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Consolidated Financial Results for the Six Months Ended September 30, 2020 [Japanese GAAP]

October 30, 2020

Company name: TECNOS JAPAN INCORPORATED

Stock exchange listing: Tokyo

Code number: 3666

URL: http://www.tecnos.co.jp/ Representative: Takashi Yoshioka

Representative Director

Contact: Kiyoshi Kobayashi Director

Phone: 03-3374-1212

Scheduled date of filing quarterly securities report: November 13, 2020

Scheduled date of commencing dividend payments: -

Availability of supplementary briefing material on quarterly financial results: No

Schedule of quarterly financial results briefing session: Yes

(Amounts of less than one million yen are rounded down)

1. Consolidated Financial Results for the Six Months Ended September 30, 2020 (April 01, 2020 to September 30, 2020)

(1) Consolidated Operating Results

(% indicates changes from the previous corresponding period.)

| | Net sale | es | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|--------------------|-------------|------|------------------|---|-----------------|---|---|---|
| Six months ended | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| September 30, 2020 | 3,991 | 10.2 | 480 | - | 497 | - | 354 | - |
| September 30, 2019 | 3,620 | 17.2 | (233) | - | (222) | - | (233) | - |

(Note) Comprehensive income: Six months ended September 30, 2020: ¥ 844 million [-%] Six months ended September 30, 2019: ¥ (606) million [-%]

| | Basic earnings per share | Diluted earnings per share |
|--------------------|--------------------------|-------------------------------|
| Six months ended | Yen | Yen |
| September 30, 2020 | 17.99 | 17.98 |
| September 30, 2019 | (11.86) | - |

(2) Consolidated Financial Position

| | Total assets | Net assets | Capital adequacy ratio |
|--------------------|--------------|-------------|------------------------|
| As of | Million yen | Million yen | % |
| September 30, 2020 | 6,459 | 4,977 | 76.7 |
| March 31, 2020 | 5,990 | 4,369 | 72.6 |

(Reference) Equity: As of September 30, 2020: $\mbox{$\frac{1}{2}$}$ 4,954 million As of March 31, 2020: $\mbox{$\frac{1}{2}$}$ 4,348 million



2. Dividends

| | Annual dividends | | | | |
|-----------------------------------|--------------------|------------------------------|-----|-------|-------|
| | 1st quarter-end | 2nd 3rd Year-end quarter-end | | | Total |
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended March 31, 2020 | - | 0.00 | - | 12.00 | 12.00 |
| Fiscal year ending March 31, 2021 | - | 0.00 | | | |
| Fiscal year ending March 31, 2021 | | | | | |
| (Forecast) | | | 1 | • | - |

(Note) Revision to the forecast for dividends announced most recently:

(Note) Dividend per share for the fiscal year ending March 31, 2021 has not been decided yet.

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2021(April 01, 2020 to March 31, 2021)

(% indicates changes from the previous corresponding period.)

| | Net sale | es | Operating 1 | profit | Ordinary p | orofit | Profit attribu owners of p | | Basic earnings per share |
|-----------|-------------|-----|-------------|--------|-------------|--------|-------------------------------|-------|--------------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| Full year | 7,900 | 2.9 | 800 | 183.2 | 820 | 166.4 | 554 | 324.9 | 28.09 |

(Note) Revision to the financial results forecast announced most recently: No

- * Notes:
- (1) Changes in significant subsidiaries during the six months ended September 30, 2020 (changes in specified subsidiaries resulting in changes in scope of consolidation):
- (2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: No
- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: No
 - 2) Changes in accounting policies other than 1) above: No
 - 3) Changes in accounting estimates: No
 - 4) Retrospective restatement: No
- (4) Total number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

September 30, 2020: 20,400,000 shares March 31, 2020: 20,400,000 shares

2) Total number of treasury shares at the end of the period:

September 30, 2020: 680,200 shares March 31, 2020: 680,200 shares

3) Average number of shares during the period:

19,719,800 shares Six months ended September 30, 2020: Six months ended September 30, 2019: 19,719,800 shares



Quarterly Consolidated Financial Statements Quarterly Consolidated Balance Sheets

(Thousand yen)

| | As of March 31,2020 | As of September 30,2020 |
|---------------------------------------|---------------------|-------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 2,136,901 | 1,678,978 |
| Accounts receivable - trade | 1,391,196 | 1,624,701 |
| Securities | 100,698 | 100,165 |
| Work in process | 26,420 | 37,574 |
| Prepaid expenses | 73,958 | 66,144 |
| Other | 77,061 | 92,938 |
| Allowance for doubtful accounts | (126) | (4,653) |
| Total current assets | 3,806,111 | 3,595,850 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Facilities attached to buildings | 209,825 | 211,913 |
| Accumulated depreciation | (69,557) | (78,631) |
| Facilities attached to buildings, net | 140,267 | 133,281 |
| Tools, furniture and fixtures | 85,346 | 87,207 |
| Accumulated depreciation | (61,796) | (65,645) |
| Tools, furniture and fixtures, net | 23,550 | 21,562 |
| Construction in progress | 2,431 | - |
| Total property, plant and equipment | 166,250 | 154,843 |
| Intangible assets | | |
| Software | 12,040 | 9,573 |
| Customer relationship | 245,424 | 222,255 |
| Goodwill | 262,176 | 237,094 |
| Other | 36 | 36 |
| Total intangible assets | 519,677 | 468,959 |
| Investments and other assets | | |
| Investment securities | 1,123,069 | 1,843,729 |
| Long-term prepaid expenses | 40,492 | 46,327 |
| Deferred tax assets | 15,165 | 6,500 |
| Leasehold and guarantee deposits | 218,471 | 239,572 |
| Insurance funds | 82,979 | 85,558 |
| Other | 18,173 | 18,317 |
| Total investments and other assets | 1,498,352 | 2,240,005 |
| Total non-current assets | 2,184,280 | 2,863,809 |
| Total assets | 5,990,391 | 6,459,659 |



| | As of March 31,2020 | As of September 30,2020 |
|--|---------------------|-------------------------|
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 416,302 | 361,522 |
| Short-term borrowings | - | 20,079 |
| Current portion of long-term borrowings | 27,396 | - |
| Accounts payable - other | 86,967 | 46,105 |
| Accrued expenses | 95,568 | 106,003 |
| Income taxes payable | 89,048 | 143,792 |
| Accrued consumption taxes | 230,177 | 46,262 |
| Reserve for guarantee for after-care of products | 21,009 | 15,990 |
| Provision for loss on order received | 5,636 | 5,656 |
| Provision for bonuses | 125,515 | 35,742 |
| Provision for bonuses for directors (and other officers) | 8,885 | 479 |
| Other | 136,876 | 147,323 |
| Total current liabilities | 1,243,385 | 928,958 |
| Non-current liabilities | | |
| Long-term borrowings | 43,193 | - |
| Deferred tax liabilities | 239,140 | 463,614 |
| Asset retirement obligations | 76,274 | 68,254 |
| Other | 19,287 | 21,701 |
| Total non-current liabilities | 377,895 | 553,570 |
| Total liabilities | 1,621,281 | 1,482,529 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 562,520 | 562,520 |
| Capital surplus | 206,412 | 206,412 |
| Retained earnings | 3,676,265 | 3,794,383 |
| Treasury shares | (579,839) | (579,839) |
| Total shareholders' equity | 3,865,359 | 3,983,476 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 492,347 | 992,485 |
| Foreign currency translation adjustment | (9,215) | (21,537) |
| Total accumulated other comprehensive income | 483,132 | 970,948 |
| Share acquisition rights | 6,946 | 6,946 |
| Non-controlling interests | 13,672 | 15,758 |
| Total net assets | 4,369,110 | 4,977,130 |
| Total liabilities and net assets | 5,990,391 | 6,459,659 |



Quarterly Consolidated Statements of Income and Comprehensive Income Quarterly Consolidated Statements of Income (For the six months)

(Thousand yen) For the six months For the six months ended September 30,2019 ended September 30,2020 3.991.882 Net sales 3,620,871 Cost of sales 3,229,260 2,778,559 Gross profit 391,610 1,213,322 Selling, general and administrative expenses 625,090 733,241 Operating profit (loss) (233,479)480,081 Non-operating income Interest income 14 311 311 Interest on securities 9,200 8,480 Dividend income Subsidy income 2,255 3,216 Foreign exchange gains 2,719 3,228 12,238 17,505 Total non-operating income Non-operating expenses 569 Interest expenses 172 Foreign exchange losses 377 946 172 Total non-operating expenses Ordinary profit (loss) (222,187)497,414 Extraordinary income Surrender value of insurance policies 7,882 7,882 Total extraordinary income Extraordinary losses Loss on cancellation of insurance policies 127 385 Total extraordinary losses 127 385 Profit (loss) before income taxes (222,315)504,911 Income taxes - current 24,792 134,153 Income taxes - deferred (13,642)13,444 11,150 147,598 Total income taxes 357,313 Profit (loss) (233,465)Profit attributable to non-controlling interests 483 2,558 (233,949)354,755 Profit (loss) attributable to owners of parent



Quarterly Consolidated Statements of Comprehensive Income (For the six months)

| | | (Thousand yen) |
|--|--|--|
| | For the six months ended September 30,2019 | For the six months ended September 30,2020 |
| Profit (loss) | (233,465) | 357,313 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (360,394) | 500,138 |
| Foreign currency translation adjustment | (13,082) | (12,793) |
| Total other comprehensive income | (373,476) | 487,344 |
| Comprehensive income | (606,942) | 844,657 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | (607,073) | 842,571 |
| Comprehensive income attributable to non-controlling interests | 130 | 2,086 |



(Thousand yen) For the six months For the six months ended September 30,2019 ended September 30,2020 Cash flows from operating activities Profit (loss) before income taxes (222,315)504,911 Depreciation 34,297 36,797 Loss on insurance cancellation 127 385 Amortization of goodwill 11,472 23,143 Increase (decrease) in allowance for doubtful accounts 4,549 Increase (decrease) in reserve for guarantee for after-25,543 (5,018)care of products Increase (decrease) in provision for loss on order 6.516 19 received Increase (decrease) in provision for bonuses (78,291)(89,653) Increase (decrease) in provision for bonuses for (18,937)(8,317)directors (and other officers) Interest and dividend income (9,518)(8,805)Interest expenses 569 172 Other loss (gain) (748)72,500 Decrease (increase) in trade receivables (239,403)Decrease (increase) in inventories 2,391 (11,231)(97,488)Increase (decrease) in trade payables (53,402)Increase (decrease) in accrued consumption taxes 31,662 (184,611)Increase (decrease) in accounts payable - other (52,996)(48,448)Increase (decrease) in advances received 613,929 12,660 Decrease (increase) in other assets (18,698)(8,653)Increase (decrease) in other liabilities 28,440 29,440 Subtotal 339,248 (56,259)Interest and dividends received 8,037 8,641 Interest paid (569)(172)Income taxes paid (509,656)(90,198)Net cash provided by (used in) operating activities (138,593)(162,335)Cash flows from investing activities Payments into time deposits (2,800)Proceeds from withdrawal of time deposits 73,325 (49,998)Purchase of investment securities Purchase of property, plant and equipment (66,166)(2,974)Payments for asset retirement obligations (7,000)Purchase of intangible assets (1,507)Payments of leasehold and guarantee deposits (22,481)(6,365)Proceeds from refund of leasehold and guarantee 8,786 755 deposits (5,906)Purchase of insurance funds (6,392)Proceeds from cancellation of insurance funds 3,062 3,427 Net cash provided by (used in) investing activities 42,860 (125,095)





| | For the six months ended September 30,2019 | For the six months ended September 30,2020 |
|---|--|--|
| Cash flows from financing activities | | |
| Proceeds from short-term borrowings | - | 20,178 |
| Repayments of long-term borrowings | - | (70,589) |
| Dividends paid | (315,003) | (236,633) |
| Net cash provided by (used in) financing activities | (315,003) | (287,044) |
| Effect of exchange rate change on cash and cash equivalents | (3,809) | (4,620) |
| Net increase (decrease) in cash and cash equivalents | (606,244) | (387,397) |
| Cash and cash equivalents at beginning of period | 1,765,167 | 2,066,375 |
| Cash and cash equivalents at end of period | 1,158,923 | 1,678,978 |