Translation

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Summary of Non-Consolidated Financial Results for the Year Ended August 31, 2020 (Based on Japanese GAAP)

October 2, 2020

Company name: SHIMACHU CO., LTD.

Stock exchange listing: Tokyo

Stock code: 8184 URL http://www.shimachu.co.jp/

Representative: President and Representative Director Takaaki Okano

Director, General Manager of Corporate Inquiries:

Planning

Kazuya Orimoto TEL 048(851)7711

Scheduled date of ordinary general meeting of shareholders: November 26, 2020 Scheduled date to file Securities Report: November 27, 2020

Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: No

Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Non-consolidated financial results for the year ended August 31, 2020 (from September 1, 2019 to August 31, 2020)

(1) Non-consolidated operating results

Percentages indicate year-on-year changes

| | Operating revenue | | Operating profit | | Ordinary profit | | Profit | |
|----------------------------|-------------------|-----|------------------|-------|-----------------|--------|-----------------|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Year ended August 31, 2020 | 153,540 | 4.9 | 9,598 | 6.7 | 10,094 | 10.4 | 6,422 | 6.2 |
| Year ended August 31, 2019 | 146,387 | 0.1 | 8,994 | (9.0) | 9,143 | (13.3) | 6,049 | 40.6 |

| | Earnings per share | Diluted earnings per share | Profit/equity | Ordinary profit/total assets | Operating profit/Operating revenue |
|----------------------------|--------------------|-------------------------------|---------------|------------------------------|------------------------------------|
| | Yen | Yen | % | % | % |
| Year ended August 31, 2020 | 156.80 | _ | 3.5 | 4.3 | 6.3 |
| Year ended August 31, 2019 | 139.61 | - | 3.2 | 3.8 | 6.1 |

(2) Non-consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share | |
|-----------------------|-----------------|-----------------|--------------|----------------------|--|
| | Millions of yen | Millions of yen | % | Yen | |
| As of August 31, 2020 | 237,346 | 181,584 | 76.5 | 4,661.36 | |
| As of August 31, 2019 | 237,305 | 188,698 | 79.5 | 4,439.18 | |

(3) Non-consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|----------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | 1 |
| Year ended August 31, 2020 | 14,102 | (5,764) | (8,886) | 14,398 |
| Year ended August 31, 2019 | 9,227 | (6,721) | (11,719) | 14,947 |

2. Cash dividends

| | Annual dividends per share | | | | | | Dividend payout | Ratio of dividends to net assets |
|--|----------------------------|-----------------|-----------------|-----------------|-------|-------------------|-----------------------------|-------------------------------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Non-consolidated) | (Non-consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended August 31, 2019 | _ | 40.00 | _ | 40.00 | 80.00 | 3,400 | 57.3 | 1.8 |
| Year ended August 31, 2020 | - | 50.00 | - | 0.00 | 50.00 | 2,082 | 31.9 | 1.1 |
| Year ending August 31, 2021 (Forecast) | _ | 0.00 | _ | 0.00 | 0.00 | | _ | |

3. Forecast of non-consolidated financial results for the year ending August 31, 2021 (from September 1, 2020 to August 31, 2021)

Percentages indicate year-on-year changes

| | Operating revenue | | Operating profit | | Ordinary profit | | Profit | | Earnings per share |
|--|-------------------|-----|------------------|------|-----------------|------|-----------------|------|--------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending February 28, 2021 | 79,121 | 5.9 | 5,621 | 45.3 | 5,854 | 40.0 | 3,981 | 45.9 | 102.19 |
| Full year | 156,490 | 1.9 | 11,204 | 16.7 | 11,603 | 14.9 | 7,434 | 15.8 | 190.83 |

4. Notes

(1) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(2) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| Total named of issued shares at the cha of | tine period (meradi | 118 11011 | our y entaires) | | | | |
|--|---------------------|-----------|----------------------------|--------|-------------------|--|--|
| As of August 31, 2020 | 42,609,104 | shares | As of August 31, 2019 | i | 47,889,104 shares | | |
| Number of treasury shares at the end of the period | | | | | | | |
| As of August 31, 2020 | 3,653,817 | shares | As of August 31, 2019 | i | 5,381,588 shares | | |
| Average number of shares during the period | | | | | | | |
| Year ended August 31, 2020 | 40,959,061 | shares | Year ended August 31, 2019 | ! ! | 43,328,318 shares | | |

Non-consolidated financial statements Non-consolidated balance sheets

| | · · · · | | | |
|---|---------|--------|------|-------|
| 1 | N/11 | llions | ot v | zen l |
| | | | | |

| | As of August 31, 2019 | As of August 31, 2020 |
|-------------------------------------|-----------------------|-----------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 12,509 | 12,193 |
| Accounts receivable - trade | 6,346 | 8,401 |
| Securities | 7,539 | 7,821 |
| Merchandise and finished goods | 18,909 | 18,961 |
| Prepaid expenses | 780 | 794 |
| Other | 3,952 | 4,025 |
| Allowance for doubtful accounts | (3) | (1) |
| Total current assets | 50,034 | 52,196 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings | 121,587 | 125,205 |
| Accumulated depreciation | (55,242) | (58,796) |
| Buildings, net | 66,344 | 66,408 |
| Structures | 6,018 | 6,332 |
| Accumulated depreciation | (4,706) | (4,895) |
| Structures, net | 1,312 | 1,437 |
| Vehicles | 9 | 9 |
| Accumulated depreciation | (9) | (9) |
| Vehicles, net | 0 | 0 |
| Tools, furniture and fixtures | 5,124 | 5,521 |
| Accumulated depreciation | (3,699) | (4,166) |
| Tools, furniture and fixtures, net | 1,424 | 1,355 |
| Land | 95,483 | 95,483 |
| Leased assets | 445 | 608 |
| Accumulated depreciation | (100) | (203) |
| Leased assets, net | 344 | 405 |
| Construction in progress | 4,445 | 1,435 |
| Total property, plant and equipment | 169,355 | 166,526 |
| Intangible assets | | |
| Software | 403 | 454 |
| Other | 60 | 55 |
| Total intangible assets | 464 | 510 |

| | | (Millions of yen) |
|------------------------------------|-----------------------|-----------------------|
| | As of August 31, 2019 | As of August 31, 2020 |
| Investments and other assets | | |
| Investment securities | 572 | 519 |
| Investments in capital | 0 | 0 |
| Long-term prepaid expenses | 1,088 | 1,060 |
| Prepaid pension costs | 469 | 426 |
| Deferred tax assets | 3,883 | 3,904 |
| Other | 11,533 | 12,298 |
| Allowance for doubtful accounts | (96) | (96) |
| Total investments and other assets | 17,451 | 18,113 |
| Total non-current assets | 187,271 | 185,150 |
| Total assets | 237,305 | 237,346 |
| Liabilities | - | |
| Current liabilities | | |
| Notes payable - trade | 286 | 159 |
| Accounts payable - trade | 21,401 | 23,184 |
| Short-term borrowings | _ | 5,000 |
| Lease obligations | 96 | 129 |
| Accounts payable - other | 2,688 | 3,894 |
| Accrued expenses | 1,400 | 1,531 |
| Income taxes payable | 1,461 | 1,959 |
| Advances received | 2,577 | 3,262 |
| Deposits received | 387 | 338 |
| Provision for bonuses | 800 | 827 |
| Business restructuring reserves | 382 | 94 |
| Other | 2,247 | 2 |
| Total current liabilities | 33,729 | 40,382 |
| Non-current liabilities | | |
| Lease obligations | 288 | 312 |
| Provision for retirement benefits | 3,415 | 3,793 |
| Asset retirement obligations | 7,277 | 7,380 |
| Other | 3,897 | 3,892 |
| Total non-current liabilities | 14,877 | 15,378 |
| Total liabilities | 48,607 | 55,761 |

| | | (Willions of yell) |
|---|-----------------------|-----------------------|
| | As of August 31, 2019 | As of August 31, 2020 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 16,533 | 16,533 |
| Capital surplus | | |
| Legal capital surplus | 19,344 | 19,344 |
| Total capital surpluses | 19,344 | 19,344 |
| Retained earnings | | |
| Legal retained earnings | 1,295 | 1,295 |
| Other retained earnings | | |
| Reserve for tax purpose reduction entry of non- | 135 | 130 |
| current assets | 133 | 130 |
| General reserve | 144,400 | 144,400 |
| Retained earnings brought forward | 24,259 | 10,572 |
| Total retained earnings | 170,089 | 156,398 |
| Treasury shares | (16,643) | (10,220) |
| Total shareholders' equity | 189,324 | 182,056 |
| Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | (625) | (471) |
| Total valuation and translation adjustments | (625) | (471) |
| Total net assets | 188,698 | 181,584 |
| Total liabilities and net assets | 237,305 | 237,346 |

Non-consolidated statements of income

| | | (Millions of yen) |
|--|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | August 31, 2019 | August 31, 2020 |
| Net sales | 139,980 | 146,694 |
| Cost of sales | | |
| Beginning merchandise inventory | 18,042 | 18,909 |
| Cost of purchased goods | 93,886 | 97,509 |
| Total | 111,929 | 116,418 |
| Transfer to other account | 170 | 206 |
| Ending merchandise inventory | 18,909 | 18,961 |
| Total cost of sales | 92,849 | 97,251 |
| Gross profit | 47,130 | 49,443 |
| Operating revenue | | |
| Real estate lease revenue | 6,407 | 6,845 |
| Gross operating profit | 53,538 | 56,289 |
| Selling, general and administrative expenses | 44,543 | 46,691 |
| Operating profit | 8,994 | 9,598 |
| Non-operating income | | 7,570 |
| Interest income | 15 | 8 |
| Dividend income | 24 | 98 |
| Commission income | 148 | 143 |
| Vending machine commission | 154 | 155 |
| Gain on sales of goods | 60 | 19 |
| Miscellaneous income | 116 | 203 |
| Total non-operating income | 520 | 629 |
| Non-operating expenses | | 02) |
| Interest expenses | _ | 6 |
| Loss on investments in investment partnerships | 11 | 11 |
| Commission for purchase of treasury shares | 10 | 13 |
| Rental payments | 240 | 33 |
| Miscellaneous loss | 109 | 69 |
| Total non-operating expenses | 371 | 133 |
| Ordinary profit | 9,143 | 10,094 |
| Extraordinary income | | 10,071 |
| Gain on sales of non-current assets | 60 | _ |
| Gain on revision of retirement benefit plan | 24 | _ |
| Insurance claim income | _ | 38 |
| Other | 1 | = |
| Total extraordinary income | 85 | 38 |
| Extraordinary losses | | |
| Loss on disposal of non-current assets | 48 | 23 |
| Impairment loss | 91 | _ |
| Loss on valuation of investment securities | 159 | _ |
| Loss on disaster | _ | 46 |
| Loss on store closings | _ | 98 |
| Loss on COVID-19 | _ | 482 |
| Total extraordinary losses | 299 | 652 |
| Profit before income taxes | 8,929 | 9,480 |
| Income taxes - current | 2,826 | 3,160 |
| Income taxes - deferred | 53 | (102) |
| Total income taxes | 2,880 | 3,057 |
| | | |
| Profit | 6,049 | 6,422 |

Non-consolidated statements of changes in equity

Fiscal year ended August 31, 2019

| | Shareholders' equity (Millions of yen) | | | | | | | |
|---|--|------------------|---------------|---------------|-------------------|-----------------------------------|----------|--------------------|
| | Capital surplus | | | | Retained earnings | | | |
| | | | Suprui surpru | | | Other retained earnings | | |
| | Share capital | Legal capital | Other capital | Total capital | Legal retained | Reserve for tax purpose reduction | General | Retained earnings |
| | · | surplus | surplus | surplus | earnings | entry of non-current assets | reserve | brought forward |
| Balance at beginning of period | 16,533 | 19,344 | _ | 19,344 | 1,295 | 140 | 164,400 | 1,713 |
| Changes during period | | | | | | | | |
| Dividends of surplus | | | | | | | | (3,508) |
| Profit | | | | | | | | 6,049 |
| Reversal of reserve for tax | | | | | | | | , |
| purpose reduction entry of non- current assets | | | | | | (4) | | 4 |
| Reversal of general reserve | | | | | | | (20,000) | 20,000 |
| Purchase of treasury shares | | | | | | | | |
| Cancellation of treasury shares | | | | | | | | |
| Disposal of treasury shares | | | | | | | | |
| Transfer of loss on disposal of treasury shares | | | | | | | | |
| Net changes in items other than shareholders' equity | | | | | | | | |
| Total changes during period | _ | _ | - | _ | _ | (4) | (20,000) | 22,545 |
| Balance at end of period | 16,533 | 19,344 | - | 19,344 | 1,295 | 135 | 144,400 | 24,259 |

| | 1 | | | | (11111) | lions of yen) |
|--|-----------------------------------|--------------------|----------------------------------|--|--|---------------------|
| | Sha | reholders' eq | ıity | Valuation an | | |
| | Retained | | | adjust Valuation | ments Total | |
| | earnings Total retained earnings | Treasury shares | Total shareholders' equity | difference on available- for-sale securities | valuation and translation adjustments | Total net assets |
| Balance at beginning of period | 167,549 | (8,505) | 194,922 | (633) | (633) | 194,288 |
| Changes during period | | | | | | |
| Dividends of surplus | (3,508) | | (3,508) | | | (3,508) |
| Profit | 6,049 | | 6,049 | | | 6,049 |
| Reversal of reserve for tax purpose reduction entry of non- current assets | _ | | | | | |
| Reversal of general reserve | - | | _ | | | - |
| Purchase of treasury shares | | (8,138) | (8,138) | | | (8,138) |
| Cancellation of treasury shares | | | | | | - |
| Disposal of treasury shares | | | | | | _ |
| Transfer of loss on disposal of treasury shares | | | | | | - |
| Net changes in items other than shareholders' equity | | | | 8 | 8 | 8 |
| Total changes during period | 2,540 | (8,138) | (5,597) | 8 | 8 | (5,589) |
| Balance at end of period | 170,089 | (16,643) | 189,324 | (625) | (625) | 188,698 |

| | Shareholders' equity (Millions of yen) | | | | | | | |
|---|--|-----------------------------|-----------------------------|-----------------------|-------------------------------|---|--------------------|--|
| ţ | Capital surplus | | | | Retained earnings | | | |
| | | | | | ' | Other retained earnings | | |
| | Share capital | Legal capital surplus | Other capital surplus | Total capital surplus | Legal retained earnings | Reserve for tax purpose reduction entry of non-current assets | General reserve | Retained earnings brought forward |
| Balance at beginning of period | 16,533 | 19,344 | _ | 19,344 | 1,295 | 135 | 144,400 | 24,259 |
| Changes during period | | | | | | | | |
| Dividends of surplus | | | | | | | | (3,782) |
| Profit | | | | | | | | 6,422 |
| Reversal of reserve for tax purpose reduction | | | | | | (4) | | 4 |
| entry of non- current assets Reversal of | | | | | | | | |
| general reserve | | | | | | | | |
| Purchase of treasury shares | | | | | | | | |
| Cancellation of treasury shares | | | | | | | | (16,329) |
| Disposal of treasury shares | | | (1) | (1) | | | | |
| Transfer of loss on disposal of treasury shares | | | 1 | 1 | | | | (1) |
| Net changes in items other than shareholders' equity | | | | | | | | |
| Total changes during period | = | - | = | = | - | (4) | = | (13,686) |
| Balance at end of period | 16,533 | 19,344 | - | 19,344 | 1,295 | 130 | 144,400 | 10,572 |

| | 1 | | | 1 | (11111 | nons of yen) |
|---|--|--------------------|----------------------------------|--|---|---------------------|
| | Shareholders' equity | | | Valuation an adjust | | |
| | Retained earnings Total retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available- for-sale securities | Total valuation and translation adjustments | Total net assets |
| Balance at beginning of period | 170,089 | (16,643) | 189,324 | (625) | (625) | 188,698 |
| Changes during period | | | | | | |
| Dividends of surplus | (3,782) | | (3,782) | | | (3,782) |
| Profit | 6,422 | | 6,422 | | | 6,422 |
| Reversal of reserve for tax purpose reduction entry of non-current assets | - | | - | | | - |
| Reversal of general reserve | | | | | | _ |
| Purchase of treasury shares | | (10,003) | (10,003) | | | (10,003) |
| Cancellation of treasury shares | (16,329) | 16,329 | = | | | = |
| Disposal of treasury shares | | 97 | 95 | | | 95 |
| Transfer of loss on disposal of treasury shares | (1) | | - | | | _ |
| Net changes in items other than shareholders' equity | | | | 154 | 154 | 154 |
| Total changes during period | (13,691) | 6,423 | (7,268) | 154 | 154 | (7,113) |
| Balance at end of period | 156,398 | (10,220) | 182,056 | (471) | (471) | 181,584 |

Non-consolidated statements of cash flows

| | | (Millions of yen) |
|--|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | August 31, 2019 | August 31, 2020 |
| Cash flows from operating activities | | |
| Profit before income taxes | 8,929 | 9,480 |
| Depreciation | 4,424 | 4,992 |
| Impairment loss | 91 | _ |
| Increase (decrease) in allowance for doubtful accounts | 2 | (1 |
| Increase (decrease) in provision for retirement benefits | (799) | 377 |
| Interest and dividend income | (40) | (106 |
| Interest expenses | _ | 6 |
| Insurance claim income | _ | (38 |
| Loss (gain) on sales of non-current assets | (60) | - |
| Loss (gain) on disposal of non-current assets | 48 | 23 |
| loss on COVID-19 | _ | 482 |
| Changes in the amount of business structure improvement | (258) | (284 |
| allowance (decrease) | (230) | (204 |
| Share-based remuneration expenses | _ | 53 |
| Decrease (increase) in trade receivables | (872) | (2,054 |
| Decrease (increase) in inventories | (867) | (51 |
| Increase (decrease) in trade payables | 0 | 1,655 |
| Increase (decrease) in accounts payable - other | 36 | 1,085 |
| Increase (decrease) in advances received | 347 | 664 |
| Other, net | 1,255 | 726 |
| Subtotal | 12,238 | 17,013 |
| Interest and dividends received | 40 | 104 |
| Interest paid | _ | (7 |
| Proceeds from insurance income | _ | 38 |
| Payments for loss on COVID-19 | _ | (366 |
| Income taxes paid | (3,050) | (2,679 |
| Net cash provided by (used in) operating activities | 9,227 | 14,102 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (6,516) | (4,371 |
| Proceeds from sales of property, plant and equipment | 244 | · = |
| Purchase of intangible assets | (190) | (206 |
| Purchase of investment securities | (200) | |
| Proceeds from withdrawal of time deposits | 1,500 | = |
| Payments of guarantee deposits | (1,624) | (1,232 |
| Proceeds from refund of guarantee deposits | 0 | 50 |
| Other, net | 65 | (4 |
| Net cash provided by (used in) investing activities | (6,721) | (5,764 |
| Cash flows from financing activities | X / / | () |
| Proceeds from short-term borrowings | _ | 6,000 |
| Repayments of short-term borrowings | _ | (1,000 |
| Purchase of treasury shares | (8,138) | (10,003 |
| Dividends paid | (3,505) | (3,776 |
| Other, net | (75) | (106 |
| Net cash provided by (used in) financing activities | (11,719) | (8,886 |
| Net increase (decrease) in cash and cash equivalents | (9,212) | (549 |
| Cash and cash equivalents at beginning of period | 24,160 | 14,947 |
| | 24,100 | 14,398 |