CRE Inc. Summary of Financial Statements (Unaudited) For the First Quarter of the Fiscal Year ending July 31, 2021 (Translated from the Japanese original)

Corporate Information

Code: 3458 Listing: First Section of the Tokyo Stock Exchange (URL https://www.cre-jpn.com/english/) Representative: Tadahide Kameyama, Representative Director, President Contact: Hidetoshi Nagahama, Director E-mail: ir@cre-jpn.com

Anticipated date for filing *Shihanki Hokokusho* (a Japanese-language quarterly business report): December 14, 2020 Expected date of payment for dividends: — Preparation of supplementary explanation material for quarterly financial results: Yes

Presentation meeting for quarterly financial results: No

(Rounded down to the nearest million)

1. Consolidated Performance for the first quarter of Fiscal 2021 (August 1, 2020 through October 31, 2020) (1) Consolidated Operating Results (accumulated total)

(Percentages represent changes from corresponding period of previous year)

| | Net sales | | Operating profit | | Recurring profit | | Net income attributable to owners of the parent company | |
|------------------------------|-----------------|------|------------------|-------|------------------|------|---|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| First quarter of Fiscal 2021 | 8,165 | 40.5 | 696 | 103.5 | 684 | 96.6 | 589 | 140.1 |
| First quarter of Fiscal 2020 | 5,810 | 20.3 | 342 | 42.8 | 348 | 65.1 | 245 | 11.2 |
| First quarter of Fiscal 2020 | -) | | 342 | | | 65.1 | 245 | 11 |

(Note) Comprehensive income: 276 million yen ((45.9)%) for the first quarter of fiscal 2021 511 million yen (315.4%) for the first quarter of fiscal 2020

| | Net income per share | Fully diluted net income per share |
|------------------------------|----------------------|------------------------------------|
| | Yen | Yen |
| First quarter of Fiscal 2021 | 21.57 | 21.54 |
| First quarter of Fiscal 2020 | 9.77 | 9.73 |

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio |
|------------------------------|-----------------|-----------------|--------------|
| | Millions of yen | Millions of yen | % |
| First quarter of Fiscal 2021 | 69,217 | 22,804 | 32.9 |
| Fiscal 2020 | 70,142 | 20,004 | 28.5 |

(Reference) Equity capital: 22,802 million yen for the first quarter of fiscal 2021, 20,002 million yen for fiscal 2020

2. Payment of Dividends

| | | Dividends per share | | | | | | |
|-------------|----------------|--------------------------------|-----|----------|--------------|--|--|--|
| | First quarter- | At end of first Third quarter- | | Year-end | Eastha waas | | | |
| | end | half | end | rear-end | For the year | | | |
| | yen | yen | yen | yen | yen | | | |
| Fiscal 2020 | | 0.00 | | 22.00 | 22.00 | | | |
| Fiscal 2021 | | | | | | | | |
| Fiscal 2021 | | 0.00 | | 22.00 | 22.00 | | | |
| (Estimated) | | 0.00 | | 23.00 | 23.00 | | | |

(Note) Change in the latest release of dividend forecast: None

3. Anticipated Consolidated Results for Fiscal 2021 (August 1, 2020 through July 31, 2021)

(Percentages represent changes from corresponding period of previous year)

| | Net sales | | Operating profit | | Recurring profit | |
|-----------|-----------------|------|------------------|------|------------------|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Full year | 54,700 | 32.8 | 5,000 | 18.2 | 4,500 | 11.1 |

| | Net income attrib | outable to owners | Net income per share | | |
|-----------|-------------------|-------------------|----------------------|--|--|
| | of the paren | nt company | Net meome per share | | |
| | Millions of yen | % | Yen | | |
| Full year | 2,900 | 11.0 | 105.88 | | |

(Note) Change in the latest release of consolidated results forecast: None

(Note) Calculation of net income per share (anticipated) for fiscal 2021, ending July 31, 2021, takes into consideration an increase in the number of shares associated with issuance of new shares through a third-party allocation of shares and public offering, for which payment was completed in August 2020, and also associated with disposal of treasury stock, in addition to an increase in the number of shares reflecting third-party allocation related to a secondary offering by way of over-allotment, for which payment was completed in September 2020.

*Notes:

- (1) Changes in significant subsidiaries during this quarter: None
 - (Changes in specified subsidiaries involving change in consolidation scope)

(2) Adoption of accounting methods specific to quarterly consolidated financial statements: Yes

(3) Changes in accounting policy, changes in accounting estimate and retrospective restatement

- 1. Changes associated with revision of accounting standards, etc: None
- 2. Changes other than 1: None
- 3. Changes in accounting estimates: None
- 4. Restatements: None

(4) Number of outstanding shares (common stock)

 Number of outstanding shares, including treasury stock, at end of term: 27,390,700 shares at October 31, 2020 26,309,200 shares at July 31, 2020

2. Number of shares of treasury stock at end of term:

1,711 shares at October 31, 2020 1,063,311 shares at July 31, 2020

- 3. Average outstanding number of shares (quarterly cumulative period): 27,303,784 shares at October 31, 2020
 - 25,104,699 shares at October 31, 2019

*This quarterly financial report falls outside the quarterly review procedures.

*Information concerning proper use of forward-looking statements and other important matters

This report contains forward-looking statements about plans and expectations pertaining to CRE's business activities, based on information available to management at the time of preparation and on certain assumptions that management believes to be reasonable. These forward-looking statements are not guarantees of future performance, and actual results, performance, achievements and financial position may differ materially from statements expressed or implied herein due to various factors.

Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheets

| Quarterly Consolidated Balance Sheets | Fiscal 2020 | Fiscal 2021 |
|--|---------------------|------------------------|
| | As of July 31, 2020 | As of October 31, 2020 |
| | Thousands of yen | Thousands of yen |
| ssets | | |
| Current assets | | |
| Cash and deposits | 14,466,126 | 12,663,6 |
| Accounts receivable-trade | 485,405 | 406,2 |
| Notes receivable-trade and Accounts receivable from | 143,033 | 286,7 |
| completed construction contracts | | |
| Real estate for sale | 20,395,781 | 18,652,6 |
| Real estate for sale in process | 8,715,918 | 11,495,7 |
| Advance payments-trade | 3,374,710 | 3,704,0 |
| Prepaid expenses | 1,055,477 | 1,250,0 |
| Others | 703,577 | 662,9 |
| Allowance for doubtful accounts | (15,963) | (22,04 |
| Total current assets | 49,324,066 | 49,100,0 |
| Fixed assets | | |
| Tangible fixed assets | | |
| Buildings and structures | 4,155,207 | 4,170,5 |
| Accumulated depreciation | (1,927,543) | (1,965,77 |
| Buildings and structures (net) | 2,227,664 | 2,204,7 |
| Machinery, equipment and vehicles | 417,449 | 417,4 |
| Accumulated depreciation | (246,911) | (254,14 |
| Machinery, equipment and vehicles (net) | 170,538 | 163,3 |
| Tools, furniture and fixtures | 147,500 | 155,0 |
| Accumulated depreciation | (96,202) | (101,8) |
| Tools, furniture and fixtures (net) | 51,297 | 53,2 |
| Land | 1,877,030 | 1,877,9 |
| Lease assets | 472,388 | 472,3 |
| Accumulated depreciation | (251,183) | (257,9) |
| Lease assets (net) | 221,205 | 214,4 |
| Construction in progress | 14,013 | 17,4 |
| Total tangible fixed assets | 4,561,749 | 4,531,2 |
| Intangible fixed assets | 7,501,779 | ч,551,2 |
| Goodwill | 1,296,836 | 1,237,7 |
| Others | 1,290,830 | 1,257,7 |
| | | |
| Total intangible assets | 1,441,735 | 1,422,9 |
| Investments and other fixed assets | 7 210 (20 | (102 (|
| Investment securities Claims provable in bankruptcy, claims provable in | 7,210,680 | 6,423,6 |
| rehabilitation and other | 62,468 | 64,8 |
| Long-term prepaid expenses | 1,245,391 | 1,171,8 |
| Deferred tax assets | 60,348 | 235,0 |
| Lease and guarantee deposits | 6,218,658 | 6,251,6 |
| Others | 83,564 | 84,0 |
| Allowance for doubtful accounts | (65,718) | (68,1. |
| Total investments and other fixed assets | 14,815,392 | 14,163,0 |
| Total fixed assets | 20,818,877 | 20,117,1 |
| Total assets | 70,142,943 | 69,217,1 |

| | Fiscal 2020 | Fiscal 2021 |
|--|---------------------|------------------------|
| | As of July 31, 2020 | As of October 31, 2020 |
| | Thousands of yen | Thousands of yen |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable-trade | 11,994,136 | 1,708,286 |
| Accounts payable for construction contracts | 135,032 | 261,660 |
| Short-term loans payable | 1,000,000 | 1,000,000 |
| Current portion of long-term loans payable | 9,752,331 | 14,456,146 |
| Lease obligations | 28,804 | 29,182 |
| Accrued corporate and other taxes | 1,377,803 | 251,355 |
| Deposits received | 1,484,492 | 1,672,747 |
| Unearned revenue | 1,620,977 | 1,598,853 |
| Allowance for employees' bonuses | 49,799 | 90,685 |
| Allowance for directors' bonuses | 250,000 | — |
| Allowance for sublease losses | 70,275 | 70,545 |
| Asset retirement obligations | 587 | 587 |
| Others | 274,689 | 206,748 |
| Total current liabilities | 28,038,929 | 21,346,798 |
| Fixed liabilities | | |
| Long-term loans payable | 13,703,300 | 16,224,957 |
| Lease obligations | 286,955 | 279,522 |
| Liability for retirement benefits | 238,808 | 245,073 |
| Allowance for loss on guarantees | 30,661 | 30,844 |
| Asset retirement obligations | 253,361 | 253,849 |
| Allowance for sublease losses | 21,552 | 20,474 |
| Lease and guarantee deposits received | 7,115,073 | 7,252,519 |
| Others | 450,217 | 759,091 |
| Total fixed liabilities | 22,099,930 | 25,066,332 |
| Total liabilities | 50,138,860 | 46,413,130 |
| Net assets | | |
| Shareholders' equity | | |
| Common stock | 2,240,348 | 3,024,399 |
| Capital surplus | 3,612,271 | 4,984,032 |
| Retained earnings | 14,170,090 | 14,171,759 |
| Treasury stock | (955,171) | (288) |
| Total shareholders' equity | 19,067,539 | 22,179,902 |
| Accumulated other comprehensive income | | |
| Unrealized gains (losses) on investment securities | 1,070,359 | 667,676 |
| Deferred gains (losses) on hedges | (30,919) | (29,106 |
| Foreign currency translation adjustment | (104,317) | (15,711) |
| Total accumulated other comprehensive income | 935,122 | 622,858 |
| Non-controlling interests | 1,420 | 1,305 |
| Total net assets | 20,004,083 | 22,804,066 |
| Total liabilities and net assets | 70,142,943 | 69,217,197 |

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income Quarterly Consolidated Statements of Income

| | First Quarter of Fiscal 2020 (August 1, 2019 through October 31, 2019) | First Quarter of Fiscal 2021 (August 1, 2020 through October 31, 2020) |
|--|--|--|
| N (1 | Thousands of yen | Thousands of yen |
| Net sales | 5,810,131 | 8,165,321 |
| Cost of sales | 4,580,402 | 6,519,264 |
| Gross profit | 1,229,729 | 1,646,056 |
| Selling, general and administrative expenses | 887,361 | 949,216 |
| Operating profit | 342,367 | 696,840 |
| Non-operating income | | |
| Interest received | 1,159 | 971 |
| Equity in income of affiliates | 72,100 | 84,560 |
| Others | 7,562 | 6,388 |
| Total non-operating income | 80,822 | 91,920 |
| Non-operating expenses | | |
| Interest paid | 48,705 | 43,685 |
| Commission fee | 23,807 | 49,326 |
| Others | 2,519 | 11,409 |
| Total non-operating expenses | 75,032 | 104,421 |
| Recurring profit | 348,156 | 684,338 |
| Extraordinary income | | |
| Gain on sales of investment securities | 21,486 | 148,988 |
| Others | 1 | _ |
| Total extraordinary income | 21,488 | 148,988 |
| Extraordinary expenses | | |
| Loss on retirement of fixed assets | 1,218 | — |
| Loss on change in equity | 3,149 | — |
| Total extraordinary expenses | 4,367 | |
| Profit before dividend distribution from silent partnerships and | 265.277 | 022.22(|
| income taxes | 365,277 | 833,326 |
| Dividends distribution from silent partnerships | | 1,937 |
| Income before income taxes | 365,277 | 831,389 |
| Total income taxes | 132,423 | 242,352 |
| Net income | 232,853 | 589,036 |
| Net income attributable to non-controlling interests | (12,517) | |
| Net income attributable to owners of the parent company | 245,370 | 589,036 |

Quarterly Consolidated Statements of Comprehensive Income

| | First Quarter of Fiscal 2020 (August 1, 2019 through October 31, 2019) | First Quarter of Fiscal 2021 (August 1, 2020 through October 31, 2020) |
|---|--|--|
| | Thousands of yen | Thousands of yen |
| Net income | 232,853 | 589,036 |
| Other comprehensive income | | |
| Unrealized gain (loss) on available-for-sale securities | 272,252 | (403,127) |
| Foreign currency translation adjustment | (2,020) | 636 |
| Share of other comprehensive income of entities accounted for using equity method | 8,131 | 90,111 |
| Total other comprehensive income | 278,363 | (312,379) |
| Comprehensive income | 511,217 | 276,657 |
| Comprehensive income attributable to owners of the parent company | 523,665 | 276,772 |
| Comprehensive income attributable to non-controlling interests | (12,447) | (115) |

Information regarding sales, profit or loss, assets, liabilities and other items by reporting segment

Fiscal 2020 (August 1, 2019 through October 31, 2019)

| | | | | | | | (1no | usands of yen) |
|-----------------------|---------------------------------------|-------------------------------------|---------------------------------|-----------|---------------------------------|-----------|------------------------|---|
| | | Reporting Segments | | | | | | Quarterly |
| | Real estate management business | Logistics investment business | Asset management business | Total | Other Operations (Note 1) | Total | Adjustment (Note 2) | consolidated statements of income amount (Note 3) |
| Sales | | | | | | | | |
| External customers | 5,591,715 | 8,182 | 202,602 | 5,802,500 | 7,630 | 5,810,131 | _ | 5,810,131 |
| Inter-segment | 8,100 | 109 | 900 | 9,109 | — | 9,109 | (9,109) | — |
| Total | 5,599,815 | 8,292 | 203,502 | 5,811,610 | 7,630 | 5,819,241 | (9,109) | 5,810,131 |
| Segment income (loss) | 508,981 | (39,854) | 102,070 | 571,198 | 2,410 | 573,609 | (231,241) | 342,367 |

(Notes) 1. The classification "Other Operations" represents business segments not included under other reporting segments.

2. The (231,241) thousand yen segment income or loss adjustment includes (1,202) thousand yen in inter-segment elimination and (230,039) thousand yen in corporate expenses not allocated to any particular segment. Primary corporate expenses are general administrative expenses which are not associated with reporting segments.

3. Segment income or loss has been reconciled with operating income on the quarterly consolidated statements of income.

Fiscal 2021 (August 1, 2020 through October 31, 2020)

| · - | | - | | | | | (Tho | usands of yen) |
|-----------------------|---------------------------------------|-------------------------------------|---------------------------------|-----------|---------------------------------|-----------|------------------------|---|
| | Reporting Segments | | | | | | | Quarterly |
| | Real estate management business | Logistics investment business | Asset management business | Total | Other Operations (Note 1) | Total | Adjustment (Note 2) | consolidated statements of income amount (Note 3) |
| Sales | | | | | | | | |
| External customers | 7,147,716 | 768,918 | 247,521 | 8,164,156 | 1,164 | 8,165,321 | _ | 8,165,321 |
| Inter-segment | 38,334 | 430 | 4,031 | 42,796 | 3,547 | 46,344 | (46,344) | — |
| Total | 7,186,051 | 769,348 | 251,553 | 8,206,953 | 4,712 | 8,211,665 | (46,344) | 8,165,321 |
| Segment income (loss) | 708,230 | 130,703 | 141,554 | 980,488 | 50 | 980,539 | (283,699) | 696,840 |

(Notes) 1. The classification "Other Operations" represents business segments not included under other reporting segments.

2. The (283,699) thousand yen segment income or loss adjustment includes (3,350) thousand yen in inter-segment elimination and (280,349) thousand yen in corporate expenses not allocated to any particular segment. Primary corporate expenses are general administrative expenses which are not associated with reporting segments.

3. Segment income or loss has been reconciled with operating income on the quarterly consolidated statements of income.