[Notes of caution]

This document is an English translation of the Japanese original. In the event of any differences or inconsistencies between the Japanese and English versions, the Japanese language version shall take precedence.

November 5, 2020

Summary of Consolidated Financial Results (Japanese Accounting Standards) for the Third Quarter of the Fiscal Year Ending December 31, 2020

Listed stock exchange: Tokyo Stock Exchange

Listed company name: Ezaki Glico Co., Ltd. Securities Code: 2206 URL: https://www.glico.com/jp/ Representative: Katsuhisa Ezaki, President and CEO Scheduled filing date of quarterly report: November 6, 2020 Scheduled commencement date of dividend payments:-Preparation of explanatory materials for financial results: Yes Holding of a briefing on financial results: None

(Amounts less than ¥ million are rounded down.)

1. Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending December 31, 2020 (January 1, 2020 to September 30, 2020)

(1) Consolidated results of operations

(The percentages indicate year-on-year changes.)

		Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		
ſ	Nine months ended	¥ million	%	¥ million	%	¥ million	%	¥ million	%	
	September 30, 2020	259,316	-	15,234	-	16,227	-	10,811	-	
	December 31, 2019	-	-	-	-	-	-	-	-	

(Note) Comprehensive Income: Nine months ended September 30, 2020: ¥8,238 million [-%] Nine months ended December 31, 2019: ¥ - million [-%]

	Earnings per share (basic)	Earnings per share (diluted)
Nine months ended	¥	¥
September 30, 2020	166.63	-
December 31, 2019	-	-

The Company changed its fiscal year end from March 31 to December 31 upon the resolution of "Partial Amendment of Articles of Incorporation" at the 114th Annual Shareholders Meeting held on June 25, 2019. Accordingly, the consolidated period for the nine months ended December 31, 2019 was not prepared, and therefore changes from the previous corresponding period for the nine months ended September 30, 2020 and the consolidated results of operations for the nine months ended December 31, 2019 have not been provided.

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio
	¥ million	¥ million	%
As of September 30, 2020	338,959	224,709	64.1
As of December 31, 2019	343,812	220,915	62.0

(Reference) Shareholders' equity: As of September 30, 2020: ¥217,197 million As of December 31, 2019: ¥213,181 million

2. Dividend Status

	Annual dividends						
	1Q end	2Q end	3Q end	Year end	Total		
	¥	¥	¥	¥	¥		
Fiscal year ended December 31, 2019	-	30.00	-	30.00	60.00		
Fiscal year ending December 31, 2020	-	30.00	-				
Fiscal year ending December 31, 2020 (Forecast)				35.00	65.00		

(Note) Revisions to dividend forecasts published most recently: None

3. Consolidated Performance Forecasts for the Fiscal Year Ending December 31, 2020 (January 1, 2020 - December 31, 2020)

(The percentages indicate year-on-year changes.)									
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Full year	358,000	-	18,000	-	18,500	-	12,500	-	192.57

(Note) Revisions to financial forecasts published most recently: None

Due to a change in the fiscal year, the previous consolidated fiscal year was the nine months starting on April 1, 2019 and ending on December 31, 2019. As a result, changes from the previous corresponding period have not been provided.

* Notes to the Consolidated Financial Statements

 Transfers of important subsidiaries during fiscal period (transfers of designated subsidiaries incidental to changes in scope of consolidation): Yes

New 1 Company (company name) PT Glico Manufacturing Indonesia, Eliminated - Company (company name)

- (2) Application of special accounting treatments for the creation of the quarterly consolidated financial statements: None
- (3) Changes in accounting practices, changes in accounting estimates, retrospective restatements
- (i) Changes in accounting practices due to a revision of accounting standards, etc.: None
- (ii) Changes in accounting practices other than (i): None
- (iii) Changes in accounting estimates: None
- (iv) Retrospective restatements: None
- (4) Number of shares issued (common stock)
- Number of shares issued as of term-end (including treasury shares) As of September 30, 2020
 As of December 31, 2019
 68,468,569 shares
- (ii) Number of treasury shares as of term-end As of September 30, 2020 3,660,950 shares As of December 31, 2019 3,557,196 shares
- (iii) Average number of shares during fiscal year
 Nine months ended September 30, 2020 64,880,295 shares
 Nine months ended December 31, 2019 shares

The Company changed its fiscal year end from March 31 to December 31 upon the resolution of "Partial Amendment of Articles of Incorporation" at the 114th Annual Shareholders Meeting held on June 25, 2019. Accordingly, the consolidated financial statements for the nine months ended December 31, 2019 was not prepared, and therefore the average number of shares during the nine months ended December 31, 2019 has not been provided.

- * Quarterly summaries of financial results are exempt from review conducted by certified public accountants or an audit corporation.
- * Explanation of appropriate use of earnings projections, other explanatory notes Earnings projections and other forward-looking statements indicated in these materials are based on information available at the time and on certain assumptions deemed reasonable at the time. These statements do not represent any guarantee of achievement by the Company. Furthermore, there is the possibility of significant changes in actual earnings due to various factors.

4. Consolidated Financial Statements

(1) Consolidated Balance Sheets

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(Unit: ¥ million)
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	As of December 31, 2019	As of September 30, 2020
Assets		
Current assets		
Cash and deposits	99,640	96,331
Notes and accounts receivable - trade	43,788	41,472
Securities	5,968	3,020
Merchandise and finished goods	14,061	16,240
Work in process	795	981
Raw materials and supplies	15,016	13,768
Other	5,132	7,984
Allowance for doubtful accounts	(50)	(55)
Total current assets	184,352	179,74.
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	40,656	41,03
Machinery, equipment and vehicles, net	35,953	33,48
Tools, furniture and fixtures, net	3,649	3,449
Land	15,259	14,58
Leased assets, net	513	72:
Construction in progress	3,774	3,272
Total property, plant and equipment	99,807	96,552
Intangible assets		
Software	4,776	4,72
Goodwill	489	41
Other	1,721	4,702
Total intangible assets	6,987	9,84
Investments and other assets		
Investment securities	35,302	34,817
Retirement benefit asset	1,901	2,27
Investment property, net	12,240	12,210
Other	3,273	3,57
Allowance for doubtful accounts	(53)	(54
Total investments and other assets	52,665	52,822
Total non-current assets	159,460	159,210
Total assets	343,812	338,95

	As of December 31, 2019	As of September 30, 2020
Liabilities		
Current liabilities		
Notes and accounts payable - trade	36,020	31,362
Short-term borrowings	244	232
Accrued expenses	28,413	26,776
Income taxes payable	4,266	2,481
Provision for sales promotion expenses	2,977	3,633
Provision for bonuses for directors (and other officers)	36	-
Provision for share-based remuneration	30	-
Provision for loss on guarantees	134	-
Other	8,565	7,980
Total current liabilities	80,689	72,466
Non-current liabilities		
Convertible bond-type bonds with share acquisition rights	30,087	30,071
Long-term borrowings	_	417
Retirement benefit liability	2,831	2,770
Deferred tax liabilities	4,186	3,461
Other	5,102	5,061
Total non-current liabilities	42,207	41,783
Total liabilities	122,897	114,249
Net assets		
Shareholders' equity		
Share capital	7,773	7,773
Capital surplus	7,459	7,472
Retained earnings	197,881	204,783
Treasury shares	(8,944)	(9,473)
Total shareholders' equity	204,169	210,555
Accumulated other comprehensive income		
Valuation difference on available-for-sale	0.005	5 001
securities	8,835	7,921
Deferred gains or losses on hedges	73	(101)
Foreign currency translation adjustment	45	(1,275)
Remeasurements of defined benefit plans	56	97
Total accumulated other comprehensive income	9,011	6,641
Non-controlling interests	7,733	7,511
Total net assets	220,915	224,709
Total liabilities and net assets	343,812	338,959

(2) Consolidated Statements of Income and Comprehensive Income

	Nine months ended September 30, 2020
Net sales	259,31
Cost of sales	136,08
Gross profit	123,23
Selling, general and administrative expenses	
Transportation and storage costs	23,95
Promotion expenses	36,54
Provision for promotion expenses	3,63
Advertising expenses	8,73
Retirement benefit expenses	55
Other	34,56
Total selling, general and administrative expenses	107,99
Operating profit	15,23
Non-operating income Interest income	23
Dividend income	23 42
Subsidy income	42
Rental income from real estate	61
Other	85
Total non-operating income	2,59
Non-operating expenses	,
Interest expenses	2
Foreign exchange losses	32
Loss on abandonment of non-current assets	4
Loss on retirement of non-current assets	22
Other	98
Total non-operating expenses	1,60
Ordinary profit	16,22
Extraordinary income	
Gain on sales of non-current assets	78
Total extraordinary income	78
Extraordinary losses	
Business restructuring expenses	28
Extra retirement payments	11
Loss on termination of retirement benefit plan	25
Total extraordinary losses	65
Profit before income taxes	16,35
Income taxes - current	5,62
Income taxes - deferred	(499)
Profit	
Profit attributable to	11,22
Profit attributable to owners of parent	10,81
Profit attributable to non-controlling interests	41

(Unit: ¥ million)

	Nine months ended September 30, 2020		
Other comprehensive income			
Valuation difference on available-for-sale securities	(914)		
Deferred gains or losses on hedges	(175)		
Foreign currency translation adjustment	(1,663)		
Remeasurements of defined benefit plans, net of tax	39		
Share of other comprehensive income of entities accounted for using equity method	(272)		
Total other comprehensive income	(2,986)		
Comprehensive income	8,238		
Comprehensive income attributable to			
Comprehensive income attributable to owners of parent	8,441		
Comprehensive income attributable to non-controlling interests	(202)		

(Segment Information, etc.)

[Segment Information]

I. Nine months ended September 30, 2020 (January 1, 2020- September 30, 2020)

1. Information on net sales and profit or losses by reportable segment

					8					(Unit: ¥ million)
			Reportabl	e Segment						Amounts
	Confec- tionaries and Food- Products	Ice Cream	Dairy	Food Ingredients	Overseas	Subtotal	Others (Note) 1	Total	Adjusted amount (Note) 2	indicated on quarterly consolidated financial statements (Note 3)
Net sales Sales to third										
parties	63,441	75,018	63,705	7,640	35,979	245,785	13,531	259,316	-	259,316
Inter-segment sales and transfers	444	57	6	155	-	664	6,855	7,519	(7,519)	-
Total	63,886	75,075	63,712	7,796	35,979	246,449	20,386	266,836	(7,519)	259,316
Segment profit or losses	2,998	6,675	2,313	645	1,348	13,980	56	14,036	1,197	15,234

(Notes)

1. The "Other" category is a business segment not included in reporting segments, and includes the Health segment (includes former Sports Foods segment), Office Glico segment, and the Systems Maintenance & Development Business segment.

2. The adjusted amount of ¥1,197 million in segment profit or losses includes ¥1,035 million for the elimination of intersegment transactions and other adjustment amounts of ¥161 million in companywide expenses not allocated to any reporting segment.

3. The total amount for segment profit is adjusted based on the operating profit recorded for quarterly consolidated financial statements.

2. Impairment losses on fixed assets and information concerning goodwill, etc., for each reporting segment. Omitted due to lack of significance.

Supplementary Information

For the Fiscal Year Ending December 31, 2020

Ezaki Glico Co., Ltd.

1. Consolidated results of operations (Cumulative)

(1) Status of Net Sales and Profit

Unit:1 million yen

	FYE Dec. '19	FYE Dec. '20	Change from p	previous period
	3Q (Adjusted)	3Q Results	Amount	%
Net sales	263,778	259,316	(4,461)	(1.7)
Operating profit	12,006	15,234	3,228	26.9
Ordinary profit	13,011	16,227	3,215	24.7
Profit	8,909	10,811	1,901	21.3

(2) Status of Net Sales by Geographic Segment

Unit:1 million ven

	j					
	FYE Dec. '19	FYE Dec. '20	Change from p	previous period		
	3Q (Adjusted)	3Q Results	Amount	%		
Japan	-	223,337	-	-		
China	-	18,637	-	-		
Southeast Asia	-	9,840	-	-		
Others	-	7,502	-	-		
Total	-	259,316	-	-		

*1 Sales information is based on the geographical location of customers, and it is classified by country or region.

*2 Due to the change of the fiscal year end, adjusted net sales results by geographic segment for the fiscal year ended December 31, 2019 are not calculated.

(3) Status of Operating Profit

Unit:1 million yen

	FYE De	ec. '19	FYE Dec. '20		
	3Q (Adjusted) Results %		3Q Results		
			Results	%	
Net sales	263,778	100.0	259,316	100.0	
Cost of sales	139,217	52.8	136,085	52.5	
Gross profit	124,560	47.2	123,231	47.5	
Freight and charges	23,605	8.9	23,958	9.2	
Sales promotion	41,524	15.7	40,182	15.5	
Advertising expenses	10,379	3.9	8,736	3.4	
Salaries and benefits	21,436	8.1	21,538	8.3	
Expenses and depreciation	15,608	5.9	13,579	5.2	
Total	112,554	42.7	107,996	41.6	
Operating profit	12,006	4.6	15,234	5.9	

Factors behind change in operating income	vs FYE Dec. '19 3Q (Adjusted)	Of which, is domestic
(1) Change due increase/decrease in net sales	(1,516)	(711)
(2) Change due to fluctuation in composition of sales product varieties and other	1,419	<mark>(</mark> 270)
(3) Change due to increase/decrease in raw materials prices	(132)	(21)
(4) Change due to fluctuation in freight and charges ratio	<mark>(752)</mark>	<mark>(</mark> 588)
(5) Change due to increase/decrease in sales promotion ratio / advertising expenses	2,282	2,298
(6) Change due to increase/decrease in SG&A	1,927	1,526
Total	3,228	2,234

(4) Status of Net Sales by Segment Unit:1 million yen

	FYE Dec. '19	FYE Dec. '20	Change from previous period	
	3Q (Adjusted)	3Q Results	Amount	%
Confectioneries and Food Products	<mark>68,06</mark> 7	63,441	(4,626)	(6.8)
(Of which, is confectioneries)	54,211	49,127	(5,084)	(9.4)
(Of which, is food products)	13,855	14,314	458	3.3
Ice Cream	69,351	75,018	5,666	8.2
Dairy	66,055	63,705	(2,349)	(3.6)
Food Ingredients	8,017	7,640	(376)	(4.7)
Overseas	38,257	35,979	(2,278)	(6.0)
Other	14,027	13,531	(496)	(3.5)
Total	263,778	259,316	(4,461)	(1.7)

(5) Status of Operating Profit by Segment

Unit:1 million ven

	FYE Dec. '19	FYE Dec. '20	Change from previous period		
	3Q (Adjusted)	3Q Results	Amount	%	
Confectioneries and Food	2 642	2 009	(645)	(17.7)	
Products	3,643	2,998	(645)	(17.7)	
(Of which, is confectioneries)	3,514	2,214	(1,299)	(37.0)	
(Of which, is food products)	128	783	654	509.1	
Ice Cream	5,398	6,675	1,276	23.6	
Dairy	2,137	2,313	176	8.2	
Food Ingredients	622	645	23	3.7	
Overseas	354	1,348	993	280.6	
Other	229	56	(173)	(75.5)	
Adjustment	(379)	1,197	1,577	-	
Total	12,006	15,234	3,228	26.9	

<Reference>

The following rates have been used for currency conversion.

FYE Dec. '19	FYE Dec. '20
3Q (Adjusted)	3Q Results
1CNY= 15.93YEN	1CNY= 15.34YEN
1THB= 3.49YEN	1THB= 3.42YEN
1USD=109.38YEN	1USD=107.48YEN

2. Consolidated financial position

Unit:1 million yen

	Dec. '19	Sept. '20	Change		Dec. '19	Sept. '20	Change
Total current assets	184,352	179,743	(4,609)	Total current liabilities	80,689	72,466	(8,223)
Cash and deposits	99,640	96,331	(3,308)	Notes and accounts payable-trade	36,020	31,362	(4,658)
Notes and accounts receivable-trade	43,788	41,472	(2,316)	Short-term loans payable	244	232	(12)
Inventories	29,873	30,990	1,116	Other	44,424	40,871	(3,552)
Other	11,050	10,949	(101)	Total non-current liabilities	42,207	41,783	(424)
Total non-current assets	159,460	159,216	(243)	Convertible bond-type bonds with share acquisition rights	30,087	30,071	(16)
Property, plant and equipment	99,807	96,552	(3,254)	Retirement benefit liability	2,831	2,770	(60)
Intangible assets	6,987	9,840	2,853	Other	9,289	8,941	(347)
Investment securities	35,302	34,817	(485)	Total liabilities	122,897	114,249	(8,647)
Real estate for investment	12,240	12,216	(24)	Total net assets	220,915	224,709	3,794
Other	5,122	5,789	666	Shareholders' equity	204,169	210,555	6,385
				Accumulated other comprehensive income	9,011	6,641	(2,369)
				Non-controlling interests	7,733	7,511	(222)
Total assets	343,812	338,959	(4,853)		343,812	338,959	(4,853)