

This English translation is provided for information purposes only. If any discrepancy is identified between this translation and the Japanese original, the Japanese original shall prevail.

February 25, 2021

REIT Issuer:

Japan Hotel REIT Investment Corporation (TSE code: 8985) Kaname Masuda, Executive Director

Asset Management Company:

Japan Hotel REIT Advisors Co., Ltd. Hisashi Furukawa, President & CEO

Contact:

Makoto Hanamura Executive Director

Head of Planning Group, Operations Division

TEL: +81-3-6422-0530

Notice Concerning Difference Between Operating Forecast and Actual Results for the Fiscal Year Ending December 2020 (21st Period), and Operating Forecast and Forecast of Dividend for the Fiscal Year Ending December 2021 (22nd Period)

Japan Hotel REIT Investment Corporation (hereinafter called "JHR") informs you of the difference between the operating forecast for the fiscal year ended December 2020 (January 1, 2020 through December 31, 2020), announced in "Notice Concerning Revision of Operating Forecast and Forecast of Dividend for the Fiscal Year Ended December 2020 (21st Period)" dated January 8, 2021 and the actual results announced today. JHR also announces the operating forecast and forecast of dividend for the fiscal year ending December 2021 (January 1, 2021 through December 31, 2021) as follows.

1. Difference between operating forecast and forecast of dividend and actual results for the fiscal year ending December 2020

(January 1, 2020 through June 30, 2020)

	Operating revenue	Operating income	Ordinary income	Net income	Dividend per unit (Excess of earnings exclusive)	Dividend per unit resulting from excess of earnings
Previous forecast	JPY1M	JPY1M	JPY1M	JPY1M	JPY	JPY
(A)	13,818	3,094	1,306	1,435	390	_
Forecast this time (Actual results)	JPY1M	JPY1M	JPY1M	JPY1M	JPY	JPY
(B)	13,838	3,176	1,398	1,527	410	_
Variance	JPY1M	JPY1M	JPY1M	JPY1M	JPY	JPY
(C) = (B) - (A)	20	81	92	92	20	_
Variance ratio	%	%	%	%	%	%
(D) = (C) / (A)	0.1	2.6	7.0	6.4	5.1	_

(Reference) Net income per unit for the full fiscal year: ¥342

(Calculated based on the average number of investment units during the period (4,462,347 units))

- (*1) Dividend per unit is calculated based on the number of investment units issued as of today: 4,462,347 units.
- (*2) Total dividend is planned to be an amount of net income plus the reversed amount of reserve for temporary difference adjustment in the amount of ¥305 million.
- (*3) For the details of the result of operation and dividend above, please refer to "Financial Report for the Fiscal Year Ended December 31, 2020 (January 1, 2020 December 31, 2020)" dated today.
- (*4) Amounts are rounded down to the nearest millions of yen and percentages are rounded off to the nearest first decimal place. The same shall apply hereinafter.



2. Rationale for revisions to the operating forecast for the fiscal year ended December 2020 (January 1, 2020 through December 31, 2020)

Due to the increase in variable rent resulting from the fact that the results of performance of the hotels owned by JHR were slightly higher than those previously announced, and together with the revision of various expenses and other operating expenses related to properties, there was a difference of more than 5% in the results of dividend for the fiscal year ended December 2020 (21st Period).

3. Operating forecast and forecast of dividend for the fiscal year ending December 2021 (January 1, 2021 through December 31, 2021)

	Operating revenue	Operating income	Ordinary income	Net income	Dividend per unit (Excess of earnings exclusive)	Dividend per unit resulting from excess of earnings
Fiscal year ending December 2021	JPY1M	JPY1M	JPY1M	JPY1M	JPY	JPY
Midterm	4,556	(750)	(1,636)	(1,637)		_
Fiscal year ending December 2021	JPY1M	JPY1M	JPY1M	JPY1M	JPY	ЈРҮ
Full year	13,920	2,715	879	877	270	_

(Reference) Forecast of net income per unit for the full fiscal year: ¥196

(Calculated based on the estimated average number of investment units during the period (4,462,347 units))

- (*1) Dividend per unit is calculated based on the number of investment units issued as of today: 4,462,347 units.
- (*2) Total dividend is planned to be an amount of net income plus the reversed amount of reserve for temporary difference adjustment in the amount of ¥330 million.
- (*3) For the assumptions of the operating forecast and dividend forecast above, please refer to "<Reference Information 1> Assumptions of the operating forecast for the full fiscal year ending December 2021 (22nd period)" below.
- (*4) Amounts are rounded down to the nearest millions of yen and percentages are rounded off to the nearest first decimal place. The same shall apply hereinafter.



4. Highlights of the operating forecast and forecast of dividend

The following is the comparison and the major factors causing the variance between the operating results and dividend for the full fiscal year ended December 2020 (January 1, 2020 through December 31, 2020) and the operating forecast and forecast of dividend for the full fiscal year ending December 2021.

									(Unit: millions of yen)	
		Decem	Period)	Fiscal Year Ending December 2021 (22nd Period)	Compa with Pre		Sale of Property	Existing	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
		Results (A)	(Reference) Annualized Results (*1)	Forecast This Time (B)	Perio	od %	(*2)	Property	Major Factors Causing the Variance	
Properties	No. of Properties	42	42	42	-	-	-	-		
Prope	Acquisition Price	343,038	343,038	343,038	-	-	-	-		
	Operating Revenue	13,838	10,243	13,920	82	0.6%	(3,390)	3,472		
	Reasl Estate Operating Revenue	10,495	10,243	13,920	3,425	32.6%	(232)	3,657		
	Fixed Rent Composition	7,640 72.8%	7,491 73.1%	6,345 45.6%	(1,294)	(16.9%)	(149)	(1,145)	1) Decrease in fixed rent of the HMJ Group Hotels (*3) by JPY794 MM 2) Decrease in fixed rent of the Ishin Group Hotels (*4) by JPY7 MM 3) Decrease in fixed rent of Chisun Hotel Kamata by 93 MM (*5) 4) Decrease in fixed rent due to the change in lease scheme accompanying by rebranding by JPY172 MM (*6) 5) Decrease in fixed rent in tenants other than hotels by JPY78 MM	
Ħ	Other Rent	892	854	932	40	4.6%	(16)	57		
Profit and Loss Statement	Composition Variable Rent Composition	8.5% 1,963 18.7%	1,896 18.5%	6.7% 6,642 47.7%	4,679	238.3%	(66)	4,745	2) Increase in variable rent, etc. of the Accor Group Hotels (*7) by JPY659 MM 3) Decrease in variable rent of the Ishin Group Hotels by JPY181MM 4) Increase in variable rent of Chisun hotel Kamata by JPY38 MM	
Profit	Gain on Sale of Properties, etc.	3,343	-	-	(3,343)	-	(3,158)	(184)	(*5) 5) Decrease in variable rent of other hotels by JPY89MM	
	NOI (*8)	6,547	6,267	9,455	2,907	44.4%	(200)	3,107		
	NOI Yield	6.4%	1.7%	2.6%	0.8%					
	NOI after Depreciation (*8)	1,778	1,496	4,628	2,849	160.3%	(187)	3,037		
	NOI Yield after Depreciation	5.1% 3,176	0.4% (428)	1.3% 2,715	0.8% (460)	(14 E0()				
	Operating Income Ordinary Income	1,398	(2,205)	2,713 879	(519)					
	Net Income	1,527	(2,203)	877	(649)					
Dividend	Reversed Amount of the Reserve for Temporary Difference Adjustment (Negative Goodwill)	305	324	330	24	8.1% Reversed Amount of the Reserve for Temporary Difference Adjustment (*9) 2020: 50-year negative goodwill amortization: JPY262 MM, Loss on retirement of				
)ivic	Total Dividends	1,829	-	1,204	(624)	noncurrent assets: JPY5 MM, Amortization of trademark rights: JPY37 MM 2021: 50-year negative goodwill amortization: JPY262 MM, Loss on retirement of				
	Number of Units Issued (Unit)	4,462,347	4,462,347	4,462,347	-	-	noncurrent assets: JPY11 MM, Amortization of trademark rights: JPY56 MM			
	Dividend per Unit (JPY)	410	-	270	(140)	(34.1%)				

- (*1) The assumptions of the annualized effect for the result are as follows.
 - It is assumed that Sotetsu Fresa Inn Shimbashi-Karasumoriguchi sold on July 1, 2020, will not be held throughout the year and that there will be no gain on sale of real estate properties.
 - 2) The full-year effect of the exchange of a part of the site of Hotel Ascent Fukuoka is assumed. A gain of exchange of real estate, etc. and extraordinary income by the acknowledgement of a claim for refund of the security deposit, which had not been recorded as security deposit are not assumed.
 - 3) Fixed asset tax, city planning tax, etc. for Hotel Oriental Express Osaka Shinsaibashi and Hilton Tokyo Odaiba acquired in the fiscal year ended December 2019 (20th period) are assumed to be \(\frac{x}{337}\) million (for 12 months).
 - 4) The trademark rights are assumed to be held throughout the year and will be amortized over 10 years using the straight-line method. Annualized amortization is assumed to be ¥56 million and is appropriated by reserve for temporary difference adjustment (negative goodwill).
- (*2) Stating the amount of impact of sale of Sotetsu Fresa Inn Shimbashi-Karasumoriguchi, which was sold on July 1, 2020.
- HMJ Group Hotels refers to 14 hotels: Kobe Meriken Park Oriental Hotel, Oriental Hotel tokyo bay, Namba Oriental Hotel, Hotel Nikko Alivila, and Oriental Hotel Hiroshima, which JHR leases to HMJ, an affiliated company of asset management company (hereinafter called the "Five HMJ Hotels"), plus Okinawa Marriott Resort & Spa, Sheraton Grand Hiroshima Hotel (main facility of ACTIVE-INTER CITY HIROSHIMA), Oriental Hotel Fukuoka Hakata Station, Holiday Inn Osaka Namba, Hilton Tokyo Narita Airport, International Garden Hotel Narita, Hotel Nikko Nara, Hotel Oriental Express Osaka Shinsaibash,



- and Hilton Tokyo Odaiba, which JHR leases to subsidiaries of HMJ. HMJ stands for Hotel Management Japan Co., Ltd. The same shall apply hereinafter.
- (*4) Ishin Group Hotels refers to 4 hotels: the b suidobashi, the b ikebukuro, the b hachioji, and the b hakata. The same shall apply hereinafter.
- (*5) Hotel Vista Kamata Tokyo was rebranded to Chisun Hotel Kamata with Solare Hotels and Resorts Co., Ltd. as the lessee on January 1, 2021. No fixed rent is posted due to a new fixed-term building lease contract, which resulted in a rent structure with only variable rent effective January 1, 2021.
- (*6) Hotel Ascent Fukuoka and Hotel Keihan Universal City are planned to be rebranded with HMJ subsidiaries as the lessees on June 18, 2021 and July 1, 2021, respectively. For the rent for the fiscal year ending December 2021 (22nd Period) after rebranding, please refer to "<Reference Information 1> Assumptions of the operating forecast for the full year of the fiscal year ending December 2021 (22nd period)" below.
- (*7) Accor Group Hotels refers to 6 hotels: ibis Tokyo Shinjuku, ibis Styles Kyoto Station, ibis Styles Sapporo, Mercure Sapporo, Mercure Okinawa Naha, Mercure Yokosuka. The same shall apply hereinafter.
- (*8) Each is calculated using the following formula. The same shall apply hereinafter.

 NOI (Net Operating Income) = Real estate operating revenue Real estate operating costs + Depreciation + Loss on retirement of noncurrent assets + Asset retirement obligations expenses

 NOI yield = NOI ÷ acquisition price
 - NOI after depreciation = Real estate operating revenue Real estate operating costs
 - NOI yield after depreciation = NOI after depreciation ÷ acquisition price
- (*9) For the details of the reversed amount of the reserve for temporary difference adjustment, please refer to "<Reference Information 1> Assumptions of the operating forecast for the full year of the fiscal year ending December 2021 (22nd period)" below.

(Note)

The above is the forecast based on status of operation as of today, and actual dividend per unit may fluctuate. This forecast does not guarantee the amount of dividend shown above.

* Website of Japan Hotel REIT Investment Corporation: https://www.jhrth.co.jp/en/



<Reference Information 1>

Assumptions of the operating forecast for the full fiscal year ending December 2021 (22nd period)

Item		Ass	sumptions				
Calculation Period	 Full fiscal year ending December 2021 (22nd Period): January 1, 2021 through December 31, 2021 (365 days) 						
Assets under Management	 The 42 properties owned by JHR as of today are assumed. It is assumed that there will be no change (acquisition of new property or disposition of property, etc.) in assets under management through the end of the fiscal year ending December 2021 (22nd period). However, the actual results may fluctuate depending on the changes in assets under management that may take place. 						
	 Operating revenue is calculated based on the conditions of the lease and other effective contracts, taking into consideration the competitiveness of hotels, market environment, and other factors. If there are lease contracts with facilities other than hotels, such as commercial facilities and offices, operating revenue calculated based on the said lease contracts is included. It may fluctuate significantly due to the impact of COVID-19. Rents, etc. of the main hotels are calculated based on the following assumptions. (1) The HMJ Group Hotels 						
	JHR concluded a memorandum of understanding for the fixed-term building lease contract with the HMJ Group Hotels on August 25, 2020. From January 1, 2021 through December 31, 2021, the rent is only variable rent and is calculated by multiplying the hotel AGOP (*1) by the variable rent ratio for each hotel. However, if AGOP is less than 0 (zero), the variable rent will be 0 (zero). (Unit: millions of yen)						
			Hotel AGOP	Variable rent ratio	Variable rent		
	Kobe Meriken Park Oriental Hotel	Midterm Full year	(0) 482	86.0%	414		
	Oriental Hotel tokyo bay	Midterm Full year	(54) 626	79.0%	495		
Operating	Namba Oriental Hotel	Midterm Full year	166 642	91.0%	151 584		
Revenue	Hotel Nikko Alivila	Midterm Full year	161 1,382	74.0%	119		
	Oriental Hotel Hiroshima	Midterm Full year	(41) 116	89.0%	103		
	Okinawa Marriott Resort & Spa	Midterm Full year	(132) 402	89.0%	358		
	Sheraton Grand Hiroshima Hotel (*2)	Midterm Full year	117 396	93.0%	108		
	Oriental Hotel Fukuoka Hakata Station	Midterm Full year	75 402	97.0%	73		
	Holiday Inn Osaka Namba (*3)	Midterm Full year	(17)	98.0%			
	Hilton Tokyo Narita Airport	Midterm Full year	(62)	95.0%	330		
	International Garden Hotel Narita	Midterm Full year	(3)	95.0%			
	Hotel Nikko Nara	Midterm	(60)	95.0%	_		
	Hotel Oriental Express Osaka	Full year Midterm	(19)	87.0%	117		
	Shinsaibashi (*3) Full year (41)						



Item	Assumptions						
			Hotel AOP	Variable rent ratio	Variable rent		
	Hilton Tolayo Odoiba	Midterm	(105)	97.0%	_		
	Hilton Tokyo Odaiba	Full year	1,034		1,003		
	Total	Midterm	22		453		
	Total	Full year	6,073		5,370		
	(*1) AGOP (adjusted GOP) is th	e amount calculated b	by subtracting cert	ain fees and other items	from GOP. GOP (gross		

- (*1) AGOP (adjusted GOP) is the amount calculated by subtracting certain fees and other items from GOP. GOP (gross operating profit) and GOL (gross operating loss) are the remainder after expenses incurred in hotel operation, such as personnel costs and general and administrative expenses, etc., are deducted from total sales. The same shall apply hereinafter
- (*2) Stating the rent for Sheraton Grand Hiroshima Hotel, the major facility of ACTIVE-INTER CITY HIROSHIMA. Fixed rent and variable rent for office and commercial tenants of ACTIVE-INTER CITY HIROSHIMA are as follows.

(Unit: millions of yen)

	Variable rent	Fixed rent	Total rent
Midterm	3	240	244
Full year	7	476	483

- (*3) It is assumed that Holiday Inn Osaka Namba and Hotel Oriental Express Osaka Shinsaibashi are closed throughout the year.
- (2) Hotel Ascent Fukuoka and Hotel Keihan Univesal City

Hotel Ascent Fukuoka and Hotel Keihan Universal City are planned to be rebranded with HMJ subsidiaries as the lessees on June 18, 2021 and July 1, 2021, respectively. The assumptions for fixed and variable rent stipulated in the fixed-term building contract after rebranding concluded on February 12, 2021 are as follows. The starting date of the variable rent is January 1, 2022, and the variable rent is not expected in the fiscal year ending December 2021.

< Hotel Ascent Fukuoka (name after rebranding: Hotel Orinetal Express Fukuoka Tenjin)>

Lease term: June 18, 2021 to December 31, 2031

Total rent = Fixed rent + Variable rent

Fixed rent = \$150 million (annual)

Fixed rent is waived from June 18, 2021 through June 30, 2022. The fixed rent to be recognized for the fiscal year ending December 2021 is expected to be \pm 72 million, which is 6.4 months' worth of the average fixed rent of \pm 11 million per month, divided proportionally by the total fixed rent of the whole lease period of \pm 1,425 million.

Variable rent = [Hotel AGOP – AGOP base amount of ¥165 million] × Variable rent ratio (97.0%)

< Hotel Keihan Universal City (name after rebranding: undecided)>

Lease term: July 1, 2021 to December 31, 2031

Total rent = Fixed rent + Variable rent

Fixed rent = \$350 million (annual)

Fixed rent is waived from July 1, 2021 through June 30, 2022. The fixed rent to be recognized for the fiscal year ending December 2021 is expected to be \frac{\pmathbf{1}}{158} million, which is 6 months' worth of the average fixed rent of \frac{\pmathbf{2}}{26} million per month, divided proportionally by the total fixed rent of the whole lease period of \frac{\pmathbf{3}}{3},325 million.

Variable rent = [Hotel AGOP – AGOP base amount of ¥370 million] × Variable rent ratio (95.0%)

(*4) For Hotel Ascent Fukuoka and Hotel Keihan Universal City, the variable rents from the current lessees before rebranding are not expected.



	As: 3) Income from management contracts (*5) and v	sumptions ariable rent from other	hotels with variable ren
	g()		Unit: millions of yen)
		Midterm	Full year
	ibis Tokyo Shinjuku (*5)	2	90
	ibis Styles Kyoto Station (*5)	(1)	52
	ibis Styles Sapporo (*5)	33	228
	Mercure Sapporo (*5)	(6)	224
	Mercure Okinawa Naha (*5)	44	99
	Mercure Yokosuka	75	101
	the b suidobashi (*6)	<u> </u>	_
	the b ikebukuro (*6)	43	59
	the b hachioji (*6)		_
	the b hakata (*6)		_
	Comfort Hotel Tokyo Higashi Nihombashi		
	Smile Hotel Nihombashi Mitsukoshimae		
		12	20
	Chisun Hotel Kamata (*7)	13	38
	Chisun Inn Kamata	7	19
	Hilton Tokyo Bay	Undisclosed (*8)	Undisclosed (*8)
	Hilton Nagoya Total	Undisclosed (*8)	Undisclosed (*8) 1,265
(*)	 For income from management contracts, it is assumanagement contracts, and the management contracts. If the performance for the midterm period from management contracts. The variable rent for the Ishin Group Hotels is the December 31, 2021 due to the fixed-term building rent is recognized when GOP reaches the certain Hotel Vista Kamata Tokyo was rebranded to Chislessee on January 1, 2021. Undisclosed since tenants that concluded lease contracts. 	ntract fees to be paid by od is expected to be GOL, the sum of fixed and variag lease contract concluded levels. Sun Hotel Kamata with So ontracts did not agree to did and income from managent.	JHR are recognized as it is recognized as minus it is a second of the second o
		Midterm	Full year
	The HMJ Group Hotels	453	5,370
	Office and commercial tenants (*9)	3	7
	Other hotels with variable rent, etc. (16 hotels)	365	1,265
	Total (30 hotels)	821	6,642
	 (*9) Variable rent for office and commercial tenants *10) For details of variable rent, please refer to page 		

(*10) For details of variable rent, please refer to page 51, "3. Reference Information; (ii) Assets under management; (C) Other major assets under management; C. Overview of the hotel business; a. Rent structures of hotels with variable rent, management contract or revenue sharing" of the "Financial Report for the Fiscal Year Ended December 31, 2020 (January 1, 2020 - June 30, 2020)" dated February 25, 2021.



Item	Assumptions				
Operating Expenses	 ¥250 million is assumed as the risk of rent reduction, considering revenue by rent reductions due to the impact of COVID-19. With respect to real estate leasing expenses, which constitute a may other than depreciation are calculated based on historical data calculation. It is assumed that ¥1,994 million will be recognized as expense etc. In general, fixed asset tax and city planning tax and other taxes and with the previous owners at the time of acquisition, calculated or JHR, such settlement amount is included in the acquisition price for the calculation period. Capital expenditure is assumed to be ¥3,522 million (¥2,259 million capital expenditure II). Capital expenditure III is not planned (*) JHR classifies capital expenditures into the following three categor equipment and facilities of buildings which is required to maintain proper fixtures, furniture and equipment that are not directly related to building hotels, and (III) strategic capital investment such as renovating guest rethe hotels. Depreciation is calculated using the straight-line method including and is assumed to be ¥4,813 million. Repair expenses for buildings are recognized as expenses in the aspector. Please note that the repair expenses of each operating period. Please note that the repair expenses of each operating period. 	ajor part of the operating expenses, expenses a, and variable factors are reflected in the es for fixed asset taxes, city planning taxes, and public dues on acquired assets are settled in a pro rata basis of the holding period. For e, and it will not be recognized as expenses ion for capital expenditure I, ¥1,263 million for the fiscal year ending December 2021. ries. (I) Capital investment related to renewal of er values of properties, (II) capital investment for structure or facilities but necessary for operating ooms, etc. for improving the competitiveness of ing the planned capital expenditures above, ssumed amount necessary for each operating riod may differ materially from the forecast			
Non-operating Expenses	• Expenses for issuance of new investment units and secondary offering are amortized over a period of three				
Interest- bearing Debt	 years by the straight-line method. The balance of interest-bearing debt (sum of loans and investment corporation bonds) as of the end of December 2020 was ¥168,754 million and is assumed to be ¥168,754 million as of the end of December 2021. There are ¥23,582 million of loans due during the fiscal year ending December 2021 (22nd Period), however, it is assumed that the entire amount will be refinanced. There are ¥1,500 million of investment corporation bonds that mature during the fiscal year ending December 2021 (22nd Period), however, it is assumed that the same amount of investment corporation bonds will be issued. 				
Dividend per Unit	Dividend per unit for the fiscal year ending December 2021 (22nd assumptions. Net income Reversal of reserve for temporary difference adjustment (negative goodwill) 50-year amortization amount of negative goodwill (*1) Loss on retirement of noncurrent assets (*2) Amortization of trademark rights (*3) Distributable amount Total number of investment units issued Dividend per unit	¥877 million ¥262 million ¥11 million ¥56 million ¥1,208 million 4,462,347 units ¥270			



Item	Assumptions
	 (*1) ¥262 million (hereinafter called "50-year amortization amount of negative goodwill") is scheduled to be paid out as dividends, with the remaining balance of the reserve for temporary difference adjustment set as the maximum amount, for every fiscal year. (*2) The amount recognized as a loss on retirement of noncurrent assets will be appropriated by reserve for temporary difference adjustment (negative goodwill) and is expected to have no impact on dividend per unit. (*3) The trademark rights are amortized over 10 years using the straight-line method. Amortization is expected to be recognized during the current fiscal year will be appropriated by reserve for temporary difference adjustment (negative goodwill) and is expected to have no impact on dividend per unit. Dividend per unit may fluctuate due to various causes, such as fluctuation of rent revenue resulting from transfer of assets under management, change of tenants, etc. at hotels, change in the business environment of hotel business for hotel tenants, etc., unexpected repairs, and actual number of new investment units issued, etc. The remaining balance of the reserve for temporary difference adjustment (negative goodwill) after the appropriation of the reserve for temporary difference adjustment (negative goodwill) for dividends for the fiscal year ending December 2021 (22nd period) is expected to be ¥9,981 million.
Dividend per Unit Resulting from Excess of Earnings	 It is assumed that the excess of earnings (dividend per unit resulting from excess of earnings) will not be distributed.
Others	 It is assumed that revision in law, tax system, accounting standard, regulations of the listing, and regulations of the Investment Trusts Association, Japan that may impact the forecast above will not be made. It is assumed that unexpected major incident will not occur in the general economy, real estate market and hotel business environment, etc. The numerical values are rounded down to the nearest millions of yen in the assumptions above.



< Reference Information 2> Hotel operation indexes, sales and GOP

The numeral figures are based on figures obtained from hotel lessees, etc. Please note that these figures have not been audited or gone through other procedures. No guarantee is made as to the accuracy or completeness of the figures and information.

ADR and RevPAR are rounded off to the nearest yen. Sales and GOP are rounded off to the nearest millions of yen. Occupancy rate and comparison with the previous period are rounded off to one decimal place.

<1> The 24 Hotels with Variable Rent, etc. (*1)

		Fiscal year ende	ed December 2020	Fiscal year ending December 20		
		Results	Comparison with previous period	Forecast this time	Comparison with previous period	
	First half of the year	34.0%	(51.1pt)	39.4%	5.4pt	
Occupancy Rate	Second half of the year	40.8%	(46.1pt)	68.8%	28.1pt	
Rate	Full year	37.4%	(48.6pt)	54.2%	16.8pt	
	First half of the year	13,362	(14.8%)	12,368	(7.4%)	
ADR (*2)	Second half of the year	13,354	(22.6%)	16,398	22.8%	
(2)	Full year	13,357	(19.0%)	14,947	11.9%	
D D D	First half of the year	4,536	(66.0%)	4,868	7.3%	
RevPAR (*3)	Second half of the year	5,445	(63.7%)	11,289	107.3%	
(3)	Full year	4,993	(64.8%)	8,105	62.3%	
G 1	First half of the year	10,718	(62.1%)	11,010	3.2%	
Sales (JPY1M)	Second half of the year	13,378	(57.5%)	23,455	91.4%	
(31 1 1111)	Full year	24,096	(59.6%)	34,466	50.3%	
	First half of the year	(213)	(102.4%)	277	-%	
GOP (JPY1M)	Second half of the year	1,867	(84.2%)	7,046	277.4%	
(31 1 1101)	Full year	1,654	(92.1%)	7,323	342.9%	

^(*1) The 24 Hotels with Variable Rent, etc. represents 24 hotels including the HMJ Group Hotels, the Ishin Group Hotels and the Accor Group Hotels.

^(*2) ADR: Represents average daily rate, which is calculated by dividing revenue of the rooms department for a given period (including service charges) by the total number of rooms sold during the period. The same shall apply hereinafter.

^(*3) RevPAR represents revenue per available room, which is calculated by dividing total room revenue for a certain period (including service charges) by the total number of rooms available for sale during the period. The same shall apply hereinafter.



<2>The HMJ Group Hotels

	oup Hotels	Fiscal year end	scal year ended December 2020 Fiscal year ending Decemb		
		Results	Comparison with previous period	Forecast this time	Comparison with previous period
	First half of the year	33.1%	(52.2pt)	36.4%	3.3pt
Occupancy Rate	Second half of the year	38.4%	(49.5pt)	68.3%	29.9pt
Rate	Full year	35.8%	(50.8pt)	52.5%	16.7pt
	First half of the year	15,222	(13.4%)	14,906	(2.1%)
ADR	Second half of the year	16,814	(14.4%)	19,590	16.5%
	Full year	16,081	(13.7%)	17,979	11.8%
	First half of the year	5,045	(66.4%)	5,428	7.6%
RevPAR	Second half of the year	6,460	(62.6%)	13,379	107.1%
	Full year	5,757	(64.3%)	9,436	63.9%
G 1	First half of the year	9,167	(61.9%)	9,443	3.5%
Sales (JPY1M)	Second half of the year	11,978	(55.9%)	20,624	81.6%
(31 1 1101)	Full year	21,146	(58.7%)	30,067	47.7%
	First half of the year	(370)	(105.1%)	113	-%
GOP	Second half of the year	1,696	(82.8%)	6,280	270.3%
(JPY1M)	Full year	1,326	(92.3%)	6,393	382.2%