Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2021 (Based on Japanese GAAP)

May 12, 2021

Company name:	Japan Elevator Service Holding	gs Co., Ltd.				
Stock exchange listing:	Tokyo					
Stock code:	6544 URL https://ww	w.jes24.co.jp				
Representative:	Katsushi Ishida	Rep	presentative Director CEO			
Inquiries:	Kimihiko Imamura	Dire	ector Deputy President and Executive	TEL	+81-3-6262-1625	
inquiries.	Kininiko manura	Off	icer CFO	TEL	+81-3-0202-1025	
Scheduled date of ordina	ry general meeting of sharehold	ders: Jun	e 25, 2021			
Scheduled date to file Se	curities Report:	Jun	e 28, 2021			
Scheduled date to comm	ence dividend payments:	Jun	e 28, 2021			
Preparation of suppleme	ntary material on financial resul	lts: Yes	3			
Holding of financial resu	ilts meeting:	No				

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(1) Consolidated operating results Percentages indica								changes
	Net sales		Net sales Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2021	24,521	14.9	3,612	32.9	3,715	37.4	2,362	38.9
Year ended March 31, 2020	21,339	19.2	2,717	33.6	2,703	35.1	1,700	34.4

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2021	27.51	26.67	30.7	21.4	14.7
Year ended March 31, 2020	21.03	19.64	37.6	21.0	12.7

(Note)

The Company conducted a two for one share split of its common shares on January 1, 2021. Therefore, earnings per share is calculated on the assumption that the share splits were conducted at the beginning of the fiscal year ended March 31, 2020.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2021	20,473	10,505	50.2	115.97
As of March 31, 2020	14,297	5,177	35.9	63.34

(Note)

The Company conducted a two for one share split of its common shares on January 1, 2021. Therefore, net assets per share is calculated on the assumption that the share splits were conducted at the beginning of the fiscal year ended March 31, 2020.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2021	3,018	(3,955)	1,460	1,660
Year ended March 31, 2020	1,963	(2,454)	593	1,145

2. Cash dividends

		Annual dividends per share				Total cash	Dividend payout	Ratio of dividends
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2020	-	-	-	18.00	18.00	729	42.8	16.1
Year ended March 31, 2021	-	-	-	12.00	12.00	1,062	43.6	13.4
Year ending March 31, 2022 (Forecast)	-	-	-	-	-		-	

(Notes)

1. The Company conducted a two for one share split of its common shares on January 1, 2021. The amount of annual dividend per share when converted into the amount of year-end dividend per share before the share split is 24.00.

2. Dividend amounts for the previous fiscal year are the actual amounts before the said share split.

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

							Percentages in	dicate ye	ear-on-year changes
	Net sales Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2021	12,400	13.1	1,750	8.2	1,800	5.7	1,120	1.3	12.64
Full year	27,000	10.1	4,100	13.5	4,200	13.0	2,600	10.0	29.35

No

No

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
Changes in accounting policies due to revisions to accounting standards and other regulations: No
Changes in accounting policies due to other reasons: No
Changes in accounting estimates: No

Restatement of prior period financial statements:

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (meruding deusary shares)									
As of March 31, 2021	88,574,000 shares As of March 31, 2020		81,077,200 shares						
Number of treasury shares at the end of the period									
As of March 31, 2021	230 shares	As of March 31, 2020	172 shares						
Average number of shares during the period	Average number of shares during the period								
Year ended March 31, 2021	85,867,858 shares	Year ended March 31, 2020	80,884,308 shares						

Consolidated financial statements

Consolidated balance sheets

		(Thousands of yen)
	As of March 31, 2020	As of March 31, 2021
Assets		
Current assets		
Cash and deposits	1,145,583	1,674,107
Notes and accounts receivable - trade	2,781,798	3,606,693
Work in process	40,431	47,584
Raw materials and supplies	1,816,533	2,126,781
Other	574,920	720,128
Allowance for doubtful accounts	(2,799)	(6,998
Total current assets	6,356,468	8,168,296
Non-current assets		
Property, plant and equipment		
Buildings and structures	3,360,687	5,318,008
Tools, furniture and fixtures	1,924,607	3,179,330
Land	375,514	694,02
Construction in progress	1,199,857	732,760
Other	425,126	193,848
Accumulated depreciation and impairment	(1,613,296)	(1,942,929
Total property, plant and equipment	5,672,496	8,175,04
Intangible assets		
Goodwill	265,342	1,661,929
Software	749,760	888,10
Other	29,496	60,022
Total intangible assets	1,044,599	2,610,060
Investments and other assets		
Investment securities	27,985	120,005
Leasehold and guarantee deposits	415,083	492,244
Deferred tax assets	517,023	697,400
Other	287,912	261,628
Allowance for doubtful accounts	(24,346)	(50,948
Total investments and other assets	1,223,659	1,520,335
Total non-current assets	7,940,755	12,305,442
Total assets	14,297,223	20,473,739

Labilities Current labilities Current labilities 695,229 970,93 Short-term borrowings 2,346,500 2,038,18 Current portion of long-term borrowings 737,304 946,14 Accounts payable - other 566,252 678,32 Income taxes payable 601,168 938,52 Accrued consumption taxes 323,470 365,48 Provision for bonuses 503,500 614,13 Other 578,883 690,85 Non-current liabilities 64352,310 7,242,58 Non-current liabilities 64352,310 7,242,58 Other 9,624 49,10 Total non-current liabilities 2,767,823 2,725,80 Other 9,624 49,10 Total labilities 9,120,133 9,968,38 Share capital 700,321 2,460,27 Capital surplus 1,136,623 2,896,57 Retained earnings 3,381,715 5,014,61 Treasury shares (112) (20 Youtation difference on available-for-s			(Thousands of yen)
Current liabilities 695,229 970,93 Short-term borrowings 2,346,500 2,038,18 Current portion of long-term borrowings 737,304 946,14 Accounts payable - other 566,252 678,32 Income taxes payable 601,168 938,52 Accrued consumption taxes 323,470 365,48 Provision for bonuses 503,500 614,13 Other 578,883 690,85 Total current liabilities 6,352,310 7,242,58 Non-current liabilities 6,352,310 7,242,58 Non-current liabilities 250,950 393,53 Other 9,624 49,10 Total lanon-current liabilities 2,767,823 2,725,80 Other 9,624 49,10 Total liabilities 9,120,133 9,968,38 Share capital 700,321 2,460,27 Capital surplus 1,136,623 2,896,57 Retained earnings 3,381,715 5,014,61 Treasury shares (112) (20 Youtaio		As of March 31, 2020	As of March 31, 2021
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Accrued consumption taxes $323,470$ $365,48$ Provision for bonuses $503,500$ $614,13$ Other $578,883$ $690,85$ Total current liabilities $6,352,310$ $7,242,58$ Non-current liabilities $6,352,310$ $7,242,58$ Long-term borrowings $1,814,174$ $1,418,03$ Retirement benefit liability $693,074$ $865,13$ Asset retirement obligations $250,950$ $393,53$ Other $9,624$ $49,10$ Total non-current liabilities $2,767,823$ $2,725,80$ Total inon-current liabilities $9,120,133$ $9,968,38$ Net assets $9,120,133$ $9,968,38$ Share capital $700,321$ $2,460,27$ Capital surplus $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 4100 $3,03$ Valuation difference on available-for-sale 910 $3,03$ securities 910 $3,03$ Foreign currency translation adjustment $(54,537)$ $(67,54)$ Remeasurements of defined benefit plans $(29,267)$ $(35,10)$ Total accumulated other comprehensive income $(82,894)$ $(99,61)$ Share acquisition rights $18,217$ $233,71$ Non-controlling interests $18,217$ $233,71$ Total net assets $5,177,089$ $10,505,35$			
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Other $578,883$ $690,85$ Total current liabilities $6,352,310$ $7,242,58$ Non-current liabilities $1,814,174$ $1,418,03$ Retirement benefit liability $693,074$ $865,13$ Asset retirement obligations $250,950$ $393,53$ Other $9,624$ $49,10$ Total non-current liabilities $2,767,823$ $2,725,80$ Total iabilities $9,120,133$ $9,968,38$ Net assets $9,120,133$ $9,968,38$ Shareholders' equity $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 910 $3,03$ Foreign currency translation adjustment $(54,537)$ $(67,54)$ Remeasurements of defined benefit plans $(29,267)$ $(35,10)$ Total accumulated other comprehensive income $(82,894)$ $(99,61)$ Share acquisition rights $23,218$ $18,217$ $233,71$ Non-controlling interests $18,217$ $233,71$ Total net assets $5,177,089$ $10,505,35$	-		
Total current liabilities $6,352,310$ $7,242,58$ Non-current liabilities $1,814,174$ $1,418,03$ Retirement benefit liability $693,074$ $865,13$ Asset retirement obligations $250,950$ $393,53$ Other $9,624$ $49,10$ Total non-current liabilities $2,767,823$ $2,725,80$ Total liabilities $9,120,133$ $9,968,38$ Net assets $9,120,133$ $9,968,38$ Share capital $700,321$ $2,460,27$ Capital surplus $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 910 $3,03$ Valuation difference on available-for-sale 910 $3,03$ Share acquisition rights $(29,267)$ $(35,10)$ Total accumulated other comprehensive income $(82,894)$ $(99,61)$ Share acquisition rights $23,218$ $23,218$ Non-controlling interests $18,217$ $233,71$ Total net assets $5,177,089$ $10,505,35$	Provision for bonuses		614,130
Non-current liabilitiesLong-term borrowings1,814,174Retirement benefit liability693,074Asset retirement obligations250,950Other9,62449,10Total non-current liabilities2,767,8232,767,8232,725,80Total liabilities9,120,133Shareholders' equity9,120,133Share capital700,321Capital surplus1,136,623Retained earnings3,381,715Total shareholders' equity5,218,548Accumulated other comprehensive income910Valuation difference on available-for-sale securities910Foreign currency translation adjustment(54,537)Remeasurements of defined benefit plans(29,267)Total accumulated other comprehensive income(82,894)Share acquisition rights23,218Non-controlling interests18,217Total net assets5,177,08910,505,355	Other	578,883	690,857
Long-term borrowings $1,814,174$ $1,418,03$ Retirement benefit liability $693,074$ $865,13$ Asset retirement obligations $250,950$ $393,53$ Other $9,624$ $49,10$ Total non-current liabilities $2,767,823$ $2,725,80$ Total liabilities $9,120,133$ $9,968,38$ Net assets $9,120,133$ $9,968,38$ Shareholders' equity $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 910 $3,03$ Valuation difference on available-for-sale 910 $3,03$ securities 910 $3,03$ Foreign currency translation adjustment $(54,537)$ $(67,54)$ Remeasurements of defined benefit plans $(29,267)$ $(35,10)$ Total accumulated other comprehensive income $(82,894)$ $(99,61)$ Share acquisition rights $23,218$ $18,217$ $233,71$ Non-controlling interests $18,217$ $233,71$ Total net assets $5,177,089$ $10,505,35$	Total current liabilities	6,352,310	7,242,580
Retirement benefit liability $693,074$ $865,13$ Asset retirement obligations $250,950$ $393,53$ Other $9,624$ $49,10$ Total non-current liabilities $2,767,823$ $2,725,80$ Total liabilities $9,120,133$ $9,968,38$ Net assetsShare capital $700,321$ $2,460,27$ Capital surplus $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 910 $3,03$ Valuation difference on available-for-sale securities 910 $3,03$ Foreign currency translation adjustment Total accumulated other comprehensive income $(29,267)$ $(35,10)$ Non-controlling interests $23,218$ $23,218$ $23,218$ Non-controlling interests $5,177,089$ $10,505,35$	Non-current liabilities		
Asset retirement obligations $250,950$ $393,53$ Other $9,624$ $49,10$ Total non-current liabilities $2,767,823$ $2,725,80$ Total liabilities $9,120,133$ $9,968,38$ Net assets $9,120,133$ $9,968,38$ Shareholders' equity $700,321$ $2,460,27$ Capital surplus $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 910 $3,03$ Valuation difference on available-for-sale securities 910 $3,03$ Foreign currency translation adjustment $(54,537)$ $(67,54)$ Remeasurements of defined benefit plans $(29,267)$ $(35,10)$ Total accumulated other comprehensive income $(82,894)$ $(99,61)$ Share acquisition rights $23,218$ $23,218$ Non-controlling interests $18,217$ $233,71$ Total net assets $5,177,089$ $10,505,35$	Long-term borrowings	1,814,174	1,418,034
Other $9,624$ $49,10$ Total non-current liabilities $2,767,823$ $2,725,80$ Total liabilities $9,120,133$ $9,968,38$ Net assets $9,120,133$ $9,968,38$ Share capital $700,321$ $2,460,27$ Capital surplus $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 910 $3,03$ Valuation difference on available-for-sale securities 910 $3,03$ Foreign currency translation adjustment $(54,537)$ $(67,54)$ Remeasurements of defined benefit plans $(29,267)$ $(35,10)$ Total accumulated other comprehensive income $(82,894)$ $(99,61)$ Share acquisition rights $23,218$ $23,218$ Non-controlling interests $18,217$ $233,71$ Total net assets $5,177,089$ $10,505,35$	Retirement benefit liability	693,074	865,134
Total non-current liabilities2,767,8232,725,80Total liabilities9,120,1339,968,38Vet assets9,120,1339,968,38Shareholders' equity9,120,1339,968,38Share capital700,3212,460,27Capital surplus1,136,6232,896,57Retained earnings3,381,7155,014,61Treasury shares(112)(20Total shareholders' equity5,218,54810,371,25Accumulated other comprehensive income9103,03Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income(29,267)(35,10Share acquisition rights23,21823,21818,217233,71Non-controlling interests18,217233,71233,71Total net assets5,177,08910,505,3510,505,35	Asset retirement obligations	250,950	393,532
Total liabilities9,120,1339,968,38Net assets9,120,1339,968,38Share holders' equity9,120,1339,968,38Share capital700,3212,460,27Capital surplus1,136,6232,896,57Retained earnings3,381,7155,014,61Treasury shares(112)(20Total shareholders' equity5,218,54810,371,25Accumulated other comprehensive income9103,03Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment Remeasurements of defined benefit plans(29,267)(35,10Total accumulated other comprehensive income(82,894)(99,61Share acquisition rights23,21818,217233,71Non-controlling interests18,217233,71233,71Total net assets5,177,08910,505,3510,505,35	Other	9,624	49,103
Vet assetsShareholders' equityShare capitalCapital surplus1,136,6232,896,57Retained earnings3,381,7155,014,61Treasury shares(112)(20)Total shareholders' equity5,218,54810,371,25Accumulated other comprehensive incomeValuation difference on available-for-salesecuritiesForeign currency translation adjustment(54,537)Cotal accumulated other comprehensive incomeValuation rightsShare acquisition rightsNon-controlling interestsTotal net assets5,177,08910,505,35	Total non-current liabilities	2,767,823	2,725,803
Shareholders' equity700,321 $2,460,27$ Capital surplus $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 910 $3,03$ Valuation difference on available-for-sale 910 $3,03$ Foreign currency translation adjustment $(54,537)$ $(67,54)$ Remeasurements of defined benefit plans $(29,267)$ $(35,10)$ Total accumulated other comprehensive income $(82,894)$ $(99,61)$ Share acquisition rights $23,218$ $18,217$ $233,71$ Total net assets $5,177,089$ $10,505,35$	Total liabilities	9,120,133	9,968,384
Share capital $700,321$ $2,460,27$ Capital surplus $1,136,623$ $2,896,57$ Retained earnings $3,381,715$ $5,014,61$ Treasury shares (112) (20) Total shareholders' equity $5,218,548$ $10,371,25$ Accumulated other comprehensive income 910 $3,03$ Valuation difference on available-for-sale securities 910 $3,03$ Foreign currency translation adjustment Total accumulated other comprehensive income $(29,267)$ $(35,10)$ Total accumulated other comprehensive income $(82,894)$ $(99,61)$ Share acquisition rights $23,218$ $23,218$ Non-controlling interests $18,217$ $233,71$ Total net assets $5,177,089$ $10,505,35$	let assets		
Capital surplus1,136,6232,896,57Retained earnings3,381,7155,014,61Treasury shares(112)(20Total shareholders' equity5,218,54810,371,25Accumulated other comprehensive income5,218,54810,371,25Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment Remeasurements of defined benefit plans(54,537)(67,54Total accumulated other comprehensive income(29,267)(35,10Share acquisition rights23,21823,218Non-controlling interests18,217233,71Total net assets5,177,08910,505,35	Shareholders' equity		
Retained earnings3,381,7155,014,61Treasury shares(112)(20Total shareholders' equity5,218,54810,371,25Accumulated other comprehensive income9103,03Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income(54,537)(67,54Share acquisition rights23,21823,21810,371,25Non-controlling interests18,217233,71Total net assets5,177,08910,505,35	Share capital	700,321	2,460,276
Treasury shares(112)(20Total shareholders' equity5,218,54810,371,25Accumulated other comprehensive income9103,03Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment(54,537)(67,54Remeasurements of defined benefit plans(29,267)(35,10)Total accumulated other comprehensive income(82,894)(99,61)Share acquisition rights23,21818,217Non-controlling interests18,217233,71Total net assets5,177,08910,505,35	Capital surplus	1,136,623	2,896,577
Total shareholders' equity5,218,54810,371,25Accumulated other comprehensive income Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income(54,537)(67,54Share acquisition rights(29,267)(35,10)Non-controlling interests23,21818,217233,71Total net assets5,177,08910,505,35	Retained earnings	3,381,715	5,014,612
Accumulated other comprehensive income Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income(54,537)(67,54Share acquisition rights(29,267)(35,10)Non-controlling interests23,218(99,61)Total net assets5,177,08910,505,35	Treasury shares	(112)	(209
Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income(54,537)(67,54Share acquisition rights Non-controlling interests23,218(99,61)Total net assets5,177,08910,505,35	Total shareholders' equity	5,218,548	10,371,250
Valuation difference on available-for-sale securities9103,03Foreign currency translation adjustment(54,537)(67,54Remeasurements of defined benefit plans(29,267)(35,10)Total accumulated other comprehensive income(82,894)(99,61)Share acquisition rights23,21818,217Non-controlling interests18,217233,71Total net assets5,177,08910,505,35	Accumulated other comprehensive income		
securitiesForeign currency translation adjustment(54,537)(67,54Remeasurements of defined benefit plans(29,267)(35,10Total accumulated other comprehensive income(82,894)(99,61Share acquisition rights23,218233,71Non-controlling interests18,217233,71Total net assets5,177,08910,505,35	-	010	2.02
Remeasurements of defined benefit plans(29,267)(35,10)Total accumulated other comprehensive income(82,894)(99,61)Share acquisition rights23,21823,218Non-controlling interests18,217233,71Total net assets5,177,08910,505,35	securities	910	3,033
Total accumulated other comprehensive income(82,894)(99,61)Share acquisition rights23,218Non-controlling interests18,217233,71Total net assets5,177,08910,505,35	Foreign currency translation adjustment	(54,537)	(67,544
Share acquisition rights23,218Non-controlling interests18,217Total net assets5,177,08910,505,35	Remeasurements of defined benefit plans	(29,267)	(35,102
Share acquisition rights23,218Non-controlling interests18,217Total net assets5,177,08910,505,35	Total accumulated other comprehensive income	(82,894)	(99,611
Non-controlling interests 18,217 233,71 Total net assets 5,177,089 10,505,35	*		
Total net assets 5,177,089 10,505,35			233,710
	-		
	Fotal liabilities and net assets	14,297,223	20,473,739

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Net sales	21,339,756	24,521,058
Cost of sales	13,523,490	15,090,029
Gross profit	7,816,265	9,431,028
Selling, general and administrative expenses	5,098,516	5,818,805
Operating profit	2,717,749	3,612,223
Non-operating income		
Surrender value of insurance policies	14,945	110,365
Other	14,620	26,335
Total non-operating income	29,565	136,701
Non-operating expenses		
Interest expenses	13,668	11,813
Share issuance costs	_	14,573
Other	30,122	7,084
Total non-operating expenses	43,791	33,471
Ordinary profit	2,703,523	3,715,453
Extraordinary income		
Gain on sale of non-current assets	470	730
Gain on step acquisitions	_	14,972
Total extraordinary income	470	15,703
Extraordinary losses		
Impairment losses	19,887	_
Loss on retirement of non-current assets	454	2,427
Other	1,849	3,027
Total extraordinary losses	22,190	5,454
Profit before income taxes	2,681,803	3,725,702
Income taxes - current	1,044,751	1,432,916
Income taxes - deferred	(54,482)	(89,519)
Total income taxes	990,269	1,343,396
Profit	1,691,534	2,382,306
Profit (loss) attributable to non-controlling interests	(9,076)	19,715
Profit attributable to owners of parent	1,700,610	2,362,590

Consolidated statements of comprehensive income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Profit	1,691,534	2,382,306
Other comprehensive income		
Valuation difference on available-for-sale securities	910	2,124
Foreign currency translation adjustment	(9,081)	(12,570)
Remeasurements of defined benefit plans, net of tax	7,172	(5,834)
Share of other comprehensive income of entities accounted for using equity method	(262)	_
Total other comprehensive income	(1,260)	(16,280)
Comprehensive income	1,690,273	2,366,025
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,699,380	2,345,873
Comprehensive income attributable to non-controlling interests	(9,106)	20,151

Consolidated statements of changes in equity

Fiscal year ended March 31, 2020

(Thousands of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	671,195	1,107,497	2,204,884	(112)	3,983,464	
Changes during period						
Issuance of new shares	4,056	4,056			8,112	
Exercise of share acquisition rights	25,070	25,070			50,140	
Dividends of surplus			(523,779)		(523,779)	
Profit attributable to owners of parent			1,700,610		1,700,610	
Net changes in items other than shareholders' equity						
Total changes during period	29,126	29,126	1,176,831	-	1,235,084	
Balance at end of period	700,321	1,136,623	3,381,715	(112)	5,218,548	

	Accu	mulated other co	omprehensive inc	come		Non-controllin g interests	Total net assets
	Valuation difference on available-for-s ale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights		
Balance at beginning of period	_	(45,223)	(36,440)	(81,663)	23,218	12,244	3,937,263
Changes during period							
Issuance of new shares							8,112
Exercise of share acquisition rights							50,140
Dividends of surplus							(523,779)
Profit attributable to owners of parent							1,700,610
Net changes in items other than shareholders' equity	910	(9,313)	7,172	(1,230)	-	5,972	4,742
Total changes during period	910	(9,313)	7,172	(1,230)	-	5,972	1,239,826
Balance at end of period	910	(54,537)	(29,267)	(82,894)	23,218	18,217	5,177,089

Fiscal year ended March 31, 2021

(Thousands of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	700,321	1,136,623	3,381,715	(112)	5,218,548	
Changes during period						
Exercise of share acquisition rights	1,759,954	1,759,954			3,519,908	
Dividends of surplus			(729,693)		(729,693)	
Profit attributable to owners of parent			2,362,590		2,362,590	
Purchase of treasury shares				(97)	(97)	
Net changes in items other than shareholders' equity						
Total changes during period	1,759,954	1,759,954	1,632,897	(97)	5,152,708	
Balance at end of period	2,460,276	2,896,577	5,014,612	(209)	10,371,256	

	Асси	umulated other co	omprehensive inc	come		Non-controllin g interests	Total net assets
	Valuation difference on available-for-s ale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights		
Balance at beginning of period	910	(54,537)	(29,267)	(82,894)	23,218	18,217	5,177,089
Changes during period							
Exercise of share acquisition rights							3,519,908
Dividends of surplus							(729,693)
Profit attributable to owners of parent							2,362,590
Purchase of treasury shares							(97)
Net changes in items other than shareholders' equity	2,124	(13,006)	(5,834)	(16,716)	(23,218)	215,492	175,557
Total changes during period	2,124	(13,006)	(5,834)	(16,716)	(23,218)	215,492	5,328,265
Balance at end of period	3,035	(67,544)	(35,102)	(99,611)	-	233,710	10,505,355

Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Cash flows from operating activities		
Profit before income taxes	2,681,803	3,725,702
Depreciation	634,995	810,387
Amortization of goodwill	28,868	69,530
Increase (decrease) in allowance for doubtful accounts	16,708	26,558
Increase (decrease) in provision for bonuses	1,077	100,716
Increase (decrease) in retirement benefit liability	83,034	81,182
Interest and dividend income	(3,547)	(703
Interest expenses	13,668	11,813
Share of loss (profit) of entities accounted for using equity method	19,273	872
Loss on retirement of non-current assets	454	2,427
Impairment losses	19,887	-
Surrender value of insurance policies	(14,945)	(110,365
Loss (gain) on step acquisitions	_	(14,972
Decrease (increase) in trade receivables	(182,159)	(627,157
Decrease (increase) in inventories	(183,293)	(312,085
Decrease (increase) in accounts receivable - other	(287,438)	21,895
Increase (decrease) in trade payables	47,516	244,088
Increase (decrease) in accrued consumption taxes	38,900	23,342
Other, net	27,583	(17,509
Subtotal	2,942,388	4,035,723
Interest and dividends received	3,505	703
Interest paid	(12,546)	(11,937
Income taxes paid	(970,262)	(1,006,301
Net cash provided by (used in) operating activities	1,963,085	3,018,188
Cash flows from investing activities	, ,	, ,
Purchase of investment securities	(161)	(99,593
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(217,747)	(1,117,055
Purchase of property, plant and equipment	(1,865,586)	(2,519,930
Purchase of intangible assets	(387,181)	(394,312
Proceeds from cancellation of insurance funds	28,069	236,246
Payments of leasehold and guarantee deposits	(14,827)	(77,385
Other, net	2,863	16,591
Net cash provided by (used in) investing activities	(2,454,573)	(3,955,439

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(292,500)	(1,061,588)
Proceeds from long-term borrowings	2,350,000	1,000,000
Repayments of long-term borrowings	(899,932)	(1,217,304)
Proceeds from stock issuance to non-controlling shareholders from newly consolidated subsidiary	_	10,000
Proceeds from share issuance to non-controlling shareholders	15,079	_
Dividends paid	(523,779)	(729,693)
Proceeds from issuance of shares resulting from exercise of share acquisition rights	50,140	3,496,690
Other, net	(105,029)	(38,065)
Net cash provided by (used in) financing activities	593,978	1,460,038
Effect of exchange rate change on cash and cash equivalents	(2,548)	(8,163)
Net increase (decrease) in cash and cash equivalents	99,942	514,624
Cash and cash equivalents at beginning of period	1,045,641	1,145,583
Cash and cash equivalents at end of period	1,145,583	1,660,207