Consolidated Financial Highlights Fiscal Year Ending September 30, 2020 (Q2 FY 2020)

## Consolidated Results Highlights of Q2 FY 2020

## Billings and profits fell sharply due to the spread of the new coronavirus infection. Demand is recovering after bottoming out in Q1.

- With the spread of the new coronavirus, demand for advertising fell sharply and domestic billings dropped by more than $20 \%$.
- Demand is steadily recovering after Q1. The impact of COVID-19 is starting to be seen in Q2 since our overseas business is 3 months behind domestic in terms of P\&L period.
- Revenue margin improved by 140 basis points, however, revenue fell $17 \%$ yoy on excluding investment business basis.
- Cost control was implemented, and therefore SG\&A decreased by $¥ 7.5$ billion excluding amortization of goodwill and change of scope of consolidation.
- However, operating income declined by $¥ 18.4$ billion. Excluding the investment business, operating income decreased by $¥ 19.7$ billion, resulting in a loss of $¥ 3.7$ billion.
- A net loss of $¥ 3.4$ billion yen attributable to shareholders of the parent company was recorded. This is the first time since 2011, when the Great East Japan Earthquake struck.
- Operating income of $¥ 24$ billion and PAT of $¥ 13$ billion is expected for FY2020 guidance based on the assumption that top-line is forecasted to be $90 \%$ yoy and SG\&A is expected to be cut by $5 \%$ yoy in second half excluding impact of


## Q2 FY2020 Income Statements Highlight

| (Millions of JPY) | Actual | YOY |  |
| :---: | :---: | :---: | :---: |
| Billings | 534,065 | -148,761 | -21.8\% |
| Operating Income | 1,800 | -18,441 | -91.1\% |
| Ordinary Income | 3,712 | -17,895 | -82.8\% |
| Net Income Attributable to Owners of Parent | -3,433 | -23,196 | -117.4\% |

- Billings decreased by $21.8 \%$ y-o-y due to the significant impact of the corona crisis.
- Although operating profit declined by $91.1 \%$ y-o-y, it remained in the black.
- A net loss of 3.4 billion yen was recorded, which was the first time since 2011.


## Q2 FY2020 Results (Excluding Investment Business)



- Billings decreased by $22.1 \%$ year on year.
- Revenue declined by $17.2 \%$. Revenue margin improved by 1.4 percentage points year on year.
- Although SG\&A expenses were reduced by $¥ 5.9$ billion, this was not large enough for the decline in the top line, and therefore operating income fell by $¥ 19.7$ billion, resulting in a $¥ 3.7$ billion loss.
- Operating income before amortization of goodwill was down $¥ 20.2$ billion, resulting in a $¥ 1.2$ billion (returning to profit).


## Q2 FY2020 Operating Income before Amortizing of Goodwill

Consolidation (Excluding Investment Business)

Japan


- Top line progressing moderately toward recovery after bottoming out in the first quarter
- Restored profitability in the second quarter owing to successful implementation of the emergency cost control plan
- A double-digit percentage decline in revenue in the second quarter resulting from the three-month discrepancy in the period for incorporating profits and losses from that of Japan
- Maintained profitability in the second quarter through significant reduction in SG\&A expenses


## Results by Region (Japan: Excluding Investment Business)



- Billings fell 23.9\% year on year, significantly impacted by the sharp decline in demand in the domestic advertising market due to the spread of the coronavirus infection.
- Although revenue margin improved by 1.2 percentage points, the impact of the decline in billings was significant and revenue fell 19.4\% year on year.
- Despite cutting SG\&A expenses by $¥ 5.0$ billion, operating income declined by $¥ 18.0$ billion, resulting in $¥ 6.9$ billion.
- Operating income before amortization of goodwill was down $¥ 18.5$ billion, resulting in $¥ 7.4$ billion.

[^0]
## Results by Region (Overseas)

Q2 FY2020

| (Millions of JPY) | Actual | YOY |  |
| :---: | :---: | :---: | :---: |
| Billings | 67,771 | -5,788 | -7.9\% |
| Revenue | 29,462 | -2,653 | -8.3\% |
| Gross Margin | 43.5\% | -0.2pt |  |
| SGA | 32,814 | -971 | -2.9\% |
| Operating Income | -3,352 | -1,682 | n/a |
| Operating Margin | -11.4\% | -6.2pt |  |
| Amortization of Goodwill* | 4,374 | +60 | +1.4\% |
| Operating Income before Amortization of G/W | 1,022 | -1,621 | -61.3\% |
| Operating Margin | 3.5\% | -4.8pt |  |

- See p.19-20 for details.

Revenue \& Operating Income before amortization of goodwill by quarter
(Millions of JPY)


- Revenue fell $8.3 \%$ yoy, partly due to the impact of COVID-19. Under HDY accounting policy, fiscal period in overseas is 3 months behind domestic, and therefore the effect of pandemic was started to be shown in Q2.
- In North America, which has a high proportion of revenue, the impact of corona got to be severe. Greater China turned to recovering in Q2. In ASEAN and other Asia, revenue increased from the same period last year, due in part to the M\&A impact.
- SG\&A expenses decreased by $2.9 \%$ year on year, despite of M\&A impact. However, operating income decreased by $¥ 1.6$ billion. Operating income before amortization of goodwill was also $¥ 1.6$ billion lower than the previous year.

[^1]
## Billings by Service Category

Q2 FY2020 YTD

| (Millions of JPY) | Actual | Yoy |  | Composition |
| :---: | :---: | :---: | :---: | :---: |
| Newspapers | 14,617 | -6,403 | -30.5\% | 3.2\% |
| Magazines | 4,613 | -3,676 | -44.3\% | 1.0\% |
| Radio | 5,595 | -1,835 | -24.7\% | 1.2\% |
| Television | 159,440 | -49,076 | -23.5\% | 35.0\% |
| Trad-Media Service Subtotal | 184,266 | -60,992 | -24.9\% | 40.4\% |
| Internet Media | 104,898 | -13,156 | -11.1\% | 23.0\% |
| Outdoor Media | 11,738 | -8,658 | -42.5\% | 2.6\% |
| Media Service Subtotal | 300,902 | -82,807 | -21.6\% | 66.0\% |
| Creative | 52,955 | -13,643 | -20.5\% | 11.6\% |
| Marketing/Promotion | 88,528 | -40,778 | -31.5\% | 19.4\% |
| Others (Contents, etc.) | 13,783 | -10,230 | -42.6\% | 3.0\% |
| Other than Media Service Subtotal | 155,266 | -64,653 | -29.4\% | 34.0\% |
| Total | 456,169 | -147,460 | -24.4\% | 100.0\% |
| Investment Business | 5,705 | +1,285 |  |  |
| Other than above | 7,220 | +0 |  |  |
| Domestic Billings | 469,095 | -144,570 | -23.6\% |  |
| Internet Advertising Domain Billings | 125,620 | -15,471 | -11.0\% |  |

- The scope of tabulation has been expanded and some of the methods of tabulation have been changed from the current fiscal year, and the results of the previous year have been retroactively restated.
- Figures for "Other than above" compromise mainly billings of certain domestic subsidiaries.


## Billings by Clients' Industry



- The scope of tabulation has been expanded and some of the methods of tabulation have been changed from the current fiscal year, and the results of the previous year have been retroactively restated.
- Main Negative Industries

| Transportation/Leisure | Q1 FY2020 | JPY12.8bil | YOY | JPY- 20.1bil |
| :--- | ---: | ---: | ---: | ---: |
| Automobiles/Related Products |  | 44.2 bil |  | -19.8 bil |
| Information/Communications | 47.4 bil | $(-31.1 \%)$ |  |  |
| In |  | -12.1 bil | $(-20.3 \%)$ |  |

## Selling, General \& Administrative Expenses

Q2 FY2020 YTD

| (Millions of JPY) | Actual | yoy |  | Major Change Factors in SGA (JPY billion) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Personnel | 87,343 | -1,769 | -2.0\% |  |  |
| Rent | 9,271 | +561 | +6.4\% | FY19 Q2 SG\&A | 133,781 |
|  |  |  |  | Change in scope of consolidation | +2,085 |
|  |  |  |  |  |  |
| Depreciations | 2,938 | +440 | +17.6\% | Decrease of amortization of G/W | -430 |
| Amortization of Goodwill | 4,929 | -430 | -8.0\% | Personnel (other than above) $-3,327$ |  |
| Others | 23,411 | -4,690 | -16.7\% | Other expenses (other than above) | -4,215 |
| Other Expenses | 40,550 | -4,118 | -9.2\% | FY20 Q2 SG\&A 127,894 |  |
| SGA total | 127,894 | -5,887 | -4.4\% |  |  |

SG\&A expenses decreased by $4.4 \%$ YoY.
Personnel and other expenses decreased by $2.0 \%$ and $9.2 \%$ yoy, respectively.
Excluding the impact of the change in the scope of consolidation and the decrease in amortization of goodwill, the Group reduced expenses by $¥ 7.5$ billion. Reduced personnel by $¥ 3.3$ billion and travel \& entertainment by $¥ 3.6$ billion.
The number of employees at the end of Sep 2020 was 25,333 , up 1,394 from the end of March 2020.

## Other Income \& Extra-ordinary Items

Q2 FY2020 YTD
Other Income

| (Millions of JPY) | Actual | YOY |
| :---: | :---: | :---: |
| Non-operating Income | 2,540 | +591 |
| Interest Income | 153 | -30 |
| Dividend Income | 1,670 | +297 |
| Equity Method Earnings | 129 | +125 |
| Non-operating Expenses | 628 | +46 |
| Interest Expenses | 223 | -36 |
| FOREX | 105 | -77 |

Extra-ordinary Items

| (Millions of JPY) |  | FY2019 Actual |  | YOY |
| :--- | :--- | :--- | :--- | :--- |
| Extraordinary Income |  | 149 |  | $-14,532$ |
| Gain on sales of investment securities |  | 105 |  |  |
| Extraordinary losses |  |  |  |  |
| Impairment loss |  | 655 |  | -508 |
| Loss from disposal of fixed assets |  | 111 |  |  |

## Guidance for FY2020

## Guidance for FY2020

## ASSUMPTION

- The domestic economy and advertising market are expected to recover gradually from the impact of the COVID19 pandemic (with a third wave of the virus not likely to occur).
- Top-line growth in the second half is projected to slightly exceed the growth of the market and equal approximately $90 \%$ thereof in the previous fiscal year.*
- Incorporation of a roughly 5\% year-on-year decline in SG\&A expenses in the second half based on the abovementioned projection for top-line growth.*
- Extraordinary gains or losses of significant value are not expected as of this time.
- Performance forecasts may be revised in the case of adjustments to any of the assumptions outlined above.
* Includes the impact of changes in the scope of consolidation


## FORCAST

| (Millions of JPY) | Forecast | YOY |  |
| :---: | :---: | :---: | :---: |
| Billings | 1,247,000 | -219,249 | -15.0\% |
| Operating Income | 24,000 | -31,131 | -56.5\% |
| Ordinary Income | 27,000 | -31,100 | -53.5\% |
| Net Income Attributable to Owners of Parent | 13,000 | -31,893 | -71.0\% |

## Dividends for FY2020

The Company's basic policy on shareholder returns is to steadily and continually provide dividends to shareholders. In determining the dividend amount, we comprehensively take into account the circumstances regarding demand for capital, the Company's business performance, the maintenance of sufficient internal reserves, and other factors. (Barring unforeseen circumstances in our business performance, our policy is to pay a minimum dividend of $¥ 5.0$ per share.) Meanwhile, we will pay mid-term dividends of $¥ 15.0$ per share based on our policy of providing stable dividends. Combined with our projected year-end dividend of $¥ 15.0$ per share, which remains unchanged year on year, we intend to pay a full-year dividend of $¥ 30.0$ per share, which is also equivalent to the amount paid in the previous fiscal year.


## (Cautionary Statements Concerning Forward-looking Statements)

This presentation includes forward-looking statements concerning forecasts of operating results, business plans and policies, management strategies, goals, plans, numbers involving the future, views and evaluations of facts, and other items associated with Hakuhodo DY Holdings and its group companies. These and other statements that are not historical facts represent forecasts, expectations, assumptions, plans, views, evaluations and other positions of management based on information available when this presentation was prepared.
To prepare figures used for forecasts and predictions, confirmed facts from past activities have been combined with certain assumptions that are essential to formulating forecasts and predictions. Due to the nature of these facts and assumptions, there is no guarantee of their accuracy from an objective viewpoint or any guarantee that future events will occur as presented in these forward-looking statements.

The following is a list of some, but not all, risks and uncertainties that may prevent these facts and assumptions from being accurate from an objective viewpoint or from becoming a reality in the future.
(1) Risks associated with the advertising industry in general (changes in the advertising industry climate due to fluctuations in the economy, changes in business practices and other events)
(2) Risks associated with revisions of laws and regulations
(3) Risks associated with advertisers and media companies (the need to respond accurately to shifts in needs of customers and other entities the company does business with)
(4) Risks associated with competition (competition with other advertising agencies, companies newly entering the industry and others)
(5) Risks associated with the expansion of business domains resulting from structural changes in markets
(6) Risks associated with conducting business on a global scale
(7) Risks associated with lawsuits and similar actions
(8) Risks associated with climate, pandemics, and conflicts, etc.

## (Notes Concerning Audit)

This presentation information was not audited by an independent auditors.

## Supplements

## Interim Income Statements

Japanese GAAP-basis Interim Income Statements for Q2 FY2020

| (Millions of JPY) | (6-Month) |  |  | by Quarter (3-Month) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | YoY |  | Q1 | yor | Q2 | Yoy |
| Billings | 534,065 | -148,761 | -21.8\% | 261,023 | -21.6\% | 273,041 | -22.0\% |
| Revenue | 129,695 | -24,328 | -15.8\% | 64,650 | -10.8\% | 65,044 | -20.3\% |
| Gross Margin | 24.3\% | +1.7pt | +0.0\% | 24.8\% | +3.0pt | 23.8\% | +0.5pt |
| SG\&A | 127,894 | -5,887 | -4.4\% | 64,251 | -1.9\% | 63,643 | -6.8\% |
| Operating Income | 1,800 | -18,441 | -91.1\% | 398 | -94.3\% | 1,401 | -89.5\% |
| Operating Margin | 1.4\% | -11.8pt | +0.0\% | 0.6\% | -9.0pt | 2.2\% | -14.1pt |
| Non-operating Income | 2,540 | +591 | +30.4\% | 1,495 | +2.8\% | 1,044 | +111.7\% |
| Non-operating Expenses | 628 | +46 | +7.9\% | 351 | -33.2\% | 276 | +398.7\% |
| Ordinary Income | 3,712 | -17,895 | -82.8\% | 1,542 | -80.4\% | 2,169 | -84.2\% |
| Extraordinary Income | 149 | -14,532 | -99.0\% | 116 | -21.0\% | 33 | -99.8\% |
| Extraordinary Loss | 655 | -508 | -43.7\% | 199 | -70.7\% | 456 | -5.4\% |
| Net Income before Taxes | 3,206 | -31,919 | -90.9\% | 1,459 | -80.1\% | 1,747 | -93.7\% |
| Income Tax | 4,868 | -9,260 | -65.5\% | 2,715 | -32.7\% | 2,153 | -78.7\% |
| Non-controlling Interest | 1,770 | +537 | +43.6\% | 1,814 | +146.5\% | -43 | -108.8\% |
| Net Income Attributable <br> to Owners of Parent | -3,433 | -23,196 | -117.4\% | -3,070 | -219.2\% | -362 | -102.1\% |
| Amortization of Goodwill | 4,929 | -430 | -8.0\% | 1,808 | -2.6\% | 3,120 | -10.9\% |
| Operating Income before Amortization of Goodwill | 6,729 | -18,871 | -73.7\% | 2,207 | -74.9\% | 4,522 | -73.1\% |
| Operating Margin before Amortization of Goodwill | 5.2\% | -11.4pt |  | 3.4\% | $-8.7 \mathrm{pt}$ | 7.0\% | -13.6pt |

[^2]
## Results Excluding Investment Business

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YTD (6-Month)
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by Quarter (3-Month)
Results Excluding Investment Business

| (Millions of JPY) | Actual | YOY |  | Q1 | YOY | Q2 | YOY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Billings | 528,360 | -150,046 | -22.1\% | 255,573 | -22.6\% | 272,786 | -21.6\% |
| Revenue | 124,125 | -25,748 | -17.2\% | 59,258 | -15.3\% | 64,867 | -18.9\% |
| Gross Margin | 23.5\% | +1.4pt |  | 23.2\% | +2.0pt | 23.8\% | +0.8pt |
| SG\&A | 127,826 | -5,955 | -4.5\% | 64,183 | -2.0\% | 63,643 | -6.8\% |
| Operating Income | -3,700 | -19,793 | -123.0\% | -4,925 | -210.8\% | 1,224 | -89.5\% |
| Operating Margin | -3.0\% | -13.7pt |  | -8.3\% | -14.7pt | 1.9\% | -12.7pt |
| Amortization of Goodwill | 4,929 | -430 | -8.0\% | 1,808 | -2.6\% | 3,120 | -10.9\% |
| Operating Income before Amortization of Goodwill | 1,228 | -20,223 | -94.3\% | -3,116 | -149.5\% | 4,344 | -71.3\% |
| Operating Margin before Amortization of Goodwill | 1.0\% | -13.3pt |  | -5.3\% | -14.3pt | 6.7\% | -12.3pt |

Impact from Investment Business

| (Millions of JPY) | Actual | YOY | Q1 | YOY | Q2 | YOY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Billings | 5,705 | +1,285 | 5,449 | +2,812 | 255 | -1,527 |
| Revenue | 5,569 | +1,420 | 5,392 | +2,881 | 177 | -1,461 |
| SG\&A | 68 | +68 | 68 | +68 | 0 | +0 |
| Operating Income | 5,501 | +1,352 | 5,324 | +2,813 | 177 | -1,461 |

[^3]| (Millions of JPY) | Actual |  |  |
| :---: | :---: | :---: | :---: |
| Japan |  |  |  |
| Billings | 469,095 | -144,570 | -23.6\% |
| Revenue | 101,471 | -21,735 | -17.6\% |
| SG\&A | 89,031 | -5,024 | -5.3\% |
| Operating Income | 12,439 | -16,710 | -57.3\% |
| International |  |  |  |
| Billings | 67,771 | -5,788 | -7.9\% |
| Revenue | 29,462 | -2,653 | -8.3\% |
| SG\&A | 32,814 | -971 | -2.9\% |
| Operating Income | -3,352 | -1,682 | n/a |
| Elimination or Corporate |  |  |  |
| Billings | -2,800 | +1,598 |  |
| Revenue | -1,238 | +60 |  |
| SG\&A | 6,048 | +108 |  |
| Operating Income | -7,286 | -48 |  |
| Consolidated |  |  |  |
| Billings | 534,065 | -148,761 | -21.8\% |
| Revenue | 129,695 | -24,328 | -15.8\% |
| SG\&A | 127,894 | -5,887 | -4.4\% |
| Operating Income | 1,800 | -18,441 | -91.1\% |

Japan (Excluding Investment Business)

| (Millions of JPY) | YTD Actual | YOY |  | Q1 | yoy | Q2 | Yoy |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Billings | 463,390 | -145,855 | -23.9\% | 218,766 | -26.3\% | 244,623 | -21.7\% |
| Revenue | 95,902 | -23,155 | -19.4\% | 43,796 | -20.1\% | 52,105 | -18.9\% |
| Gross Margin | 20.7\% | +1.2pt |  | 20.0\% | +1.6pt | 21.3\% | +0.7pt |
| SG\&A | 88,963 | -5,092 | -5.4\% | 44,023 | -5.7\% | 44,940 | -5.1\% |
| Operating Income | 6,938 | -18,062 | -72.2\% | -294 | -103.6\% | 7,233 | -57.2\% |
| Operating Margin | 7.2\% | -13.8pt |  | -0.7\% | -15.5pt | 13.9\% | -12.4pt |
| Amortization of Goodwill | 554 | -490 | -46.9\% | 289 | -46.3\% | 264 | -47.6\% |
| Operating Income before | 7,493 | -18,553 | -71.2\% | -5 | -100.1\% | 7,498 | -56.9\% |
| Amortization of Goodwill Operating Margin before Amortization of Goodwill | 7.8\% | -14.1pt |  | 0.0\% | -15.8pt | 14.4\% | -12.7pt |

International

| (Millions of JPY) | YTD Actual | YOY |  | Q1 | YOY | Q2 | YOY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Billings | 67,771 | -5,788 | -7.9\% | 38,369 | +6.0\% | 29,401 | -21.3\% |
| Revenue | 29,462 | -2,653 | -8.3\% | 16,123 | +2.0\% | 13,338 | -18.2\% |
| Gross Margin | 43.5\% | -0.2pt |  | 42.0\% | -1.6pt | 45.4\% | +1.7pt |
| SG\&A | 32,814 | -971 | -2.9\% | 17,210 | +8.0\% | 15,603 | -12.6\% |
| Operating Income | -3,352 | -1,682 | n/a | -1,087 | n/a | -2,265 | n/a |
| Operating Margin | -11.4\% | -6.2pt |  | -6.7\% | -5.9pt | -17.0\% | -7.6pt |
| Amortization of Goodwill | 4,374 | +60 | +1.4\% | 1,518 | +15.4\% | 2,855 | -4.7\% |
| Operating Income before | 1,022 | -1,621 | -61.3\% | 431 | -63.6\% | 590 | -59.5\% |
| Operating Margin before Amortization of Goodwill | 3.5\% | -4.8pt |  | 2.7\% | -4.8pt | 4.4\% | -4.5pt |

## Billings by Service Category

Q2 FY2020


## Billings by Clients’ Industry

Q2 FY2020 YTD

| (Millions of JPY) | Actual | YOY |  | Composition |
| :---: | :---: | :---: | :---: | :---: |
| Beverages/Cigarettes/Luxury foods | 50,902 | -9,871 | -16.2\% | 13.0\% |
| Information/Communications | 47,490 | -12,125 | -20.3\% | 12.1\% |
| Automobiles/Related products | 44,220 | -19,951 | -31.1\% | 11.3\% |
| Foodstuffs | 32,022 | -8,457 | -20.9\% | 8.1\% |
| Cosmetics/Toiletries | 31,538 | -8,898 | -22.0\% | 8.0\% |
| Pharmaceuticals/Medical supplies | 24,720 | -418 | -1.7\% | 6.3\% |
| Finance/Insurance | 21,280 | -9,195 | -30.2\% | 5.4\% |
| Restaurant/Services | 18,761 | -6,917 | -26.9\% | 4.8\% |
| Distribution/Retailing | 18,245 | -7,082 | -28.0\% | 4.6\% |
| Real estate/Housing facilities | 16,871 | -5,141 | -23.4\% | 4.3\% |
| Transportation/Leisure | 12,829 | -20,126 | -61.1\% | 3.3\% |
| Household products | 9,545 | -1,546 | -13.9\% | 2.4\% |
| Energy/Material/Machinery | 7,672 | -4,406 | -36.5\% | 2.0\% |
| Apparel/Accessories | 7,722 | -4,630 | -37.5\% | 2.0\% |
| Publishing | 6,886 | -941 | -12.0\% | 1.8\% |
| Government/Organizations | 6,561 | -5,274 | -44.6\% | 1.7\% |
| Home electric appliances/AV equipment | 6,169 | -3,394 | -35.5\% | 1.6\% |
| Games/Sporting goods/Hobby supplies | 6,121 | -4,032 | -39.7\% | 1.6\% |
| Education/Medical services/Religion | 5,482 | -1,394 | -20.3\% | 1.4\% |
| Precision machinery/Office supplies | 2,661 | -1,372 | -34.0\% | 0.7\% |
| Classified advertising/Other | 15,226 | -743 | -4.7\% | 3.9\% |
| Total | 392,934 | -135,923 | -25.7\% | 100.0\% |
| Investment Business | 5,705 | +1,285 |  |  |
| Other than Above | 70,456 |  |  |  |
| Domestic Billings | 469,095 | -144,570 | -23.6\% |  |

## Billings by Clients' Industry (by Quarter)

Major Industries

Transportation/Leisure


Beverages/Cigarettes/Luxury foods


Automobiles/Related products



Left : FY19, Right : FY20 (Millions of JPY)


| (Millions of JPY) | End of Sep 2020 | Change * | Composition |
| :---: | :---: | :---: | :---: |
| Current Assets | 461,197 | -133,882 | 60.6\% |
| Cash \& Deposits | 135,019 | -31,557 |  |
| Accounts Recievable | 242,067 | -115,034 |  |
| Non-current Assets | 299,806 | +34,999 | 39.4\% |
| Tangible Assets | 33,637 | -492 |  |
| Intangible Assets | 64,043 | +11,660 |  |
| Goodwill | 38,052 | +10,147 |  |
| Investments \& Other Assets | 202,125 | +23,831 |  |
| Investment Securities | 161,345 | +24,084 |  |
| Total Assets | 761,003 | -98,883 | 100.0\% |
| Current Liabilities | 274,352 | -121,369 | 36.1\% |
| Accounts Payable | 195,159 | -97,150 |  |
| Short-term Borrowings | 14,276 | +10,297 |  |
| Non-current Liabilities | 156,910 | +8,892 | 20.6\% |
| Long-term Borrowings | 108,236 | +2,011 |  |
| Total Liabilities | 431,262 | -112,476 | 56.7\% |
| Shareholders' Equity | 251,976 | -9,165 | 33.1\% |
| Share Capital | 10,648 | +156 |  |
| Capital Surplus | 34 | -290 |  |
| Retained Earnings | 252,666 | -9,031 |  |
| Treasury Stock | -11,372 | +0 |  |
| Accumulated Other Complehensive Incor | 45,973 | +17,912 | 6.0\% |
| Share Aquisiton Rights | 227 | +9 | 0.0\% |
| Non-controlling Interests | 31,562 | +4,836 | 4.1\% |
| Total Net Assets | 329,740 | +13,593 | 43.3\% |

* Change from the balance as of the end of Mar, 2020


## Cash Flow Statements

| (Millions of JPY) | Actual | YOY |
| :---: | :---: | :---: |
| Cash Flows from Operating Activities | -21,217 | -2,374 |
| Cash Flows from Investing Activities | -12,504 | -16,746 |
| Purchase of property, plant and equipment | -1,509 | +1,356 |
| Proceeds from sales of property, plant and equipment | 21 | +15 |
| Purchase of intangible assets | -3,069 | -219 |
| Purchase of investment securities | -837 | +1,171 |
| Proceeds from sales of investment securities | 563 | -16,172 |
| Purchase of shares of subsidiaries | -6,145 | -1,945 |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | -4,545 | -3,510 |
| Cash Flows from Financing Activities | 3,834 | +15,890 |
| Net increase (decrease) in short-term borrowings | 10,014 | +13,451 |
| Net increase (decrease) in Long-term borrowings \& Bonds | 585 | +1,482 |
| Dividends paid | -5,593 | -372 |
| Dividends paid to non-controlling interests | -333 | +956 |
| Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation | -651 | -602 |
| Cash and cash equivalents at beginning of period | 163,299 | +11,144 |
| Cash and cash equivalents at end of period | 132,506 | +7,542 |

## Results of Major Agencies

| (Millions of JPY) | Actual | YOY |  |
| :---: | :---: | :---: | :---: |
| Hakuhodo (Consolidated) |  |  |  |
| Billings | 354,155 | -111,865 | -24.0\% |
| Ordinary Income | 353 | -14,226 | -97.6\% |
| Net Income Attributable to Owners of Parent | -1,690 | -9,388 | -122.0\% |
| Daiko (Consolidated) |  |  |  |
| Billings | 64,567 | -13,048 | -16.8\% |
| Ordinary Income | 131 | -909 | -87.3\% |
| Net Income Attributable to Owners of Parent | -114 | -532 | -127.3\% |
| Yomiko (Consolidated) |  |  |  |
| Billings | 21,496 | -13,348 | -38.3\% |
| Ordinary Income | -824 | -1,507 | -220.5\% |
| Net Income Attributable to Owners of Parent | -751 | -1,196 | -268.8\% |

## Guidance

FY2020

| (Millions of JPY) | Forecast | YOY |  | H1 Actual | YOY |  | H2 Forecast | YOY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Billings | 1,247,000 | -219,249 | -15.0\% | 534,065 | -148,761 | -21.8\% | 712,934 | -70,487 | -9.0\% |
| Operating Income | 24,000 | -31,131 | -56.5\% | 1,800 | -18,441 | -91.1\% | 22,199 | -12,690 | -36.4\% |
| Ordinary Income | 27,000 | -31,100 | -53.5\% | 3,712 | -17,895 | -82.8\% | 23,287 | -13,205 | -36.2\% |
| Net Income Attributable to Owners of Parent | 13,000 | -31,893 | -71.0\% | -3,433 | -23,196 | -117.4\% | 16,433 | -8,696 | -34.6\% |

## Hakuhodo DY holdings


[^0]:    * Amortization of goodwill represents the total of goodwill amortization required under Japanese accounting laws and amortization of intangible assets following business combinations.

[^1]:    * Amortization of goodwill represents the total of goodwill amortization required under Japanese accounting laws and amortization of intangible assets following business combinations.

[^2]:    * Amortization of goodwill represents the total of goodwill amortization required under Japanese accounting laws and amortization of intangible assets following business combinations.

[^3]:    * Amortization of goodwill represents the total of goodwill amortization required under Japanese accounting laws and amortization of intangible assets following business combinations.

