

Hamee Corp.

FY 04/20 Results briefing materials

Reference only

In case of any discrepancies between Japanese version and English version, Japanese Language version shall prevail.

> TSE Part 1, Securities Code 3134 June 12, 2020

happy mobile, easy e-commerce

Executive Summary





Both the Platform Business and the Commerce Business performed good due to upside trend of EC market. Net sales rose 9.9% year on year, and operating income jumped 50.0%, reaching record highs.

FY 04/20 Financial Highlights	Net sales JPY11.32 billion (YoY change)	Platform Business	Next Engine continued to implement various measures to increase added value, and the number of contracted companies increased as planned. Sales rose 11.3% year-on-year and operating profit jumped 25.0% year-on-year, reflecting the accelerated shift to e-commerce due to the impact of the new coronavirus. In Hamee Consulting, despite focusing on the development of new services, both sales and profits declined year on year due to growth-oriented investments.
	<u>+9.9 %</u> Operating income <u>JPY1.74</u> <u>billion</u> (YoY change) +50.0 %	Commerce Business	Sales of iFace Reflection and other iFace series were strong in both domestic retailing and wholesaling. Sales rose 7.8% YoY and operating profit jumped 34.5% YoY, with retail sales covering the impact of the new coronavirus in wholesale sales.
		Global	Utilize the planning and manufacturing business acquired by the Korean subsidiary to create a foundation to create global items for global expansion.
FY 04/21 Earnings Forecast	Net Sales JPY12.83 <u>billion</u> (YoY)	Platform Business	Next Engine is now in a full-fledged growth phase after the establishment of a system, including the outsourcing of call centers, which we focused on up to the previous fiscal year. Taking advantage of the expansion of the EC-related market through the acceleration of the digital shift, we will take on the challenge of creating new services.
	HICOME +JPY1.5 billion (YoY)	Commerce Business	Domestic wholesale are expected to be restrained until August due to the impact of the new coronavirus. Meanwhile, in the domestic retailing business, the Company is forecasting various revenue opportunities, including digital shifting, iPhone SE and the new iPhone merchandising campaign in September, and releasing 5G devices. In accordance with the medium-term management plan, the company will strengthen ties with customers, focusing on iFace, and develop new products and services.
	<u>JPY1.77 billion</u> +JPY0.3 billion	Global	The Company will make maximum use of the planning and manufacturing functions acquired by its South Korean subsidiary to reduce manufacturing costs, respond to new mobile device models, and create and develop global



I. Financial Results

II. Business Overview

III. Mid-Term Management Plan

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I. Financial Results



Both the Platform Business and the Commerce Business remained strong. Revenues rose 9.9% year on year, and operating income rose 50.0%, both record highs.

Millions of yen

	FY04/19	% of sales	FY04/20	Increase/ Decrease	YoY %	% of sales
Net sales	10,302	100.0%	11,325	1,022	9.9%	100.0%
Operating income	1,163	11.3%	1,744	581	50.0%	15.4%
Ordinary income	1,179	11.4%	1,756	577	49.0%	15.5%
Net profit attributable to owners of parent	821	8.0%	1,064	242	29.6%	9.4%

Net	earnings	per	share	51.16 yen

67.07 yen



Income Statement for the Fiscal Year Ended April 2020

		FY04/19	% of sales	FY04/20	Increase/ Decrease	YoY %	% of sales
N	et sales	10,302	100.0%	11,325	1,022	9.9%	100.0%
	■ Commerce Business	8,544	82.9%	9,208	664	7.8%	81.3%
	Retail	3,956	38.4%	4,560	604	15.3%	40.3%
	Wholesale	4,587	44.5%	4,648	61	1.3%	41.0%
	■ PF Business ※1	1,722	16.7%	1,848	126	7.3%	16.3%
	■ Others ※2	36	0.3%	268	232	644.4%	2.4%
С	ost of sales	5,055	49.1%	4,894	△ 161	△3.2%	43.2%
G	ross profit	5,247	50.9%	6,430	1,183	22.5%	56.8%
S	GA cost	4,080	39.6%	4,686	605	14.9%	41.4%
	Distribution expenses	545	5.3%	576	30	5.7%	5.1%
	Of which, personnel expenses %3	1,472	14.3%	1,659	187	12.7%	14.6%
	Commissions paid	701	6.8%	804	103	14.7%	7.1%
Оp	erating income	1,163	11.3%	1,744	581	50.0%	15.4%
0 r	dinary income	1,179	11.4%	1,756	577	48.9%	15.5%
	profit attributable to ners of parent	821	8.0%	1,064	242	29.6%	9.4%

Millions of yen

Gross profit 56.8% (+5.9 points YoY)

■ Commerce Business :56.2%(+6.5%) For models after iPhoneX series iFace series (including Reflection series), etc. Gross profit margin on products planned by the company continues to improve due to sales mix between Japan and Global. Gross profit margin up by 6.5 points as a result. ■ PF Business :58.2%(+1.9%) For Next Engine, despite an increase in the cost of call centers, due to a reduction in outsourcing costs for development and change from labor cost to personnel due to organizational changes., Gross margin is improved accordingly. Hamee Consulting: Due to investment in personnel, gross profit declined. Gross margin improved 1.9 points as a result.

Extraordinary loss of JPY1,771 million

1, Impairment loss

Property, plant and equipment and intangible assets related with mobile accessory brand acquired by South Korean subsidiary JPY165 million

Non-current assets by consolidated subsidiaries JPY6 million

2, Loss on retirement of non-current assets JPY1 million

%1 PF Business: Platform Business

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%2 Other: New services that cannot be clearly classified into either the Commerce Business or the PF Business are presented as "Other."%3 Personnel expenses: In addition to salaries and allowances, "Personnel expenses" include executive

compensation and statutory welfare expenses.

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Millions of yen

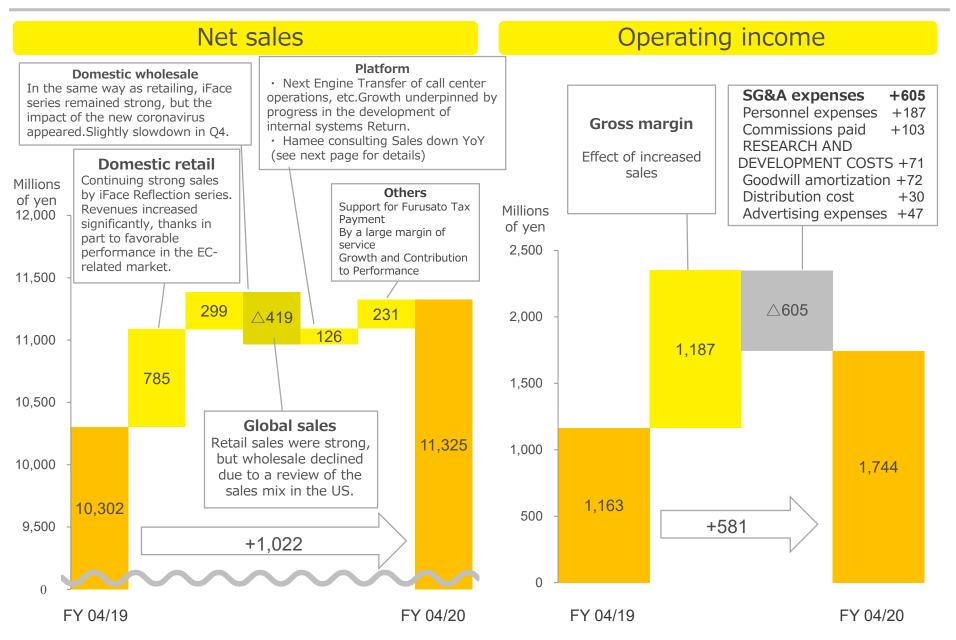
		FY04/19	FY04/20	Increase/ Decrease	YoY %	Compositio n ratio
Commerce Business	Net sales Segment profit	8,544 1,637	9,208 2,198	664 560		81.3% 84.4%
	Profit ratio	19.2%	23.9%	4.7%	-	-
Platform Business	Net sales Segment profit Profitratio	1,722 527 30.7%	1,848 585 31.7%	126 57 1.0%		
Others ※1	Net sales Segment profit Profitratio	36 ∆ 161 -	268 ∆ 179 -	231 △17 -		
Total	Net sales Segment profit Adjusted amount %2	10,302 2,003 △839	11,325 2,604 △ 859	1,022 601 △ 19	30.0%	
	Operating income Profit ratio	1,163 11.3%	1,744 15.4%	581 4.1%		-

%1 Others: New services that cannot be clearly classified into either the Commerce Business or the Platform Business are classified as "Others." It is described.

%2 Adjustments: Company-wide administrative expenses are stated as "Adjustments."

Analysis of Changes in the Fiscal Year Ended April 2020

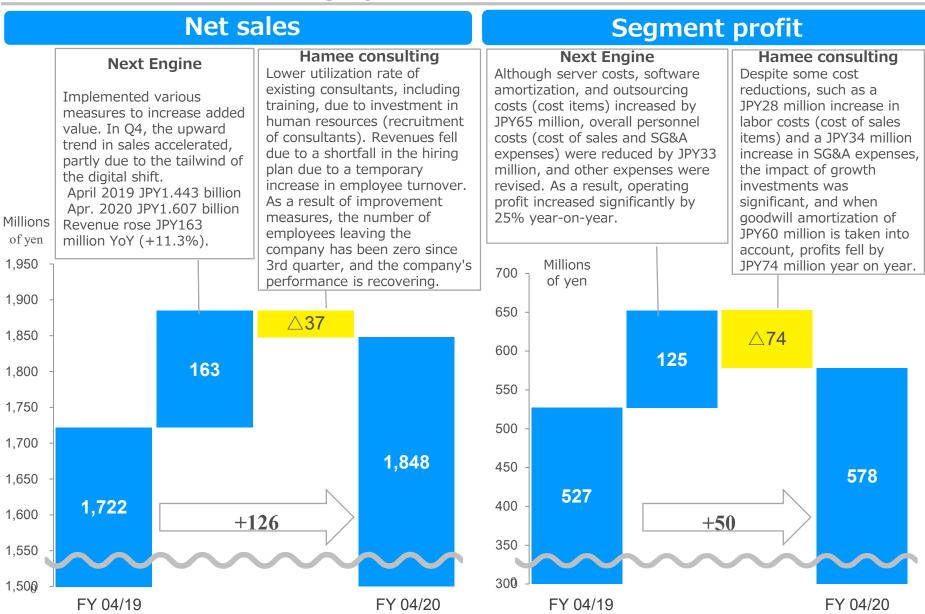
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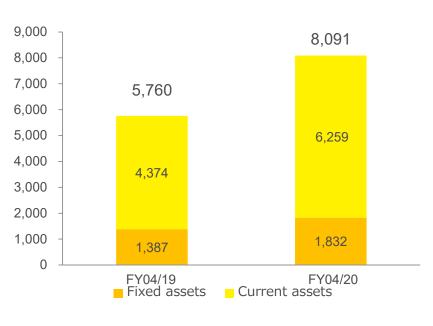
Analysis of Changes in Platform Segments for the Fiscal Year Ending April 2020

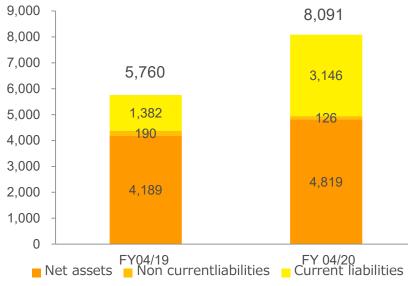




Fiscal Year Ended April 2020 Balance Sheets

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		Millions of yen
Current assets	6,258 (+1,885)	
Cash and deposits	3,453 (+1,792)	
 Notes and accounts receivable 	1,230 (△53)	
Inventory	1,063 (+30)	
Others	512 (+116)	

Fixed assets	1,832 (+445)	
 Property, plant and equipment 	569 (+292)	
Intangible assets	761 (+45)	
Investments and other assets	501 (+107)	

Current liabilities	3,146 (+1,764)	
Accounts payable	166 (∆ 41)	
Short-term loans	1,600 (+1,300)	
 Accounts payable- other 	660 (+326)	

Non currentliabilities	126 (△64)	
Long-term loan	91 (△ 48)	

Net assets	4,818 (+630)
Retained earnings	4,161 (+958)
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Reference Indicators: YoY Comparison by EBITDA

Millions of yen

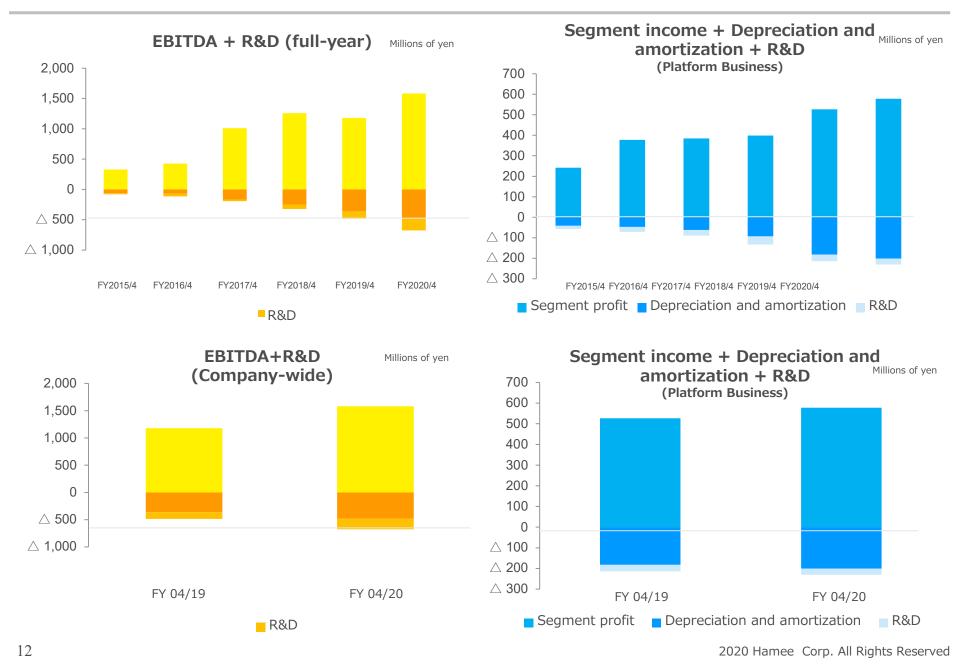
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		FY04/19	FY04/20	Increase/ Decrease	YoY %
	Net income before income taxes and minority interests	1,179	1,582	403	34.2%
	Interest expenses	2	3	1	60.0%
	Depreciation and amortization	361	481	120	33.3%
	Software	122	141	19	16%
	Goodwill	76	149	72	95%
	Other intangible assets	32	6	riangle 26	△80.4%
EB	ITDA	1,542	2,067	524	34.0%
	SEARCH AND DEVELOPMENT	120	192	71	59.2%

Depreciation and amortization (Breakdown):

Software	Goodwill	Other intangible assets
Enhancement of Next Engine functions and In the development of next engine apps and other areas In personnel expenses for medium-sized development projects Recorded as software and amortized over 3 years	Platform Business JPY 60 million (Hamee Consulting) Commerce Business JPY89 million (PATCHWORKS and JEI DESIGN WORKS)	Commerce Business JPY6 million (PATCHWORKS trademark rights)

Reference Indicators: Investment for Growth and Earnings [--] Hamee



Millions of yen

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		FY04/20	% of sales	FY04/21 forecast	Increase/ Decrease	YoY %	% of sales
Ν	et sales	11,325	100.0%	12,832	1,507	13.3%	100.0%
	Commerce Business	9,208	81.3%	9,990	781	8.5%	77.9%
	Retail	4,560	40.3%	5,482	921	20.2%	42.7%
	Wholesale	4,648	41.0%	4,507	△140	∆3.0%	35.1%
	■ PF Business ※1	1,848	16.3%	2,059	211	11.4%	16.1%
	■ Others ※2	268	2.4%	782	514	191.8%	6.1%
С	ost of sales	4,894	43.2%	5,082	187	3.8%	39.6%
G	ross profit	6,430	56.8%	7,750	1,319	20.5%	60.4%
S	GA cost	4,686	41.4%	5,971	1,285	27.4%	46.5%
	Distribution expenses	576	5.1%	647	70	12.3%	5.1%
	Of which, personnel expenses X3	1,659	14.7%	2,080	421	25.4%	16.2%
	Commissions paid	804	7.1%	1,093	288	35.8%	8.5%
Ор	erating income	1,744	15.4%	1,778	33	1.9%	13.9%
0 r	dinary income	1,756	15.5%	1,764	7	0.4%	13.8%
N e t p r o f i t Attributable to owners of parent		1,064	9.4%	1,260	196	18.5%	9.8%

%1 PF Business: Platform Business

%2 Other: New services that cannot be clearly classified into either the Commerce Business or the PF Business are presented as "Other."

X3 Personnel expenses: In addition to salaries and allowances, "Personnel expenses" include executive compensation and statutory welfare expenses.



Both Commerce Business and Platform Business continue to growth to reach to record high. Others grow dramatically, however due to initial investment for new business Millions of yen

		FY04/20	FY04/21 Forecast	Increase /Decrease	YoY %	Composition ratio
	Net sales	9,208	9,990	781	8.5%	77.9%
Commerce Business	Segment profit	2,205	2,561	356	16.1%	90.9%
	Profit ratio	24.0%	25.6%	1.7%	-	-
	Net sales (Next Engine)	1,848 (1,607)	2,059 (1,770)	211 (163)	11.4% (10.2%)	16.1% (13.8%)
P l a t f o r m B u s i n e s s	Segment profit (Next Engine)	578 (626)	661 (732)	83 (106)	14.4% (17.0%)	23.5% (26.0%)
	Profit ratio	31.3%	32.1%	0.8%	-	-
	Net sales	268	782	514	191.8%	6.1%
Others ※1	Segment profit	△179	△405	∆ 226	126.4%	△14.4%
	Profit ratio	-	-	-	-	-
	Net sales	11,325	12,832	1,507	13.3%	100.0%
	Segment profit	2,604	2,817	212	8.2%	100.0%
Total	Adjusted amount X 2	△859	△1,038	△179	20.8%	-
	Operating income	1,747	1,778	33	1.9%	-
	Profit ratio	15.4%	13.9%	riangle1.6%	-	-

×1 Others: New services that cannot be clearly classified into either the Commerce Business or the Platform Business are classified as "Others." It is described.

14 X2 Adjustments: Company-wide administrative expenses are stated as "Adjustments."

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II. Business Overview



Platform Business

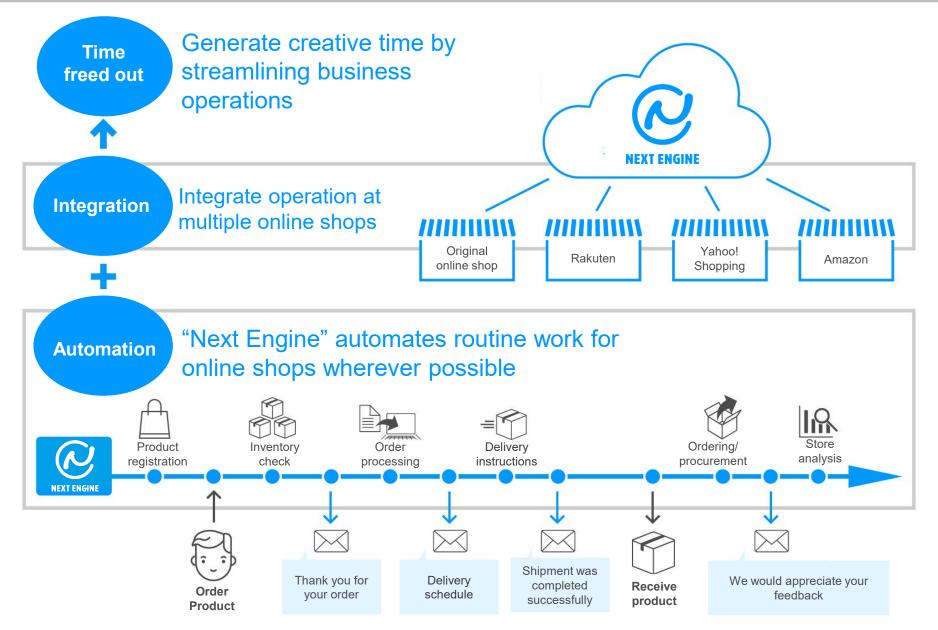


NEXT ENGINE

16 happy mobile, easy e-commerce

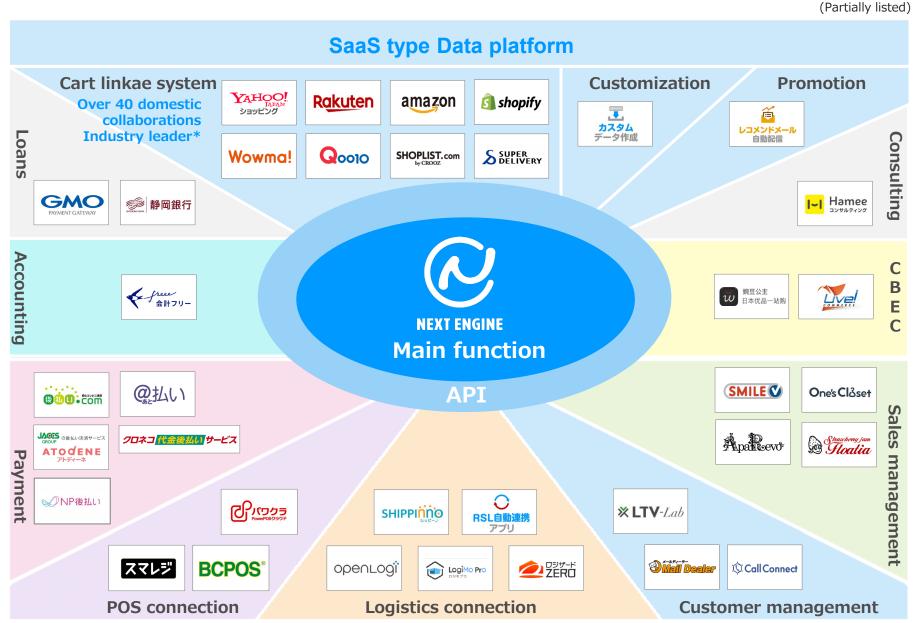
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Platform Business Automating EC "Next Engine" I-I Hamee



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Platform Business Shift to Data platform (Partial publication)

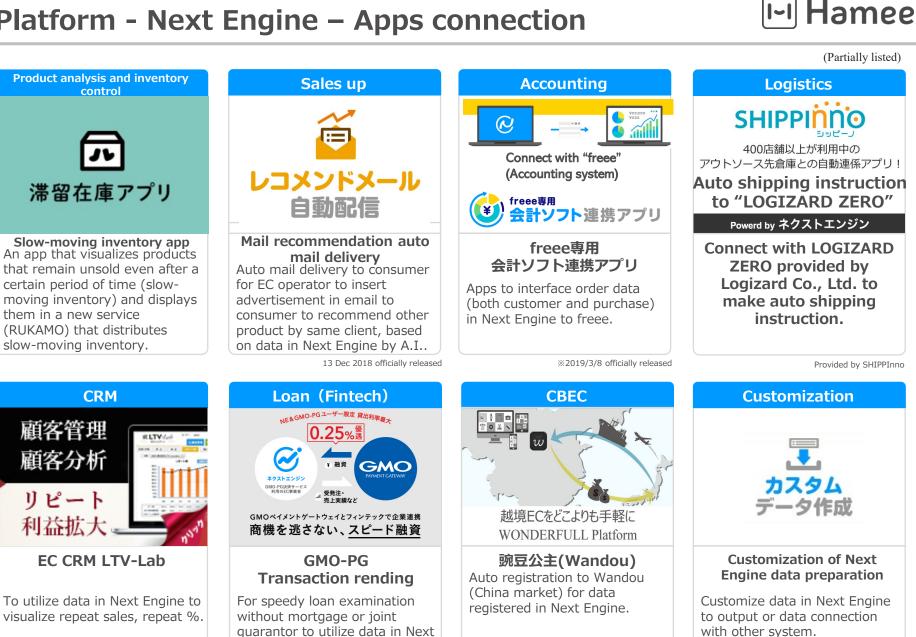


[%] Based on our research, as of the end of April, 2020

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Platform - Next Engine – Apps connection



Engine such as order, sales etc.

Provided by GMO Payment gateway ,inc.



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Next Engine Main Function Contracts

(As of April 30, 2020)

Total number of subscribers: 3,997 companies (375 companies increased from the end of April 2019)

Number of Stores Introduced

(As of April 30, 2020)

Number of stores: 30,835

(up 2,829 stores from the end of April 2019)



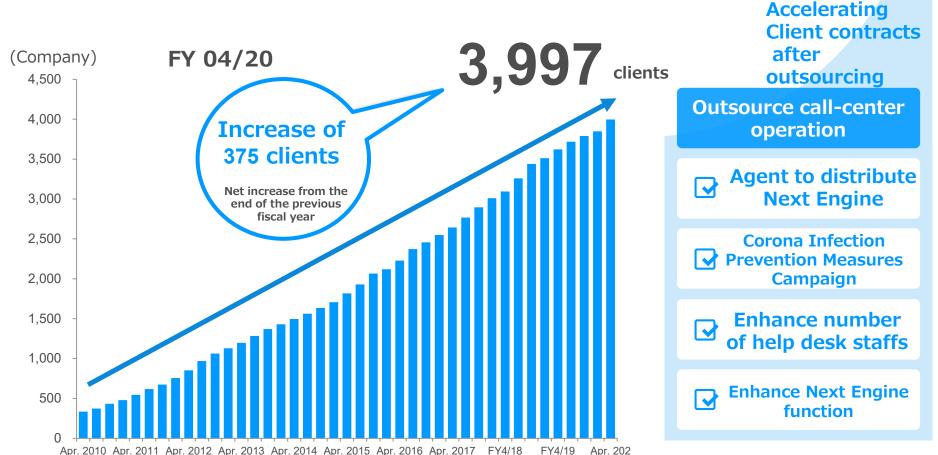
Trends in number of main function contracts



The number of client contracts in the period ending April 2020 was 3,997, an increase of 13.8% from previous year. * As of the end of April, 2020

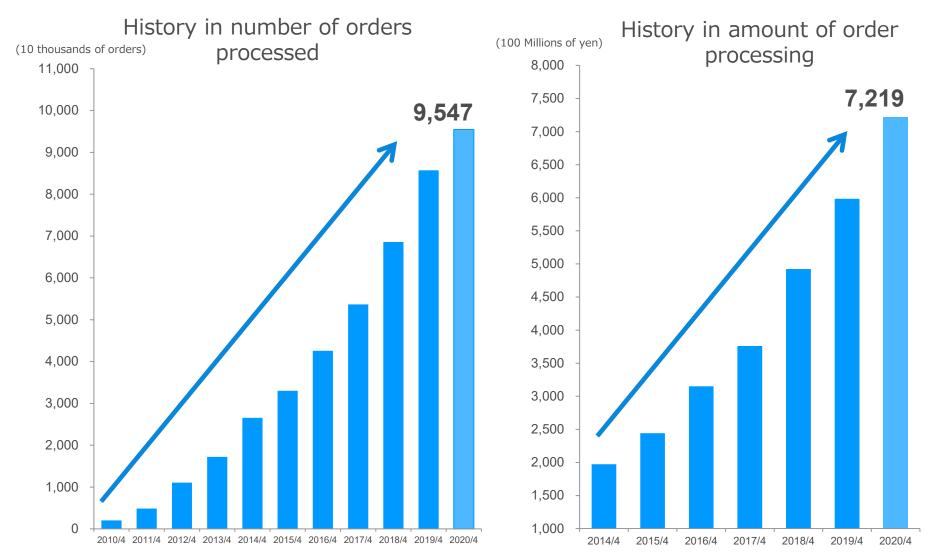
<Background>

- 1 Outsourcing call center operations from the perspective of maintaining and improving service levels and effectively utilizing our own resources
- 2 By maximizing internal resources and capturing demand for switching from other companies' systems Increase the number of contract clients in line with the plan at the beginning of the fiscal year



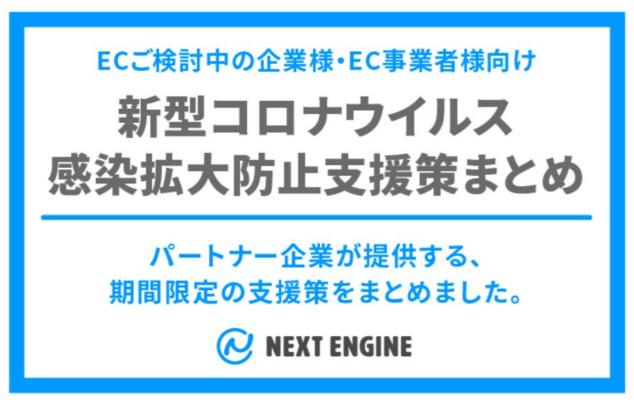
Trends in number of Orders and Amount of orders processed [--] Hamee

With significant changes in people's consumption styles due to the impact of the outbreak of the new coronavirus. In March and April 2020, the amount of orders processed exceeded JPY60 billion and transaction volume expanded consecutively.



By "Next Engine" and partner companies Provided support measures to prevent the spread of a new type of coronavirus

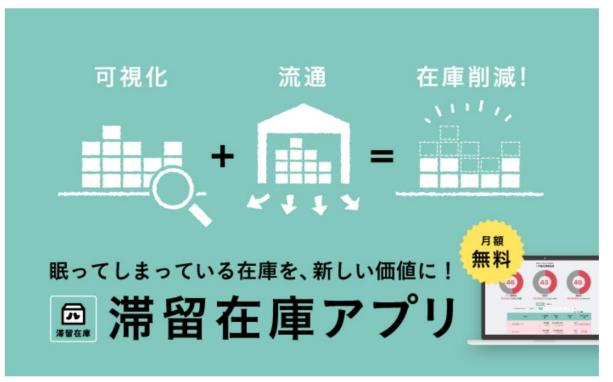
 \sim Contributing to the development of the EC industry as a whole, in addition to the promotion of operational efficiency and automation in the EC business



Free extension and usage fees from Next Engine as a measure to help prevent the spread of a new type of coronavirus Provided extraordinary business support and provided 21 types of support from 11 partner companies. This has led to an increase in the number of applications for free experience users using the campaign*.

Platform Business Efforts to Enhance Added Value I-I Hamee

Visualize products that possibly get slow moving! Released the "slow moving inventory app"

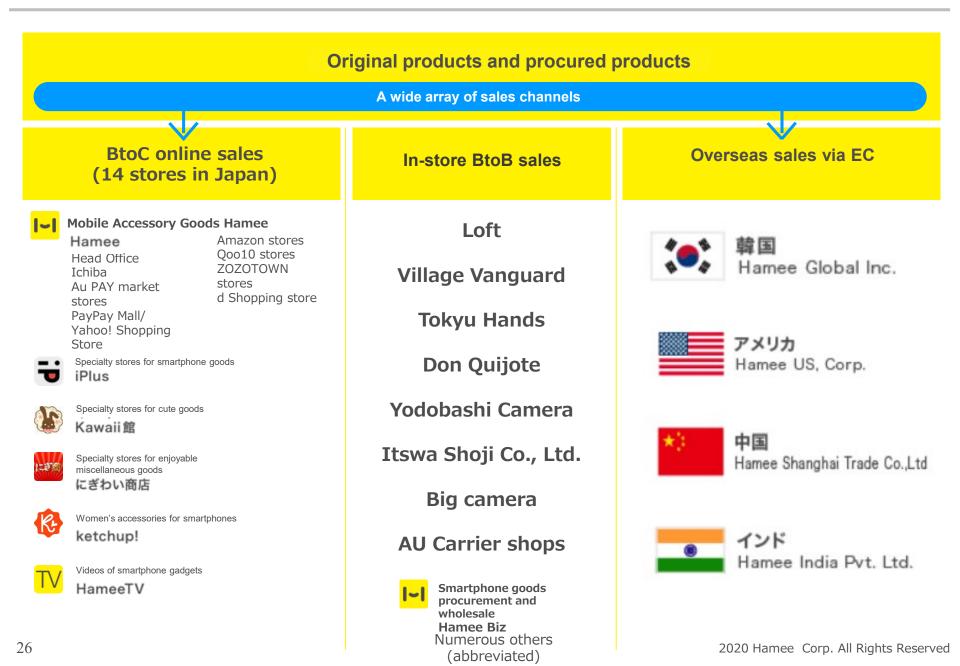


We have released an application that visualizes unsold inventory after a certain period of time = slow-moving inventory. This has made it possible to visualize the amount of products and inventories outstanding. In addition, products that are identified as slow-moving inventory can be exhibited and redistributed at RUKMO*, an online Hamee store operated from March 2020. Through these efforts, we aim to achieve SDGs target of 12 and to eliminate distortions caused by mass-production and mass-sales.

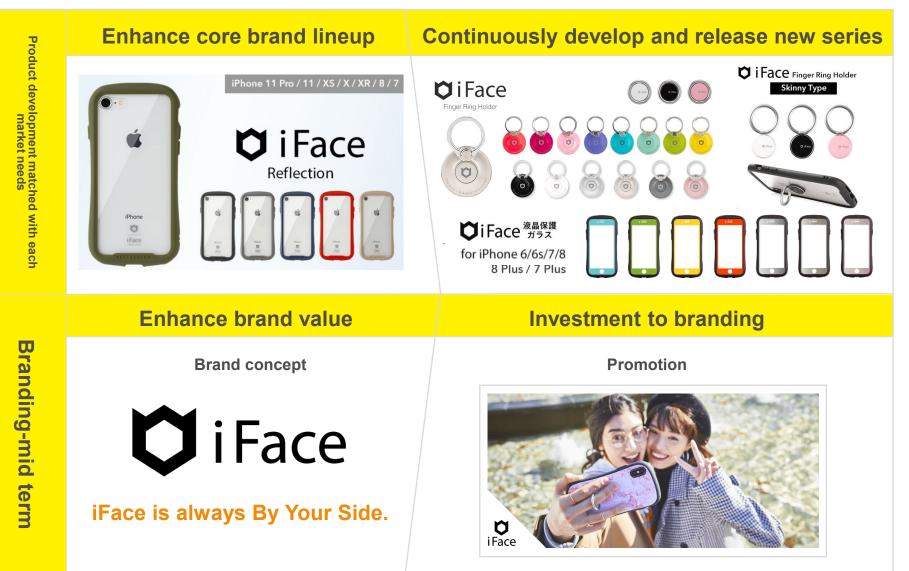


Commerce Business

Major Sales Channels in the Commerce Business I-I Hamee



O iFace Going to WORLD WIDE brand



Hamee

Brand of commerce business- products origins

IFace for iPhoneSE (second-generation) series iFace films iFace ringholders iPhone 8 / 7 / SE(第2世代) iPhone 11 / XR (1Pro / XS / X) iPhone 11 / XR (1Pro / XS / X) iFace film iFace ringholders iFace films

Enhance brand due to in house development to identify market needs.

I-I Ö i Face



📕 🗘 i Face

Products for the apparel market



Water proof mobile batteries for outdoor

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Brand of commerce business- products origins and Promotion Hamee

Strengthen communications with iFace users and pursue customer experience value





Develop new color rings that meet user preferences, such as pure color models and café series models

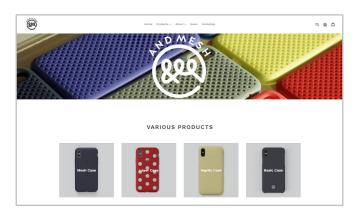


Developing NO1 Strategies Based on Brand Image Research

Continuous multi-brand development



SALISTY branding sites https://www.strapya.com/special/salisty/



ANDMESH branding sites

https://www.andmesh.com/

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Results of commerce business EC operation

Won Rakuten Shop of the Year 2019 Grand Prix Award!

Hamee

 \sim Outstanding performance of iFace sales, cumulative worldwide sales exceed 17.45 million pcs! \sim



Hamee Rakuten Ichiba Store, which is located in Rakuten Ichiba, one of biggest online mall in Japan, won the Rakuten Shop of the Year 2019 Grand Prize in the category of smartphones, tablets, and peripherals for selecting the best shop from among more than 40 thousand shops in 30 Rakuten Ichiba.



Global expansion

Next Engine Korea

Service in Korea market which have many EC malls competing







Mall carts that Next Engine is available to connect

Partially published, as of April 2020

SmartStore	coupang	Gmarket	AUCTION.	11⊃	
emart	Millsegae	LOTTE.COM	MakeShop [®]	COFe24	0 10X10

Hamee



Continuously release in house brand to oversea market



Korea (hamee.co.kr)

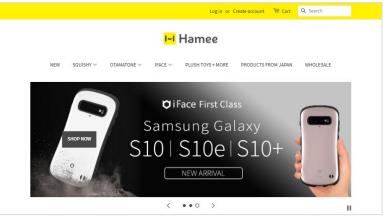


Taobao China (strapya.world.taobao.com)

Strategic product launch in US market



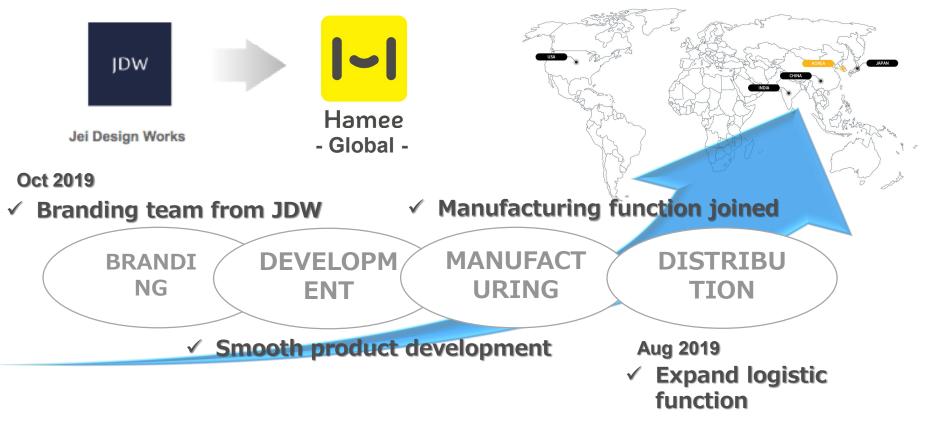




US (hamee.com)

Hamee Global control from Product branding to Distribution, after acquisition of Jei Design Works on Oct 2019

Hamee



Capable to launch product matching with market needs and price

• In addition to production margin, available smooth product development because of full process management from product branding to distribution.

Global product expansion



Challenge "Global product"



Branding team joined from JEI DESIGN WORKS Inc. on Oct 2019 are professional product branding team and have won several award such as K-Design Award, Good Design Award etc.



Branding team challenge branding Global product by our original design, and Hamee group expand to global market!

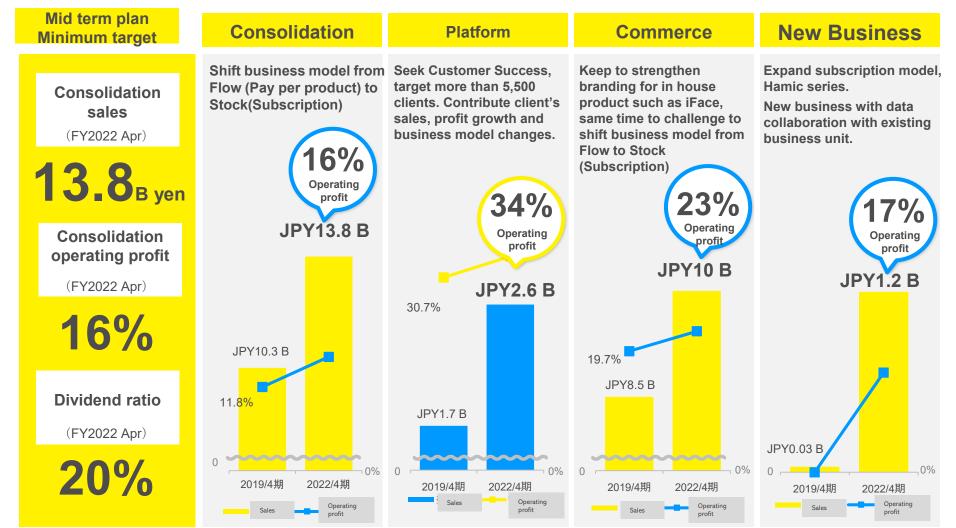


III. Mid-Term Plan

Mid term plan-Summary (Updated on Dec 2019)



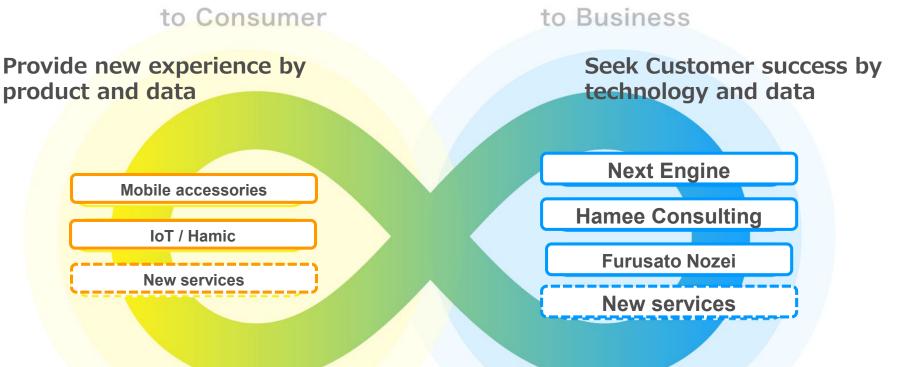
Target to achieve minimum 13.8B yen of Sales, minimum 16% of Operating profit ratio by Apr 2022, Hamee challenges to <u>shift business model from Flow (Pay per product model) to</u> <u>Stock (Subscription mode)</u> to seek Customer Experience based on current capability (management resources).



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Hamee Infinity Strategy (Mid term strategy)

Challenge to <u>shift business model from Flow (Pay per product model)</u> to Stock (Subscription mode) to seek Customer Experience based on current capability (management resources)



Capability (management resources)

- Product development, Design
- Production, Logistics
- Sales channel (WEB, Distributor)

Capability (management resources)

- System development, operation
- Data analysis
- IoT device development, production

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to Consumer プロダクトとデータで新体験を提供 New experience for users By providing products and data

Make more touch points with consumers by expanding sales of iFace

Release multi services to link with iFace

More series of IoT/Hamic to launch

Other new services to collaborate data from each business unit

Smartphone insurance

At any time, all smartphones are available to apply! Hamee started service "Smartphone Insurance" with a monthly fee just JPY200!



iFace, a brand of smartphone accessories sold worldwide, totaling 17.45 million units (as of January 2020). In addition to developing smartphone cases that protect smartphones from a physical perspective, we will also provide smartphone insurance to care consumers with relief from damage.

Hamee



to Business テクノロジーとデータで顧客サクセスを追求

Recommendation mail AI system help Next Engine client to boost up sales

Support local government to expand "furusato nozei"

Expand business to Fintech to utilize Next Engine data

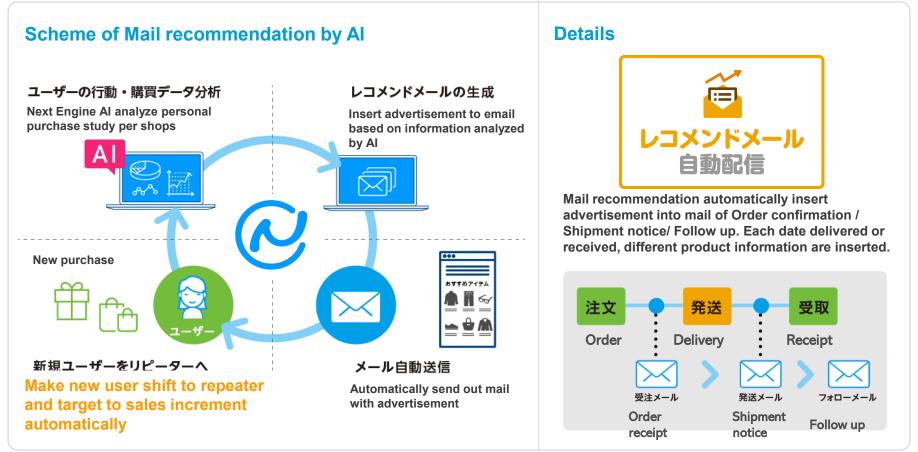
Promote to make Next Engine client business from flow model to stock model

Other new service with collaboration by each business unit

Measures to increase platform added value



Next Engine and official release of product recommendation AI ~ automatic increase in sales



Mail recommendation AI, based on EC data in Next Engine, released on 13 Dec 2018 and currently serve 727 clients as of Apr 2020. By automatically inserting personalized product recommendations in emails sent to consumers, Next Engine provides further added value to e-commerce businesses by supporting increased sales, securing repeat customers, and raising visibility.

Hometown Tax Payment Support Service" Utilizing Hamee's Management Resources



Leveraging expertise in both Next Engine provide and e-commerce store management



Automate complicated homestown tax payment operations by customizing Next Engine. As with ecommerce shop operations, we are able to improve operational efficiency through centralized management and automation.

Since the service was launched in June 2017, it has been used by local governments throughout Japan, and it has contributed significantly to incomes in other segments.



OPEN of e-commerce "RUKAMO" that exemplifies sustainability by reducing slow-moving inventory



"RUKAMO" offers a solution that reduces the amount of slow-moving inventory and mass-discarded products, allowing manufacturers and retailers to list products, and allowing users to receive points at a 50% rate of return when purchasing products. We will deliver valuable products to people who need them and provide unparalleled value, as well as sustainable services that fulfill SDGs's goal of 12, "Responsibilities to make products and services."



APPENDIX

Corporate name	Hamee Corp.
Representative	Atsushi Higuchi
Founded in	May 1998
Headquartered at	2-12-10 Sakae-cho, Odawara-shi, Kanagawa Prefecture
Capital	536 million yen
Business content	Commerce business Planning, procurement, and online sales of multi goods, mainly accessories for smart phones, and wholesale to large general merchandise stores and electronics retailers
	Platform business Development and providing of the cloud and ASP (Application Service Provider) service "Next Engine" for the unified management of back- office tasks for e-commerce enterprises
Consolidated subsidiaries	Hamee Global Inc. Hamee US,Corp. Hamee Shanghai Trade Co.,Ltd Hamee India Pvt.Ltd. Hamee Consulting Corp.
No. of employees	Consolidated: 353 (excluding 32 part-timers)

Hamee

Japan Headquarter at Odawara, Kanagawa

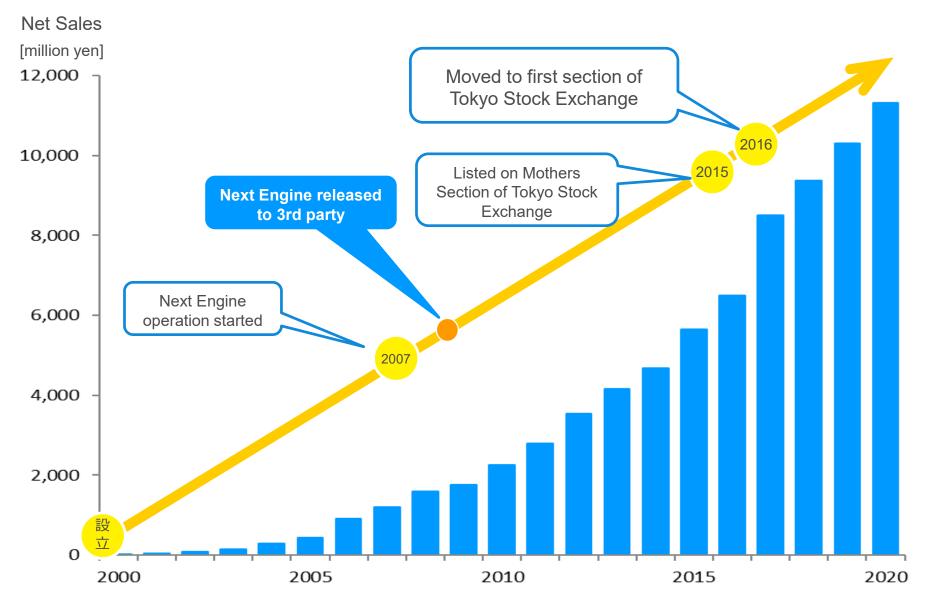




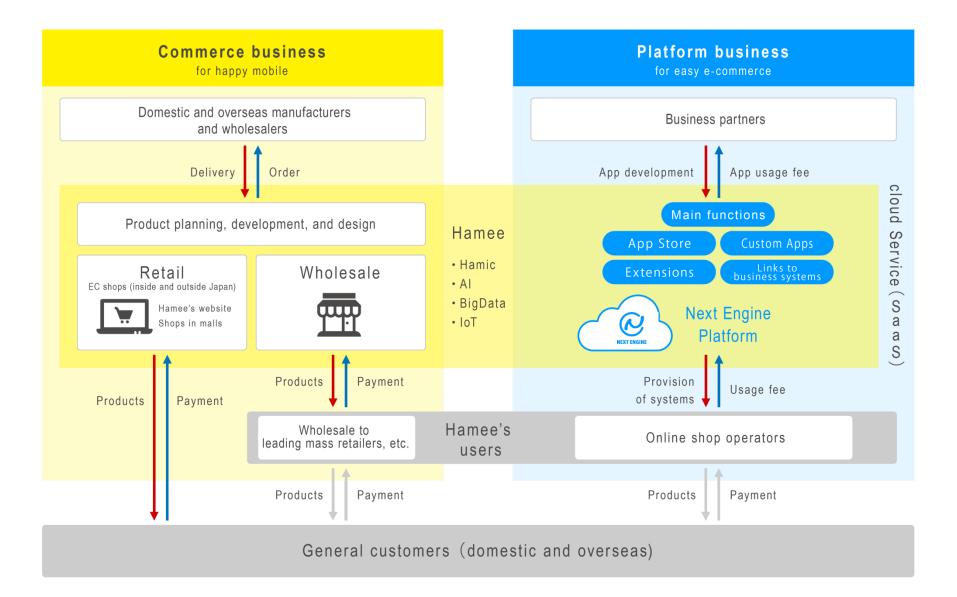
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History

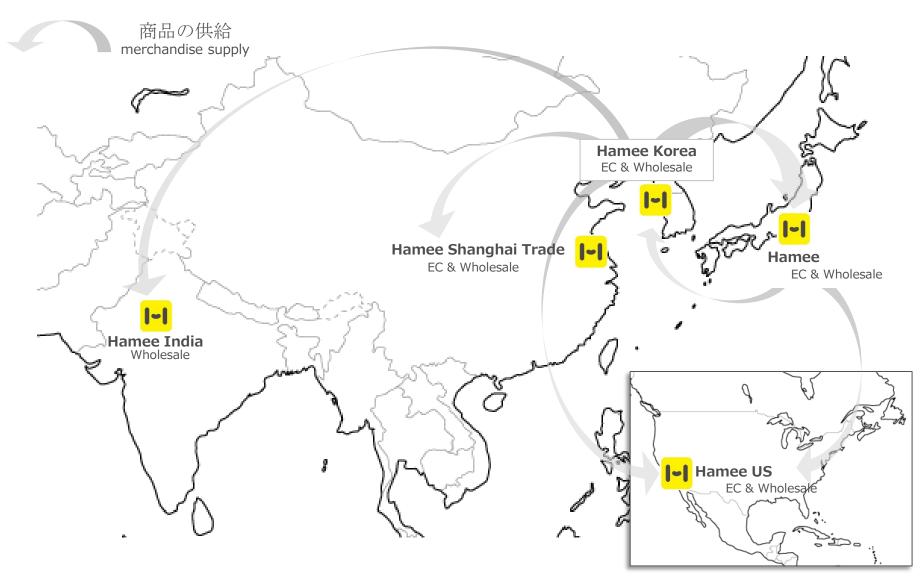














- This document includes the outlook for our company, future plans, and managerial goals. These forward-looking statements are based on current assumptions regarding future events and trends, and there is no guarantee that the assumptions are correct. There is a possibility that actual results will be different from those mentioned in this document for various reasons.
- Unless otherwise specified, the financial data in this document are indicated in accordance with the accounting principles that are generally recognized in Japan.
- Regardless of future events, the company will not necessarily revise our announcements about future outlooks, etc. unless required to do so in accordance with disclosure regulations.
- Information about other companies is based on publicly available data.
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