# Information for Investors (January 1,2019 - April 30,2020)



June 19,2020 OTSUKA KAGU,LTD.

### 1.FY2020 Summary



## \*The fiscal year ended April 30, 2020 covered an irregular period of 16 months due to the change of the fiscal year end

#### Y/Y

- ✓ Although the amount of sales declined, gross profit ratio was improved by 1.7points
- ✓ Because of changes in product evaluation criteria, loss of 1,772million yen was recorded in cost of sales, so gross profit ratio reduced by 5.0points

### Y/YE

- ✓ Coronavirus Infection
  - ightarrow Affecting the capture of the highest demand period in spring , amount of the sales declined 5.0% SG&A expenses decreased by 1.2%
  - → Impact on inventory reduction at stores such as closures, loss on disposal of some exhibited products as extraordinary loss as sudden loss
  - → Recorded personnel expenses and rent of some closed stores as extraordinary loss as sudden loss
- Impairment of Investing in store refurbishment of home appliances sales floor equipment and EC system investment, etc

### 2. FY2020 Results



(millions of yen,%)

			(1111111	ons or yen, 707	
	2018 (12months)	2020 (16months)	(Reference) Y/Y	2020 Forecasts*	Y/YE
Net sales	37,388	34,855	(6.8)	36,845	(5.4)
Gross profit	16,557	16,018	(3.3)	17,232	(7.0)
%sales	44.3	46.0		46.8	
SG&A expenses	21,726	23,629	8.8	23,917	(1.2)
%sales	58.1	67.8		64.9	
Operating income (loss)	(5,168)	(7,611)	_	(6,685)	-
%sales	(13.8)	(21.8)		(18.1)	
Ordinary income (loss)	(5,313)	(7,754)	_	(6,779)	-
%sales	(14.2)	(22.2)		(18.4)	
loss	(3,240)	(7,718)	-	(6,606)	-
%sales	(8.7)	(22.1)		(17.9)	

\*Forecasts (YE) as of February 10,2020

### 3. Breakdown of net sales



(millions of yen,%)

		2018	2020	(Reference) Y/Y
Store sale	es total	33,962	32,323	(4.8)
share		90.8	92.7	
	Sales Tie-up	8,172	8,631	5.6
	EC	396	495	24.7
Corporate sales		3,222	2,464	(23.5)
share		8.6	7.1	
Others		202	67	(66.6)
share		0.5	0.2	
Total		37,388	34,855	(6.8)
share		100.0	100.0	

## 4. SG&A expenses



(millions of yen,%)

	2018	%sales	2020	%sales	(Reference) Y/Y
Transportation	1,145	3.1	861	2.5	(24.8)
Advertising	1,546	4.1	2,175	6.2	40.6
Personnel	7,931	21.2	7,841	22.5	(1.1)
Rents*	7,648	20.5	8,625	24.7	12.8
Others	3,454	9.2	4,125	11.8	19.4
Total	21,726	58.1	23,629	67.8	8.8

\*Rents including Administrative expenses

## 5. Non-operating income and expenses Extraordinary income and losses



Non-operating income and expenses (millions of yen,%)						
		2018	2020	(Reference) Y / Y		
Income			105	45	(57.2)	
Interest a	and divi	dend	19	5	(71.0)	
Others			85	39	(54.0)	
Expenses			251	188	(25.0)	
Extraordinary	income	and	osses			
Extraordinary income :	2018		on sales of non-curre on sales of investme	2,312million yen		
	2020	Gain on sales of investment securities Gain on sales of settlement received, etc.			615million yen	
Extraordinary loss :	2018	•	rment loss on closing of stores,	212million yen		
	2020	Loss c	rment loss on abandonment of g on temporary closure	530million yen		

### 6. Investment and depreciation



(millions of yen,%)

	2018		2020	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Capital expenditure	120		324	
	Store facilities, etc.	53	Store facilities, etc.	239
	System renewal	64	System renewal	84
	Others	2	Others	1
Security deposit	(453)		(409)	
	Guarantee deposits, etc.	(453)	Guarantee deposits, etc.	(409)
Total	(333)		(84)	
Depreciation	16		10	

\*Excluding finance-related transactions

## 7. Number of employees



	As of December 31,2018	As of April 30,2020
Store	854	596
Total	1,264	1,008

<sup>\*</sup> Not including the number of board member, corporate officer, temporary worker

## 8. Stores①



			Floor space (㎡)	Note	electric appliances floor	electric appliances
Flagship	Kanto	Ariake Head Office showroom	15,433	decreased floor space on Jan.31,2019(16,513㎡→15,433㎡)		0
store	Kansai	Osaka Nanko showroom	13,383			0
		Shinjuku showroom	12,259	increased floor space on Jan. 2 ,2019(10,954 $\vec{m}$ $\rightarrow$ 12,259 $\vec{m}$ )	0	0
	Kanto	Yokohama Minatomirai showroom	10,649		0	0
	Kanto	Ginza main store	7,007			
Standard store		Minami Funabashi store	4,599			
	Tokai	Nagoya Sakae showroom	11,178		0	0
	Kansai	Kobe showroom	2,200	decreased floor space on Apr10,2020(8,566㎡→2,200㎡)		0
	Others	Fukuoka showroom	4,902			0
	Kanto	Poltrona Frau Tokyo Aoyama	320			
Specialized Store		ROLF BENZ TOKYO	372	opened on Jan.25,2020		
Small store	Kansai	OUTLET&RE-WORTH Osaka Nanko	2,923			
	Karisar	NAMBA PARKS	298	decreased floor space on Feb.15,2020(1,214 $\vec{m}\rightarrow$ 298 $\vec{m}$ )		
Sales office		IDC OTSUKA Sapporo Factory	520			
Total 13 Stores,1 sales off		Total 13 Stores,1 sales office	86,043			
*【Closu	ure】	Jan. 2019 Maruhiro Iruma store(2,903㎡), LIFE STYLE SHOP KASHIWANOHA T-SITE(184㎡)		STYLE SHOP KASHIWANOHA T-SITE(184㎡)		
Ма		May.2019 Sendai showroom(7,483m²)				
Mar.20		Mar.2020 Modern Style Shop Yodoy	abashi(475n	ı̂)	* As of April	30,2020

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### 8. Stores 2



### Tie-up store

Store		Location	Floor space (㎡,approx.)	Note
DEJIMAS	тоск	Hiroshima-city,Hiroshima	1,000	opened on Oct.1,2016
Yagihashi store	)	Kumagaya-city,Saitama	590	opened on Feb.14,2018
Okajima store		Kofu-city,Yamanashi	693	opened on Apr.12,2018
* 【Closure】	Mar.2019	Iyotetsu Takashimaya		
	Apr.2020	BonBelta TACHIBANA		* As of April 30,2020

### YAMADA DENKI Tie-up store

Store type	Number of stores displaying idc-otsuka products	Prefectures
Kaden Sumairu Kan	26	Kanagawa, Chiba, Saitama, Gunma, Yamanashi, Tochigi, Fukushima, Iwate, Shizuoka, Ishikawa, Aichi
LABI LIFE SELECT Urban large scale store, LABI	7	Tokyo, Osaka, Gunma
Interior Reform YAMADA	1	Gunma
	Total 34 stores	* As of April 30,2020



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These data are based on the information that is available on June 19,2020.

Actual results may differ from the indicated forecasts here due to various factors.

It may change without a preliminary announcement about the indicated contents here.