en Japan Inc.



2nd Quarter FY March 2021 Earnings Announcement [Japan GAAP] (Consolidated)

November 12, 2020

Company Name en Japan Inc. Listing Exchanges First Section of the Tokyo Stock Exchange

Stock Code 4849 URL https://corp.en-japan.com/

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Executive Officer and

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Director

Scheduled Date for Submission of Quarterly Report November 12, 2020

Scheduled Date to Begin Dividend Payments -

Preparation of Quarterly Summary Supplementary Explanatory Materials Yes

Quarterly Earnings Briefing Yes (for analysts and institutional investors)

(Figures rounded down to nearest million yen)

1. FY Ending March 2021 Cumulative Second Quarter Operating Results (From April 1, 2020 to September 30, 2020)

(1) Consolidated Operating Results (cumulative)

(percentages indicate percent change from prior fiscal year)

| | Net Sale | es | Operating Ir | ncome | Ordinary In | come | Profit Attribu Owners of I | |
|-------------------|-------------|-------|--------------|-------|-------------|-------|-------------------------------|-------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| FYE 3/21 2nd Qrtr | 20,650 | -26.8 | 2,917 | -53.0 | 2,995 | -51.7 | 1,549 | -62.3 |
| FYE 3/20 2nd Qrtr | 28,204 | 23.0 | 6,200 | -7.3 | 6,197 | -9.8 | 4,108 | -14.7 |

(Note) Comprehensive income FYE 3/21 2nd Qrtr 1,491 million yen (-61.2%)

FYE 3/20 2nd Qrtr 3,842 million yen (-18.9%)

| | EPS | Fully Diluted EPS |
|-------------------|-------|-------------------|
| | Yen | Yen |
| FYE 3/21 2nd Qrtr | 34.59 | 34.49 |
| FYE 3/20 2nd Qrtr | 90.06 | 89.79 |

(2) Consolidated Financial Position

| | Total Assets | Net Assets | Net Asset Ratio |
|-------------------|--------------|-------------|-----------------|
| | Million yen | Million yen | % |
| FYE 3/21 2nd Qrtr | 45,237 | 35,114 | 76.0 |
| FYE 3/20 | 51,896 | 38,648 | 72.8 |

(Reference) Core capital FYE 3/21 2nd Qrtr 34,378 million yen FYE 3/20 37,783 million yen

2. Dividends

| | Dividends per Share | | | | | |
|----------------------|---------------------|-----------------|-----------------|----------|-----------|--|
| | 1st Quarter-end | 2nd Quarter-end | 3rd Quarter-end | Year-end | Full Year | |
| | Yen | Yen | Yen | Yen | Yen | |
| FYE 3/20 | - | 0.00 | = | 74.80 | 74.80 | |
| FYE 3/21 | - | 0.00 | | | | |
| FYE 3/21 (projected) | | | - | 39.70 | 39.70 | |

(Note) Revisions to the Company's latest dividend forecast: Yes

3. FY Ending March 2021 Projected Consolidated Operating Results (April 1, 2020 - March 31, 2021)

(Percentages indicate percentage change from prior fiscal year)

| | Net Sale | es | Operating In | come | Ordinary In | come | Profit Attribut Owners of P | | EPS |
|-----------|-------------|-------|--------------|-------|-------------|-------|--------------------------------|-------|-------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| Full year | 41,543 | -26.9 | 6,129 | -44.3 | 6,261 | -43.4 | 3,741 | -47.5 | 83.55 |

(Note) Revisions to the Company's latest operating results projections: Yes

* Notes

| 10103 | | | | |
|--|---------------------|-------------------------|-------------------------|-----|
| (1) Changes in material subs specific subsidiaries that | will accompany a | change in scope of co | onsolidation) | No |
| Newly included | None | (Name of | f company) – | |
| Exclusion None | (Name of comp | oany) – | | |
| (2) Adoption of special a consolidated financial sta | | nent used in prepara | ation of the quarterly | Yes |
| (3) Changes in accounting particles (3) Changes (3) Ch | policy, changes in | accounting estimates | , or restatement due to | |
| a. Changes in accounting p | olicy accompanyi | ng amendment of acco | ounting principles: | No |
| b. Changes in accounting p | oolicy other than " | a." | | No |
| c. Changes in accounting e | estimates: | | | No |
| d. Restatement due to corre | ection: | | | No |
| (4) Number of shares issued | (common share) | | | |
| a. Number of shares issued | at the end of the | period (including treas | ury shares) | |
| FYE 3/21 2nd Qrtr 49, | ,716,000 shares | FYE 3/20 | 49,716,000 shares | |
| b. Number of shares of trea | asury shares at the | end of the period | | |
| FYE 3/21 2nd Qrtr 4, | ,938,800 shares | FYE 3/20 | 4,451,919 shares | |
| c. Average number of share | es issued during th | e period (Quarter Year | -to-Date) | |
| FYE 3/21 2nd Ortr 44. | 800,495 shares | FYE 3/20 2nd Ortr | 45,620,995 shares | |

- FYE 3/21 2nd Qrtr 44,800,495 shares FYE 3/20 2nd Qrtr 45,620,995 shares

 * The quarterly earnings announcement is not within the scope of the quarterly review procedure by a certified public accountant or an audit corporation.
- * Explanation regarding appropriate use of operating results projections, other special notes
 - Forward-looking statements including projected operating results contained in this report and supplementary materials are based on information currently available to the Company and on certain assumptions deemed as rational, and are not intended to guarantee achievements by the Company. Actual results may differ significantly from such projections due to various factors. For assumptions used when preparing projected operating results and reminders when using projected operating results, please refer to "(3) Explanation of Future Projections Such as Projections of Consolidated Operating Results" on page 5 of the Attachments.

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1. Qualitative Information of Consolidated Performance during the Quarter under Review

(1) Explanation of Operating Results

[1] Operating Results for the Cumulative Second Quarter of the Fiscal Year Ending March 31, 2020

The Company recorded a year-on-year decrease in net sales as corporate clients showed weaker demand for recruitment and postponed hiring activities mainly due to COVID-19. In the domestic Human Resources Service Business, the decrease was significant from April to June in the pay-per-listing type services where the period from receiving and placing orders to recognizing sales is short and from July to September in success-fee type services that require a certain period of time from conclusion of contracts to recognizing sales. For the overseas business, the performance is reflected in the results three months behind, and the performance of Vietnam, which was particularly hit hard by the lockdown measure, was reflected in the July–September period.

As a result, net sales for the cumulative second quarter of the fiscal year ending March 31, 2021 were \(\frac{4}{20}\),650 million (down 26.8% year on year).

Expenses totaled ¥17,733 million, down 19.4% year on year, as a result of fully making efforts for reductions primarily in outsourcing expenses from the second quarter of the fiscal year under review in addition to curtailing advertising expenses which are variable expenses.

As a result, the Company recorded operating income of ¥2,917 million (down 53.0% year on year) and ordinary income of ¥2,995 million (down 51.7% year on year). Profit attributable to owners of parent came to ¥1,549 million (down 62.3% year on year). This was a result of reflecting the goodwill impairment related to JapanWork, INC., which is a consolidated subsidiary of en Japan Inc., in the first quarter of the fiscal year ending March 31, 2021; recording an impairment loss on buildings and other non-current assets in connection with the decision to terminate offices in the second quarter of the fiscal year under review; recording a loss on valuation of investment securities for non-listed stocks; and other factors.

| | FY Ended March 2020 Cumulative Second Quarter | FY Ending March 2021 Cumulative Second Quarter | Change | Percent change (%) |
|---|---|--|--------|--------------------|
| Net sales | 28,204 | 20,650 | -7,554 | -26.8 |
| Operating income | 6,200 | 2,917 | -3,283 | -53.0 |
| Ordinary income | 6,197 | 2,995 | -3,202 | -51.7 |
| Profit attributable to owners of parent | 4,108 | 1,549 | -2,558 | -62.3 |

(Unit: Million yen)

| Net sales | FY Ended March 2020 Cumulative Second Quarter | FY Ending March 2021 Cumulative Second Quarter | Change | Percent change (%) |
|---------------------------------|---|--|--------|--------------------|
| Domestic Job Board | 15,723 | 9,839 | -5,884 | -37.4 |
| Domestic Permanent Recruitment | 6,039 | 5,018 | -1,021 | -16.9 |
| Overseas | 5,524 | 4,162 | -1,361 | -24.7 |
| HR-Tech | 124 | 515 | +390 | +313.4 |
| Other business/ Subsidiaries | 1,038 | 1,319 | +280 | +27.0 |

^{*} The difference between the combined net sales of each business and the consolidated net sales is attributable to the adjustment made among the businesses and consolidated adjustments.

(Domestic Job Board)

Demand for recruitment at clients has been on a recovery trend since the lifting of the declaration of a state of emergency in June, after hitting the bottom in May. However, given that COVID-19 infections have been on the rise again since July and that the future of the Japanese economy remains uncertain, the hiring mindset of corporate clients continues to be cautious, causing the recovery in demand to be moderate.

Net sales of the Domestic Job Board for the first two quarters of the fiscal year ending March 31, 2021 were ¥9,839 million, down 37.4% year on year.

This consisted of net sales for the first quarter of the fiscal year of \(\frac{\pmathbf{4}}{4}\),642 million, down 38.5% year on year and net sales for the second quarter of the fiscal year of \(\frac{\pmathbf{5}}{5}\),196 million, down 36.4%, reflecting a quarter-on-quarter increase in net sales as well as a slight improvement in the rate of year-on-year decrease in net sales.

Looking at the results by service, "[en]Career Change Info (for permanent-job seekers)" saw a quarter-on-quarter increase in net sales and an improvement in the rate of year-on-year decrease in net sales. Job boards for permanent recruitment agencies saw a quarter-on-quarter decrease in earnings, since the revenue model is mostly based on success fees and the sales recorded in this second quarter were for contracts closed in the first quarter of the fiscal year when the business was most affected by the spread of COVID-19. Job boards for temporary staffing companies saw a level of net sales for the second quarter that was comparable to that of the previous quarter, since time is required for a recovery in the number of new listings that lead to generating earnings for the en Japan's sites despite the favorable employment status of existing temporary staff at client temporary staffing companies.

(Domestic Permanent Recruitment)

Demand for recruitment at clients has been on a moderate recovery path since June as is the case with the domestic job boards.

Net sales of Domestic Permanent Recruitment in the first two quarters of the fiscal year ending March 31, 2021 were ¥5,018 million, down 16.9% year on year.

This consisted of net sales for the first quarter of the fiscal year of \(\frac{\pmath{\text{\pmath{\text{\gent{\text{quarter}}}}}}{2.06}\) million, down 26.2% year on year, reflecting a quarter-on-quarter decrease in net sales and a greater rate of year-on-year decrease in net sales. The is because the revenue model is mostly based on success fees and the sales recorded in this second quarter were for the contracts closed in the first quarter of the fiscal year when the business was most affected by the spread of COVID-19.

High-profile staffing service, en world Japan K.K., managed to keep the range of decline in earnings relatively small mainly because a certain level of recruiting demand could be captured in this business even in this challenging market environment.

"en Agent" identified companies aspiring to recruit even under the challenging market environment and made stronger approaches to those companies. However, the decline in hiring demand mainly for young age groups was significant, resulting in a larger decrease in earnings.

(Overseas)

For the overseas business, the performance is reflected in the results 3 months behind.

Net sales in the overseas business for the first two quarters of the fiscal year ending March 31, 2021 were \(\frac{\pma}{4}\),162 million, down 24.7% year on year.

This consisted of net sales for the first quarter of the fiscal year of \(\frac{\pmathbf{\text{\text{Y2}}}}{208}\) million, down 19.1% year on year, and net sales for the second quarter of the fiscal year of \(\frac{\pmathbf{\text{\text{\text{Y1}}}}{100}}{100}\) million, down 30.1% year on year, reflecting a quarter-on-quarter decrease in net sales as well as a larger rate of year-on-year decrease in net sales.

The results in countries the Company focused on, Vietnam and India, have been fully affected by the spread of COVID-19 since the second quarter of the fiscal year (locally the April-to-June period). Vietnam, which focuses on services for job boards, was impacted by the large-scale lockdown measure implemented in the country in April and recorded a significant decrease in earnings in the second quarter. India operates mainly in the temp IT staffing business. The persisting spread of COVID-19 in the country has been continuing to affect the real economy. However, since the business focuses on temp IT staffing as previously mentioned, steps were taken, such as having people work from home, to continue conducting business activities, and this helped to keep the decline in earnings relatively small.

(HR-Tech)

Net sales in HR-Tech for the first two quarters of the fiscal year ending March 31, 2021 were up approximately 4.1 times year on year to ¥515 million.

As for the personnel and recruitment support platform "engage," the total number of user companies steadily increased to 301,000 (as of September 2020). In addition, the service was enhanced on a large scale in September 2020. Based on this enhancement, users of fee-based "engage" can place listings on job boards of other firms and other paid sections, such as an aggregation site, in addition to listing job posts on the en Japan's job board, consequently increasing their exposure to a great extent. As a result, the number of PV rose approximately 23 times compared with that before the enhancement, and "engage" evolved into a service offering not only greater convenience but also higher success in recruitment for corporate clients.

(2) Explanation of Financial Position

[1] Status of Assets, Liabilities and Net Assets

Total assets at the end of the second quarter of the fiscal year ending in March 31, 2021 decreased ¥6,659 million compared to the end of the previous fiscal year to ¥45,237 million.

Current assets decreased ¥6,421 million to ¥30,643 million. This was mainly attributable to a decrease in cash and deposits of ¥4,523 million, and a decrease in notes and accounts receivable-trade of ¥1,931 million. Non-current assets decreased ¥237 million to ¥14,593 million.

Total liabilities at the end of the second quarter of the fiscal year ending March 31, 2021 were \(\frac{\pmathbf{1}}{10,123}\) million, a decrease of \(\frac{\pmathbf{3}}{30,124}\) million compared to the end of the previous fiscal year.

Current liabilities decreased ¥3,323 million to ¥8,438 million. This mainly stemmed from decreases in accounts payable - other of ¥2,008 million and income taxes payable of ¥831 million. Non-current liabilities increased ¥198 million to ¥1,684 million.

Total net assets were \(\frac{\pmathbf{\text{\ti}\text{\texi}\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text

[2] Status of Cash Flows

(Cash Flows from Operating Activities)

Net cash provided by operating activities in the cumulative second quarter of the fiscal year ending March 31, 2021 was ¥1,873 million compared to the same period of the previous fiscal year of ¥3,511 million. This was mainly due to the posting profit before income taxes of ¥2,378 million, decrease in notes and accounts receivable - trade of ¥1,837 million, decrease in accounts payable - other of ¥1,836 million, and income taxes paid of ¥1,662 million.

(Cash Flows from Investing Activities)

Net cash used in investing activities in the cumulative second quarter of the fiscal year ending March 31, 2021 was ¥1,410 million compared to net cash used in investing activities of ¥3,055 million in the same period of the previous fiscal year. This was mainly due to purchase of intangible assets of ¥912 million.

(Cash Flows from Financing Activities)

Net cash used in financing activities in the cumulative second quarter of the fiscal year ending March 31, 2021 was ¥4,958 million compared to ¥3,184 million used in the same period of the precious fiscal year. This was mainly due to cash dividends paid of ¥3,562 million and purchase of treasury shares of ¥1,000 million.

(3) Explanation of Future Projections Such as Projections of Consolidated Operating Results

The Company has produced its full-year consolidated operating results forecast for the fiscal year ending March 31, 2021. This had formerly been announced as "not determined."

For details, please refer to the "Notice of the Full-year Consolidated Operating Results Forecast and the Year-end Dividend Forecast for the Fiscal Year Ending March 2021" released today.

Projected Consolidated Operating Results - FY Ending March 2021 (April 2020 - March 2021)

| | (Ginti Minion Jun) | | | |
|---|---------------------|----------------------|---------|--------------------|
| | FY Ended March 2020 | FY Ending March 2021 | Change | Percent change (%) |
| Net sales | 56,848 | 41,543 | -15,305 | -26.9 |
| Operating income | 11,005 | 6,129 | -4,875 | -44.3 |
| Ordinary income | 11,057 | 6,261 | -4,796 | -43.4 |
| Profit attributable to owners of parent | 7,125 | 3,741 | -3,384 | -47.5 |

2. Quarterly Consolidated Financial Statements and Key Notes

(1) Quarterly Consolidated Balance Sheets

| (Unit: Million yen) | | | | |
|--|------------------------|---------------------------------------|--|--|
| | Previous Fiscal Year | Second Quarter of Current | | |
| | (As of March 31, 2020) | Fiscal Year | | |
| A | | (As of September 30, 2020) | | |
| Assets Current assets | | | | |
| | 20.001 | 22 557 | | |
| Cash and deposits Notes and accounts receivable - trade | 28,081 | 23,557 | | |
| Securities | 5,736 | 3,805 2,045 | | |
| Other | 2,047 | · · · · · · · · · · · · · · · · · · · | | |
| Allowance for doubtful accounts | 1,372 -171 | 1,383 -148 | | |
| Total current assets | 37,065 | 30,643 | | |
| | 37,063 | 30,643 | | |
| Non-current assets | 1.021 | 001 | | |
| Property, plant and equipment | 1,021 | 901 | | |
| Intangible assets | 2.705 | 2 224 | | |
| Goodwill | 3,795 | 3,234 | | |
| Other | 3,917 | 4,160 | | |
| Total intangible assets | 7,712 | 7,395 | | |
| Investments and other assets | 2.055 | 2.105 | | |
| Investment securities | 2,957 | 3,105 | | |
| Shares of subsidiaries and associates | 46 | 37 | | |
| Other | 3,338 | 3,449 | | |
| Allowance for doubtful accounts | -246 | -295 | | |
| Total investments and other assets | 6,096 | 6,296 | | |
| Total non-current assets | 14,830 | 14,593 | | |
| Total assets | 51,896 | 45,237 | | |
| Liabilities | | | | |
| Current liabilities | | | | |
| Accounts payable - trade | 475 | 323 | | |
| Income taxes payable | 1,883 | 1,052 | | |
| Provision for bonuses | 1,192 | 1,019 | | |
| Provision for directors' bonuses | 2 | 5 | | |
| Advances received | 2,620 | 2,821 | | |
| Other | 5,587 | 3,216 | | |
| Total current liabilities | 11,762 | 8,438 | | |
| Non-current liabilities | | | | |
| Provision for share benefits | 388 | 409 | | |
| Asset retirement obligations | 268 | 294 | | |
| Other | 828 | 980 | | |
| Total non-current liabilities | 1,485 | 1,684 | | |
| Total liabilities | 13,247 | 10,123 | | |
| Net assets | | | | |
| Shareholders' equity | | | | |
| Capital stock | 1,194 | 1,194 | | |
| Capital surplus | 1,133 | 930 | | |
| Retained earnings | 39,588 | 37,450 | | |
| Treasury shares | -4,253 | -5,245 | | |
| Total shareholders' equity | 37,663 | 34,330 | | |
| Accumulated other comprehensive income | | | | |
| Valuation difference on available-for-sale securities | -7 | 70 | | |
| Foreign currency translation adjustment | 126 | -22 | | |
| Total accumulated other comprehensive income | 119 | 47 | | |
| Subscription rights to shares | 154 | 153 | | |
| Non-controlling interests | 710 | 582 | | |
| Total net assets | 38,648 | 35,114 | | |
| Total liabilities and net assets | 51,896 | 45,237 | | |

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income

Quarterly Consolidated Statements of Income

Cumulative Second Quarter

| | Cumulative Second | Cumulative Second |
|--|-------------------------|------------------------|
| | Quarter of the Previous | Quarter of the Current |
| | Fiscal Year | Fiscal Year |
| | (From April 1, 2019 | (From April 1, 2020 |
| | to September 30, 2019) | to September 30, 2020) |
| Net sales | 28,204 | 20,650 |
| Cost of sales | 5,178 | 4,385 |
| Gross profit | 23,026 | 16,264 |
| Selling, general and administrative expenses | 16,825 | 13,347 |
| Operating income | 6,200 | 2,917 |
| Non-operating income | | |
| Interest income | 29 | 43 |
| Dividend income | 10 | 10 |
| Subsidy for employment adjustment | _ | 27 |
| Other | 17 | 26 |
| Total non-operating income | 56 | 107 |
| Non-operating expenses | | |
| Interest expenses | 14 | 0 |
| Loss on investments in partnership | 19 | 8 |
| Foreign exchange losses | 13 | 10 |
| Provision of allowance for doubtful accounts | _ | 6 |
| Other | 12 | 3 |
| Total non-operating expenses | 60 | 30 |
| Ordinary income | 6,197 | 2,995 |
| Extraordinary income | | |
| Gain on sales of non-current assets | 23 | - |
| Total extraordinary income | 23 | - |
| Extraordinary losses | | |
| Impairment loss | _ | 406 |
| Loss on retirement of non-current assets | 0 | 8 |
| Loss on valuation of investment securities | 56 | 176 |
| Loss on valuation of shares of subsidiaries and associates | _ | 10 |
| Loss on sales of shares of subsidiaries and associates | _ | 15 |
| Total of Extraordinary losses | 56 | 616 |
| Profit before income taxes | 6,164 | 2,378 |
| Income taxes-current | 1,945 | 799 |
| Total income taxes | 1,945 | 799 |
| Profit | 4,218 | 1,578 |
| Profit attributable to non-controlling interests | 110 | 29 |
| | 110 | |

Quarterly Consolidated Statements of Comprehensive Income

Cumulative Second Quarter

| | Cumulative Second Quarter of the Previous Fiscal Year (From April 1, 2019 to September 30, 2019) | Cumulative Second Quarter of the Current Fiscal Year (From April 1, 2020 to September 30, 2020) |
|--|--|---|
| Profit | 4,218 | 1,578 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | -153 | 77 |
| Foreign currency translation adjustment | -222 | -164 |
| Total other comprehensive income | -376 | -87 |
| Comprehensive income | 3,842 | 1,491 |
| (Break down) | | |
| Comprehensive income attributable to owners of parent | 3,744 | 1,477 |
| Comprehensive income attributable to non-controlling interests | 98 | 14 |

(3) Quarterly Consolidated Statements of Cash Flows

| (Unit: Millio | | |
|---|--|---------------------------------------|
| | Cumulative Second | Cumulative Second |
| | Quarter of the Previous Fiscal Year | Quarter of the Current Fiscal Year |
| | (From April 1, 2019 | (From April 1, 2020 |
| | to September 30, 2019) | to September 30, 2020) |
| | 1 , , | 1 , , |
| Cash flows from operating activities | | |
| Profit before income taxes | 6,164 | 2,378 |
| Depreciation | 600 | 782 |
| Impairment loss | _ | 406 |
| Amortization of goodwill | 232 | 258 |
| Increase (decrease) in allowance for doubtful account | 25 | -7 |
| Increase (decrease) in provision for bonuses | 57 | -169 |
| Increase (decrease) in provision for directors' bonuses | 0 | 2 |
| Interest and dividend income | -39 | -53 |
| Interest expenses | 14 | 0 |
| Foreign exchange losses (gains) | 13 | 10 |
| Loss (gain) on investments in partnership | 19 | 8 |
| Loss (gain) on sales of shares of subsidiaries and | - | 15 |
| associates | | |
| Loss (gain) on valuation of shares of subsidiaries and | _ | 10 |
| associates | | |
| Loss (gain) on sales of non-current assets | -23 | _ |
| Loss on retirement of non-current assets | 0 | 8 |
| Decrease (increase) in notes and accounts receivable - | -49 | 1,837 |
| trade | | |
| Increase (decrease) in notes and accounts payable - | 476 | -134 |
| trade | | |
| Loss (gain) on valuation of investment securities | 56 | 176 |
| Increase (decrease) in accounts payable - other | -1,600 | -1,836 |
| Increase (decrease) in advances received | -39 | 209 |
| Other, net | -546 | -389 |
| Subtotal | 5,361 | 3,515 |
| Interest and dividend income received | 39 | 20 |
| Interest expenses paid | -14 | -0 |
| Income taxes paid | -1,889 | -1,662 |
| Income taxes refund | 15 | |
| Net cash provided by (used in) operating activities | 3,511 | 1,873 |
| Cash flows from investing activities | | |
| Payments into time deposits | -774 | -410 |
| Proceeds from withdrawal of time deposits | 102 | 285 |
| Purchase of property, plant and equipment | -105 | -131 |
| Proceeds from sales of property, plant and equipment | 24 | = |
| Purchase of intangible assets | -823 | -912 |
| Purchase of investment securities | -1,270 | -222 |
| Proceeds from sales and redemption of investment | 5 | 2 |
| securities | | _ |
| Payment for lease and guarantee deposits | -81 | -5 |
| Proceeds from collection of lease and guarantee | 11 | 2 |
| deposits | | |
| Purchase of insurance funds | -6 | -1 |
| Payments of loans receivable | -40 | _ |
| Collection of loans receivable | 2 | _ |
| Purchase of shares of subsidiaries and associates | -10 | _ |

| | Cumulative Second | Cumulative Second |
|---|-------------------------|------------------------|
| | Quarter of the Previous | Quarter of the Current |
| | Fiscal Year | Fiscal Year |
| | (From April 1, 2019 | (From April 1, 2020 |
| | to September 30, 2019) | to September 30, 2020) |
| Purchase of shares of subsidiaries resulting in change in | -90 | _ |
| scope of consolidation | | |
| Payments for sales of shares of subsidiaries resulting in | _ | -16 |
| change in scope of consolidation | | |
| Other payments | _ | -0 |
| Other proceeds | - | 0 |
| Net cash provided by (used in) investing activities | -3,055 | -1,410 |
| Cash flows from financing activities | | |
| Purchase of treasury shares | -0 | -1,000 |
| Cash dividends paid | -3,010 | -3,562 |
| Repayments of lease obligations | -0 | -0 |
| Dividends paid to non-controlling interests | -103 | -69 |
| Payments from changes in ownership interests in | _ | -323 |
| subsidiaries that do not result in change in scope of | | |
| consolidation | | |
| Other payments | -69 | -2 |
| Other proceeds | П | 0 |
| Net cash provided by (used in) financing activities | -3,184 | -4,958 |
| Effect of exchange rate change on cash and cash | -90 | -71 |
| equivalents | | |
| Net increase (decrease) in cash and cash equivalents | -2,818 | -4,566 |
| Cash and cash equivalents at beginning of period | 29,942 | 28,766 |
| Decrease in cash and cash equivalents resulting from | - | -81 |
| exclusion of subsidiaries from consolidation | | |
| Cash and cash equivalents at end of period | 27,123 | 24,118 |

(4) Notes regarding Quarterly Consolidated Financial Statements

(Notes relating to the Going Concern Assumption)

There are no pertinent items.

(Notes on Significant Changes to Shareholders' Equity)

en Japan adopted a resolution on matters related to acquiring treasury shares based on a written resolution in lieu of the resolution of the Board of Directors on March 25, 2020 and the provision of Article 156 of the Companies Act to be applied mutatis mutandis pursuant to the provision of Article 165, Paragraph 3 of the said Act, and accordingly acquired 496,200 common shares. As a result, treasury shares increased by ¥1,000 million at the end of the second quarter of the current fiscal year.

(Adoption of Special Accounting Treatment Used in Preparation of the Quarterly Consolidated Financial Statements) (Calculation of tax expenses)

The Company calculates tax expenses by rationally estimating the effective tax rate after applying tax effect accounting on profit before income taxes on a consolidated basis for the fiscal year including the first six months of the period. It then multiplies the estimated effective tax rate by profit before income taxes for the quarter.

Note, however, that if calculating tax expenses using the estimated effective tax rate produces a result which significantly lacks reasonableness, the statutory tax rate is adopted.

(Segment Information)

[Segment Information]

- I Cumulative second quarter of the previous fiscal year (April 1, 2019 to September 30, 2019)

 Description is omitted since en Japan group is formed under a single segment.
- II Cumulative second quarter of the fiscal year under review (from April 1, 2020 to September 30, 2020)

 Description is omitted since en Japan group is formed under a single segment.

(Additional Information)

Cumulative second quarter of the fiscal year ending March 31, 2021 (from April 1, 2020 to September 30, 2020)

There has been no critical change about the assumptions including the outlook for the spread of COVID-19 and the time when it will end, which were described in the Annual Securities Report for the previous fiscal year in the "Additional Information: Accounting estimate under the COVID-19 outbreak."