Consolidated Financial Results for the Six Months Ended June 30, 2020 (Japan GAAP)

August 11, 2020 Stock Exchange: Tokyo

Head Office: Tokyo Tel: +81 (3) 6733-3000

## Company Name: DIC Corporation

Listing Code Number: 4631
URL: https://www.dic-global.com/en/
Representative: Kaoru Ino, Representative Director, President and CEO
Contact Person: Jun Kaneko, General Manager, Accounting Department
Preparation of Supplemental Explanatory Materials: Yes
Holding of Quarterly Financial Results Meeting: Yes (for security analysts and institutional investors, etc.)
(Yen amounts are rounded to the nearest million, except for per share information)

## 1. Consolidated Financial Results for the Six Months Ended June 30, 2020 (January 1, 2020 - June 30, 2020)

(1) Consolidated operating results

| (1) Consolidated operating res | (Percentages indicate year-on-year changes) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net sales |  | Operating income |  | Ordinary income |  | Net income attributable to owners of the parent |  |
|  | JPY (million) | \% | JPY (million) | \% | JPY (million) | \% | JPY (million) | \% |
| Six months ended June 30, 2020 | 343,748 | -10.7 | 17,835 | -3.0 | 15,558 | -18.1 | 10,334 | -21.3 |
| Six months ended June 30, 2019 | 385,014 | -3.5 | 18,392 | -24.4 | 18,994 | -22.4 | 13,130 | -11.9 |


| Note: Comprehensive income (JPY million): | Six months ended June 30, 2020 | 1,574 | $(-79.4 \%)$ |
| :--- | :--- | ---: | ---: |
|  | Six months ended June 30, 2019 | 7,642 | $(-\%)$ |


|  | Earnings per <br> share basic | Earnings per <br> share diluted |
| :--- | :---: | :---: |
|  | JPY | JPY |
| Six months ended June 30, 2020 | 109.18 | - |
| Six months ended June 30, 2019 | 138.73 | - |

(2) Consolidated financial position

|  | Total assets | Net assets | Shareholders' equity ratio <br> to total assets |
| :--- | :---: | :---: | :---: |
| As of June 30, 2020 | JPY (million) | JPY (million) |  |
| As of December 31, 2019 | 870,885 | 340,809 | 35.5 |

Reference: Shareholders' equity (JPY million): As of June 30, $2020 \quad 309,503 \quad$ As of December 31, $2019 \quad 312,740$

## 2. Cash Dividends

|  | Cash dividends per share |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Record date) | End of 1st quarter | End of 2nd quarter | End of 3rd quarter | Year-end | Annual |
|  | JPY | JPY | JPY | JPY | JPY |
| FY2019 | - | 60.00 | - | 40.00 | 100.00 |
| FY2020 | - | 50.00 |  |  |  |
| FY2020 (Plan) |  |  | - | 50.00 | 100.00 |

Note: Revision of the forecasts for the dividends payment: Yes
3. Forecasts for Consolidated Operating Results for the Fiscal Year Ending December 31, 2020 (January 1, 2020 - December 31, 2020)


Note: Revision of the forecasts for the consolidated operating results for the fiscal year ending December 31, 2020: Yes
For details, please refer to "Analysis of Results of Operations (3) Operating Results Forecasts for Fiscal Year 2020."

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## Notes

(1) Changes in the scope of consolidation for significant subsidiaries during the six months ended June 30, 2020: No
(2) Adoption of accounting methods which are exceptional for quarterly consolidated financial statements: Yes
(3) Changes in accounting policies and accounting estimates, and restatements

1) Changes in accounting policies arising from revision of accounting standards: Yes
2) Changes in accounting policies other than 1): No
3) Changes in accounting estimates: No
4) Restatements: No
(4) Number of shares issued (common stock)
5) Number of shares issued at the end of the period, including treasury shares
As of June 30, $2020 \quad 95,156,904$ shares, As of December 31, 2019 95,156,904 shares
6) Number of treasury shares at the end of the period
As of June 30, $2020 \quad$ 505,158 shares, As of December 31, 2019 511,622 shares
7) Average number of shares issued during the period, excluding treasury shares
For the six months ended June 30, $2020 \quad 94,650,138$ shares, For the six months ended June 30, 2019 94,646,703 shares

* From the fiscal year ended December 31, 2017, the Company introduced the Board Benefit Trust (BBT.) The shares held by the trust are included in the number of treasury shares.

Note: Quarterly consolidated financial results are not subject to quarterly review procedures conducted by certified public accountants or audit firms.

Note: Explanation of the appropriate use of performance forecasts, and other special items

## Caution concerning forward-looking statements

The above forecasts of future performance are based on information available to the Company at the present time and are subject to potential risks and uncertainty. Accordingly, the users should be aware that actual results may differ from any expressed future performance herein due to various factors

## Analysis of Results of Operations

## (1) Overview of Operating Results

|  | $\begin{aligned} & \text { Six months } \\ & \text { ended } \\ & \text { June } 30,2019 \end{aligned}$ |  | (Billions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Six months } \\ \text { ended } \\ \text { June 30, } 2020 \end{gathered}$ | Change (\%) | Change (\%) <br> 〔Local currency basis〕 |
| Net sales | 385.0 | 343.7 | -10.7\% | -7.7\% |
| Operating income | 18.4 | 17.8 | -3.0\% | $3.2 \%$ |
| Ordinary income | 19.0 | 15.6 | -18.1\% | - |
| Net income attributable to owners of the parent | 13.1 | 10.3 | -21.3\% | - |
| EBITDA* | 33.7 | 30.7 | -9.0\% | - |
| ¥/US\$1.00 (Average rate) | 109.83 | 108.03 | -1.6\% | - |
| ¥/EUR1.00 (Average rate) | 124.05 | 118.99 | -4.1\% | - |

* EBITDA $=$ Net income attributable to owners of the parent + Total income taxes + (Interest expenses - Interest income) + Depreciation and amortization

In the six months ended June 30, 2020, consolidated net sales declined $10.7 \%$, to $¥ 343.7$ billion. Owing to the COVID-19 pandemic, global economic growth slowed in the second quarter (April 1-June 30, 2020), as a result of which shipments sank in multiple areas, including publication inks, pigments for cosmetics and materials for use in automobiles, depressing net sales in all segments. Net sales in the second quarter were down $10.8 \%$ from the first quarter (January 1-March 31, 2020).

Operating income slipped $3.0 \%$, to $¥ 17.8$ billion, despite being up $3.2 \%$ on a local currency basis. The negative impact of flagging shipments in diverse businesses was offset by cost reductions facilitated by lower raw materials prices, as well as by reduced activity expenses and rationalization measures. Nonetheless, operating income was pushed down by a decline in results overseas after translation, a consequence of the depreciation of emerging economy currencies, among others.

Ordinary income, at $¥ 15.6$ billion, decreased $18.1 \%$.

Net income attributable to owners of the parent fell $21.3 \%$, to $¥ 10.3$ billion. The principal factor behind this result was one-time costs associated with the acquisition of BASF SE's Colors \& Effects business, which was announced on August 29, 2019.

Earnings before interest, taxes, depreciation and amortization (EBITDA) was down $9.0 \%$, to $¥ 30.7$ billion.

## (2) Segment Results



## Packaging \& Graphic

|  | Six months <br> ended <br> June 30,2019 | Six months <br> ended <br> June 30, 2020 | Change (\%) | Change (\%) <br> 〔Local currency basis〕 |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $¥ 208.7$ billion | $¥ 190.1$ billion | $-8.9 \%$ | $-4.6 \%$ |
| Operating income | $¥ 8.0$ billion | $\mathbf{¥ 8 . 7}$ billion | $9.4 \%$ | $20.3 \%$ |

Segment sales declined $8.9 \%$, to $¥ 190.1$ billion. In the area of materials for food packaging, sales of packaging inks were level in the People's Republic of China (PRC), where demand had recovered, and Europe and the Americas, where demand remained firm, but decreased in Japan as demand driven by stay-at-home measures ran its course and leisure-related demand remained sluggish. Sales of publication inks, which center on publishing inks and news inks, were down, as the spread of COVID-19 and associated restrictions on the holding of events discouraged demand for print advertisements and leaflets, causing sales to commercial printers to plummet. Sales of jet inks for digital printing were also down, as the expanded use of teleworking arrangements depressed demand for office use.

Segment operating income rose $9.4 \%$, to $¥ 8.7$ billion. This result was despite falling shipments of publication inks and was attributable to firm shipments of packaging inks in the Americas and Europe, as well as to costcutting efforts, which focused on rationalization.

Color \＆Display

|  | Six months <br> ended <br> June 30,2019 | Six months <br> ended <br> June 30，2020 | Change（\％） | Change（\％） <br> 〔Local currency basis］ |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $¥ 61.1$ billion | $¥ \mathbf{5 4 . 5}$ billion | $-10.8 \%$ | $-8.1 \%$ |
| Operating income | $¥ 6.0$ billion | $¥ 4.6$ billion | $-23.8 \%$ | $-21.2 \%$ |

Segment sales，at $¥ 54.5$ billion，were down $10.8 \%$ ．Sales of color materials fell sharply，owing to declining shipments，particularly of pigments for cosmetics，a consequence of stay－at－home measures worldwide，and of the normalization of mask－wearing and other lifestyle changes．In display materials，sales of pigments for color filters and thin－film transistor liquid crystals（TFT LCs）decreased．

Segment operating income fell $23.8 \%$ ，to $¥ 4.6$ billion．In Europe and the Americas，operating income plunged， as operations at certain production facilities were suspended amid sagging shipments of pigments for cosmetics， making it impossible to absorb fixed and other costs．

## Functional Products

|  | Six months <br> ended <br> June 30,2019 | Six months <br> ended <br> June 30，2020 | Change（\％） | Change（\％） <br> 〔Local currency basis〕 |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $¥ 132.1$ billion | $¥ \mathbf{1 1 4 . 5}$ billion | $-13.3 \%$ | $-12.4 \%$ |
| Operating income | $¥ 7.9$ billion | $\mathbf{¥ 8 . 1}$ billion | $2.6 \%$ | $3.7 \%$ |

Segment sales declined $13.3 \%$ ，to $¥ 114.5$ billion．Shipments of epoxy resins，the principal application for which is semiconductor devices，remained robust．In contrast，sales of industrial products were down．This was due to sinking demand for materials for diverse industrial applications，including materials for use in automobiles and building materials，which pushed down sales of environment－friendly resins＊other than ultraviolet（UV）－ curable resins．Demand for polyphenylene sulfide（PPS）compounds－use of which continues to expand， underpinned by the trend toward lighter and increasingly electrified vehicles－recovered in the PRC，but languished in Japan，as well as in other overseas markets，owing to flagging demand for automobiles．This， together with a negative rebound in the second quarter，which followed a strong first quarter underpinned by customers＇efforts to secure inventories，caused shipments to fall sharply．

Segment operating income edged up $2.6 \%$ ，to $¥ 8.1$ billion，notwithstanding dwindling shipments overall． Contributing factors included persistently brisk shipments of high－value－added products such as epoxy resins and hollow－fiber membrane modules，the latter reflecting a recovery in the semiconductor device market，and the positive impact of lower raw materials prices
＊DIC uses the term＂environment－friendly resins＂to describe strategic resins designed to improve both environmental performance and functionality．These include waterborne，UV－curable，polyester，acrylic and polyurethane resins．
(3) Operating Results Forecasts for Fiscal Year 2020

| (Billions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2019 | FY2020 | Change <br> (\%) | Change <br> (\%) <br> 〔Local currency basis〕 |
| Net sales | 768.6 | $\begin{array}{r} 700.0 \\ {[810.0]} \end{array}$ | -8.9\% | -6.3\% |
| Operating income | 41.3 | $\begin{array}{r} 35.0 \\ {[45.0]} \end{array}$ | -15.3\% | -11.1\% |
| Ordinary income | 41.3 | $\begin{array}{r} 31.5 \\ {[44.0]} \end{array}$ | -23.7\% | - |
| Net income attributable to owners of the parent | 23.5 | $\begin{array}{r} 15.0 \\ {[23.5]} \end{array}$ | -36.2\% | - |
| ¥/US\$1.00 (Average rate) | 109.11 | 108.01 | -1.0\% | - |
| ¥/EUR1.00 (Average rate) | 122.13 | 118.40 | -3.1\% | - |

Note: Forecasts in squared parentheses are those published on May 15, 2020.

In the six months ended June 30, 2020, the global economy slowed, owing to the spread of COVID-19, pushing down demand in multiple DIC markets, including for publication inks, pigments for cosmetics and materials for use in automobiles. As a consequence, both net sales and operating income results were below published forecasts. Against this backdrop, DIC has revised its forecasts for fiscal year 2020, ending December 31, 2020.

## Disclaimer Regarding Forward-Looking Statements

Statements herein, other than those of historical fact, are forward-looking statements that reflect management's projections based on information available as of the publication date. These forward-looking statements are subject to risks and uncertainties that could cause actual results to differ from such statements. These risks and uncertainties include, but are not limited to, economic conditions in Japan and overseas, market trends, raw materials prices, interest rate trends, currency exchange rates, conflicts, litigations, disasters and accidents, as well as the possibility the Company will incur special losses related to the restructuring of its operations.

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Consolidated Quarterly Balance Sheet
(Millions of yen)

|  | As of December 31, 2019 | As of June 30, 2020 |
| :---: | :---: | :---: |
| (Assets) |  |  |
| Current assets |  |  |
| Cash and deposits | 16,786 | 110,123 |
| Notes and accounts receivable-trade | 211,232 | 180,456 |
| Merchandise and finished goods | 91,555 | 94,561 |
| Work in process | 9,566 | 10,649 |
| Raw materials and supplies | 58,610 | 60,127 |
| Other | 21,607 | 23,102 |
| Allowance for doubtful accounts | $(9,437)$ | $(10,009)$ |
| Total current assets | 399,919 | 469,009 |
| Non-current assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures, net | 88,540 | 87,455 |
| Machinery, equipment and vehicles, net | 70,867 | 69,041 |
| Tools, furniture and fixtures, net | 11,191 | 10,922 |
| Land | 51,961 | 52,101 |
| Construction in progress | 9,616 | 11,418 |
| Total property, plant and equipment | 232,176 | 230,937 |
| Intangible assets |  |  |
| Goodwill | 762 | 899 |
| Software | 2,585 | 2,493 |
| Customer-related assets | 2,674 | 2,178 |
| Other | 5,782 | 5,387 |
| Total intangible assets | 11,804 | 10,956 |
| Investments and other assets |  |  |
| Investment securities | 59,313 | 54,902 |
| Net defined benefit asset | 44,339 | 48,097 |
| Other | 56,212 | 57,644 |
| Allowance for doubtful accounts | (680) | (660) |
| Total investments and other assets | 159,184 | 159,983 |
| Total non-current assets | 403,164 | 401,876 |
| Total assets | 803,083 | 870,885 |

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Consolidated Quarterly Balance Sheet
(Millions of yen)

|  | As of December 31, 2019 | As of June 30, 2020 |
| :---: | :---: | :---: |
| (Liabilities) |  |  |
| Current liabilities |  |  |
| Notes and accounts payable-trade | 108,562 | 95,807 |
| Short-term loans payable | 43,595 | 54,514 |
| Commercial papers | - | 58,000 |
| Income taxes payable | 2,556 | 2,295 |
| Provision for bonuses | 5,724 | 5,650 |
| Other | 49,689 | 46,632 |
| Total current liabilities | 210,126 | 262,898 |
| Non-current liabilities |  |  |
| Bonds payable | 80,000 | 80,000 |
| Long-term loans payable | 122,602 | 142,996 |
| Net defined benefit liability | 21,377 | 19,836 |
| Asset retirement obligations | 1,696 | 1,703 |
| Other | 23,785 | 22,643 |
| Total non-current liabilities | 249,459 | 267,178 |
| Total liabilities | 459,585 | 530,076 |
| (Net assets) |  |  |
| Shareholders' equity |  |  |
| Capital stock | 96,557 | 96,557 |
| Capital surplus | 94,456 | 94,456 |
| Retained earnings | 218,209 | 224,751 |
| Treasury shares | $(1,823)$ | $(1,797)$ |
| Total shareholders' equity | 407,398 | 413,967 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 1,676 | 46 |
| Deferred gains or losses on hedges | 683 | 767 |
| Foreign currency translation adjustment | $(72,671)$ | $(83,312)$ |
| Remeasurements of defined benefit plans | $(24,346)$ | $(21,964)$ |
| Total accumulated other comprehensive income | $(94,658)$ | $(104,464)$ |
| Non-controlling interests | 30,757 | 31,306 |
| Total net assets | 343,497 | 340,809 |
| Total liabilities and net assets | 803,083 | 870,885 |

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Consolidated Quarterly Statement of Income
(Millions of yen)

|  | $\begin{aligned} & \text { Six months } \\ & \text { ended } \\ & \text { June } 30,2019 \end{aligned}$ | $\begin{aligned} & \text { Six months } \\ & \text { ended } \\ & \text { June } 30,2020 \end{aligned}$ |
| :---: | :---: | :---: |
| Net sales | 385,014 | 343,748 |
| Cost of sales | 303,185 | 266,259 |
| Gross profit | 81,829 | 77,489 |
| Selling, general and administrative expenses |  |  |
| Employees' salaries and allowances | 21,469 | 21,774 |
| Provision of allowance for doubtful accounts | 585 | 482 |
| Provision for bonuses | 2,269 | 2,062 |
| Retirement benefit expenses | 470 | (57) |
| Other | 38,644 | 35,392 |
| Total selling, general and administrative expenses | 63,437 | 59,653 |
| Operating income | 18,392 | 17,835 |
| Non-operating income |  |  |
| Interest income | 1,348 | 726 |
| Dividends income | 280 | 281 |
| Equity in earnings of affiliates | 1,100 | - |
| Other | 1.115 | 1,010 |
| Total non-operating income | 3,843 | 2,017 |
| Non-operating expenses |  |  |
| Interest expenses | 1,979 | 1,229 |
| Foreign exchange losses | 360 | 543 |
| Equity in losses of affiliates | - | 321 |
| Other | 902 | 2,203 |
| Total non-operating expenses | 3,241 | 4,295 |
| Ordinary income | 18,994 | 15,558 |
| Extraordinary income |  |  |
| Gain on sales of non-current assets | - | 1,747 |
| Gain on bargain purchase | - | 1,316 |
| Gain on sales of subsidiaries and affiliates securities | 1,560 | - |
| Total extraordinary income | 1,560 | 3,063 |
| Extraordinary loss |  |  |
| Acquisition related expenses | - | 1,900 |
| Loss on disposal of non-current assets | 944 | 999 |
| Severance costs | 501 | 300 |
| Provision of allowance for doubtful accounts | 555 | - |
| Amortization of past service costs | 390 | - |
| Total extraordinary loss | 2,390 | 3,199 |
| Income before income taxes and non-controlling interests | 18,164 | 15,422 |
| Income taxes | 3,953 | 3,873 |
| Net income | 14,211 | 11,549 |
| Net income attributable to non-controlling interests | 1,081 | 1,215 |
| Net income attributable to owners of the parent | 13,130 | 10,334 |

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Consolidated Quarterly Statement of Comprehensive Income
(Millions of yen)

|  | $\begin{gathered} \text { Six months } \\ \text { ended } \\ \text { June } 30,2019 \end{gathered}$ | $\begin{gathered} \text { Six months } \\ \text { ended } \\ \text { June } 30,2020 \end{gathered}$ |
| :---: | :---: | :---: |
| Net income | 14,211 | 11,549 |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | (299) | $(1,681)$ |
| Deferred gains or losses on hedges | (18) | 84 |
| Foreign currency translation adjustment | $(6,558)$ | $(10,147)$ |
| Remeasurements of defined benefit plans, net of tax | 1,666 | 2,408 |
| Share of other comprehensive income of associates accounted for using equity method | $(1,360)$ | (638) |
| Total other comprehensive income | $(6,569)$ | $(9,975)$ |
| Comprehensive income | 7,642 | 1,574 |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of the parent | 6,748 | 528 |
| Comprehensive income attributable to non-controlling interests | 894 | 1,045 |

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Consolidated Quarterly Statement of Cash Flows
(Millions of yen)

|  | $\begin{aligned} & \text { Six months } \\ & \text { ended } \\ & \text { June } 30,2019 \end{aligned}$ | $\begin{gathered} \text { Six months } \\ \text { ended } \\ \text { June } 30,2020 \end{gathered}$ |
| :---: | :---: | :---: |
| Net cash provided by (used in) operating activities |  |  |
| Income before income taxes and non-controlling interests | 18,164 | 15,422 |
| Depreciation and amortization | 15,947 | 15,879 |
| Amortization of goodwill | 11 | 64 |
| Gain on bargain purchase | - | $(1,316)$ |
| Increase (decrease) in allowance for doubtful accounts | 927 | 792 |
| Increase (decrease) in provision for bonuses | (171) | 21 |
| Interest and dividends income | $(1,628)$ | $(1,007)$ |
| Equity in (earnings) losses of affiliates | $(1,100)$ | 321 |
| Interest expenses | 1,979 | 1,229 |
| Loss (gain) on sales and retirement of non-current assets | 944 | (748) |
| Loss (gain) on sales of subsidiaries and affiliates securities | $(1,560)$ | - |
| Decrease (increase) in notes and accounts receivable-trade | $(8,844)$ | 26,191 |
| Decrease (increase) in inventories | $(2,307)$ | $(8,996)$ |
| Increase (decrease) in notes and accounts payable-trade | $(9,286)$ | $(11,510)$ |
| Other, net | $(6,478)$ | $(10,146)$ |
| Subtotal | 6,598 | 26,197 |
| Interest and dividends income received | 2,444 | 2,049 |
| Interest expenses paid | $(1,990)$ | $(1,348)$ |
| Income taxes paid | $(3,816)$ | $(3,622)$ |
| Net cash provided by (used in) operating activities | 3,236 | 23,276 |

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## Consolidated Quarterly Statement of Cash Flows

(Millions of yen)

|  | $\begin{aligned} & \text { Six months } \\ & \text { ended } \\ & \text { June } 30,2019 \end{aligned}$ | $\begin{gathered} \text { Six months } \\ \text { ended } \\ \text { June } 30,2020 \end{gathered}$ |
| :---: | :---: | :---: |
| Net cash provided by (used in) investing activities |  |  |
| Payments into time deposits | $(1,841)$ | $(5,472)$ |
| Proceeds from withdrawal of time deposits | 511 | 1,184 |
| Purchase of property, plant and equipment | $(15,593)$ | $(14,208)$ |
| Proceeds from sales of property, plant and equipment | 242 | 1,656 |
| Purchase of intangible assets | (557) | (363) |
| Purchase of shares and investments in capital of subsidiaries resulting in change in scope of consolidation | $(1,564)$ | $(2,099)$ |
| Proceeds from purchase of shares and investments in capital of subsidiaries resulting in change in scope of consolidation | 221 | - |
| Proceeds from sales of shares and investments in capital of subsidiaries resulting in change in scope of consolidation | 903 | - |
| Proceeds from sales of subsidiaries and affiliates securities | 2,500 | 226 |
| Purchase of investment securities | (321) | (18) |
| Proceeds from sales and redemption of investment securities | 120 | 59 |
| Other, net | (291) | 492 |
| Net cash provided by (used in) investing activities | $(15,670)$ | $(18,543)$ |
| Net cash provided by (used in) financing activities |  |  |
| Net increase (decrease) in short-term loans payable | $(4,034)$ | 13,154 |
| Increase (decrease) in commercial papers | 62,000 | 58,000 |
| Proceeds from long-term loans payable | 32,900 | 35,642 |
| Repayment of long-term loans payable | $(40,568)$ | $(17,491)$ |
| Proceeds from issuance of bonds | 10,000 | - |
| Cash dividends paid | $(6,162)$ | $(3,792)$ |
| Cash dividends paid to non-controlling interests | (614) | (502) |
| Net decrease (increase) in treasury shares | 3 | 26 |
| Purchase of shares and investments in capital of subsidiaries that does not result in change in scope of consolidation | (131) | - |
| Other, net | (640) | $(1,498)$ |
| Net cash provided by (used in) financing activities | 52,754 | 83,540 |
| Effect of exchange rate change on cash and cash equivalents | $(1,100)$ | 803 |
| Net increase (decrease) in cash and cash equivalents | 39,220 | 89,076 |
| Cash and cash equivalents at beginning of the period | 18,631 | 16,690 |
| Cash and cash equivalents at end of the period | 57,851 | 105,766 |

