



[Provisional Translation Only]

This English translation of the original Japanese document is provided solely for information purposes. Should there be any discrepancies between this translation and the Japanese original, the latter shall prevail.

April 19, 2021

Ichigo Inc. (Tokyo Stock Exchange First Section, 2337)

Representative: Scott Callon, Chairman

Inquiries: Takanori Sakamatsu, Senior Statutory Executive Officer

Telephone: +81-3-3502-4818 www.ichigo.gr.jp/en

Third-Party Share Allotment for Cost Science Acquisition

Ichigo has decided to carry out a third-party allotment of Ichigo shares as part of its acquisition of Cost Science shares. Ichigo's acquisition of Cost Science was originally announced in the October 1, 2019 release "Acquisition of Cost Science and Launch of Sustainable Infrastructure Project Team."

1. Third-Party Share Allotment

(a) Overview

| Number of Shares | TBD |
|------------------|---|
| Price | TBD |
| Total Amount | TBD |
| Method | Third-Party Allotment of Common Shares |
| Allottees | 8 Officers and Employees of Cost Science |
| Dates | June 15, 2021 & June 15, 2022 & June 15, 2023 |

(b) Price Calculation Details

The acquisition price of Cost Science shares is linked to Cost Science's performance relative to its business plan for each fiscal period. The price of Ichigo shares used to calculate the acquisition price will be 90% of the closing price on the business day previous to the Ichigo board meeting that approves the share allotment.

Pursuant to the acquisition agreement, the total allotment amount is expected to be between JPY 14 million and JPY 350 million.

2. Rationale

The objective of the share allotment is to further strengthen Cost Science's commitment to driving higher earnings and growing value for Ichigo shareholders.

3. Cost Science Overview

| Name | Cost Science Inc. |
|--------------------|--|
| Address | 1-14-16 Kudan Kita, Chiyoda-ku, Tokyo |
| Representative | Akira Ogura, Representative Director |
| Main Business | New business development consulting (cost reduction, new business entry, data mining & analysis) |
| Paid-In Capital | JPY 3 million |
| Establishment Date | April 2018 |

4. Earnings Outlook

While the impact of the Cost Science acquisition on FY22/2 earnings is minimal, Ichigo expects it to support the generation of new earnings streams for Ichigo and contribute to Ichigo's growth as a sustainable infrastructure company.

5. Corporate Code of Conduct Procedures

Under preliminary calculations using the maximum allotment amount pursuant to the acquisition agreement, the share allotment 1) results in less than 25% dilution in Ichigo's shares outstanding, and 2) does not involve a change in controlling shareholders. While Ichigo thus believes the transaction does not require a third-party opinion or confirmation of shareholders' intent as prescribed under Article 432 of the Tokyo Stock Exchange's Securities Listing Regulations, Ichigo will promptly disclose the details should any such procedures become necessary.