



DAICEL CORPORATION



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Financial Results

(billion yen)

| | 20/3 3Q (Apr. to Dec.) Results | 21/3 3Q (Apr. to Dec.) Results | Change | % |
|---|--------------------------------------|--------------------------------------|--------|---------|
| Net sales | 312.8 | 281.4 | -31.4 | -10.0% |
| Operating income | 22.6 | 18.7 | -3.9 | -17.3% |
| Ordinary income | 24.3 | 20.2 | -4.1 | -16.7% |
| Income attributable to owners of parent | 4.6 | 11.2 | +6.6 | +141.7% |
| Exchange rate USD/JPY | 109 | 106 | | |

| 21/3 Forecasts* (Full Year) | Progression Rate (%) |
|-----------------------------------|-------------------------|
| 368.0 | 76.5% |
| 22.0 | 85.1% |
| 23.0 | 87.9% |
| 14.0 | 80.2% |
| 106 | |

In the third quarter(April to December), sales and operating income fell year-on-year because of sluggish demand in various industries due to Covid-19, however profit exceeded the assumption of full-year forecast announced in November 2020 by increasing sales volume due to such as the recovery in demand such as automobile production. and thoroughly reducing costs.

Net income attributable to owners of the parent company increased year on year due mainly to the extraordinary loss related to structural reforms in the inflator business in the previous fiscal year. In addition, this increase in profits is partly due to the acquisition of Polyplastics as a wholly owned subsidiary (ownership ratio $55\% \rightarrow 100\%$).

^{*} Forecasts were announced on November 6, 2020.





Net Sales and Operating Income by Segment (Y on Y)

(billion yen)

| Net Sales | 20/3 3Q | 21/3 3Q | Cl | 0/ | | | |
|----------------------|-------------------------|-------------------------|--------|--------|----------|--------|----------------------|
| | (Apr. to Dec.) Results | (Apr. to Dec.) Results | Change | % | Quantity | Prices | Exchange rate Impact |
| Medical / Healthcare | 11.6 | 12.0 | +0.4 | +3.1% | +1.3 | -1.0 | -0.2 |
| Smart | 19.1 | 17.6 | -1.6 | -8.1% | -1.8 | +0.2 | -0.1 |
| Safety | 58.0 | 46.7 | -11.3 | -19.5% | -10.1 | -1.1 | -0.7 |
| Materials | 81.4 | 74.9 | -6.5 | -8.0% | -1.4 | -5.1 | -1.2 |
| Engineering Plastics | 134.5 | 121.2 | -13.3 | -9.9% | -9.2 | -4.1 | -1.6 |
| Others | 8.2 | 9.1 | +0.9 | +10.8% | +0.9 | - | - |
| Total | 312.8 | 281.4 | -31.4 | -10.0% | -20.3 | -11.2 | -3.8 |

| | 20/3 3Q | 21/3 3Q | | | Analysis | | | |
|----------------------|----------------------------------|---------------------------|--------|----------|----------|--------|-------------------------|--------|
| Operating Income | (Apr. to Dec.) Results | (Apr. to Dec.) Results | Change | Change % | Quantity | Prices | Exchange rate Impact | Others |
| Medical / Healthcare | 1.3 | 1.2 | -0.1 | -8.1% | +0.5 | -0.7 | -0.1 | +0.2 |
| Smart | 2.8 | 2.1 | -0.7 | -26.2% | -0.9 | +1.1 | -0.1 | -0.9 |
| Safety | 3.0 | 0.6 | -2.4 | -81.2% | -7.0 | -0.1 | -0.0 | +4.7 |
| Materials | 10.9 | 10.9 | -0.1 | -0.8% | -1.6 | -0.3 | -0.6 | +1.8 |
| Engineering Plastics | 16.0 | 14.0 | -2.0 | -12.3% | -2.8 | +1.7 | -0.7 | -0.9 |
| Others | 0.4 | 1.3 | +0.9 | +204.3% | +0.9 | - | - | - |
| Corporate | -11.9 | -11.3 | +0.6 | +4.7% | - | - | - | +0.6 |
| Total | 22.6 | 18.7 | -3.9 | -17.3% | -10.9 | +1.7 | -1.5 | +5.3 |

*Exchange rate impact is included in price impact.





Business Situation

Although the impact of COVID-19 remains, the demand recovery exceeded expectations in this third quarter.

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|-------------------------|--|
| Medical / Healthcare | 1,3BG(Cosmetic ingredients) market conditions remain same as the first half, without any major changes. Sales revenue exceeded the plan in Chiral separation business. |
| Smart | Sales revenue of cellulose acetate for LCD protection film increased more than planned due to liquid crystal panel market on a recovery trend. Based on strong semiconductor market and demand for liquid crystal panel application on a recovery trend, sales revenue increased. |
| Safety | Sales volume of inflator exceeded the forecast due to recovery of automobile production. |
| Materials | Increased sales revenue of acetic acid due to demand recovery and rising market condition. Sales revenue transition of acetate tow remains almost as planned. Sales revenue of caprolactone derivatives and alicyclic-epoxy-resin exceeded the forecast due to steady performance of demand. |
| Engineering Plastics | Sales volume increased more than planned due to a better-than-expected recovery in demand for automobile and electronic components. |





Full- year Forecasts

(billion yen)

| | 20/3 | 21/3 | 21/3 | Υc | Y | vs Fore | ecasts |
|---|---------|------------------------|----------------------|--------|---------|---------|--------|
| | Results | Previous Forecasts* | Revised Forecasts | Change | % | Change | % |
| Net Sales | 412.8 | 368.0 | 388.0 | -24.8 | -6.0% | +20.0 | +5.4% |
| Operating Income | 29.6 | 22.0 | 28.0 | -1.6 | -5.5% | +6.0 | +27.3% |
| Ordinary Income | 31.8 | 23.0 | 29.5 | -2.3 | -7.2% | +6.5 | +28.3% |
| Income Attributable to Owners of Parent | 5.0 | 14.0 | 18.0 | +13.0 | +261.6% | +4.0 | +28.6% |
| Exchange Rate USD/JPY | 109 | 106 | 106 | | | | |

Although the outlook for the business environment remains uncertain, we have revised our earnings forecasts in consideration of the earnings trend up to the third quarter, future demand forecasts and sales price correction status.

^{*} The previous forecasts were announced on November 6, 2020.





Full-year Forecasts - Net Sales and Operating Income by Segment (billion yen)

| Net Sales | 20/3 | 21/3 | 21/3 | Υc | Υ | vs Fore | ecasts |
|----------------------|---|-------|--------|-------|--------|---------|--------|
| | Results Previous Revised Forecasts* Forecasts | | Change | % | Change | % | |
| Medical / Healthcare | 15.1 | 15.0 | 15.5 | +0.4 | +2.7% | +0.5 | +3.3% |
| Smart | 25.3 | 22.0 | 25.0 | -0.3 | -1.4% | +3.0 | +13.6% |
| Safety | 74.8 | 61.0 | 67.0 | -7.8 | -10.4% | +6.0 | +9.8% |
| Materials | 109.4 | 99.0 | 100.5 | -8.9 | -8.1% | +1.5 | +1.5% |
| Engineering Plastics | 176.1 | 158.0 | 167.5 | -8.6 | -4.9% | +9.5 | +6.0% |
| Others | 12.1 | 13.0 | 12.5 | +0.4 | +3.5% | -0.5 | -3.8% |
| Total | 412.8 | 368.0 | 388.0 | -24.8 | -6.0% | +20.0 | +5.4% |

| Operating Income | 20/3 | 21/3 | | | YoY | | vs Forecasts | |
|----------------------|---------|------------------------|----------------------|--------|--------|--------|--------------|--|
| | Results | Previous Forecasts* | Revised Forecasts | Change | % | Change | % | |
| Medical / Healthcare | 1.3 | 1.2 | 1.5 | +0.2 | +12.0% | +0.3 | +25.0% | |
| Smart | 3.4 | 2.2 | 3.0 | -0.4 | -10.4% | +0.8 | +36.4% | |
| Safety | 3.3 | 1.2 | 2.5 | -0.8 | -24.3% | +1.3 | +108.3% | |
| Materials | 15.8 | 13.3 | 15.0 | -0.8 | -5.2% | +1.7 | +12.8% | |
| Engineering Plastics | 20.9 | 17.9 | 19.5 | -1.4 | -6.7% | +1.6 | +8.9% | |
| Others | 0.8 | 1.6 | 1.5 | +0.7 | +84.3% | -0.1 | -6.3% | |
| Corporate | -15.9 | -15.4 | -15.0 | +0.9 | +5.5% | +0.4 | +2.6% | |
| Total | 29.6 | 22.0 | 28.0 | -1.6 | -5.5% | +6.0 | +27.3% | |

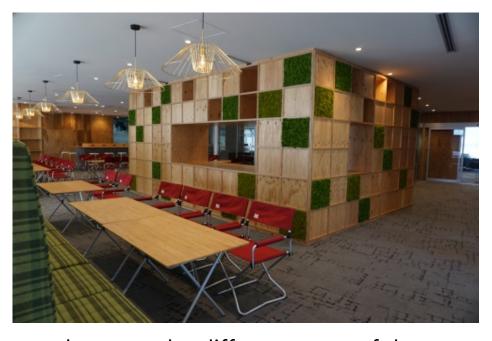
^{*} The previous forecasts were announced on November 6, 2020.





Polyplastics Fuji Plant "F-BASE" started operation in January 2021





At "F-BASE", the divisions that have been dispersed among the different areas of the plant (operation, maintenance, technology, testing, logistics, and safety) are integrated into one floor in an effort to gather expertise about manufacturing. We spur innovation through inter-departmental information exchange in order to achieve better quality and stable production.

In addition, we accelerate extensive engagement with R&D and vendors as an open plant, which will lead the Fuji Plant to be the birthplace of further technological innovation.

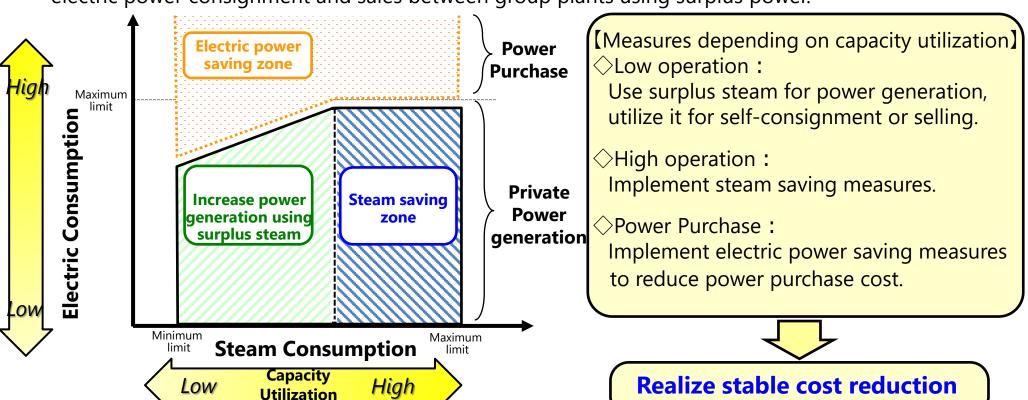




Implementing thorough cost reduction

In addition to the 10.7 billion yen cost reduction planned at the beginning of the term, we aim to achieve a total of 15.2 billion yen in cost reductions during the year due to increased cost reduction activities such as reviewing repair plans.

Also, in response to lower operating rates from decreased demand, we are realizing a flexible cost reduction policy by switching between steam or electric power, and combining these measures with electric power consignment and sales between group plants using surplus power.

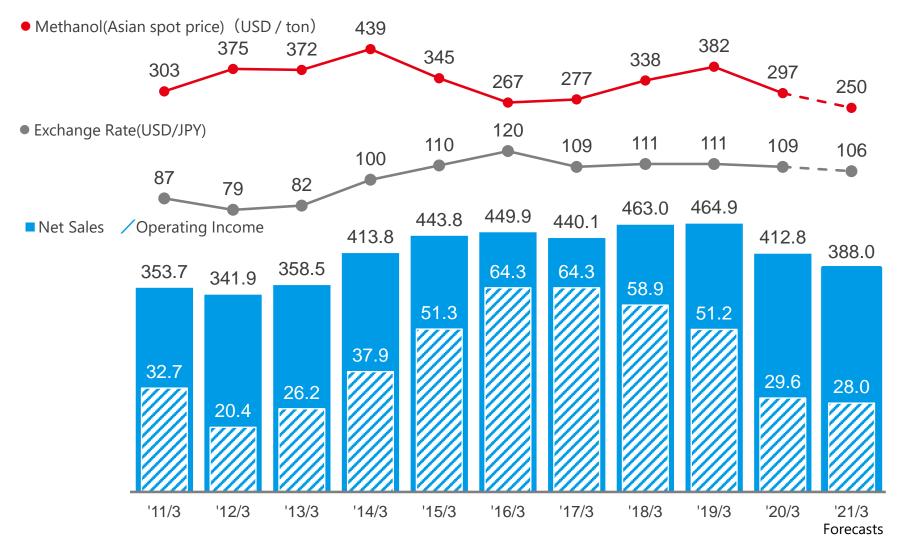




REFERENCES











Consolidated Balance Sheet

| | | Mar. 31, 2020 | Dec. 31, 2020 | Change | Remarks |
|--------------|---|---------------|---------------|--------|--|
| Total | Current Assets | 298.0 | 290.6 | -7.5 | |
| | Cash, Deposits and Short- term Investment Securities | 81.4 | 79.4 | -1.9 | |
| | Notes and Accounts Receivable-trade | 79.5 | 90.1 | +10.6 | |
| | Inventories | 117.4 | 102.8 | -14.7 | |
| | Other | 19.7 | 18.2 | -1.5 | |
| Total | Non-Current Assets | 300.0 | 319.4 | +19.4 | |
| | Property, Plant and Equipment | 204.3 | 214.8 | +10.4 | Acquisition+29.2, Depreciation-17.6, Others-1.2 |
| | Intangible Fixed Assets | 13.4 | 12.3 | -1.1 | |
| | Investments and Other Assets | 82.2 | 92.3 | +10.1 | |
| Tota | l Assets | 598.0 | 609.9 | +11.9 | |
| Liabi | lities | 205.4 | 388.2 | +182.8 | |
| | Interest-bearing Liabilities | 92.8 | 278.8 | +186.0 | Bonds+100, Short-term Loan +68.6 Long-term Loan +17.7 |
| | Other | 112.6 | 109.4 | -3.3 | |
| Total | Net Assets | 392.6 | 221.8 | -170.8 | Capital adequacy ratio 35.3% |
| Tota Asse | | 598.0 | 609.9 | +11.9 | |





Consolidated Statements of Income

| | 20/3 3Q (Apr. to Dec.) | 21/3 3Q (Apr. to Dec.) | Change | % | Remarks |
|--|---------------------------|---------------------------|--------|---------|----------------------|
| Net Sales | 312.8 | 281.4 | -31.4 | -10.0% | |
| Gross Income | 83.7 | 76.6 | -7.0 | -8.4% | |
| SG&A Expenses | 61.0 | 57.9 | -3.1 | -5.1% | |
| Operating Income | 22.6 | 18.7 | -3.9 | -17.3% | |
| Non-operating Income and Expenses | 1.6 | 1.5 | -0.1 | -8.6% | |
| Ordinary Income | 24.3 | 20.2 | -4.1 | -16.7% | |
| Extraordinary Income and Losses | -12.1 | -1.1 | +11.0 | - | Impairment loss+11.9 |
| Income before Income Taxes | 12.2 | 19.1 | +7.0 | +57.1% | |
| Income Attributable to Owners of Parent | 4.6 | 11.2 | +6.6 | +141.7% | |
| Operating Income Ratio (%) | 7.2% | 6.7% | -0.5% | | |





Revision of Financial Forecast (FY ending March 2021)

| | 2021/3 Previous Forecasts* | | | 2021/ | Change | | |
|---|----------------------------|----------------------|----------|----------------------|----------------------|----------|---------|
| | 1 st Half | 2 nd Half | Total(A) | 1 st Half | 2 nd Half | Total(B) | (B)-(A) |
| Medical / Healthcare | 7.8 | 7.2 | 15.0 | 7.8 | 7.7 | 15.5 | +0.5 |
| Smart | 10.3 | 11.7 | 22.0 | 10.3 | 14.7 | 25.0 | +3.0 |
| Safety | 27.2 | 33.8 | 61.0 | 27.2 | 39.8 | 67.0 | +6.0 |
| Materials | 49.3 | 49.7 | 99.0 | 49.3 | 51.2 | 100.5 | +1.5 |
| Engineering Plastics | 74.7 | 83.3 | 158.0 | 74.7 | 92.8 | 167.5 | +9.5 |
| Others | 6.1 | 6.9 | 13.0 | 6.1 | 6.4 | 12.5 | -0.5 |
| Net Sales | 175.3 | 192.7 | 368.0 | 175.3 | 212.7 | 388.0 | +20.0 |
| Medical / Healthcare | 0.8 | 0.4 | 1.2 | 0.8 | 0.7 | 1.5 | +0.3 |
| Smart | 1.0 | 1.2 | 2.2 | 1.0 | 2.0 | 3.0 | +0.8 |
| Safety | -1.7 | 2.9 | 1.2 | -1.7 | 4.2 | 2.5 | +1.3 |
| Materials | 7.5 | 5.8 | 13.3 | 7.5 | 7.5 | 15.0 | +1.7 |
| Engineering Plastics | 8.2 | 9.7 | 17.9 | 8.2 | 11.3 | 19.5 | +1.6 |
| Others | 0.9 | 0.7 | 1.6 | 0.9 | 0.6 | 1.5 | -0.1 |
| Corporate | -7.7 | -7.7 | -15.4 | -7.7 | -7.3 | -15.0 | +0.4 |
| Operating Income | 9.1 | 12.9 | 22.0 | 9.1 | 18.9 | 28.0 | +6.0 |
| Ordinary Income | 10.2 | 12.8 | 23.0 | 10.2 | 19.3 | 29.5 | +6.5 |
| Income Attributable to Owners of Parent | 3.3 | 10.7 | 14.0 | 3.3 | 14.7 | 18.0 | +4.0 |
| (ref.) Exchange rate USD/JPY | 107 | 105 | 106 | 107 | 105 | 106 | |

^{*} The previous forecasts were announced on November 6, 2020.





Assumptions

| | | 2020/3 | | 2021/3 | | |
|-------------------------|-------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--|--|
| | | 1 st Half (Results) | 2 nd Half (Results) | 1 st Half (Results) | 2 nd Half (Previous Forecasts*) | 2 nd Half (Revised Forecasts) |
| Exchange rate (USD/JPY) | | 109 | 109 | 107 | 105 | 105 |
| Raw Materials | Methanol Asian spot price (USD/ton) | 277 | 245 | 205 | 200 | 297 |
| | Crude Oil Dubai (USD/bbl.) | 64 | 56 | 37 | 45 | 46 |
| | Domestic Naphtha (JPY/kl) | 42,800 | 42,700 | 27,500 | 30,000 | 32,000 |

^{*} The previous forecasts were announced on November 6, 2020.

4. References





Overview of New Segments

| New Segments Divisions / Companies | | Companies | Main Products | Previous Segments | | | |
|------------------------------------|---|-----------------------------|---|------------------------|--|--|--|
| Medical / Healthcare | Healthcare SBU | Cosmetics BU | Cosmetic ingredients such as 1,3-butylene glycol, low-irritation surfactants | | | | |
| | Treditricare 350 | Health Foods BU | Naturally derived ingredients and supplements such as equol and konjac ceramide | Organic Chemicals | | | |
| | CPI Company Analytical Tools BU | | Chiral columns, High-purity chiral reagents, etc. | | | | |
| | Innovation and Business Development | New Business Development | Co-processed excipients Such as orally disintegrating tablets | Others | | | |
| Smart | Smart SBU | Display BU | Cellulose acetate for optical films | Cellulosic Derivatives | | | |
| | | | High-performance optical films | Plastics | | | |
| | | IC/Semiconductor BU | Resist materials, Solvents for printed electronics | Organic Chemicals | | | |
| | | Sensing BU | Optical devices, Semiconductor devices | Others | | | |
| Safety | Safety SBU | Mobility BU | High-performance resin materials for automotive parts | Plastics | | | |
| | | | Automobile Airbag Inflators | | | | |
| | | Industry BU | Pyrotechnic goods for civilian uses such as PGG, Pyro-fuse | Pyrotechnic Devices | | | |
| Materials | Material SBU | Acetyl BU | Cellulose acetate for applications other than optical films | Cellulosic Derivatives | | | |
| | | | Acetate tow | | | | |
| | | | Acetic acid, Acetic acid derivatives | | | | |
| | | Chemical BU | Organic chemicals such as Alicyclic-epoxy-resin, Caprolactone derivatives | Organic Chemicals | | | |
| Engineering Plastics | D. I. J. | | Engineering Plastics such as POM, PBT, LCP, PPS, COC | | | | |
| | Polyplastics Daicel Miraizu | | Resin compound products such as SAN, MS, ABS resin, Polymer alloys | Plastics | | | |
| | DM Novafoam | | Plastics processing products such as Polystyrene sheet, Coating films | | | | |
| | Daicel Pack Systems | | Water-soluble polymer | Cellulosic Derivatives | | | |
| Others | Daicen Membrane-Systems | | Membrane separation systems | Others | | | |
| | Safety SBU Aerospace & Defense Systems | | Defense-related products | Pyrotechnic Devices | | | |
| | | | | | | | |

Notes Regarding Forward-Looking Statements



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