1Q FY2020

July 30, 2020



Consolidated Financial Results

Fujitsu Limited

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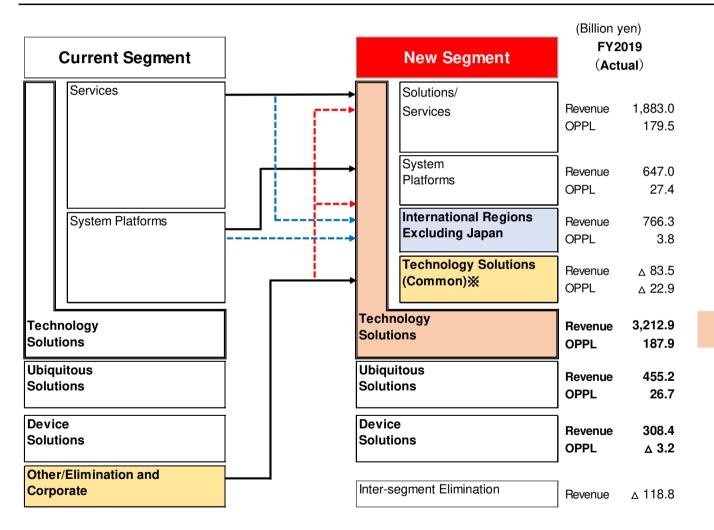


1. Financial Results for 1Q FY2020

1.Financial Results for 1Q FY2020

Changes to Business Segments





Management Targets < FY2022 >
 Technology Solutions
 Revenue 3,500.0 billion yen
 OPPL(%) 10%

- *** Breakdown of Technology Solutions (Common)**
- · Labs···Basic research expenses
- · Olympics and Paralympics, etc.
- $\cdot \ \hbox{Consolidation adjustment of OPPL}$

1. Financial Results for 1Q FY2020

Consolidated PL [1Q]



(Billions of yen)

	1Q FY2019	1Q FY2020	Change		Impact of	
	(Actual)	(Actual)	Onlange	(%)	COVID-19	
Revenue	838.7	802.7	-35.9	-4.3	-35.8	
Operating Profit	3.3	22.2	18.8	558.0	-12.1	
[Operating Profit Margin]	[0.4%]	[2.8%]	[2.4%]			
Financial income (expenses), etc	2.8	3.6	0.8	27.8		
Profit for the Period Before Income Taxes	6.2	25.9	19.6	314.4		
Profit for the Period Attributable to Owners of the Parent	7.0	18.1	11.0	156.2		
Exchange Rate						
U.S. dollar / Yen	110	108	-2	-1.8		
Euro / Yen	123	118	-5	-4.1		
British pound / Yen	141	134	-7	-5.0		
Euro / U.S. dollar	1.12	1.10	-0.02	-1.8		

Consolidated PL [1Q] (QoQ)



■ Revenue

• Excluding the impact of COVID-19: +14.3 billion yen -The revenue increase in System Platforms exceeded the fall off in Ubiquitous Solutions from the unusually high revenue the previous year

Impact of COVID-19: -35.8 billion yen -Primarily impacting Technology Solutions

• Impact of restructuring: -14.3 billion yen -Revenue excluded from the consolidated results due to the reorganization of the device business

■ OPPL Increased by 18.8 billion yen

• Excl. special items and restructuring: +12.3 billion yen -Despite the impact of COVID-19, improvements continued in profitability

and expense efficiency

Impact of restructuring: +0.4 billion yen -Profits excluded from consolidated results due to the reorganization of

the device business

Special items: +6.0 billion yen -Expenses incurred last year in the restructuring of the device business

did not recur this year

■ Financial income (expenses), etc.

-In line with the previous year

Increased by 0.8 billion yen

■ Profit for the Period Attributable to Owners of the Parent Increased by 11.0 billion yen

Financial Results [1Q]



(Billions of yen)

		1Q FY2019 (Actual)	1Q FY2020 (Actual)	Change (%)		Impact of COVID-19
	Revenue	824.3	802.7	-21.5	-2.6	-35.8
Excl. restructuring and special items	OPPL	9.8	22.2	12.3	125.5	-12.1
	[Operating Profit Margin]	[1.2%]	[2.8%]	[1.6%]		
Impact of	Revenue	14.3	-	-14.3	-	
restructuring *1	OPPL	-0.4	-	0.4	-	
Special items *2	Revenue	-	-	-	-	
Opecial items 2	OPPL	-6.0	-	6.0	-	
	Revenue	838.7	802.7	-35.9	-4.3	-35.8
Total	OPPL	3.3	22.2	18.8	558.0	-12.1
	[Operating Profit Margin]	[0.4%]	[2.8%]	[2.4%]		

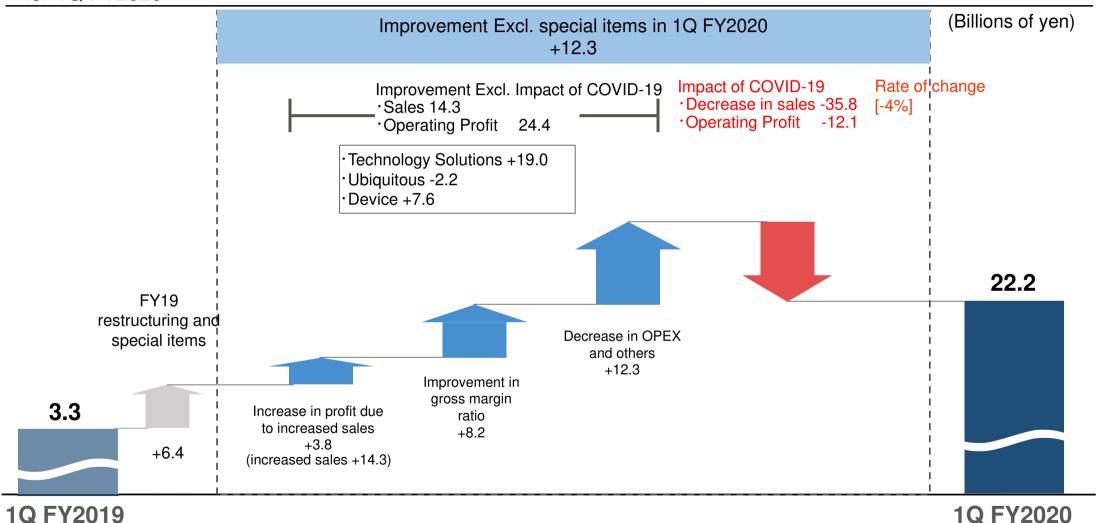
^{*1} Impact of businesses excluded from consolidation due to restructuring : Semiconductor Mie plant(Q3 FY19)

^{*2} One-time Profit/Loss from Business Model Transformation expenses("BMT expenses").

1.Financial Results for 1Q FY2020

Factors Behind Change in Operating Profit (1Q FY2019 → 1Q FY2020)





Revenue by segments



Breakdown of change vs LY

Positive impact excl COVID-19 : System Platforms(Super computer "Fugaku" and 5G base station)

Negative impact excl COVID-19: Ubiquitous Solutions(Backlash from the previous year's special demand)

Impact of COVID-19: Revenue decreased mainly in Technology Solutions

(Billions of yen)

	1Q FY2020 (Actual)	Change
Excl. restructuring and special items	802.7	-21.5

14.3	-35.8			
Excl. Impact of COVID-19	Impact of COVID-19			
Breakdown of Change				

Te	chnology Solutions	679.1	1.9
	Solutions/Services	376.8	-11.9
	System Platforms	151.7	29.4
	International Regions Excluding Japan	171.0	-15.2
	Common	-20.5	-0.2
Uk	oiquitous Solutions	73.8	-29.0
De	evice Solutions	68.3	-0.6
Inte	r-segment Elimination	-18.5	6.1

39.6	-37.6
7.1	-19.0
42.7	-13.3
-11.6	-3.6
1.3	-1.6
-33.4	4.3
1.9	-2.6
6.1	-

Overall orders in Japan (Fujitsu Limited only)



Industries		FY	′2019(Actu	al)	
musines	1Q	2Q	3Q	4Q	Total
Total	115%	122%	98%	100%	109%
[Excl. Orders For PC]	[110%]	[122%]	[93%]	[99%]	[106%]
Private Enterprise [Manufacturing & Distribution]	108%	113%	103%	104%	107%
Finance & Retail	106%	131%	93%	94%	105%
JAPAN [Local Government & Healthcare]	132%	118%	100%	78%	108%
Public & Social Infrastructure	109%	86%	94%	111%	100%
Others	128%	290%	115%	108%	152%

1Q FY2020 (Actual)
91%
[97%]
93%
89%
79%
109%
77%

Impact of COVID-19



■ Impact of COVID-19: Revenue: -35.8 billion yen, OPPL: -12.1 billion yen.

The impact of Corona Virus only includes the impact on sales/gross profit.

Operating expenses are not included in the impact of coronavirus. It is difficult to distinguish them from normal increases and decreases as we were already promoting teleworking before the coronavirus

Negative Factors: Revenue: -65.5 billion yen,

OPPL: -22.0 billion yen

 Review of project implementation timing Japan:

Manufacturing, distribution, and healthcare projects all saw significant impacts

Outside Japan:

Heavily influenced by strict lockdowns.

- Stagnant business deal activity
 Business deal activity with SMEs and other small scale clients has stagnated
- Supply chain impact relatively light It has been recovering since April and has essentially returned to normal.

Positive Factors: Revenue: 29.6 billion yen, OPPL: 9.9 billion yen

- Response to new demand
 - PCs and infrastructure equipment related to remote work and others.
 - Solutions focused on automation and greater call center efficiencies
- Delays due to supply chain problems in the fourth quarter of last year were resolved in the first quarter.

1.Financial Results for 1Q FY2020

Business Segment Information[1Q]



(Billions of yen)

		1Q FY2019 (Actual)	Special items/restructuring	1Q FY2020 (Actual)	Special items/ restructuring	Change	Excl. Special items	Special items/ restructuring	Impact of COVID-19
	Technology Solutions	677.1	-	679.1	-	1.9	1.9	-	-37.6
٦ ټو	Ubiquitous Solutions	102.9	-	73.8	-	-29.0	-29.0	-	4.3
Revenue	Device Solutions	83.4	14.3	68.3	-	-15.0	-0.6	-14.3	-2.6
ue	Inter-segment Elimination	-24.7	-	-18.5	-	6.1	6.1	-	-
	Total	838.7	14.3	802.7	-	-35.9	-21.5	-14.3	-35.8
	Technology Solutions	7.5	-	12.6	-	5.0	5.0	-	-13.9
유	Ubiquitous Solutions	3.5	-	4.2	-	0.6	0.6	-	2.8
OPPL	Device Solutions	-7.7	-6.4	5.3	-	13.1	6.6	6.4	-1.0
	Total	3.3	-6.4	22.2	-	18.8	12.3	6.4	-12.1



Technology Solutions

(Billions of yen)

Technology	1Q FY2019	1Q FY2020	Cha	nnae	
Solutions	(Actual)	(Actual)	Change		(%)
Revenue	677.1	679.1	[-37.6]	1.9	0.3
Operating profit	7.5	12.6	[-13.9]	5.0	66.8
[Operating profit margin]		[1.9%]		[0.8%]	

Revenue (breakdown)

[]Figures in parentheses indicate the Impact of COVID-19

Japan	456.8	482.7	25.8	5.7				
Outside Japan	220.2	196.4	-23.8	-10.8				

[Revenue] Slight increase in revenue over the same period last year

Although revenue in System Products increased, overall revenue increased only slightly due the impact of COVID-19.

[Operating Profit] Increased by 5.0 billion yen Profits rose due to improving profitability and greater efficiency in operating expenses.



Technology Solutions (Solutions/Services)

(Billions of yen)

	Solutions/ Services	1Q FY2019 (Actual)	1Q FY2020 (Actual)	Cha	ange	
,	Del vices	(Actual)	(Actual)			(%)
	Revenue	388.7	376.8	[-19.0]	-11.9	-3.1
	Operating profit	1	17.8	[-7.5]	-0.2	-1.5
	[Operating profit margin]		[4.7%]		[0.1%]	

[]Figures in parentheses indicate the Impact of COVID-19

[Revenue]

Despite higher public sector revenue, revenue fell compared to the previous year due to a significant impact from COVID-19, especially in manufacturing, distribution and healthcare.

[Operating Profit]

Despite the effects of lower revenue, the segment was able to secure profits in line with the previous year, due to improved profitability from an increase in software sales, and efficiency in operating expenses.



Technology Solutions (System Platforms)

(Billions of yen)

	System Platforms		1Q FY2019	1Q FY2020	Cha	ngo	
			(Actual) (Actual)		Change		(%)
		Revenue	122.3	151.7	[-13.3]	29.4	24.0
		System Products	84.1	105.9	[-9.8]	21.7	25.9
		Network Products	38.1	45.8	[-3.4]	7.6	20.0
		Operating profit	-6.4	5.0	[-4.6]	11.5	-
		[Operating profit margin]	1-7.3%	[3.3%]		[8.6%]	

Revenue (breakdown)

[]Figures in parentheses indicate the Impact of COVID-19

Japan	93.5	128.0	34.4	36.9	
Outside Japan	28.7	23.7	-5.0	-17.7	

[Revenue]

(System Products)

Revenue rose due to higher mainframe deals and the shipment of the Supercomputer Fugaku.

(Network Products)

Demand increased for 5G base stations.

[Operating Profit]

Operating profit increased in both System Products and Network Products. In addition to the impacts of increased revenue and an improvement in the product mix, profits also rose due to efficiency in operating expenses.



Technology Solutions (International Regions Excluding Japan)

(Billions of yen)

_	(5					
	nternational Regions		1Q FY2020	Cha	ange	
	Excluding Japan	(Actual)	(Actual)		9	(%)
	Revenue	186.2	171.0	[-3.6]	-15.2	-8.2
	Operating profit	-() ケ	-3.7	[-0.8]	-3.2	1
	[Operating profit margin]	1-11-5761	[-2.2%]		[-1.9%]	

[] Figures in parentheses indicate the Impact of COVID-19

[Revenue]

In addition to the effects of COVID-19, primarily in Europe and Asia, as well as the ongoing strong yen against the euro and the pound, revenue also fell due to the impact of exiting from unprofitable countries in Europe and product business in North America.

[Operating Profit]

Profits fell primarily due to the impact of lower revenue.



Ubiquitous Solutions

(Billions of yen)

L	Ibiquitous	1Q FY2019	1Q FY2020	Chr	ngo	
Solutions		(Actual) (Actual)		Change		(%)
	Revenue	102.9	73.8	[4.3]	-29.0	-28.2
	Operating profit	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4.2	[2.8]	0.6	18.1
	[Operating profit margin]		[5.7%]		[2.2%]	

Revenue (breakdown)

[]Figures in parentheses indicate the Impact of COVID-19

Japan	66.4	47.0	-19.4	-29.2
Outside Japan	36.4	26.8	-9.6	-26.4

[Revenue]

Revenue fell relative to the previous year due to higher demand last year for replacements for Windows 7.

[Operating Profit]

Despite the impact of lower revenue, operating profit rose due to an increase in the proportion of high-end models, and improved profitability with the effort of maintaining existing sales price.



Device Solutions

(Billions of yen)

Device Solutions			1Q FY2020	Cha	ange	
		(Actual) (Actual)		Change		(%)
	Revenue	83.4	68.3	[-2.6]	-15.0	-18.1
	Operating profit	_//	5.3	[-1.0]	13.1	-
	[Operating profit margin]	[-9.3%]	[7.9%]		[17.2%]	

Revenue (breakdown)

[]Figures in parentheses indicate the Impact of COVID-19

Japan	33.1	16.6	-16.5	-49.8
Outside Japan	50.2	51.6	1.4	2.9

[Revenue]

Impact of business restructuring: -14.3 billion yen The semiconductor plant in Mie was excluded from the consolidated results beginning with the third quarter of FY2019.

Excluding the above, revenue was in line with the previous year.

[Operating Profit]

Excluding restructuring and special items, operating profit increased by 6.6 billion yen

This increase is due to increased demand for highly profitable electronic components

Impact of business model transformation expenses: +6.4 billion yen

Business model transformation expenses recorded in the first quarter of FY2019 that did not recur this year: 6.0 billion yen Profits excluded from the consolidated results due to business restructuring: 0.4 billion yen

Cash Flows



(Billions of yen)

	1Q FY2019 (Actual)	1Q FY2020 (Actual)	Change
I Cash flows from operating activities	116.3	148.8	32.5
	-10.7	-10.0	0.7
I + II Free Cash Flow	105.6	138.8	33.2
	-55.4	-23.8	31.5
IV Cash and Cash Equivalents at End of Period	466.5	569.6	103.1

[Cash flows from operating activities]

In addition to higher profits from business, excluding restructuring and special items, cash flow improved significantly due to ongoing reductions in inventories.

[Cash flows from investing activities]

Invested a similar amount to the previous year, primarily in Services in Japan.

Assets, Liabilities and Equity



(Billions of yen)

			(Billiono oi yon)
	Year-end FY2019	End of 1Q FY2020	Change
Total Assets	3,187.4	2,985.0	-202.3
Total Liabilities	1,839.0	1,641.5	-197.4
Total Equity	1,348.4	1,343.5	-4.8
Total Equity Attributable to Owners of the Parent	1,240.9	1,234.8	-6.0
Reference: Financial Indices			
Interest-bearing Loans	405.5	409.2	3.6
(Net Interest-bearing Loans)	(-46.2)	(-159.6)	(-113.4)

Interest-bearing Loans	405.5	409.2	3.6
(Net Interest-bearing Loans)	(-46.2)	(-159.6)	(-113.4)
D/E Ratio (Times)	0.33	0.33	-
Equity Attributable to Owners of the Parent Ratio (%)	38.9	41.4	2.5



2. Earnings Forecast for FY2020

2. Earnings Forecast for FY2020

Assumptions for Fiscal 2020



Assumptions
about
the External
Environment

Economic activity bottomed out in Q1 due to the impact of COVID-19, will gradually recover in Q2 and Q3. Business activity will fully reopen in Q4, but conditions will not fully normalize by the end of the fiscal year.

	Private Enterprise (Manufacturing/Distribution)	Orders will be stagnant in the first half because of ICT spending constraints and delays, and, although we can expect a recovery in 2H, a full recovery isn't expected until FY2021.
Importo on	Finance&Retail	We can expect business discussions around the new normal, such as staffless or contactless service, but orders will be stagnant in the first half. Finance will recover in the second half, but the recovery in retailing will be weak.
Impacts on Fujitsu's Business (Assumed)	JAPAN (Local Government/ Healthcare)	First-half activity is associated with the emergency measures, can expect orders in the second half stemming from the new normal. There are many uncertainties in the healthcare sector, and expect severe conditions this fiscal year.
	Public, Social Infrastructure	Overall impact is minimal. Expect orders for digitization of government and 5G.
	Outside Japan	Although there are differences in countries and regions, it is expected to be difficult to recover by the end of the fiscal year due to the impact of strict lockdown.

^{*}Our business is subject to lengthy, large-scale projects that tend to have a delayed impact on our P/L.

Financial Forecast



(Billions of yen)

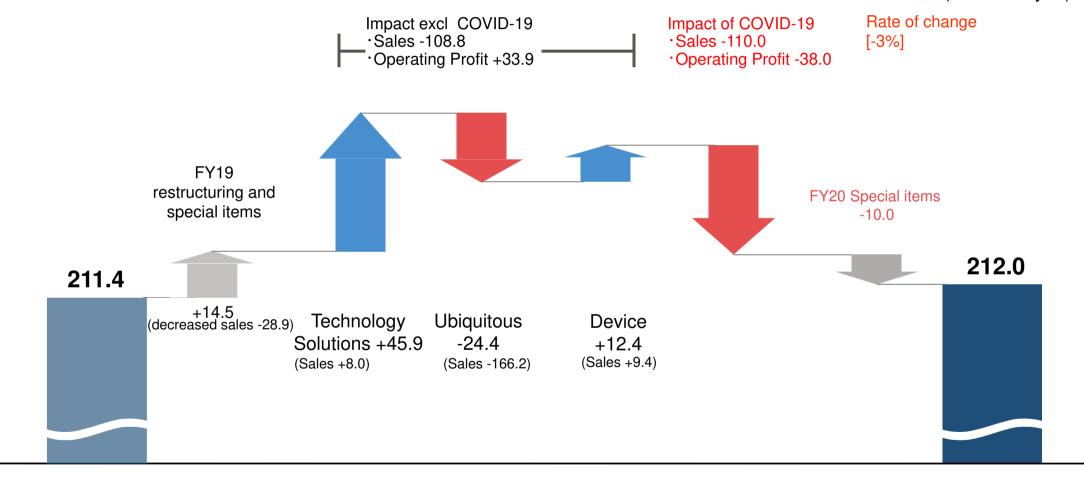
	(Dillions of year)				,
	FY2019 (Actual)	FY2020 (Forecast)	Change	(%)	Impact of COVID-19
Revenue	3,857.7	3,610.0	-247.7	-6.4	-110.0
Operating Profit	211.4	212.0	0.5	0.2	-38.0
[Operating Profit Margin]	[5.5%]	[5.9%]	[0.4%]		
Profit for the Year Attributable to Owners of the Parent	160.0	160.0	-	-	
Exchange Rate					
U.S. dollar / Yen	109	105	-4	-3.7	
Euro / Yen	121	120	-1	-0.8	
British pound / Yen	138	140	2	1.4	
Euro / U.S. dollar	1.11	1.10	-0.01	-0.9	
Ratio of Revenue Outside Japan	31.8%	31.8%	<u> </u>		

2.Earnings Forecast for FY2020

Factors Behind Change in Operating Profit (FY2019 → FY2020)



(Billions of yen)



FY2019

Financial Forecast (YoY)



■ Revenue

Excluding the impact of COVID-19:

Technology Solutions: +8.0 billion yen

-Increased revenue due to increased demand for 5G base stations, among other

factors

Ubiquitous Solutions, etc.: -116.9 billion yen

-Fall in revenue relative to the previous year due to special demand in the previous

year

Impact of COVID-19: -110.0 billion yen

-Impacts will primarily occur within Technology Solutions

Impact of restructuring: -28.9 billion yen

business

-Revenue excluded from consolidated results due to the restructuring of the device

■ OPPL In line with the previous year

· Excluding special items and restructuring:

Technology Solutions: +5.9 billion ven

-Despite the impact of COVID-19, operating profit will increase due to improved profitability and greater efficiency with expenses

Ubiquitous Solutions, etc. -10.0 billion yen

-Operating profit will fall primarily due to the revenue from special demand last year in Ubiquitous Solutions that will not recur this year

Impact of restructuring: +0.8 billion yen

-Profits excluded from the consolidated results due to the restructuring of the device business

• Special items: +3.7 billion yen

Impact of special factors in FY2019 not recurring: +13.7 billion yen
 Business model transformation expenses in FY2020: -10.0 billion yen

■ Profit for the Period Attributable to Owners of the Parent

-In line with the previous year

Impact of COVID-19



■ Impact of COVID-19: Revenue: -110.0 billion yen, OPPL: -38.0 billion yen.

The impact of COVID-19 only includes the impact on sales/gross profit.

Operating expenses are not included in the impact of coronavirus. It is difficult to distinguish them from normal increases and decreases as we were already promoting teleworking before the coronavirus

Negative Factors: Revenue: -178.0 billion yen, OPPL: -60.0 billion yen

Reductions and delays in ICT investment
 Japan

Manufacturing, distribution, and healthcare projects all saw significant impacts

⇒A recovery from Q4 is expected, but a full-scale recovery is expected from the next fiscal year.

Outside Japan

Heavily influenced by strict lockdowns.

⇒The situation will remain severe by Q4, and recovery is expected from the next fiscal year.

Stagnant business deal activity

Business deal activity with SMEs has stagnated ⇒Expect that the impact will be concentrated in 1H, assuming normalization in 2H and beyond

Positive Factors: Revenue: 68.0 billion yen, OPPL: 22.0 billion yen

 Increase in business deals aimed at adapting to the new normal

Business deals related to remote work Business deals related to digitization, contactless and staff-less service.

- Support for emergency measures by public and local government and accelerating digital transformation of government administrative agency.
- Delivery delays in the fourth quarter of last year were resolved in the first quarter.

New Demand and Work Style Reform



New Demand and Work Style Reform in Accordance with Societal Changes Reimagining business in the era of the new normal (digitization, labor saving, remote work, contactless)

Private Enterprise (Manufacturing/ Distribution)	Finance&Retail	JAPAN (Local Government/ Healthcare)	Public, Social Infrastructure			
Work From HomeSmart FactoryRebuilding of SCM	Shift to onlineContactless operationsShift to cashless	 Online learning in school Electronic medical record Remote, online consultations 	Digitization of governmentSolving social infra issuesSecurity			
Making the world more sustainable by building trust in the new society						

Work Life Shift: New ways of working to enable higher productivity and innovation, even in a new environment

Smart Working Borderless Office Culture Change
(Optimal ways of working) (Rethinking the role of the office) (Transforming Fujitsu's culture)



(Billions of yen)

	I						(Dillions of year)
		FY2019 (Actual)	FY2020 (Forecast)	Change	Excl. Impact of COVID-19	Impact of COVID-19	
	Revenue	3,212.9	3,090.0	-122.9	8.0	-131.0	· Revenue
	Excl. restructuring and special items	192.0	198.0	5.9	45.9	-40.0	⊕ Demand increased for 5G base stations ⊝Impact of business withdraw in outside Japan
Technology Solutions	%	[6.0%]	[6.4%]	[0.4%]			OPPL
	restructuring and special items	-4.0	-10.0	-5.9	-5.9	-	 Higher revenue in System Platforms Efficiency in operating expense
	OPPL	187.9	188.0	-	40.0	-40.0	
	Revenue	455.2	319.0	-136.2	-166.2	30.0	
Ubiquitous Solutions and spe	Excl. restructuring and special items	26.4	8.0	-18.4	-24.4	6.0	• Revenue⊖Sales in last year was strong
	%	[5.8%]	[2.5%]	[-3.3%]			due to replacement of Windows7. • OPPL
	restructuring and special items	0.3	-	-0.3	-0.3	-	⊖Impact of revenue decrease
	OPPL	26.7	8.0	-18.7	-24.7	6.0	



(Billions of ven)

							(Dillions of yell)
		FY2019 (Actual)	FY2020 (Forecast)	Change	Excl. Impact of COVID-19	Impact of COVID-19	
	Revenue	308.4	280.0	-28.4	-19.4	-9.0	
	Excl. restructuring and special items	7.5	16.0	8.4	12.4	-4.0	 Revenue ⊕Impact of business restructuring
Device Solutions	%	[2.5%]	[5.7%]	[3.2%]			-28.9 billion yen
	restructuring and special items	-10.8	-	10.8	10.8	-	 • OPPL ⊕Higher revenue and improved profitability
	OPPL	-3.2	16.0	19.2	23.2	-4.0	
Inter-segment Elimination	Revenue	-118.8	-79.0	39.8	39.8	-	
	Revenue	3,857.7	3,610.0	-247.7	-137.7	-110.0	
	Excl. restructuring and special items	226.0	222.0	-4.0	33.9	-38.0	
Total	%	[5.9%]	[6.1%]	[0.2%]			
	restructuring and special items	-14.5	-10.0	4.5	4.5	-	
	OPPL	211.4	212.0	0.5	38.5	-38.0	

Cash Flows



Free Cash Flow		(Billions of yen)
	FY2019 (Actual)	FY2020 (Forecast)
Free Cash Flow	233.0	170.0

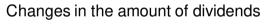
• One-time inflows in FY2019 (Semiconductor plant in Mie, others): About 60.0 billion yen

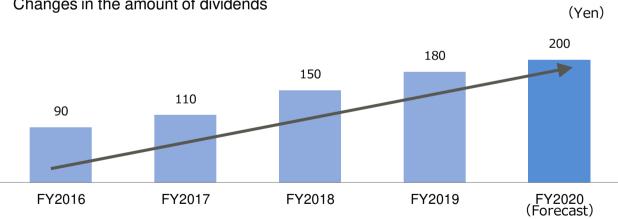
Return to shareholders



Dividends			(Yen)
	EV2010	EV2020	

	FY2019 (Actual)	FY2020 (Forecast)	Change	
End of First Half	80	100	20	
End of Fiscal Year	100	100	-	
Annual	180	200	20	







3. Capital Allocation Policy

I. Direction of Financial Strategy



With a solid financial foundation as a base, optimally allocate cash for sustainable improvements in corporate value

Base

■ Maintain a solid financial foundation appropriate to a company supporting social infrastructure (Sustainability that can easily withstand short-term changes in the business environment)

Direction

- Business growth and strategic investments in growth leading to greater capital efficiency
- Stable and sustainable improvements in shareholder returns in line with the stage of growth in business and profits



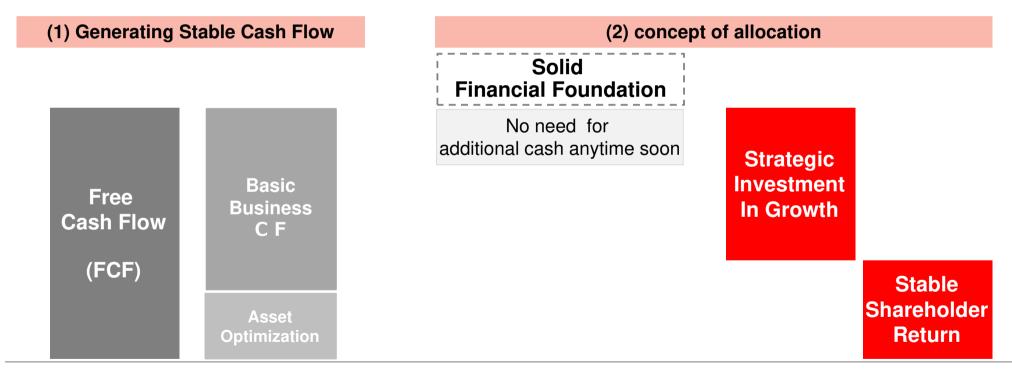


II. Capital Allocation Policy



Next Five Years (FY20-24)

- (1) Cash flow: Generate over 1 trillion yen in free cash flow over the next 5 years
- (2) Allocation: Optimally allocate cash to growth investments and shareholder returns



Over 1 trillion yen

(1) Generating Stable Cash Flow



In addition to generate cash flow from business growth, will optimize existing assets Generate over 1 trillion yen in free cash flow over the next 5 years (FY20-24)

FCF

Basic
Business
C F

Asset
Optimization

Basic Business Cash Flow

- Expand basic business cash flow through continuous business growth and improved earnings
 - ✓ Basic cash flow: operating cash flow tangible/intangible investment in continuing operations

Optimization of existing assets

- Generating additional cash flow by optimizing existing assets
 - Concentrate on core business, generate additional cash flow through the effective use or recycling of non-core assets and cross-shareholdings

(2) Concept of Capital Allocation



Maintaining a Solid Financial Foundation

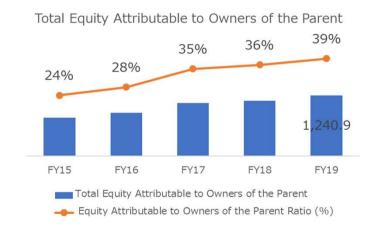
Currently achieving stability in liquidity on hand and total equity attributable to owners of the parent. Going forward, make further improvements by such measures as increasing the capital efficiency

(No need for additional cash anytime soon, but take full consideration of capital requirement)





Cash and cash equivalents 451.8 billion yen Liquidity on hand 1.41 month



FY19(Actual)

Total Equity Attributable to Owners of the Parent 1,240.9 billion yen Equity Attributable to Owners of the Parent Ratio (%) 38.9%

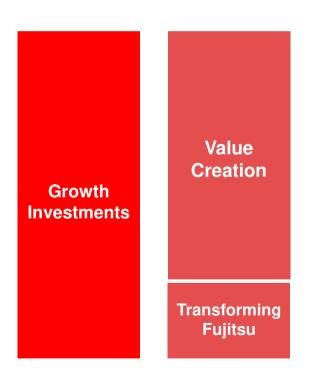
(2) Concept of Capital Allocation



Stratagia Invest

Strategic Investments in Growth

To create value for customers and society, and to transform Fujitsu into a DX company, will actively implement necessary investments (500-600 billion yen over 5 years)



Investments in Value Creation

- Investments in services and offerings
 - Technology development
 - Solutions development
 - Business efficiencies
- Acquisitions, alliances with key partners, venture capital investments
- Strategic investments in DX business for future opportunities

Investments in Transforming Fujitsu

- Recruiting highly-skilled talent (consulting, services)
- Internal enhancements (reskilling, internal systems)

(2) Concept of Capital Allocation



Stable Shareholder Returns

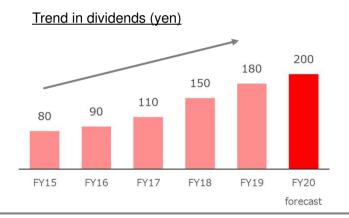
Stable shareholder returns over the medium and long term in line with the stage of growth in business and profits

Dividends

Stable dividend increases based on the sustainable growth in Fujitsu's business

Share Repurchases

 Agile approach to share repurchases funded from long-term retained earnings (Responding to changes in demand for funds)



- Enhance business growth and profitability, achieve financial targets of increasing sales and improving the operating margin.
- Focus on EPS in terms of capital efficiency, and aim for sustainable growth in EPS going forward.



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Cautionary Statement

These materials may contain forward-looking statements that are based on management's current information, views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Actual results may differ materially from those projected or implied in the forward-looking statements due to, without limitation, the following factors listed below.

- General economic and market conditions in key markets (Particularly in Japan, Europe, North America, Oceania, and Asia, including China)
- · Fluctuations in exchange rates or interest rates
- · Fluctuations in capital markets
- · Intensifying price competition
- Changes in market positioning due to competition in R&D
- · Changes in the environment for the procurement of parts and components
- · Changes in competitive relationships relating to collaborations, alliances and technical provisions
- · Risks related to public regulations, public policy and tax matters
- Risks related to product or services defects
- Potential emergence of unprofitable projects
- Risks related to R&D investments, capital expenditures, business acquisitions, business restructuring, etc.
- Risks related to natural disasters and unforeseen events
- Changes in accounting policies



Supplementary

(Supplementary) Financial Results for 1Q FY2020

Business Segment Information [Quarterly Breakdown of Results]



						(Billions of yen)
			FY2019	(Actual)		FY2020 (Actual)
		1Q	2Q	3Q	4Q	1Q
Technology	Revenue	677.1	807.1	770.0	958.5	679.1
Solutions	OPPL	7.5	56.2	40.9	83.1	12.6
Solutions/	Revenue	388.7	483.4	444.4	566.3	376.8
Services	OPPL	18.0	43.4	38.4	79.5	17.8
System	Revenue	122.3	166.4	141.0	217.2	151.7
Platforms	OPPL	-6.4	16.3	4.8	12.7	5.0
International Regions	Revenue	186.2	182.4	203.2	194.3	171.0
Excluding Japan	OPPL	-0.5	3.4	-1.2	2.2	-3.7
Common	Revenue	-20.2	-25.2	-18.8	-19.2	-20.5
Common	OPPL	-3.5	-6.9	-1.1	-11.3	-6.4
Ubiquitous	Revenue	102.9	138.4	111.4	102.4	73.8
Solutions	OPPL	3.5	10.4	8.8	3.9	4.2
Davisa Calutions	Revenue	83.4	85.2	71.5	68.2	68.3
Device Solutions	OPPL	-7.7	0.9	0.6	2.9	5.3
Inter-segment Elimination	Revenue	-24.7	-40.8	-29.8	-23.4	-18.5
Total	Revenue	838.7	990.0	923.2	1,105.7	802.7
i Ulai	OPPL	3.3	67.6	50.4	90.0	22.2

(Supplementary) Financial Results for 1Q FY2020

Business Segment Information [Revenue Breakdown-In and Outside Japan 1Q]



(Billions of yen)

					(Dillions of yen)
		1Q FY2019 (Actual)	1Q FY2020 (Actual)	Change	(%)
	Revenue	677.1	679.1	1.9	0.3
Technology Solutions	Japan	456.8	482.7	25.8	5.7
	Outside Japan	220.2	196.4	-23.8	-10.8
Calutions	Revenue	388.7	376.8	-11.9	-3.1
Solutions/ Services	Japan	378.9	370.3	-8.6	-2.3
Services	Outside Japan	9.8	6.5	-3.3	-33.6
Custom	Revenue	122.3	151.7	29.4	24.0
System Platforms	Japan	93.5	128.0	34.4	36.9
1 1011111111111111111111111111111111111	Outside Japan	28.7	23.7	-5.0	-17.7
International Decisions	Revenue	186.2	171.0	-15.2	-8.2
International Regions Excluding Japan	Japan	0.3	0.1	-0.1	-59.2
	Outside Japan	185.9	170.9	-15.0	-8.1
Common	Revenue	-20.2	-20.5	-0.2	-
•	Revenue	102.9	73.8	-29.0	-28.2
Ubiquitous Solutions	Japan	66.4	47.0	-19.4	-29.2
	Outside Japan	36.4	26.8	-9.6	-26.4
	Revenue	83.4	68.3	-15.0	-18.1
Device Solutions	Japan	33.1	16.6	-16.5	-49.8
	Outside Japan	50.2	51.6	1.4	2.9
Inter-segment Elimination	Revenue	-24.7	-18.5	6.1	-
	Revenue	838.7	802.7	-35.9	-4.3
Total	Japan	533.7	529.8	-3.8	-0.7
	Outside Japan	304.9	272.8	-32.0	-10.5
Ratio of Rev	venue Outside Japan	36.4%	34.0%	-2.4%	

Ratio of Revenue Outside Japan

36.4%

34.0%

-2.4%

(Supplementary) Financial Results for 1Q FY2020

Breakdown of International Regions Excluding Japan



(Billions of yen)

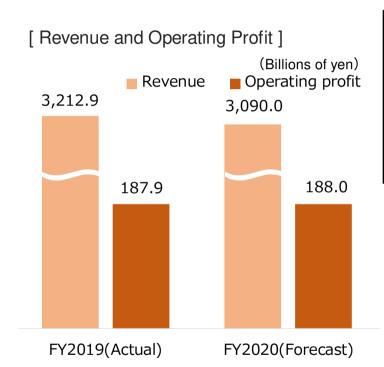
		1Q FY2019 (Actual)	1Q FY2020 (Actual)	Change
nternational Regions	Revenue	186.2	171.0	-15.2
Excluding Japan	Operating Profit	-0.5	-3.7	-3.2
NWE	Revenue	86.0	78.4	-7.6
[Northern & Western Europe]	Operating Profit	-0.6	-2.7	-2.0
CEE	Revenue	39.6	40.9	1.3
[Central & Eastern Europe]	Operating Profit	1.4	-0.3	-1.8
	Revenue	17.5	14.6	-2.8
Americas	Operating Profit	-1.7	-1.3	0.4
	Revenue	20.3	16.7	-3.5
Asia	Operating Profit	-	0.2	0.1
	Revenue	19.4	19.5	0.1
Oceania	Operating Profit	0.1	0.3	0.2
_	Revenue	3.3	0.6	-2.7
Others	Operating Profit	0.2	-	-0.2

Note: Revenue includes Inter-region revenue.





(Billions of yen)



echnology Solutions	FY2019 (Actual)	FY2020 (Forecast)	Change	(%)
Revenue	3,212.9	3,090.0	[-131.0] -122.9	-3.8
Operating profit	187.9	188.0	[-40.0] -	-
[Operating profit margin]		[6.1%]	[0.3%]	

[] Figures in parentheses indicate the Impact of COVID-19

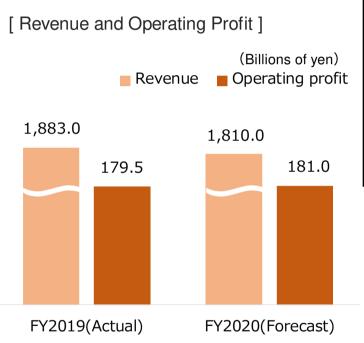
(Billions of yen)

	FY2019 (Actual)	FY2020 (Forecast)	Impact of COVID-19	Excl. Impact of COVID-19
Revenue	3,212.9	3,090.0	-131.0	3,221.0
OPPL	187.9	188.0	-40.0	228.0
%	[5.8%]	[6.1%]		[7.1%]



Technology Solutions (Solutions/Services)

(Billions of yen)



				J
Solutions/ Services	FY2019 (Actual)	FY2020 (Forecast)	Change	(%)
Revenue	1,883.0	1,810.0	[-78.0] -73.0	-3.9
Operating profit	179.5	181.0	[-28.0] 1.4	0.8
[Operating profit margin]		[10.0%]	[0.5%]	

[] Figures in parentheses indicate the Impact of COVID-19

• Despite the impact of lower revenue due to COVID-19, operating profit is expected to increase due to ongoing improvements in profitability and enhanced efficiency in operating expenses.



Technology Solutions (System Platforms)

(Billions of yen)

[Revenu	e and Opera ■ Reve	ting Profit] (Billions of yer nue Operating pro	
647.0		725.0	
	27.4	50.0	
FY2019	9(Actual)	FY2020(Forecast))

_	(Elimonic of your)					
	System Platforms	FY2019 (Actual)	FY2020 (Forecast)	Change		(%)
	Revenue	647.0	725.0	[-10.0]	77.9	12.0
	System Products	440.1	485.0	[-21.0]	44.8	10.2
	Network Products	206.8	240.0	[11.0]	33.1	16.0
	Operating profit	27.4	50.0	[-1.0]	22.5	81.9
	[Operating profit margin]	1/4 / 2/21	[6.9%]		[2.7%]	

[] Figures in parentheses indicate the Impact of COVID-19

• In addition to higher demand for 5G base stations, operating profit is expected to increase due to improved efficiency in operating expenses.



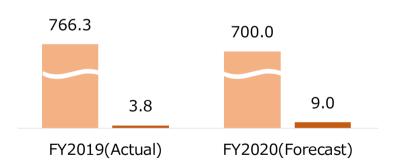
Technology Solutions (International Regions Excluding Japan)

(Billions of yen)

[Revenue and Operating Profit]			
Revenue	(Billions of yen) ■ Operating profit		

F	nternational Regions Excluding Japan	FY2019 (Actual)	FY2020 (Forecast)	Change		(%)
	Revenue	766.3	700.0	[-39.0]	-66.3	-8.7
	Operating profit	3.8	9.0	[-9.0]	5.1	131.8
	[Operating profit margin]	[0.5%]	[1.3%]	[0	.8%]	

[]Figures in parentheses indicate the Impact of COVID-19



- Revenue is expected to fall due to the impact of COVID-19 as well as the impact of withdrawing from certain businesses.
- Despite the significant impact of COVID-19, operating profit is expected to increase due to lower business model transformation expenses, improved profitability, and greater efficiency in expenses.



Technology Solutions (Common)

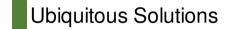
(Billions of yen)

Common	FY2019 (Actual)	FY2020 (Forecast)	Change	
Excl. Special items	-32.6	-42.0	[-2.0] -9.3	
Special items	9.6	-10.0	-19.6	
Operating profit	-22.9	-52.0	[-2.0] -29.0	

^[]Figures in parentheses indicate the Impact of COVID-19

• Expenses are expected to increase due to investments for internal digital transformation.



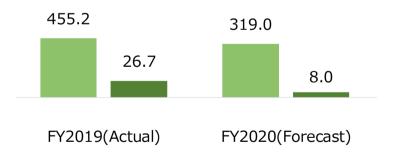


(単位:億円)

[Revenue and Operating Profit]
(Billions of yen) ■ Revenue ■ Operating profit

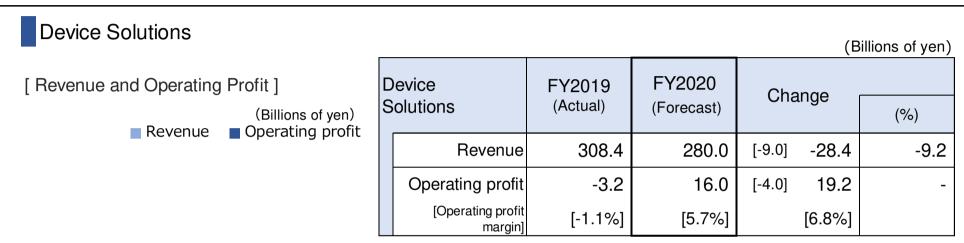
Ubiquitous Solutions		FY2019 (Actual)	FY2020 (Forecast)	Change	(%)
	Revenue	455.2	319.0	[30.0] -136.2	-29.9
	Operating profit	26.7	8.0	[6.0] -18.7	-70.1
	[Operating profit margin]	17 47/21	[2.5%]	[-3.4%]	

[] Figures in parentheses indicate the Impact of COVID-19

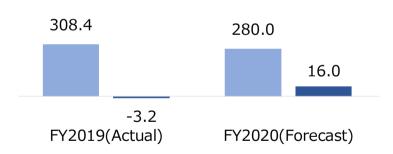


• Profits are expected to fall relative to the previous year when there was a higher demand for the replacements of Windows 7.





[] Figures in parentheses indicate the Impact of COVID-19



• In addition to a recovery in demand for electronic components and improvements in profitability, profits are expected to increase due to a reduced level of business model transformation expenses relative to the previous year.

Assumption used for FY2020 Forecasts



1. Exchange Rates (Average) and Impact of Fluctuation

		FY2	Impact of		
	FY2019 (Actual)	1Q (Actual)	2Q/3Q/4Q (Forecast)	Exchange Rate Fluctuation 2Q/3Q/4Q (Forecast)*	
U.S. dollar / Yen	109	108	105	-0.1 Billion yen	
Euro / Yen	121	118	120	0.1 Billion yen	
British pound / Yen	138	134	140	0.0 Billion yen	
Euro / U.S. dollar	1.11	1.10	1.10	-1.1 Billion yen	

^{*} Impact of 1 yen fluctuation on operating profit (yen depreciation).

Impact of 0.01 dollar fluctuation on operating profit (euro depreciation).

Assumption used for FY2020 Forecasts



2. Capital Expenditures and Depreciation

(Property, Plant and Equipment)

(Billions of yen)

	1Q		Full year	
	1Q FY2019 (Actual)	1Q FY2020 (Actual)	FY2019 (Actual)	FY2020 (Forecast)
Technology Solutions	13.1	9.6	53.8	67.0
Ubiquitous Solutions	0.0	0.0	0.2	0.5
Device Solutions	15.0	7.8	42.4	42.5
Capital Expenditures	28.2	17.5	96.4	110.0
Depreciation	22.9	17.5	84.5	90.0

Capital expenditures and depreciation do not include the impact of adopting IFRS 16 (Leases).

3. R&D Expenses

R&D Expenses	30.8	27.7	123.3	120.0
[As % of Revenue]	[3.7%]	[3.5%]	[3.2%]	[3.3%]