To whom it may concern:

Company Name Nippon Yusen Kabushiki Kaisha Representative Hitoshi Nagasawa, President

Code No. 9101

Stock Listing First sections of the Tokyo Stock

Exchange

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Notice of Dividend from Retained Earnings, Recording of Extraordinary Loss, and Recording of Non-Operating Income in Non-Consolidated Financial Results for the Fiscal Year Ending March 31, 2021

Nippon Yusen Kabushiki Kaisha (hereafter "NYK Line") informs that payment of dividends from retained earnings based on March 31, 2021 has been resolved at the Board of Directors meeting held on May 10, 2021. This will be proposed at the 134th Ordinary General Meeting of Shareholders scheduled on June 18, 2021.

In addition, in the fourth quarter of the fiscal year ending March 31, 2021, an extraordinary loss in the consolidated financial results was recorded, and non-operating income was also recorded in the non-consolidated financial results.

1. Dividends from Retained Earnings

(1) Dividend

	Fiscal year ending March 31, 2021	Dividend forecast (announced on February 3, 2021)	Fiscal year ended March 31, 2020
Record date	March 31, 2021	March 31, 2021	March 31, 2020
Dividend per share	180.00 yen	110.00 yen	20.00 yen
Total dividend amount	30,520 million yen	_	3,391 million yen
Effective date	June 21, 2021	_	June 30, 2020
Dividend source	Retained Earnings	_	Retained Earnings

(2) Reason

NYK Line has designated the stable return of profits to shareholders as one of the most important management priorities, and generally targeting a dividend payout ratio of 25%, the profit distribution is decided after comprehensively taking into account the business forecast and other factors. At the same time, based on an ongoing

minimum dividend that is not affected by the business results, an annual dividend of JPY 20.00 per share has been set as the minimum dividend for the time being. After comprehensively considering the consolidated results for the fiscal year ending March 31, 2021 announced today, our financial condition, and the return of profits to shareholders, payment of a year-end dividend which was previously announced as JPY 110.00 per share was resolved as JPY 180.00 per share. As a result, a full-year dividend including the interim dividend of JPY 20.00 per share, will be JPY 200.00 per share.

Above will be implemented subject to the resolution at the 134th Ordinary General Meeting of Shareholders scheduled on June 18, 2021.

2. Record of Extraordinary Losses

In the dry bulk division, as a result of the fleet evaluation based on the future business environment conducted by our consolidated subsidiaries that own box shape vessels, an impairment loss of ¥9,346 million on fixed assets was recorded as an extraordinary loss in the consolidated financial results, in the fourth quarter of the fiscal year ending March 31, 2021.

3. Record of Non-Operating Income

Following a recovery in the performance of our consolidated subsidiary, Nippon Cargo Airlines Co., Ltd. (hereafter "NCA") which operates air cargo transportation business, our loan to NCA has been evaluated by taking the improved financial position into account. As a result, a reversal of allowance for doubtful accounts of ¥26,934 million was recorded as non-operating income in the fourth quarter of the fiscal year ending March 31, 2021 in the non-consolidated financial results.

This non-operating income is eliminated in the consolidated financial statements and therefore has no impact on the consolidated financial results.