect	ion as a Director
	because his knowledge and skill		the sustainable growth of the Company.	
		Apr. 1985	Joined the Company	
		Apr. 2005	General Manager, Device Sales Department,	
			Semiconductor & Device Division, the	
			Company	
		Apr. 2013	Company General Manager, Legal Affair Division, and	
		Apr. 2013	Company General Manager, Legal Affair Division, and General Manager, Export Administration	
	Reelection		Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company	
		Apr. 2013 Apr. 2015	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office,	
	Hironori Saigusa	Apr. 2015	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company	
			Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General	
	Hironori Saigusa (August 14, 1961)	Apr. 2015	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General	11.909
	Hironori Saigusa (August 14, 1961) Tenure	Apr. 2015	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the	11,909
8	Hironori Saigusa (August 14, 1961) Tenure 1 year	Apr. 2015 Apr. 2016	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of	Apr. 2015	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager,	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of Directors meetings	Apr. 2015 Apr. 2016	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year Attendance to the Board of	Apr. 2015 Apr. 2016	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager,	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of Directors meetings	Apr. 2015 Apr. 2016	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of Directors meetings	Apr. 2015 Apr. 2016 July 2017	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the Company Executive Officer and Senior General Manager, Administration Head Office, the Company	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of Directors meetings	Apr. 2015 Apr. 2016 July 2017	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the Company Executive Officer and Senior General Manager, Administration Head Office, the Company Director, Executive Officer, and Senior General	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of Directors meetings	Apr. 2015 Apr. 2016 July 2017 Apr. 2018	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the Company Executive Officer and Senior General Manager, Administration Head Office, the Company Director, Executive Officer, and Senior General Manager, Administration Head Office, the	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of Directors meetings	Apr. 2015 Apr. 2016 July 2017 Apr. 2018	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the Company Executive Officer and Senior General Manager, Administration Head Office, the Company Director, Executive Officer, and Senior General	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of Directors meetings	Apr. 2015 Apr. 2016 July 2017 Apr. 2018	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the Company Executive Officer and Senior General Manager, Administration Head Office, the Company Director, Executive Officer, and Senior General Manager, Administration Head Office, the	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year  Attendance to the Board of Directors meetings	Apr. 2015 Apr. 2016 July 2017 Apr. 2018 June 2019	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the Company Executive Officer and Senior General Manager, Administration Head Office, the Company Director, Executive Officer, and Senior General Manager, Administration Head Office, the Company (current position)	11,909
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year Attendance to the Board of Directors meetings 7/7	Apr. 2015 Apr. 2016 July 2017 Apr. 2018 June 2019	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the Company Executive Officer and Senior General Manager, Administration Head Office, the Company Director, Executive Officer, and Senior General Manager, Administration Head Office, the Company (current position)	
8	Hironori Saigusa (August 14, 1961)  Tenure 1 year Attendance to the Board of Directors meetings 7/7  Reasons for nomination as candi Hironori Saigusa has extensive e	Apr. 2015 Apr. 2016 July 2017 Apr. 2018 June 2019 date for Directorsperience in the	Company General Manager, Legal Affair Division, and General Manager, Export Administration Division, the Company Branch Manager, Kita-Kanto Branch Office, Factory Automation Division, the Company Executive Officer, General Manager, General Affairs and Personnel Office, and General Manager, General Affairs Division, the Company Executive Officer and General Manager, General Affairs and Personnel Office, the Company Executive Officer and Senior General Manager, Administration Head Office, the Company Director, Executive Officer, and Senior General Manager, Administration Head Office, the Company (current position)	of administrative

No.	Name (Date of birth)	Career summ	ary, position and responsibilities of the Company	Number of the Company's shares
		1006	T 14 G	owned
		Apr. 1986	Joined the Company	
		Apr. 2005	General Manager, Factory Automation Systems	
			Department 1, Kansai District Office, the	
			Company	
		June 2013	General Manager, Factory Automation Systems	
			Department 1, Factory Automation Division,	
			the Company	
		Oct. 2013	General Manager, Factory Automation Systems	
	New election		Department 1, Factory Automation Division,	
			and General Manager, Asia Business Strategic	9,176
	Futoshi Moriya		Promotion Department, the Company	, , , ,
	(September 25, 1962)	Apr. 2016	Deputy General Manager, Factory Automation	
9			Systems Division, and General Manager,	
			Factory Automation Systems Department 1, the	
			Company	
		June 2016	Executive Officer and Senior General Manager,	
			Factory Automation Division, the Company	
		Apr. 2020	Executive Officer and Senior General Manager,	
			Kansai District Office, the Company	
			(current position)	
	Reasons for nomination as candid	late for Director	•	
	_	-	Automation Systems business over many years, wh	
			ager, has worked to expand the business overseas as	•
		nowledge. We re	ecommend his election as a Director because he is n	ecessary for the
	Company's sustainable growth.		11.0	

Notes:

- 1. There is no special interest between each candidate and the Company.
- 2. The number of the Company's shares owned by each candidate includes those owned through the executive stock ownership program and employee stock ownership program. (Fractional amounts of less than one share have been omitted.)
- 3. Takeshi Jin and Yoshiro Nagashima are candidates for Outside Directors.
- 4. Takeshi Jin and Yoshiro Nagashima, candidates for Outside Director, satisfy the criteria for being an Independent Director as determined by the Tokyo Stock Exchange, Inc. The Company has therefore submitted an Independent Director Notification with the TSE to register them as Independent Directors. If their reelection is approved, they will continue to be independent Directors.

# **Proposal 2:** Election of Four (4) Audit & Supervisory Board Members

At the conclusion of this General Meeting of Shareholders, the terms of office of all four (4) Audit & Supervisory Members will expire. Accordingly, the Company proposes the election of four (4) Audit & Supervisory Board Members.

The Audit & Supervisory Board has already given its consent to this proposal.

The candidates for Audit & Supervisory Board Members are as follows:

No.	Name	Career summary and position of the Company	
1	Harushige Sakai	Audit & Supervisory Board Member	Reelection
2	Kozo Yamamura	Audit & Supervisory Board Member	Reelection Outside
3	Yutaka Nomiyama	Audit & Supervisory Board Member	Reelection Outside Independent
4	Nobutake Ipposhi	Audit & Supervisory Board Member	Reelection Outside Independent

Reelection: Candidate for reelection as Audit & Supervisory Board Member Outside: Candidate for Outside Audit & Supervisory Board Member Independent: Independent Auditor as defined by the securities exchange

No.	Name (Date of birth)	Car	eer summary and position of the Company	Number of the Company's shares owned
		Apr. 1980	Joined the Company	
		Oct. 2005	Deputy General Manager, Electron Division,	
		001. 2003	the Company	
	Reelection	. 2000	* *	
		Apr. 2008	Deputy General Manager, Management	
	Harushige Sakai		Strategy Office, the Company	
	(June 7, 1957)	June 2009	Executive Officer and General Manager,	
			Management Strategy Office, the Company	
	Tenure	June 2011	Executive Officer and Senior General Manager,	
	3 years		System Integration Division, the Company	6,418
	Attendance to the Board of	Apr. 2015	Executive Officer and General Manager,	
	Directors meetings	1	Internal Auditing Division, the Company	
1	10/10	June 2017	Audit & Supervisory Board Member, the	
•	Attendance to the Audit &	Julie 2017	Company	
	Supervisory Board meetings			
	7/7	a: .a	(current position)	
	///	_	oncurrent positions outside the Company	
		-	orate Auditor, TERAOKA SEISAKUSHO CO.,	
		LTD.		
	= 1	rs' duties from	on. We recommend his reelection because we believe a fair and objective standpoint as an Audit & Superv	
	Reelection	Apr. 1992	Joined Mitsubishi Electric Corporation	
	Outside	Apr. 2016	Manager, Planning Division, Marketing	
			Research & Business Development	
	Kozo Yamamura		Department, Kanetsu Branch Office, Mitsubishi	
	June 1, 1967		Electric Corporation	
		Apr. 2019	Manager, Agent Group, Market Planning &	
	Tenure	71pi. 2019	Administration Department, Corporate	
	1 year		Marketing Group, Mitsubishi Electric	
	Attendance to the Board of		Corporation	
	Directors meetings		(current position)	
			(current position)	
		Tues 2010	· · · · · · · · · · · · · · · · · · ·	
2	6/7	June 2019	Audit & Supervisory Board Member, the	
2	6/7 Attendance to the Audit &	June 2019	Audit & Supervisory Board Member, the Company	
2	6/7 Attendance to the Audit & Supervisory Board meetings	June 2019	Audit & Supervisory Board Member, the	
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6		Audit & Supervisory Board Member, the Company (current position)	
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6 Reasons for nomination as candi	date for Outsid	Audit & Supervisory Board Member, the Company (current position)  e Audit & Supervisory Board Member	
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6 Reasons for nomination as candi We recommend the reelection of	date for Outsid Kozo Yamamu	Audit & Supervisory Board Member, the Company (current position)  e Audit & Supervisory Board Member ura as an Outside Audit & Supervisory Board Membe	
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6 Reasons for nomination as candi We recommend the reelection of though he has not been involved	date for Outsid Kozo Yamamu in corporate m	Audit & Supervisory Board Member, the Company (current position)  e Audit & Supervisory Board Member ara as an Outside Audit & Supervisory Board Member anagement, he has ample knowledge of supervising g	group companies
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6 Reasons for nomination as candi We recommend the reelection of though he has not been involved through his experience as Manag	date for Outsid Kozo Yamamu in corporate m ger of Agent Gre	Audit & Supervisory Board Member, the Company (current position)  e Audit & Supervisory Board Member ara as an Outside Audit & Supervisory Board Member anagement, he has ample knowledge of supervising goup in Market Planning & Administration Department	group companies
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6 Reasons for nomination as candi We recommend the reelection of though he has not been involved through his experience as Manag Marketing Group, Mitsubishi Ele	date for Outsid Kozo Yamamu in corporate m ger of Agent Greetric Corporati	Audit & Supervisory Board Member, the Company (current position)  e Audit & Supervisory Board Member ara as an Outside Audit & Supervisory Board Member anagement, he has ample knowledge of supervising a coup in Market Planning & Administration Department	group companies nt, Corporate
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6 Reasons for nomination as candi We recommend the reelection of though he has not been involved through his experience as Manag Marketing Group, Mitsubishi Ele It should be noted that the Comp	date for Outsid Kozo Yamamu in corporate m ger of Agent Greetric Corporati any has busine	Audit & Supervisory Board Member, the Company (current position)  e Audit & Supervisory Board Member are as an Outside Audit & Supervisory Board Member anagement, he has ample knowledge of supervising goup in Market Planning & Administration Departmention.  ss transactions with Mitsubishi Electric Corporation,	group companies nt, Corporate
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6 Reasons for nomination as candi We recommend the reelection of though he has not been involved through his experience as Manag Marketing Group, Mitsubishi Eld It should be noted that the Comp Electric owns 25.27% of the Cor	date for Outsid Kozo Yamamu in corporate m ger of Agent Greetric Corporati any has busine mpany's shares,	Audit & Supervisory Board Member, the Company (current position)  e Audit & Supervisory Board Member are as an Outside Audit & Supervisory Board Member anagement, he has ample knowledge of supervising goup in Market Planning & Administration Department on.  ess transactions with Mitsubishi Electric Corporation, excluding treasury shares.	group companies nt, Corporate and Mitsubishi
2	6/7 Attendance to the Audit & Supervisory Board meetings 5/6 Reasons for nomination as candi We recommend the reelection of though he has not been involved through his experience as Manag Marketing Group, Mitsubishi Eld It should be noted that the Comp Electric owns 25.27% of the Cor	date for Outsid Kozo Yamamu in corporate m ger of Agent Greetric Corporati any has busines inpany's shares, & Supervisory	Audit & Supervisory Board Member, the Company (current position)  e Audit & Supervisory Board Member are as an Outside Audit & Supervisory Board Member anagement, he has ample knowledge of supervising goup in Market Planning & Administration Departmenton.  ss transactions with Mitsubishi Electric Corporation, excluding treasury shares.  Board Member of the Company, a position that he was a supervisory share with the supervisory shares.	group companies nt, Corporate and Mitsubishi

No.	Name (Date of birth)	Care	eer summary and position of the Company	Number of the Company's shares owned
3	Reelection Outside Independent  Yutaka Nomiyama March 16, 1954  Tenure 9 years Attendance to the Board of Directors meetings 10/10 Attendance to the Audit & Supervisory Board meetings 7/7		Joined The Daiwa Bank, Ltd. (currently Resona Bank, Limited) Joined TERAOKA SEISAKUSHO CO., LTD. Operating Officer and Deputy General Manager, Corporate Management Division, TERAOKA SEISAKUSHO CO., LTD. Director and General Manager, Corporate Management Division, TERAOKA SEISAKUSHO CO., LTD. Audit & Supervisory Board Member, TERAOKA SEISAKUSHO CO., LTD. (current position) Audit & Supervisory Board Member, the Company (current position) oncurrent positions outside the Company ervisory Board Member, TERAOKA	
	We recommend the reelection of broad knowledge of business mar administrative section of TERAC Board Member.	date for Outside Yutaka Nomiya nagement gaine DKA SEISAKU & Supervisory	e Audit & Supervisory Board Member ama as an Outside Audit & Supervisory Board Member and from his important positions in corporate manager SHO CO., LTD., where he currently serves as Audit Board Member of the Company, a position that he we	ment at & Supervisory

No.	Name (Date of birth)	Care	eer summary and position of the Company	Number of the Company's shares owned
No.	Reelection Outside Independent  Nobutake Ipposhi September 16, 1944  Tenure 4 years Attendance to the Board of Directors meetings 10/10 Attendance to the Audit & Supervisory Board meetings 7/7  Reasons for nomination as candid Although Nobutake Ipposhi has reasons	Aug. 1971  Mar. 1975  Jan. 1976  July 1995  July 2001  Apr. 2005  June 2007  Oct. 2008  Apr. 2009  Apr. 2009  Dec. 2014  June 2015  Mar. 2016  June 2016	Joined Peat Marwick Mitchell (currently KPMG) Registered as a Certified Public Accountant Joined Tokyo Marunouchi Auditing Corporation (currently Deloitte Touche Tohmatsu LLC) Director, The Japanese Institute of Certified Public Accountants Managing Director, The Japanese Institute of Certified Public Accountants Professor, Tohoku University Accounting School Audit & Supervisory Board Member, TACHI-S CO., LTD. Supervisor, Japan Health Insurance Association Supervisor, Toho Gakuen Institute of Education Professor, Sendai Seiyo Gakuin College Supervisor, Social Welfare Juridical Person Hachioji Icho-no-kai (current position) Supervisor, Rational Federation of Shopping Center Promotion Associations (current position) Audit & Supervisory Board Member, the Company (current position) Audit & Supervisory Board Member ed in corporate management, he is a Certified Public diaccounting gained during his tenure as a researched	Company's shares owned
	In addition, he has experience as recommend his reelection as an O	Outside Audit &		
	He is currently an Outside Audit four years as of the conclusion of		Board Member of the Company, a position that he valueting of Shareholders.	vill have held for

Notes:

- 1. There is no special interest between each candidate and the Company.
- 2. The number of the Company's shares owned by each candidate includes those owned through the executive stock ownership program. (Fractional amounts of less than one share have been omitted.)
- Kozo Yamamura, Yutaka Nomiyama and Nobutake Ipposhi are candidates for Outside Audit & Supervisory Board Member.
- 4. Kozo Yamamura, candidate for Outside Audit & Supervisory Board Member, has been a person executing business of Mitsubishi Electric Corporation, a Specific Related Business, for the past five years. He has received compensation as an employee of Mitsubishi Electric Corporation for the past two years and he plans on doing the same in the future.
- 5. Yutaka Nomiyama and Nobutake Ipposhi, candidates for Outside Audit & Supervisory Board Member, satisfy the criteria for being an Independent Director/Auditor as determined by the Tokyo Stock Exchange, Inc. The Company has therefore submitted an Independent Director/Auditor Notification with the TSE to register them as Independent Auditors. If their reelection is approved, they will continue to be independent Auditors.

### **Proposal 3:** Election of Two (2) Substitute Audit & Supervisory Board Members

The Company would like to recommend the election of two (2) candidates for the position of Substitute Audit & Supervisory Board Member, in order to avoid a situation in which it may not have the legally required number of Audit & Supervisory Board Members.

The candidates for the position of Substitute Audit & Supervisory Board Member are listed below. Yukiharu Nagase is the candidate for substitute for the candidate for Outside Audit & Supervisory Board Member Kozo Yamamura, and Akira Takeuchi is the candidate for substitute for the candidate for Outside Audit & Supervisory Board Member Yutaka Nomiyama.

The Audit & Supervisory Board has already given its consent to this proposal.

Name						
No. (Date of birth) Career summary and position of the Company	Number of the Company's shares owned					
Apr. 1993 Joined Mitsubishi Electric Corporation						
Apr. 2016 Manager, Corporate Administration Section	nn .					
Corporate Administration Division, Kanag						
Yukiharu Nagase Branch Office, Mitsubishi Electric Corpor						
October 25, 1970 Apr. 2020 Manager, Compliance Group, Compliance	_					
Department, Corporate Marketing Group,						
Mitsubishi Electric Corporation						
1 (current position)						
	1					
Reasons for nomination as candidate for Substitute Outside Audit & Supervisory Board Mem						
We recommend the election of Yukiharu Nagase as a Substitute Outside Audit & Supervisory						
even though he has not been involved in corporate management, he has considerable knowled						
corporate auditing through the supervision of group companies in his capacity as Manager of	Compliance Department					
	of Mitsubishi Electric Corporation's Corporate Marketing Group.					
It should be noted that the Company has business transactions with Mitsubishi Electric Corpo	It should be noted that the Company has business transactions with Mitsubishi Electric Corporation, and Mitsubishi					
Electric owns 25.27% of the Company's shares, excluding treasury shares.						
Apr. 1984 Joined The Mitsubishi Bank, Ltd. (current	ly					
MUFG Bank, Ltd.)						
Sept. 2011 Branch Manager, Shinjuku Chuo Branch,	The					
Mitsubishi Bank, Ltd.						
Sept. 2013 Joined TERAOKA SEISAKUSHO CO., I	TD.					
Apr 2014 General Manager Accounting Division						
Akira lakeuchi TEPAOKA SEISAKUSHO CO LTD	_					
April 19, 1961  Apr. 2017  General Manager, Management Planning						
Office TEPAOKA SEISAKUSHO CO I	TD					
Apr. 2019 General Manager, Management Planning	SID.					
Office, and General Manager, Audit Office						
	Ξ,					
TERAOKA SEISAKUSHO CO., LTD.						
(current position)						
Reasons for nomination as candidate for Substitute Outside Audit & Supervisory Board Mem						
We recommend the election of Akira Takeuchi as a Substitute Outside Audit & Supervisory B						
his broad knowledge of finance and accounting gained from key positions at administrative so						
SEISAKUSHO CO., LTD., as well as his long years of experience at financial institutions, ev	ren though he has not been					
involved in corporate management.						

Notes:

- 1. There is no special interest between each candidate and the Company.
- 2. Yukiharu Nagase and Akira Takeuchi are candidates for Substitute Outside Audit & Supervisory Board Members.
- 3. Yukiharu Nagase, candidate for Substitute Outside Audit & Supervisory Board Member, has been a person executing business of Mitsubishi Electric Corporation, a Specific Related Business, for the past five years. He has received compensation as an employee of Mitsubishi Electric Corporation for the past two years and he plans on doing the same in the future.
- 4. Akira Takeuchi, candidate for Substitute Outside Audit & Supervisory Board Member, satisfies the criteria for being an Independent Director/Auditor as determined by the Tokyo Stock Exchange, Inc. If he assumes the office of Outside Audit & Supervisory Board Member, the Company plans to submit an Independent Director/Auditor Notification with the TSE to register him as Independent Auditor.