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DISCLOSURE ON THE INTERNET ACCOMPANYING THE NOTICE OF THE 22nd ORDINARY GENERAL MEETING OF STOCKHOLDERS

Consolidated Statements of Changes in Net Assets
Notes to Consolidated Financial Statements
Non-consolidated Statements of Changes in Net Assets
Notes to Non-consolidated Financial Statements
(from April 1, 2019 to March 31, 2020)

Taiheiyo Cement Corporation

The content of this document is posted on the website of Taiheiyo Cement Corporation ("the Company") (https://www.taiheiyo-cement.co.jp), pursuant to laws and regulations and Article 16 of the Articles of Incorporation of the Company.

Consolidated Statements of Changes in Net Assets

(April 1, 2019 - March 31, 2020)

| | Shareholders' equity | | | | |
|---|----------------------|-----------------|-------------------|----------------|----------------------------|
| | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity |
| Balance at April 1, 2019 | 86,174 | 60,408 | 294,265 | (16,081) | 424,767 |
| Cumulative effects of changes in accounting policies | | | (48) | | (48) |
| Balance at April 1, 2019 reflecting changes in accounting policies | 86,174 | 60,408 | 294,217 | (16,081) | 424,718 |
| Changes in items during the consolidated fiscal year | | | | | |
| Change in treasury shares of parent arising from transactions with non-controlling shareholders | | (220) | | | (220) |
| Dividends from surplus | | | (7,350) | | (7,350) |
| Profit attributable to owners of parent | | | 39,151 | | 39,151 |
| Purchase of treasury stock | | | | (60) | (60) |
| Disposal of treasury stock | | 35 | | 43 | 78 |
| Increase (decrease) by merger of consolidated subsidiary and non-consolidated subsidiary | | 10 | 68 | | 78 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes in items during the consolidated fiscal year | - | (174) | 31,868 | (17) | 31,676 |
| Balance at March 31, 2020 | 86,174 | 60,233 | 326,086 | (16,098) | 456,395 |

| | 1 | | | | | | (011111) | willions of yel |
|---|--|--|------------------------------|--|--|--|------------------------------|---------------------|
| | | Accu | | | | | | |
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Revaluation reserve for land | Foreign currency translation adjustments | Retirement benefits liability adjustments | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at April 1, 2019 | 8,688 | (3) | 5,019 | (20,128) | (3,632) | (10,057) | 35,935 | 450,645 |
| Cumulative effects of changes in accounting policies | | | | | | | (57) | (106) |
| Balance at April 1, 2019 reflecting changes in accounting policies | 8,688 | (3) | 5,019 | (20,128) | (3,632) | (10,057) | 35,878 | 450,539 |
| Changes in items during the consolidated fiscal year | | | | | | | | |
| Change in treasury shares of parent arising from transactions with non-controlling shareholders | | | | | | | | (220) |
| Dividends from surplus | | | | | | | | (7,350) |
| Profit attributable to owners of parent | | | | | | | | 39,151 |
| Purchase of treasury stock | | | | | | | | (60) |
| Disposal of treasury stock | | | | | | | | 78 |
| Increase (decrease) by merger of consolidated subsidiary and non-consolidated subsidiary | | | | | | | | 78 |
| Net changes in items other than shareholders' equity | (1,964) | 3 | (50) | (1,284) | (6,362) | (9,659) | 684 | (8,974) |
| Total changes in items during the consolidated fiscal year | (1,964) | 3 | (50) | (1,284) | (6,362) | (9,659) | 684 | 22,702 |
| Balance at March 31, 2020 | 6,723 | (0) | 4,968 | (21,413) | (9,995) | (19,716) | 36,563 | 473,241 |

Notes to the Consolidated Financial Statements

1. Notes, etc. on Significant Matters serving as the Basis for Preparation of Consolidated Financial Statements

- (1) Matters concerning Scope of Consolidation
 - (i) Number of consolidated subsidiaries and name of major consolidated subsidiaries

Number of consolidated subsidiaries: 118

Name of major consolidated subsidiaries:

Major consolidated subsidiaries are DC Co., Ltd., Clion Co., Ltd., Myojyo Cement Co., Ltd., Taiheiyo Materials Corporation, CalPortland Company, Jiangnan-Onoda Cement Co., Ltd., Qinhuangdao Asano Cement Co., Ltd., Dalian Onoda Cement Co., Ltd., Nghi Son Cement Corporation and Taiheiyo Cement Philippines, Inc.

Of note, Taiheiyo Shield Mechanics Corporation was excluded from the scope of consolidation as a result of disappearance due to absorption-type merger wherein the Company's consolidated subsidiary Onoda Chemico Co., Ltd. is the surviving company.

(ii) Name, etc. of major unconsolidated subsidiaries

Name of major unconsolidated subsidiaries:

Major unconsolidated subsidiaries are Taiheiyo Singapore Pte., Ltd., and Taiheiyo Services Co., Ltd. Reason for excluding from the scope of consolidation:

All unconsolidated subsidiaries are small companies, and none of them have a material impact on the consolidated financial statements in terms of the amount of equity interest including total assets, net sales, net income and retained earnings as a whole; accordingly, they were excluded from the scope of consolidation.

(2) Matters concerning Application of Equity Method

(i) Number of unconsolidated subsidiaries and affiliates accounted for by the equity method and name of major companies, etc.

Number of unconsolidated subsidiaries accounted for by the equity method: 6

Name of major companies, etc.:

Major unconsolidated subsidiaries accounted for by the equity method are Taiheiyo Singapore Pte., Ltd.

Number of affiliates accounted for by the equity method: 37

Name of major companies, etc.:

Major equity-method affiliates are Okutama Kogyo Co., Ltd., A&A Material Corporation, Fuji P.S Corporation, Yakushima Denko Co., Ltd., Chichibu Railway Co., Ltd. and Azuma Shipping Co., Ltd.

(ii) Name, etc. of unconsolidated subsidiaries and affiliates not accounted for by the equity method

Name of major companies, etc.:

(Unconsolidated subsidiaries)

Unconsolidated subsidiaries not accounted for by the equity method are Taiheiyo Services Co., Ltd.

and 61 other companies.

(Affiliates)

Affiliates not accounted for by the equity method are Cement Terminal Corporation and 64 other companies.

Reason for not applying the equity method:

Unconsolidated subsidiaries and affiliates not accounted for by the equity method were excluded from the scope of the equity method because the amount of equity interest including their respective net income and retained earnings all have minimal impact on the consolidated financial statements.

(iii) Particularly noteworthy matters concerning procedures for application of the equity method

For companies accounted for by the equity method whose fiscal year-end is different from the consolidated fiscal year-end, their respective non-consolidated financial statements for the most recent fiscal year have been used.

(3) Matters concerning Accounting Policies

- (i) Standards and methods for valuation of significant assets
 - a. Available-for-sale securities
 - a) Securities with market value:

Such securities are marked to market by the Company and some consolidated subsidiaries based on the average market price, etc. in the one-month period before the end of the fiscal year.

(Valuation differences are all charged/credited directly to net assets, and the cost of selling the securities is determined by the moving-average method.)

b) Securities without market value:

Such securities are stated at cost, based on the moving-average method.

b. Derivatives

Derivatives are stated at market value.

c. Inventories

Inventories are mainly stated at cost, which is determined by the moving average method (subject to write-down due to diminished profitability.)

However, the cost for contract work in process is determined by the specific identification cost method. Of note, inventories at the consolidated subsidiary in the U.S. are stated at lower of cost or market, based on the gross average method.

- (ii) Depreciation method for significant depreciable assets
- a. Property, plant and equipment (excluding lease assets)

The declining balance method is adopted by the Company and its domestic consolidated subsidiaries, and the straight-line method by its consolidated overseas subsidiaries.

However, the depreciation of buildings (excluding accompanying facilities) purchased on and after April 1, 1998 and accompanying facilities and structures purchased on and after April 1, 2016 is computed based on the straight-line method by the Company and its domestic consolidated subsidiaries.

The range of useful lives of main property, plant and equipment is as follows:

Buildings and structures:

10 - 75 years

Machinery, equipment and vehicles: 4 - 15 years

b. Intangible assets (excluding lease assets)

Intangible assets are amortized by the straight-line method.

However, software is amortized by the straight-line method over its useful life assuming in-house use (5 years).

c. Lease assets

Lease assets are depreciated by the straight-line method that assumes their lease periods are useful lives and residual values are zero (or if there is a residual value guarantee, the guaranteed residual value).

(iii) Accounting standards for significant provisions

a. Allowance for doubtful accounts

Allowance for doubtful accounts is provided for by the Company and its domestic consolidated subsidiaries at the estimated uncollectible amount, which is calculated based on the historical credit loss ratio with respect to ordinary receivables, and in consideration of collectibility on a case-by-case basis with respect to specified receivables such as doubtful accounts. Consolidated overseas subsidiaries mainly provide for such allowance at the estimated uncollectible amount with respect to specified receivables.

b. Provision for bonuses

To prepare for the payment of bonuses payable to employees, the Company and its domestic consolidated subsidiaries record the estimated payable amount to be borne in the consolidated fiscal year under review.

c. Provision for directors' retirement benefits

Certain consolidated subsidiaries provide for retirement allowances for directors and corporate auditors at the necessary payment amount in full at the year-end based on their internal regulations.

(iv) Accounting standards for revenue recognition of construction

Completed construction volume is recorded under the construction progress method (percentage of completion estimates for construction are via the cost to cost method) for construction for which progress results can be determined with certainty by the end of the fiscal year under review, and for others, the completed construction method is applied.

(v) Standards for translating significant foreign currency assets and liabilities into Japanese yen

Monetary claims and obligations denominated in foreign currencies are translated into Japanese yen based on the spot exchange rate as at the consolidated closing date, and translation gains (losses) are recognized in profit (loss). Of note, consolidated overseas subsidiaries' assets and liabilities are translated into Japanese yen based on the spot exchange rate as at the consolidated closing date, revenue and expenses are translated into Japanese yen based on the average exchange rate for the fiscal year, and translation gains (losses) are included in "Foreign currency translation adjustments" and "Non-controlling interests" under Net Assets.

(vi) Significant hedge accounting methods

a. Method of hedge accounting

Gains/losses on hedges are deferred. Allocation treatment is applied when the currency swaps meet the conditions for application of such allocation treatment. Exceptional treatment is applied when the interest rate swaps meet the conditions for application of such exceptional treatment.

b. Hedging instruments and hedged items

Hedging instruments:

Interest rate swaps, currency swaps, raw materials and fuel swaps, interest-rate options, currency options, raw materials and fuel options and forward exchange contracts are employed as hedging instruments.

Hedged items:

Borrowings, accounts payable-trade, fuel, etc.

c. Hedging policy

Hedge accounting policy is to limit hedging to those aimed at hedging against the risk of interest rate, exchange rate, and raw materials and fuel price fluctuations of the hedged items and those aimed at eliminating hedging.

d. Method of evaluating hedge effectiveness

Hedge effectiveness is verified on a transaction-by-transaction basis at the end of each accounting period with respect to hedging instruments and hedged items; however, if the principal, interest rate, period, and other such significant terms of the hedging instruments and hedged items are the same, such verification is omitted.

(vii) Method and period of amortization of goodwill

Goodwill is amortized over the estimated number of years in cases that the number of years can be estimated based on practical judgment starting from the fiscal year of acquisition while the entire amount of goodwill is amortized in the fiscal year of acquisition without analyzing the causes in cases that the amount of goodwill is insignificant.

(viii) Accounting procedures for liability for retirement benefits

To prepare for the payment of retirement benefits to employees, liability for retirement benefits is recorded in the amount of retirement benefit obligation less plan assets based on the projected amount at the end of the consolidated financial year under review.

Actuarial gains and losses and prior service cost are amortized in equal amounts as expenses by the straight-line method over a certain number of years (primarily 10 years) within the average remaining years of service of employees at the time of accrual, commencing in the consolidated fiscal year following the year of accrual for actuarial gains and losses and in the consolidated fiscal year of accrual for prior service cost.

Unrecognized actuarial gains and losses and unrecognized prior service cost are recorded as "Retirement benefits liability adjustments" in "Accumulated other comprehensive income" under Net Assets, after making tax effect adjustments. When the value of plan assets exceeds the amount of the retirement benefit obligation, the amount of such excess is recorded in "Assets for retirement benefits".

(ix) Accounting treatment of consumption tax, etc.

Tax exclusion method is applied.

Of note, there were no applicable transactions in consolidated overseas subsidiaries.

(x) Amounts shown in these consolidated financial statements are rounded down to the nearest million yen.

(4) Changes in Accounting Policy

The IFRS 16 "Leases" has been applied from the first quarter of the consolidated fiscal year under review at overseas consolidated subsidiaries that prepare their financial statements in accordance with International Financial Reporting Standards. Consequently, in principle, all leases as lessee are recorded as assets and liabilities on the consolidated balance sheets. Due to the application, a method deemed to be a transitional measure that recognizes the cumulative effect at the date of initial application has been adopted.

As a result, in the consolidated balance sheets of the consolidated fiscal year under review, other under property, plant and equipment increased by ¥2,220 million (net amount), other under current liabilities increased by ¥637 million, and lease obligations under noncurrent liabilities increased by ¥1,354 million, while other under intangible assets decreased by ¥321 million.

The impact of this change on profit (loss) for the consolidated fiscal year under review is immaterial.

2. Notes to the Consolidated Balance Sheets

(1) Assets pledged as collateral and secured liabilities

| | Assets pledged as col | latera |
|--|-----------------------|--------|
|--|-----------------------|--------|

| (1) Assets predged as confident | |
|--|---------------------|
| Cash and deposits | ¥653 million |
| Property, plant and equipment | ¥35,530 million |
| Intangible assets | ¥779 million |
| Investment securities | ¥85 million |
| Investments and other assets-other | ¥1,802 million |
| Total | ¥38,850 million |
| (ii) Secured liabilities | |
| Notes and accounts payable-trade | ¥ 4,185 million |
| Notes discounted | ¥120 million |
| Short-term loans payable | ¥5,694 million |
| Other current liabilities | ¥3 million |
| Long-term loans payable | ¥3,290 million |
| Other noncurrent liabilities | ¥11 million |
| Total | ¥13,306 million |
| (2) Accumulated depreciation of property, plant and equipment | ¥ 1,181,245 million |
| (3) Guarantee obligations | |
| Guarantees for loans payable from banks, etc. | ¥1,067 million |
| Guarantees for account payables to Ready-mixed Cooperative Association, etc. | ¥1,313 million |
| (4) Discounted trade notes receivable | ¥2,239 million |
| Trade notes receivable transferred by endorsement | ¥758 million |
| Discounts on electronically recorded monetary claims-operating | ¥39million |
| | |

(5) Revaluation of Land

A&A Material Corporation and Chichibu Railway Co., Ltd., the Company's affiliates accounted for by the equity method, revalued their business-purpose land in accordance with the Act on Revaluation of Land (Act No. 34, promulgated on March 31, 1998) and the Act on Partial Revision of the Act on Revaluation of Land (revised on March 31, 1999). With respect to the valuation difference, the amount of the Company's share in the valuation difference is recorded in Net Assets as "Revaluation reserve for land."

3. Notes to the Consolidated Statements of Changes in Net Assets

(1) Class and total number of outstanding shares as at the end of the consolidated fiscal year under review:

Common stock 127,140,278 shares

- (2) Matters concerning dividends
 - (i) Amount of dividends paid

| Resolution | Class of shares | Total amount of dividends (millions of yen) | Amount of dividend per share | Record date | Effective date |
|--|-----------------|---|------------------------------|--------------------|------------------|
| Ordinary General Meeting of Stockholders held on June 27, 2019 | Common | 3,681 (Note 1) | ¥30.00 | March 31, 2019 | June 28, 2019 |
| Meeting of Board of Directors held on November 12, 2019 | Common | 3,681 (Note 2) | ¥30.00 | September 30, 2019 | December 3, 2019 |

- (Notes) 1. Includes dividends of ¥6 million associated with treasury stock held by consolidated subsidiaries.
 - 2. Includes dividends of ¥6 million associated with treasury stock held by consolidated subsidiaries.
- (ii) Dividends whose record date is at the end of the consolidated fiscal year under review whereas its effective date falls in the next consolidated fiscal year

The following matters concerning dividends for common stock are scheduled to be proposed at the Ordinary General Meeting of Stockholders.

Total amount of dividends: ¥3,681 million

Amount of dividend per share: ¥30.00

Record date: March 31, 2020 Effective date: June 29, 2020

Of note, the source of funding dividend payments is scheduled to be retained earnings.

Total amount of dividends includes dividends of ¥5 million associated with treasury stock held by consolidated subsidiaries.

(iii) Class and number of shares to be issued upon exercise of share options at the end of the consolidated fiscal year under review (excluding those for which the first day of the exercise period has not yet arrived)

Not applicable

4. Notes on Financial Instruments

(1) Matters concerning Status of Financial Instruments

The Taiheiyo Cement Group limits its fund management activities to short-term deposits, etc., and raises funds principally by bank borrowings and corporate bonds. It performs derivative transactions for the purpose of averting risks due to future exchange-rate, interest-rate, and raw materials and fuel price fluctuations and does not perform speculative transactions.

While notes and accounts receivable-trade and electronically recorded monetary claims-operating, which are operating receivables, are exposed to credit risk in relation to customers, each responsible department periodically identifies the financial position, etc. of the counterparties and manages the due date and outstanding balance with respect to each counterparty, in an effort to identify and reduce collectibility concerns in the early stages. In addition, operating receivables denominated in foreign currencies related to export transactions are exposed to exchange rate fluctuation risks. Investment securities are primarily shares of companies with which the Company has a business relationship, and are exposed to the risk of market price fluctuations.

Notes and accounts payable-trade and electronically recorded obligations-operating, which are operating payables, have payment due dates within one year. For a portion of raw materials and fuel procurement, derivative transactions (foreign exchange contracts and raw fuel swap transactions) are used as hedging methods to limit risk of exchange and price fluctuations of raw materials and fuel. Among borrowings, short-term loans payable are mainly funds raised in connection with business transactions, and long-term loans payable and bonds payable are principally funds raised for the purpose of making capital investments. Some long-term loans payable have financial covenants and may influence liquidity risks regarding fund raising activities. Borrowings with variable interest rates are exposed to interest rate fluctuation risk; however, to avert the risk of fluctuations of interest payable and fix interest expenses for some long-term loans payable, derivatives (interest rate swap transactions) are used as hedging instruments on a contract-by-contract basis. Additionally, borrowings in foreign currencies are exposed to foreign exchange risk, but of these, for a portion of long-term borrowings, derivative transactions (currency swap transactions) are used as a hedging method to avoid foreign currency fluctuation risk.

(2) Matters concerning Market Value, etc. of Financial Instruments

The consolidated balance sheet amount and market value of financial instruments and the difference between the two at March 31, 2020 (i.e., end of the consolidated fiscal year under review) are shown in the following table.

(Unit: Millions of yen)

| | | Consolidated balance sheet amount | Market value | Difference |
|--------|-------------------------------------|-----------------------------------|--------------|------------|
| (i) | Cash and deposits | 51,641 | 51,641 | - |
| (ii) | Notes and accounts receivable-trade | 159,048 | 159,048 | - |
| (iii) | Electronically recorded monetary | 13,507 | 13,507 | - |
| | claims-operating | | | |
| (iv) | Investment securities | 39,361 | 32,213 | (7,148) |
| | Total assets | 263,559 | 256,410 | (7,148) |
| (v) | Notes and accounts payable-trade | 83,430 | 83,430 | - |
| (vi) | Electronically recorded | 5,330 | 5,330 | - |
| | obligations-operating | | | |
| (vii) | Short-term loans payable | 81,750 | 81,750 | - |
| (viii) | Commercial papers | 12,000 | 12,000 | - |
| (ix) | Bonds payable | 30,000 | 29,915 | (84) |
| (x) | Long-term loans payable | 142,365 | 143,459 | 1,094 |
| | Total liabilities | 354,876 | 355,886 | 1,009 |
| (xi) | Derivative transactions* | 1,174 | 1,174 | - |

^{*} Net receivables and payables arising from derivative transactions are shown in net amount.

(Notes) 1. Calculation method of market value of financial instruments and matters related to securities and derivative transactions

- (i) Cash and deposits, (ii) Notes and accounts receivable-trade and (iii) Electronically recorded monetary claims-operating
 - Since these items are settled in a short period of time, their market value is more or less the same as carrying value; therefore, the carrying value is adopted.
- (iv) Investment securities

The market value of investment securities is based on quoted market prices.

- (v) Notes and accounts payable-trade, (vi) Electronically recorded obligations-operating, (vii) Short-term loans payable, (viii) Commercial papers
 - Since these items are settled in a short period of time, their market value is more or less the same as carrying value; therefore, the carrying value is adopted.

(ix) Bonds payable

The calculation method involves discounting the sum of the principal and interest by an interest rate that takes into account the credit risk. The presentation of market value of bonds payable includes the current portion of bonds.

(x) Long-term loans payable

The calculation method involves discounting the sum of the principal and interest by the interest rate that is expected to be applied if a similar new loan is taken out. The presentation of market value of long-term loans payable includes the current portion of long-term loans payable. A portion of long-term loans payable are subject to appropriated treatment for currency swaps and exceptional treatment for interest rate swaps (see (xi) below), and the calculation method involves discounting the sum of the principal, which is an aggregate of the currency swap and interest rate swap, with a reasonably-estimated interest rate that would be applied if a similar loan is taken out.

(xi) Derivative transactions

The market value of derivatives is calculated based on prices, etc. presented by financial institutions with which derivative transactions are performed. Of note, those subject to allocation treatment for exchange rate swaps and exceptional treatment for interest rate swaps are processed integrally with the hedged long-term loans payable, so their market value is included in the presentation of such long-term loans payable (see (x) above).

2. Unlisted stocks and investments in capital, etc. (consolidated balance sheet amount: ¥43,569 million) are not included in "(iv) Investment securities" as it is deemed extremely difficult to determine their market value because there is no quoted market price and it is impossible to estimate future cash flows.

5. Notes on Real Estate for Rent, etc.

(1) Matters concerning status of real estate for rent, etc.

The Company and some of its consolidated subsidiaries have plants, warehouses (including land), etc. for lease purposes in Tokyo and other regions.

(2) Matters concerning market value of real estate for rent, etc.

| Consolidated balance sheet amount | Market value |
|-----------------------------------|--------------|
| 51,186 | 112,966 |

- (Notes) 1. Consolidated balance sheet amount equals the acquisition cost minus accumulated depreciation and accumulated impairment loss.
 - 2. The market value of major properties as at the end of the consolidated fiscal year under review is the amount based on a real estate appraisal conducted by an outside real estate appraiser, whereas the market value of other properties is a certain appraisal value or the amount calculated in-house based on indicators deemed to properly reflect the market price. However, if there are no significant changes in a certain level of valuation amounts or indices which are believed to accurately reflect market values from the most recent evaluation, amounts utilizing these valuations and indices are applied.

6. Notes on Per Share Information

Net assets per share: \(\frac{\pma}{3}\),567.63 Net income per share: \(\frac{\pma}{3}\),19.89

7. Notes on Significant Subsequent Events

(1) Share acquisition of PT Solusi Bangun Indonesia Tbk

At the Board of Directors meeting held on April 21, 2020, a resolution was passed to enter into a basic agreement with PT Semen Indonesia (Persero) Tbk (hereinafter "SI"), which is a state-owned cement business in Indonesia, wherein the Company builds a comprehensive partnership with SI, builds a business alliance in the cement business and relevant businesses inside and outside Indonesia with SI and SI's subsidiary PT Solusi Bangun Indonesia Tbk (hereinafter "SBI"), and makes SBI an equity-method affiliate by share acquisition and dispatch of Directors and Corporate Auditors (hereinafter the "capital and business alliance").

- (i) Purpose of the capital and business alliance
 - The purpose of the capital and business alliance is to establish the Company's business foundations in Indonesia as well as to further promote globalization in business operations including cement trading. The transaction is deemed to contribute to increasing corporate value of the Company.
- (ii) Name and description of business of the company of which shares are to be acquired Overview of SBI (listed on the Indonesia Stock Exchange (IDX))
 - a. Name: PT Solusi Bangun Indonesia Tbk
 - b. Business Description: Cement business, ready-mixed concrete businesses, and aggregates business, etc.
 - c. Date of establishment: June 15, 1971
 - d. Major stockholder and its stockholding ratio:

PT Semen Indonesia Industri Bangunan ("SIIB*") 98.31% (As of the end of December 2019)

- e. Performance in FY2019 (consolidated)
 - Cement sales by volume: 10.9 million tons
 - Net sales: ¥77,405 million, operating income: ¥8,245 million, profit: ¥3,493 million
 - Total assets: ¥136,972 million, net assets: ¥48,878 million (As of the end of December 2019)
 - * SI substantially holds 100% of shares in SIIB.

(Reference) The above amounts presented in yen are calculated at the exchange rate of 1 rupiah to 0.007 yen.

- (iii) Price of the share acquisition and the holding ratio after the share acquisition
 - a. Price of the share acquisition: around \(\frac{4}{2}0.0 \sim 25.0\) billion
- b. Holding ratio after the share acquisition: No less than the minimum ratio required to be accounted as equity-method affiliate (15%)
- c. Method of acquisition: By a rights issue to be implemented by SBI (an Indonesian legal procedure equivalent of allotment of share options without contribution in Japan)
- d. Dispatch of officers: One Director and one Corporate Auditor to be dispatched.

In order to make SBI an equity-method affiliate of the Company, the Company will work in deliberation with SI and SBI to move toward final conclusion of the agreement.

- (iv) Timing of final conclusion of the agreement, etc.
 - a. Date of final conclusion of agreement: July 2020 (scheduled)
- b. Exercise date of rights issue: March 2021 (scheduled)

The above date may change due to applications to authorities concerned, acquisition of permissions and authorizations, and other factors.

(v) Effect on profit (loss) by the event

The effect on the consolidated financial statements by the event is currently under calculation.

(2) Share repurchase

At the Board of Directors meeting held on May 20, 2020, a resolution was passed concerning matters regarding share repurchase, pursuant to the provisions of Article 156 of the Companies Act as applied by replacing certain terms under the provisions of Article 165, Paragraph 3 of the same Act.

(i) Reasons for the share repurchase

Based on the Company's Medium-Term Management plan, the Company will repurchase its shares in order to enhance shareholder returns.

(ii) Details of the repurchase

a. Class of shares to be repurchased Common stock

b. Total number of shares to be repurchased 3,000,000 shares (maximum)

(2.44% of the total number of shares issued (excluding treasury stock))

c. Total repurchase amount ¥5.0 billion (maximum)

d. Period of the repurchase May 21, 2020 to July 31, 2020

e. Method of the repurchase Purchase through the Tokyo Stock Exchange

8. Other Notes

(Notes on Impairment Loss)

The Company's assets are grouped together based on segments by business type, except for assets for rent, important idle properties and assets scheduled for disposal, which are grouped together by treating individual property as a single unit.

In the case of consolidated subsidiaries, in principle, a business company is deemed as a single asset group, and in the case of important companies, assets are grouped together based on management accounting classifications, etc., except for important assets for rent, idle properties and assets scheduled for disposal, which are grouped together by treating individual property as a single unit.

As a result, the carrying value was reduced to the recoverable amount with respect to assets for business with reduced profitability due to such factors as substantial deterioration in the business environment and a substantial fall in the market value of land, and idle properties that are not expected to be used in the future as follows, and such reduction in the amount of ¥5,451 million was recorded as an impairment loss under extraordinary loss.

(Unit: Millions of yen)

| Purpose | Location | Туре | Impairment loss |
|---------------------|--|---|-----------------|
| Assets for business | Jiangsu, China, etc. | Buildings and structures, machinery, equipment and vehicles, land, etc. | 5,198 |
| Idle properties | Tomakomai-shi, Hokkaido Prefecture, etc. | Land, etc. | 252 |

* Breakdown of impairment loss by purpose

(Unit: Millions of yen)

| Purpose | Breakdown |
|----------------------|--|
| Assets for hilsiness | Buildings and structures: 1,197, Machinery, equipment and vehicles: 3,286, Land: 113, Other: 601, Total: 5,198 |
| Idle properties | Land: 251, Other: 1, Total: 252 |

Recoverable amount is measured at the higher of net selling price or value in use.

If it is measured at net selling price, it is calculated by making reasonable adjustments based on real estate appraisal standards, etc.

If it is measured at value in use, it is calculated by discounting future cash flows by 5%.

Non-consolidated Statements of Changes in Net Assets

(April 1, 2019 - March 31, 2020)

| | | Shareholders' equity | | | | | | Valuation and trans | | | | |
|--|------------------|-----------------------------|-----------------------------|-----------------------------|--------------------------------|----------|---------|-------------------------|---------------------|-------------------------------------|--|--------|
| | C:4-1 | C | apital surpl | us | Retained earnings | Т | Total | Valuation difference | Total valuation and | Total net | | |
| | Capital stock | Legal capital surplus | Other capital surplus | Total capital surplus | Other retained earnings (Note) | stock | | shareholders' equity | stock shareholders' | on available-for-sale securities | | assets |
| Balance at April 1, 2019 | 86,174 | 42,215 | 14,061 | 56,276 | 142,811 | (15,613) | 269,648 | 5,618 | 5,618 | 275,267 | | |
| Changes in items during the fiscal year | | | | | | | | | | | | |
| Dividends from surplus | | | | | (7,363) | | (7,363) | | | (7,363) | | |
| Net income | | | | | 15,349 | | 15,349 | | | 15,349 | | |
| Purchase of treasury stock | | | | | | (22) | (22) | | | (22) | | |
| Disposal of treasury stock | | | 0 | 0 | | 0 | 0 | | | 0 | | |
| Net changes in items other than shareholders' equity | | | | | | | | (1,144) | (1,144) | (1,144) | | |
| Total changes in items during the fiscal year | - | ı | 0 | 0 | 7,986 | (22) | 7,964 | (1,144) | (1,144) | 6,820 | | |
| Balance at March 31, 2020 | 86,174 | 42,215 | 14,061 | 56,276 | 150,798 | (15,635) | 277,613 | 4,474 | 4,474 | 282,088 | | |

(Note) The breakdown of other retained earnings is as follows.

| | Other retained earnings | | | | | | |
|--|------------------------------|---|-----------------------------------|-------------------------------|--|--|--|
| | Reserve for mine prospecting | Reserve for advanced depreciation of non-current assets | Retained earnings brought forward | Total other retained earnings | | | |
| Balance at April 1, 2019 | 269 | 16,161 | 126,380 | 142,811 | | | |
| Changes in items during the fiscal year | | | | | | | |
| Reversal of reserve for mine prospecting | (49) | | 49 | - | | | |
| Provision of reserve for mine prospecting | 65 | | (65) | - | | | |
| Reversal of reserve for advanced depreciation of non-current assets | | (358) | 358 | - | | | |
| Provision of reserve for advanced depreciation of non-current assets | | 21 | (21) | - | | | |
| Dividends from surplus | | | (7,363) | (7,363) | | | |
| Net income | | | 15,349 | 15,349 | | | |
| Total changes in items during the fiscal year | 16 | (337) | 8,307 | 7,986 | | | |
| Balance at March 31, 2020 | 285 | 15,823 | 134,689 | 150,798 | | | |

Notes to the Non-Consolidated Financial Statements

1. Notes on Matters concerning Significant Accounting Policies

- (1) Standards and methods for valuation of assets
- (i) Standards and methods for valuation of securities
- a. Shares of subsidiaries and shares of affiliates

Stated at cost, based on the moving-average method.

- b. Available-for-sale securities
 - a) Securities with market value:

Marked to market based on the average market price, etc. in the one-month period before the end of the fiscal year. (Valuation differences are all charged/credited directly to net assets, and the cost of selling the securities is determined by the moving-average method.)

b) Securities without market value:

Stated at cost, based on the moving-average method.

(ii) Method for valuation of derivatives

Stated at market value.

(iii) Standards and methods for valuation of inventories

Stated at cost, based on the moving average method (subject to write-down due to diminished profitability.)

- (2) Depreciation method for non-current assets
 - (i) Property, plant and equipment (excluding structures for mining purposes, raw materials land and lease assets)

Declining balance method, except for buildings (excluding accompanying facilities) purchased on and after April 1, 1998 and accompanying facilities and structures purchased on and after April 1, 2016, which are computed based on the straight-line method.

(ii) Property, plant and equipment (structures for mining purposes, raw materials land)

Unit of production method

(iii) Intangible assets (excluding mining rights and software)

Straight-line method

(iv) Intangible assets (mining rights)

Unit of production method

(v) Intangible assets (software)

Amortized by the straight-line method over its useful life assuming in-house use (5 years).

(vi) Lease assets (lease assets in finance lease transactions that do not transfer ownership)

Lease assets are depreciated by the straight-line method that assumes their lease periods are useful lives and residual values are zero (or if there is a residual value guarantee, the guaranteed residual value).

(3) Accounting standards for provisions

(i) Allowance for doubtful accounts

To prepare against losses from notes and accounts receivable-trade, loans receivable, etc. turning into bad debt, allowance for doubtful accounts is provided for at the estimated uncollectible amount, which is calculated based on the historical credit loss ratio with respect to ordinary receivables, and in consideration of collectibility on a case-by-case basis with respect to specified receivables such as doubtful accounts.

(ii) Provision for bonuses

To prepare for the payment of bonuses to employees, the estimated payable amount is recorded.

(iii) Provision for retirement benefits

To prepare for the payment of retirement benefits to employees, provision for retirement benefits is recorded in the amount deemed to have accrued at the end of the fiscal year under review based on the projected amount of retirement benefit obligation and plan assets at the end of the financial year under review.

Actuarial gains and losses and prior service cost are amortized in equal amounts as expenses by the straight-line method over a certain number of years (10 years) within the average remaining years of service of employees at the time of accrual in each period, commencing in the period following the period of accrual in the case of the former and in the period of accrual in the case of the latter.

As plan assets to be recognized at the end of the fiscal year under review exceeds the amount of the retirement benefit obligation minus actuarial gains and losses etc., the amount of such excess is recorded as prepaid pension costs.

Also, the Company established a retirement benefit trust by contributing some shares from its holdings.

(iv) Provision for loss on guarantees

To prepare against losses from debt guarantees to subsidiaries and affiliates, the estimated amount of losses at the end of the fiscal year under review is recorded in consideration of the financial position, etc. of those provided with such guarantees.

(4) Accounting method for retirement benefits

In the non-consolidated financial statements, the treatment of unrecognized actuarial gains and losses and unrecognized prior service cost in the non-consolidated balance sheets is different from the treatment in the consolidated financial statements. In the non-consolidated balance sheets, the amount of retirement benefit obligation after making adjustments for unrecognized actuarial gains and losses and unrecognized prior service costs, less the amount of plan assets, is recorded as prepaid pension costs.

(5) Accounting treatment of consumption tax, etc.

Tax exclusion method is applied.

(6) Amounts shown in these non-consolidated financial statements are rounded down to the nearest million yen.

2. Notes to the Non-consolidated Balance Sheets

(1) Assets pledged as collateral and secured liabilities

Not applicable

| (2) Accumulated depreciation of property, plant and equipment | ¥663,458 million |
|---|------------------|
| (3) Outstanding balance of guarantee obligations | ¥28,041 million |

(4) Monetary claims and obligations to subsidiaries and affiliates

| Short-term monetary claims | ¥33,553 million |
|---------------------------------|-----------------|
| Long-term monetary claims | ¥29,585 million |
| Short-term monetary obligations | ¥29,076 million |
| Long-term monetary obligations | ¥2,493 million |

3. Notes to the Non-consolidated Statements of Income

Amount of transactions with subsidiaries and affiliates

Amount of business transactions

Sales ¥100,487 million
Purchases ¥102,969 million
Amount of non-business transactions ¥8,184 million

4. Notes to the Non-consolidated Statements of Changes in Net Assets

Class and number of shares of treasury stock as at the end of the fiscal year under review:

Common stock 4,428,528 shares

5. Notes on Tax-effect Accounting

Breakdown of major components of deferred tax assets and deferred tax liabilities

(i) Deferred tax assets

| Allowance for doubtful accounts ¥7,414 m | | | | |
|--|-------------------|--|--|--|
| Provision for bonuses | ¥596 million | | | |
| Provision for retirement benefits | ¥6,126 million | | | |
| Loss on valuation of shares, etc. of subsidiaries and affiliates | ¥11,985 million | | | |
| Loss on valuation of golf memberships | | | | |
| Depreciation and amortization ¥200 | | | | |
| Impairment loss ¥5,390 r | | | | |
| Business structure reform expenses | ¥2,641 million | | | |
| Other | ¥4,320 million | | | |
| Deferred tax assets - Subtotal | ¥38,865 million | | | |
| Valuation allowance | ¥(29,257) million | | | |
| Deferred tax assets - Total | ¥9,607 million | | | |
| (ii) Deferred tax liabilities | | | | |
| Reserve for mine prospecting | ¥(111) million | | | |
| Reserve for advanced depreciation of non-current assets | ¥(6,983) million | | | |
| Exchange gains (losses), etc. in equity transactions | ¥(526) million | | | |
| Valuation difference on available-for-sale securities | ¥(1,974) million | | | |
| Other | ¥(364) million | | | |
| Deferred tax liabilities - Total | ¥(9,961) million | | | |
| Net deferred tax liabilities | ¥(353) million | | | |

6. Notes on Transactions with Related Parties

(Unit: Millions of yen)

| Attribute | Name of company, etc. | Percentage of voting rights, etc. of related party held by the Company (or vice versa) | Relationship with related party | Description of transaction | Transaction amount (Note 6) | Account | Closing balance (Note 6) |
|------------|---------------------------------|--|---|--|-----------------------------|--|--------------------------|
| Subsidiary | Kiyosumi Golf Club Co., Ltd. | Directly holds 100% | Payment of deposits Dispatch of officer | Payment of deposits (Note 1) | _ | "Other" in Investments and other assets (Note 2) | 13,304 |
| Subsidiary | Ichihara Ecocement Corporation | Directly holds 100% | Financial assistance Dispatch of officer | Lending of funds (Note 1) | _ | "Other" in Investments and other assets (Note 2) | 9,100 |
| Subsidiary | CalPortland Company | Indirectly holds 100% | Debt guarantee Dispatch of officer | Debt guarantee (Note 3) | 8,094 | _ | _ |
| Subsidiary | Ofunato Power Inc. | Directly holds 65% | Debt guarantee Dispatch of officer | Debt guarantee (Note 4) | 15,259 | _ | _ |
| Subsidiary | TC Trading Co., Ltd. | Directly holds 69.3% Indirectly holds 5.8% | Sales of the Company's products Dispatch of officer | Sales of the Company's products (Note 5) | 22,251 | Accounts receivable-trade | 5,738 |

Terms of transactions, policies for determining terms of transactions, etc.

⁽Note 1) No interest is charged for lending funds, etc. to these companies.

⁽Note 2) For loans receivable, etc. from these companies, allowance for doubtful accounts totaling ¥19,852 million is recorded.

⁽Note 3) The Company provides a debt guarantee for advances received.

⁽Note 4) The Company provides a debt guarantee for borrowing from a financial institution.

⁽Note 5) The terms of sales of the Company's products are determined by referring to market prices, etc.

⁽Note 6) Transaction amount does not include consumption tax, etc., while closing balance includes consumption tax, etc.

(Translation)

7. Notes on Per Share Information

Net assets per share: \quad \text{\frac{\pmathbf{2}}{2},298.79}}\text{Net income per share: }\quad \text{\frac{\pmathbf{2}}{125.8}}\text{

8. Notes on Significant Subsequent Events

(1) Share acquisition of PT Solusi Bangun Indonesia Tbk

At the Board of Directors meeting held on April 21, 2020, a resolution was passed to enter into a basic agreement with PT Semen Indonesia (Persero) Tbk (hereinafter "SI"), which is a state-owned cement business in Indonesia, wherein the Company builds a comprehensive partnership with SI, builds a business alliance in the cement business and relevant businesses inside and outside Indonesia with SI and SI's subsidiary PT Solusi Bangun Indonesia Tbk (hereinafter, "SBI"), and makes SBI an equity-method affiliate by share acquisition and dispatch of Directors and Corporate Auditors.

For details, please refer to "7. Notes on Significant Subsequent Events" in the notes to the consolidated financial statements.

(2) Share repurchase

At the Board of Directors meeting held on May 20, 2020, a resolution was passed concerning matters regarding share repurchase, pursuant to the provisions of Article 156 of the Companies Act as applied by replacing certain terms under the provisions of Article 165, Paragraph 3 of the same Act.

For details, please refer to "7. Notes on Significant Subsequent Events" in the notes to the consolidated financial statements.