

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
Fiscal year ended March 31, 2020	Yen -	Yen 0.00	Yen -	Yen 12.00	Yen 12.00
Fiscal year ending March 31, 2021	-	0.00	-		
Fiscal year ending March 31, 2021 (Forecast)				12.00	12.00

(Note) Revision to the forecast for dividends announced most recently: Yes

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2021 (April 01, 2020 to March 31, 2021)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	8,000	4.2	900	218.6	920	198.9	630	383.2	31.95

(Note) Revision to the financial results forecast announced most recently: Yes

* Notes:

(1) Changes in significant subsidiaries during the nine months ended December 31, 2020

(changes in specified subsidiaries resulting in changes in scope of consolidation): Yes

Exclusion: 1 (Company name: ACK Co., Ltd.)

(2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: No

2) Changes in accounting policies other than 1) above: No

3) Changes in accounting estimates: No

4) Retrospective restatement: No

(4) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

December 31, 2020: 20,400,000 shares

March 31, 2020: 20,400,000 shares

2) Total number of treasury shares at the end of the period:

December 31, 2020: 680,200 shares

March 31, 2020: 680,200 shares

3) Average number of shares during the period:

Nine months ended December 31, 2020: 19,719,800 shares

Nine months ended December 31, 2019: 19,719,800 shares

Quarterly Consolidated Financial Statements
Quarterly Consolidated Balance Sheets

(Thousand yen)

	As of March 31,2020	As of December 31,2020
Assets		
Current assets		
Cash and deposits	2,136,901	2,298,141
Accounts receivable - trade	1,391,196	1,359,790
Securities	100,698	-
Work in process	26,420	52,045
Prepaid expenses	73,958	68,011
Other	77,061	102,337
Allowance for doubtful accounts	(126)	(4,318)
Total current assets	3,806,111	3,876,008
Non-current assets		
Property, plant and equipment		
Facilities attached to buildings	209,825	224,238
Accumulated depreciation	(69,557)	(68,424)
Facilities attached to buildings, net	140,267	155,814
Tools, furniture and fixtures	85,346	88,929
Accumulated depreciation	(61,796)	(65,078)
Tools, furniture and fixtures, net	23,550	23,851
Construction in progress	2,431	-
Total property, plant and equipment	166,250	179,665
Intangible assets		
Software	12,040	8,678
Customer relationship	245,424	209,251
Goodwill	262,176	223,715
Other	36	36
Total intangible assets	519,677	441,682
Investments and other assets		
Investment securities	1,123,069	1,363,689
Long-term prepaid expenses	40,492	47,940
Deferred tax assets	15,165	5,815
Leasehold and guarantee deposits	218,471	239,414
Insurance funds	82,979	88,263
Other	18,173	18,317
Total investments and other assets	1,498,352	1,763,440
Total non-current assets	2,184,280	2,384,789
Total assets	5,990,391	6,260,797

(Thousand yen)

	As of March 31,2020	As of December 31,2020
Liabilities		
Current liabilities		
Accounts payable - trade	416,302	321,780
Current portion of long-term borrowings	27,396	-
Accounts payable - other	86,967	105,603
Accrued expenses	95,568	114,416
Income taxes payable	89,048	197,343
Accrued consumption taxes	230,177	37,756
Reserve for guarantee for after-care of products	21,009	14,379
Provision for loss on order received	5,636	7,600
Provision for bonuses	125,515	14,631
Provision for bonuses for directors (and other officers)	8,885	3,804
Other	136,876	123,304
Total current liabilities	1,243,385	940,621
Non-current liabilities		
Long-term borrowings	43,193	19,717
Deferred tax liabilities	239,140	320,936
Asset retirement obligations	76,274	78,060
Other	19,287	24,220
Total non-current liabilities	377,895	442,935
Total liabilities	1,621,281	1,383,556
Net assets		
Shareholders' equity		
Share capital	562,520	562,520
Capital surplus	206,412	206,412
Retained earnings	3,676,265	4,032,003
Treasury shares	(579,839)	(579,839)
Total shareholders' equity	3,865,359	4,221,096
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	492,347	659,337
Foreign currency translation adjustment	(9,215)	(26,942)
Total accumulated other comprehensive income	483,132	632,395
Share acquisition rights	6,946	6,946
Non-controlling interests	13,672	16,801
Total net assets	4,369,110	4,877,240
Total liabilities and net assets	5,990,391	6,260,797

Quarterly Consolidated Statements of Income and Comprehensive Income
Quarterly Consolidated Statements of Income (For the nine months)

(Thousand yen)

	For the nine months ended December 31,2019	For the nine months ended December 31,2020
Net sales	5,528,045	6,077,318
Cost of sales	4,560,481	4,174,119
Gross profit	967,564	1,903,198
Selling, general and administrative expenses	941,441	1,076,858
Operating profit	26,122	826,340
Non-operating income		
Interest income	7	14
Interest on securities	466	413
Dividend income	12,620	12,440
Subsidy income	5,770	8,853
Foreign exchange gains	1,779	1,302
Other	3,451	2,936
Total non-operating income	24,095	25,960
Non-operating expenses		
Interest expenses	569	172
Total non-operating expenses	569	172
Ordinary profit	49,648	852,127
Extraordinary income		
Surrender value of insurance policies	-	7,882
Total extraordinary income	-	7,882
Extraordinary losses		
Loss on cancellation of insurance policies	358	385
Total extraordinary losses	358	385
Profit before income taxes	49,289	859,624
Income taxes - current	41,574	243,203
Income taxes - deferred	8,101	20,187
Total income taxes	49,675	263,391
Profit (loss)	(385)	596,233
Profit attributable to non-controlling interests	1,411	3,858
Profit (loss) attributable to owners of parent	(1,797)	592,375

Quarterly Consolidated Statements of Comprehensive Income (For the nine months)

(Thousand yen)

	For the nine months ended December 31,2019	For the nine months ended December 31,2020
Profit (loss)	(385)	596,233
Other comprehensive income		
Valuation difference on available-for-sale securities	(262,123)	166,990
Foreign currency translation adjustment	(13,665)	(18,455)
Total other comprehensive income	(275,789)	148,534
Comprehensive income	(276,175)	744,768
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(277,168)	741,638
Comprehensive income attributable to non-controlling interests	993	3,129