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Consolidated Financial Results for the Year Ended March 31, 2021 [Japanese GAAP]

May 14, 2021

Company name: Daido Metal Co., Ltd. Stock exchange listing: Tokyo, Nagoya

Code number: 7245

URL: http://www.daidometal.com/

Representative: Seigo Hanji Chairman and Chief Executive Officer

Contact: Motoyuki Miyo Director and Managing Executive Officer

Head of Corporate Planning Division

Phone: +81-52-205-1400

Scheduled date of Annual General Meeting of Shareholders: June 29, 2021
Scheduled start date of dividend payments: June 30, 2021
Scheduled filing date of annual securities report: June 29, 2021

Availability of supplementary briefing material on annual financial results: Yes Schedule of annual financial results briefing session: No

(Fractional amounts of less than one million yen are rounded down)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2021 (April 1, 2020 to March 31, 2021)

(1) Consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sale	es.	Operating p	orofit	Ordinary p	rofit	Profit attribut owners of p	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2021	84,720	(15.4)	1,315	(68.4)	874	(76.1)	104	(96.2)
March 31, 2020	100,159	(7.0)	4,168	(42.6)	3,660	(44.8)	2,740	(33.7)
(Note) Comprehensive income	· Fiscal yea	r ended V	Iarch 31 2021:	¥	1 624	million	[(21.3) %]	·

(Note) Comprehensive income: Fiscal year ended March 31, 2021: ¥ 1,624 million [(21.3) %] Fiscal year ended March 31, 2020: ¥ 2,065 million [(30.1) %]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2021	2.25	_	0.2	0.6	1.6
March 31, 2020	58.22	_	4.9	2.3	4.2

(Reference) Equity in earnings of affiliated companies: Fiscal year ended March 31, 2021: ¥ 26 million Fiscal year ended March 31, 2020: ¥ 146 million

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
March 31, 2021	155,176	64,538	36.3	1,213.08
March 31, 2020	159,539	64,168	35.1	1,212.66

(Reference) Net assets less non-controlling interests:

As of March 31, 2021: ¥ 56,388 million

As of March 31, 2020: ¥ 55,988 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2021	10,098	(7,043)	(3,098)	18,637
March 31, 2020	12,822	(7,297)	(3,553)	19,170

2. Dividends

		Anr	nual dividends	1		Total	Payout ratio	Dividends to net
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	(consolidated)	assets (consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
March 31, 2020	_	20.00	_	15.00	35.00	1,663	60.1	2.9
March 31, 2021	_	10.00	_	10.00	20.00	950	888.7	1.6
Fiscal year ending								
March 31, 2022	_	10.00	_	15.00	25.00		68.4	
(Forecast)								

(Note) Breakdown of the interim dividend for the fiscal year ended March 31, 2020:

Regular dividend 15.00 yen Commemorative dividend 5.00 yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2022 (April 1, 2021 to March 31, 2022)

(% indicates changes from the previous corresponding period.)

	Net sal	es	Operating	profit	Ordinary	profit	Profit attrib to owners of		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ended September 30, 2021	45,500	25.2	1,750	_	1,600	_	700	_	15.05
Full year	92,000	8.6	3,500	166.0	3,200	266.1	1,700	_	36.57

*	N	ot	es
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(1)	Changes in significant sub	sidiaries during the	period under review	(changes in specified	l subsidiaries resulting i	n changes in
	scope of consolidation):	No				

New - (Company name:)
Exclusion: - (Company name:)

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: No
 - 2) Changes in accounting policies other than 1) above: No
 - 3) Changes in accounting estimates: No
 - 4) Retrospective restatement: No
- (3) Total number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2021: 47,520,253 shares March 31, 2020: 47,520,253 shares

2) Total number of treasury shares at the end of the period:

March 31, 2021: 1,036,793 shares March 31, 2020: 1,350,633 shares

3) Average number of shares during the period:

Fiscal Year ended March 31, 2021: 46,322,538 shares Fiscal Year ended March 31, 2020: 47,067,351 shares

(Note) The Company introduced an E-Ship® Trust-Type Employee Stock Purchase Incentive Plan and a performance-linked stock-based remuneration for Directors and Executive Officers. For the calculation of total number of treasury shares at the end of the period and average number of shares during the period, Company shares held in the trusts are included in treasury shares to be deducted.

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2021 (April 1, 2020 to March 31, 2021)

(1) Non-consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sale	es	Operating p	orofit	Ordinary p	rofit	Net incom	me
Fiscal year ended	Million yen	%						
March 31, 2021	54,197	(13.8)	723	(49.5)	2,159	(18.6)	1,690	(56.7)
March 31, 2020	62,860	(7.2)	1,432	(48.7)	2,653	(34.1)	3,905	16.1

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2021	36.49	_
March 31, 2020	82.97	_

(2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
March 31, 2021	110,247	52,372	47.5	1,126.69
March 31, 2020	105,178	51,162	48.6	1,108.13

(Reference) Equity: As of March 31, 2021: $\mbox{$\sharp$}$ 52,372 million As of March 31, 2020: $\mbox{$\sharp$}$ 51,162 million

Future prospects are prepared as information purpose only, based on the information available to us at this moment, and are under certain condition which we assumed reasonable. We will not guarantee the realization of such prospects and actual performance fluctuates due to various factors.

^{*} Numbers in parentheses denote negative numbers.

^{*} This financial result is not required to be audited by certificated public accountants or audit firm.

^{*} Explanation of appropriate use of earnings projections, other explanatory notes

1. Consolidated Financial Statements

(1) Consolidated Balance Sheets

		(Million yen
	As of March 31,2020	As of March 31,2021
assets		
Current assets		
Cash and deposits	22,475	22,00
Notes and accounts receivable - trade	23,625	23,069
Electronically recorded monetary claims -	2,304	2,39
operating Merchandise and finished goods	12,278	10,82
Work in process	9,039	8,38
Raw materials and supplies	6,889	6,32
Other	2,613	2,51
Allowance for doubtful accounts	(445)	(26
Total current assets	78,781	75,24
Non-current assets	,	·
Property, plant and equipment		
Buildings and structures	34,454	36,85
Accumulated depreciation	(18,632)	(19,65
Buildings and structures, net	15,822	17,19
Machinery, equipment and vehicles	95,940	100,27
Accumulated depreciation	(71,312)	(75,77
Machinery, equipment and vehicles, net	24,628	24,49
Land	10,405	9,72
Leased assets	6,695	4,96
Accumulated depreciation	(1,876)	(1,64
Leased assets, net	4,819	3,31
Construction in progress	4,393	2,20
Other	7,022	7,38
Accumulated depreciation	(6,117)	(6,40
Other, net	905	98
Total property, plant and equipment	60,974	57,93
Intangible assets		
Goodwill	6,193	5,72
Leased assets	46	3
Other	6,077	6,86
Total intangible assets	12,317	12,62
Investments and other assets		
Investment securities	4,064	5,03
Long-term loans receivable	230	18
Retirement benefit asset	365	2,11
Deferred tax assets	1,794	1,15
Other	1,067	94
Allowance for doubtful accounts	(56)	(5
Total investments and other assets	7,465	9,37
Total non-current assets	80,758	79,93
Total assets	159,539	155,17

	As of March 31,2020	As of March 31,2021
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,481	6,192
Electronically recorded obligations - operating	8,065	8,069
Short-term loans payable	27,644	26,575
Current portion of long-term loans payable	5,762	7,604
Lease obligations	2,087	898
Income taxes payable	885	415
Provision for bonuses	1,685	1,269
Provision for bonuses for directors (and other officers)	105	_
Provision for product compensation	185	70
Provision for environmental measures	50	33
Electronically recorded obligations - non- operating	809	501
Other	7,053	5,820
Total current liabilities	61,816	57,452
Non-current liabilities	22,022	
Long-term loans payable	21,889	21,315
Lease obligations	2,303	2,074
Deferred tax liabilities	1,680	1,948
Provision for share-based remuneration	8	16
Provision for share-based remuneration for directors (and other officers)	16	30
Provision for loss on guarantees	186	145
Retirement benefit liability	6,967	7,207
Asset retirement obligations	17	17
Other	484	430
Total non-current liabilities	33,554	33,185
Total liabilities	95,370	90,637
Net assets		
Shareholders' equity		
Capital stock	8,413	8,413
Capital surplus	13,114	13,114
Retained earnings	37,693	36,609
Treasury shares	(1,016)	(780)
Total shareholders' equity	58,204	57,356
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	361	995
Foreign currency translation adjustment	(654)	(1,170)
Remeasurements of defined benefit plans	(1,922)	(793)
Total accumulated other comprehensive income	(2,216)	(968)
Non-controlling interests	8,180	8,150
Total net assets	64,168	64,538
Total liabilities and net assets	159,539	155,176

(2) Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

Net sales Cost of sales Cost o		For the fiscal year ended March 31,2020	For the fiscal year ended March 31,2021
Cost of sales 74,702 65. Gross profit 23,456 19. Selling, general and administrative expenses 2,091 2, Freightage expenses 1,263 1. Provision of allowance for doubtful accounts 103 (C Remuneration for directors (and other officers) 561 4. Salaries and allowances 4,871 4. Provision for bonuses for directors (and other officers) 105 105 Provision for bonuses for directors (and other officers) 105 105 Provision for product compensation 185 (C Retirement benefit expenses 503 105 Provision for product compensation 185 (C Retirement benefit expenses 503 105 Welfare expenses 1,249 1, Depreciation 860 860 Rent expenses 1,072 1, Research and development expenses 2,069 1 Other 5,903 4, Total selling, general and administrative expenses 1,107	Net sales		84,720
Gross profit	Cost of sales		65,200
Selling, general and administrative expenses 2,091 2, 2, 2,091 3, 2, 3 3, 3 3, 4,000 3, 2, 3 3, 4,000 3, 3 3, 4,000 3, 3 3, 4,000 3, 3 3, 4,000 3, 3 3, 4,000 3, 3	Gross profit		19,520
Freightage expenses	-	,	,
Business consignment expenses 1,263 1. 1. 1. 1. 1. 1. 1. 1		2.091	2,022
Provision of allowance for doubtful accounts 103 (,	1,317
Remuneration for directors (and other officers) 561 Salaries and allowances 4,871 4.871 Provision for bonuses 454 Provision for bonuses for directors (and other officers) 105 Provision for product compensation 185 (c Retirement benefit expenses 503 Welfare expenses 1,249 1. Welfare expenses 1,072 1. 1. Rent expenses 1,072 1. 1. Research and development expenses 2,060 1. 1. Other 5,903 4. 1. Othat selling, general and administrative expenses 21,287 18. Operating profit 4,168 1. Non-operating income 101 101 Interest income 101 101 Dividend income 86 9 Foreign exchange gains 38 8 Share of profit of entities accounted for using equity method 446 447 Total non-operating income 821 869 Interest expenses			(268
Salaries and allowances			59:
Provision for bonuses 454 Provision for bonuses for directors (and other officers) 105 Provision for product compensation 185 (Retirement benefit expenses 503 *** Welfare expenses 1,249 1. Depreciation 860 *** Rent expenses 1,072 1. Research and development expenses 2,060 1. Other 5,903 4. Total selling, general and administrative expenses 21,287 18. Operating profit 41,68 1. Non-operating income 101 101 Interest income 101 101 Dividend income 86 100 Foreign exchange gains 38 38 Share of profit of entities accounted for using equity method 146 144 Total non-operating income 821 100 Other 447 144 144 Total non-operating expenses 1. 1. Interest expenses 869 1.		4.871	4,81:
Provision for bonuses for directors (and other officers) 105 Provision for product compensation 185 (185 (186			266
Provision for product compensation 185 (CRetirement benefit expenses 503 Welfare expenses 1,249 1. Depreciation 860 ————————————————————————————————————	Provision for bonuses for directors (and other officers)		
Retirement benefit expenses 503 Welfare expenses 1,249 1, Depreciation 860 1. Rent expenses 1,072 1, Research and development expenses 2,060 1, Other 5,903 4, Total selling, general and administrative expenses 21,287 18. Operating profit 4,168 1. Non-operating income 101 101 Interest income 101 101 Dividend income 86 5 Foreign exchange gains 38 38 Share of profit of entities accounted for using equity method 46 447 Total non-operating income 821 869 Foreign exchange losses - - Interest expenses 869 - Foreign exchange losses - - Other 460 - Total non-operating expenses 1,330 1, Extraordinary profit 3,909 - Extraordinary income			(49:
Welfare expenses 1,249 1. Depreciation 860 1.072 1. Rent expenses 2,060 1. Research and development expenses 2,060 1. Other 5,903 4. Total selling, general and administrative expenses 21,287 18. Operating profit 4,168 1. Non-operating income 101 101 Interest income 101 101 Dividend income 86 6 Foreign exchange gains 38 86 Share of profit of entities accounted for using equity method 46 447 Subsidy income — — Other 447 — Total non-operating income 821 Non-operating expenses Interest expenses 869 — Foreign exchange losses — — Other 460 — Total non-operating expenses 1,330 1, Ordinary profit 3,660 — Ex			49:
Depreciation 860 Rent expenses 1,072 1, 1,072 1, 1, 1,072 1, 1,072 1, 1,072 1, 1,072 1, 1,072 1, 1,072 1, 1,072 1, 1,074 1	-		1,000
Rent expenses 1,072 1. Research and development expenses 2,060 1. Other 5,903 4. Total selling, general and administrative expenses 21,287 18. Operating profit 4,168 1. Non-operating income 101 101 Dividend income 86 6 Foreign exchange gains 38 38 Share of profit of entities accounted for using equity method - - Subsidy income - - Other 447 - Total non-operating income 821 - Non-operating expenses 869 - Interest expenses 869 - Foreign exchange losses - - Other 460 - Total non-operating expenses 1,330 1, Cordinary profit 3,660 - Extraordinary income 3,909 - Gain on sale of non-current assets 3,909 - Total extraordina			94.
Research and development expenses 2,060 1. Other 5,903 4. Total selling, general and administrative expenses 21,287 18. Operating profit 4,168 1. Non-operating income 101 101 Dividend income 86 6 Foreign exchange gains 38 8 Share of profit of entities accounted for using equity method 146 146 Subsidy income - - Other 447 - Total non-operating income 821 - Non-operating expenses - - Interest expenses 869 - Foreign exchange losses - - Other 460 - Total non-operating expenses 1,330 1, Ordinary profit 3,660 - Extraordinary income 3,909 - Extraordinary income 3,909 - Extraordinary income 186 - Impairment losses	-		1,10
Other 5,903 4, Total selling, general and administrative expenses 21,287 18, Operating profit 4,168 1, Non-operating income 101 101 Interest income 101 101 Dividend income 86 6 Foreign exchange gains 38 8 Share of profit of entities accounted for using equity method 146 146 Subsidy income — — Other 447 — Total non-operating income 821 — Non-operating expenses 869 — Foreign exchange losses — — Other 460 — Total non-operating expenses 1,330 1, Interest expenses 5 — Foreign exchange losses — — Other 460 — Total non-operating expenses 1,330 1, Gain on sale of non-current assets 3,909 — Extraordinary income			1,91
Total selling, general and administrative expenses 21,287 18,			4,48
Operating profit 4,168 1, Non-operating income 101 101 Dividend income 86 86 Foreign exchange gains 38 38 Share of profit of entities accounted for using equity method 146 146 Subsidy income — — Other 447 — Total non-operating income 821 Non-operating expenses Interest expenses 869 — — Foreign exchange losses — — — Other 460 — — — Total non-operating expenses 1,330 1, O — </td <td></td> <td></td> <td>18,20</td>			18,20
Non-operating income	<u> </u>		1,31:
Interest income 101		4,100	1,51
Dividend income 86 Foreign exchange gains 38 Share of profit of entities accounted for using equity method 146 Subsidy income — Other 447 Total non-operating income 821 Non-operating expenses 869 Interest expenses 869 Foreign exchange losses — Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 2 Extraordinary income 3,909 3,909 Extraordinary income 3,909 3,909 Extraordinary losses 2,051 2,251 Provision for loss on guarantees 186 3,009 Total extraordinary losses 2,237 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit (loss) attributable to non-controlling interests (199)		101	8
Foreign exchange gains 38 Share of profit of entities accounted for using equity method 146 Subsidy income — Other 447 Total non-operating income 821 Non-operating expenses 869 Interest expenses 869 Foreign exchange losses — Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 Extraordinary income 3,909 Total extraordinary income 3,909 Extraordinary losses 186 Impairment losses 2,051 Impairment loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - deferred 935 Total income taxes 2,790 Profit (loss) attributable to non-controlling interests (199)			5
Share of profit of entities accounted for using equity method 146 Subsidy income — Other 447 Total non-operating income 821 Non-operating expenses 869 Interest expenses 869 Foreign exchange losses — Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 Extraordinary income 3,909 Total extraordinary income 3,909 Extraordinary losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit (loss) attributable to non-controlling interests (199)			_
Other 447 Total non-operating income 821 Non-operating expenses 869 Interest expenses 869 Foreign exchange losses — Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 Extraordinary income 3,909 5 Total extraordinary income 3,909 5 Extraordinary losses 2,051 5 Impairment losses 2,051 5 Provision for loss on guarantees 186 6 Total extraordinary losses 2,237 5 Profit before income taxes 5,331 1, Income taxes - current 1,855 1 Income taxes - deferred 935 5 Total income taxes 2,790 5 Profit (loss) attributable to non-controlling interests (199) 6	Share of profit of entities accounted for using equity		2
Total non-operating income 821 Non-operating expenses 869 Interest expenses 869 Foreign exchange losses - Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 Extraordinary income 3,909 5 Gain on sale of non-current assets 3,909 5 Total extraordinary income 3,909 5 Extraordinary losses 2,051 5 Impairment losses 2,051 5 Provision for loss on guarantees 186 5 Total extraordinary losses 2,237 5 Profit before income taxes 5,331 1, Income taxes - current 1,855 1 Income taxes - deferred 935 5 Total income taxes 2,790 2,540 Profit (loss) attributable to non-controlling interests (199)	Subsidy income	-	23
Non-operating expenses 869 Foreign exchange losses — Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 Extraordinary income — — Gain on sale of non-current assets 3,909 — Total extraordinary income 3,909 — Extraordinary losses 2,051 — Impairment losses 2,051 — Provision for loss on guarantees 186 — Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit (loss) attributable to non-controlling interests (199)	Other	447	23
Interest expenses 869 Foreign exchange losses - Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 Extraordinary income 3,909 Gain on sale of non-current assets 3,909 Total extraordinary income 3,909 Extraordinary losses 2,051 Impairment losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit (loss) attributable to non-controlling interests (199)	Total non-operating income	821	64
Foreign exchange losses — Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 Extraordinary income 3,909 Gain on sale of non-current assets 3,909 Total extraordinary income 3,909 Extraordinary losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit (loss) attributable to non-controlling interests (199)	Non-operating expenses		
Other 460 Total non-operating expenses 1,330 1, Ordinary profit 3,660 1, Extraordinary income 3,909 1, Gain on sale of non-current assets 3,909 3,909 Total extraordinary income 3,909 1, Extraordinary losses 2,051 1, Provision for loss on guarantees 186 1, Total extraordinary losses 2,237 1, Profit before income taxes 5,331 1, Income taxes - current 1,855 1, Income taxes - deferred 935 1, Total income taxes 2,790 2,540 Profit (loss) attributable to non-controlling interests (199)	Interest expenses	869	71
Total non-operating expenses 1,330 1, Ordinary profit 3,660 Extraordinary income 3,909 Gain on sale of non-current assets 3,909 Total extraordinary income 3,909 Extraordinary losses 2,051 Impairment losses on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit (loss) attributable to non-controlling interests (199)	Foreign exchange losses	_	11
Ordinary profit 3,660 Extraordinary income 3,909 Gain on sale of non-current assets 3,909 Total extraordinary income 3,909 Extraordinary losses 2,051 Impairment losses on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)	Other	460	26
Extraordinary income 3,909 Total extraordinary income 3,909 Extraordinary losses 2,051 Impairment losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)	Total non-operating expenses	1,330	1,08
Gain on sale of non-current assets 3,909 Total extraordinary income 3,909 Extraordinary losses 2,051 Impairment losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit (loss) attributable to non-controlling interests (199)	Ordinary profit	3,660	87-
Total extraordinary income 3,909 Extraordinary losses 2,051 Impairment losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)	Extraordinary income		
Extraordinary losses 2,051 Impairment losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)	Gain on sale of non-current assets	3,909	57
Extraordinary losses 2,051 Impairment losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)	Total extraordinary income	3,909	57
Impairment losses 2,051 Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)			
Provision for loss on guarantees 186 Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)		2,051	_
Total extraordinary losses 2,237 Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)			
Profit before income taxes 5,331 1, Income taxes - current 1,855 Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)			
Income taxes - current Income taxes - deferred Income taxes - deferred Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)			1,44
Income taxes - deferred 935 Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)	——————————————————————————————————————		73
Total income taxes 2,790 Profit 2,540 Profit (loss) attributable to non-controlling interests (199)			11
Profit 2,540 Profit (loss) attributable to non-controlling interests (199)	_		84
Profit (loss) attributable to non-controlling interests (199)			59
	_		
Profit attributable to owners of parent 2,740			49.

non-controlling interests

		(Million yen)
	For the fiscal year ended March 31,2020	For the fiscal year ended March 31,2021
Profit	2,540	597
Other comprehensive income		
Valuation difference on available-for-sale securities	(552)	643
Foreign currency translation adjustment	(98)	(785)
Remeasurements of defined benefit plans, net of tax	185	1,135
Share of other comprehensive income of entities accounted for using equity method	(9)	33
Total other comprehensive income	(475)	1,027
Comprehensive income	2,065	1,624
Comprehensive income attributable to		
owners of parent	2,070	1,351

(5)

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(3) Consolidated Statements of Changes in Net Assets For the fiscal year ended March 31,2020

	Shareholders' equity						
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of current period	8,413	13,114	36,655	(0)	58,182		
Cumulative effects of changes in accounting policies			(39)		(39)		
Restated balance	8,413	13,114	36,616	(0)	58,143		
Changes of items during period							
Dividends of surplus			(1,663)		(1,663)		
Profit attributable to owners of parent			2,740		2,740		
Purchase of treasury shares				(1,122)	(1,122)		
Disposal of treasury shares				105	105		
Net changes of items other than shareholders' equity							
Total changes of items during period	_	_	1,077	(1,016)	60		
Balance at end of current period	8,413	13,114	37,693	(1,016)	58,204		

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of current period	906	(352)	(2,100)	(1,545)	8,617	65,253
Cumulative effects of changes in accounting policies						(39)
Restated balance	906	(352)	(2,100)	(1,545)	8,617	65,214
Changes of items during period						
Dividends of surplus						(1,663)
Profit attributable to owners of parent						2,740
Purchase of treasury shares						(1,122)
Disposal of treasury shares						105
Net changes of items other than shareholders' equity	(545)	(302)	178	(670)	(436)	(1,106)
Total changes of items during period	(545)	(302)	178	(670)	(436)	(1,045)
Balance at end of current period	361	(654)	(1,922)	(2,216)	8,180	64,168

	Shareholders' equity						
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of current period	8,413	13,114	37,693	(1,016)	58,204		
Changes of items during period							
Dividends of surplus			(1,187)		(1,187)		
Profit attributable to owners of parent			104		104		
Purchase of treasury shares				(0)	(0)		
Disposal of treasury shares				236	236		
Change in ownership interest of parent due to transactions with non-controlling interests		0			0		
Net changes of items other than shareholders' equity							
Total changes of items during period	_	0	(1,083)	235	(847)		
Balance at end of current period	8,413	13,114	36,609	(780)	57,356		

	Acc	cumulated other co				
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of current period	361	(654)	(1,922)	(2,216)	8,180	64,168
Changes of items during period						
Dividends of surplus						(1,187)
Profit attributable to owners of parent						104
Purchase of treasury shares						(0)
Disposal of treasury shares						236
Change in ownership interest of parent due to transactions with non-controlling interests						0
Net changes of items other than shareholders' equity	633	(515)	1,129	1,247	(30)	1,217
Total changes of items during period	633	(515)	1,129	1,247	(30)	369
Balance at end of current period	995	(1,170)	(793)	(968)	8,150	64,538

		ven'	

	For the fiscal year ended March 31,2020	For the fiscal year ended March 31,2021
Cash flows from operating activities		
Profit before income taxes	5,331	1,445
Depreciation	9,517	8,790
Impairment losses	2,051	_
Amortization of goodwill	757	709
Share of loss (profit) of entities accounted for using equity method	(146)	(26)
Increase (decrease) in allowance for doubtful accounts	(878)	(175)
Increase (decrease) in provision for bonuses	(288)	(417)
Increase (decrease) in provision for bonuses for directors (and other officers)	(75)	(105)
Increase or decrease in net defined benefit asset and liability	166	140
Increase (decrease) in provision for share based remuneration	8	8
Increase (decrease) in provision for share based remuneration for directors (and other officers)	16	13
Increase (decrease) in provision for environmental measures	(49)	(17)
Increase (decrease) in provision for loss on guarantees	186	(41)
Interest and dividend income	(188)	(147)
Interest expenses	869	710
Foreign exchange losses (gains)	(383)	846
Loss (gain) on sale of non-current assets	(3,909)	(571)
Decrease (increase) in notes and accounts receivable trade	3,870	351
Decrease (increase) in inventories	(689)	2,312
Increase (decrease) in notes and accounts payable trade	(1,587)	(1,135)
Increase (decrease) in accrued consumption taxes	139	(264)
Increase (decrease) in other liabilities	227	(812)
Other, net	398	250
Subtotal	15,343	11,865
Interest and dividend income received	186	138
Proceeds from dividend income from entities accounted for using equity method	96	53
Interest expenses paid	(873)	(693)
Income taxes paid	(1,930)	(1,265)
Net cash provided by (used in) operating activities	12,822	10,098

	For the fiscal year	For the fiscal year
	ended March 31,2020	ended March 31,2021
Cash flows from investing activities		
Payments into time deposits	(3,335)	(3,334)
Proceeds from withdrawal of time deposits	2,711	3,102
Purchase of investment securities	(25)	(21)
Purchase of property, plant and equipment	(9,376)	(6,645)
Proceeds from sale of property, plant and equipment	4,434	1,197
Purchase of intangible assets	(1,778)	(1,609)
Payments of loans receivable	(150)	(255)
Collection of loans receivable	111	329
Other, net	112	192
Net cash provided by (used in) investing activities	(7,297)	(7,043)
Cash flows from financing activities		
Net increase (decrease) in short term loans payable	5,314	(1,468)
Proceeds from long term loans payable	2,009	9,693
Repayments of long term loans payable	(6,760)	(8,305)
Proceeds from sale and leaseback transactions	361	359
Repayments of finance lease obligations	(1,372)	(2,150)
Purchase of treasury shares	(1,122)	(0)
Proceeds from disposal of treasury shares	105	163
Cash dividends paid	(1,659)	(1,186)
Dividends paid to non-controlling interests	(430)	(202)
Net cash provided by (used in) financing activities	(3,553)	(3,098)
Effect of exchange rate change on cash and cash equivalents	72	(489)
Net increase (decrease) in cash and cash equivalents	2,042	(532)
Cash and cash equivalents at beginning of period	17,127	19,170
Cash and cash equivalents at end of period	19,170	18,637

(5) Notes to Consolidated Financial Statements

((Notes on going concern assumption)

Not applicable

(Significant matters that form the basis of presenting the consolidated financial statements)

1. Scope of consolidation

(1) Number of consolidated subsidiaries 33 companies

Company name

DAIDO LOGITECH CO., LTD. Daido Plain Bearings Co., Ltd.

NDC Sales Co., Ltd. Asia Kelmet Co., Ltd. Iino Holding Ltd.

ATA Casting Technology Japan Co., Ltd. IINO (Foshan) Technology Co., Ltd. Dong Sung Metal Co., Ltd. ATA Casting Technology Co., Ltd.

PT. IINO INDONESIA

SUPER CUB FIN ANCIAL CORPORATION

ISS America, Inc.

Daido Metal Mexico Sales, S.A. de C.V. ISS MEXICO MANUFACTURING S.A. de C.V. Daido Industrial Bearings Europe Limited

Daido Metal Russia LLC DAIDO METAL CZECH s.r.o.

(2) Names of unconsolidated subsidiaries 3 companies

Company name

Korea Dry Bearing Co., Ltd.

Chung Yuan Daido (Guangzhou) Co., Ltd.

DMS Korea Co., Ltd.

DAIDO METAL SALES CO., LTD.

NDC Co., Ltd.

Daido Industrial Bearings Japan Co., Ltd. DAIDO METAL SAGA CO., LTD. Iino Manufacturing Co., Ltd.

Daido Precision Metal (Suzhou) Co., Ltd.

Chung Yuan Daido Co., Ltd.

Dyna Metal Co., Ltd.

DM Casting Technology (Thailand) Co., Ltd.

PT. Daido Metal Indonesia

PHILIPPINE IINO CORPORATION

Daido Metal U.S.A. Inc.

Daido Metal Mexico, S.A. de C.V. DAIDO METAL KOTOR AD DAIDO METAL EUROPE LIMITED

Daido Metal Europe GmbH

Reason for exclusion from scope of consolidation

Korea Dry Bearing Co., Ltd., Chung Yuan Daido (Guangzhou) Co., Ltd., and DMS Korea Co., Ltd. have been excluded from the scope of consolidation because these companies are immaterial from the Group's point of view in terms of total assets, net sales, profit attributable to owners of parent, and retained earnings for the year and do not have a significant impact on the net assets, financial position and results of operations of the Group.

2. Application of equity method

(1) Number of unconsolidated subsidiaries to which the equity method was applied 1 company

Company name

Korea Dry Bearing Co., Ltd.

(2) Number of associates to which the equity method was applied 3 companies

Company name

BBL Daido Private Limited

Shippo Asahi Moulds (Thailand) Co., Ltd.

NPR of Europe GmbH

(3) Names of unconsolidated subsidiaries and associates to which the equity method was not applied

Chung Yuan Daido (Guangzhou) Co., Ltd.

DMS Korea Co., Ltd.

Reason for non-application of equity method

Chung Yuan Daido (Guangzhou) Co., Ltd. and DMS Korea Co., Ltd. are immaterial from the Group's point of view in terms of profit attributable to owners of parent and retained earnings for the year and do not have a significant impact on the net assets, financial position and results of operations of the Group.

- (4) For companies consolidated under equity method with closing dates different from the consolidated closing date, financial statements as of their year-end are used.
- 3. Matters relating to the accounting period of consolidated subsidiaries

The closing date for Daido Metal U.S.A. Inc., DAIDO METAL KOTOR AD, Daido Industrial Bearings Europe Limited, DAIDO METAL CZECH s.r.o., Dyna Metal Co., Ltd., Chung Yuan Daido Co., Ltd., PT. Daido Metal Indonesia, Dong Sung Metal Co., Ltd., Daido Precision Metal (Suzhou) Co., Ltd., Daido Metal Europe GmbH., DAIDO METAL EUROPE LIMITED, Daido Metal Russia LLC, Daido Metal Mexico, S.A. de C.V., Daido Metal Mexico Sales, S.A. de C.V., PHILIPPINE IINO CORPORATION, IINO (Foshan) Technology Co., Ltd., ISS America, Inc., ISS MEXICO MANUFACTURING S.A. de C.V., PT. IINO INDONESIA, and SUPER CUB FINANCIAL CORPORATION is December 31.

Financial statements as of the same date are used in compiling the consolidated financial statements as of March 31, with necessary adjustment for the effects of significant transactions or events that occur between the date of those financial statements and the date of the consolidated financial statements.

- 4. Matters relating to accounting policies
- (1) Basis and method of valuation of important assets
- 1) Securities

Other securities

Securities with market value

Stated at market value based on the market price at the balance sheet date (Valuation differences are recorded directly in net assets, and the net sales cost is calculated by the moving average method.)

Securities without market value

Stated at cost using moving average method

2) Inventories

Basis of valuation is in accordance with the cost basis (with writing down of the carrying value based on any decreased profitability).

Merchandise and finished goodsPrincipally by weighted average method

Work in process.....Principally by weighted average method

Raw materialsPrincipally by weighted average method

SuppliesPrincipally by moving average method

3) Derivatives

Stated at market value

- (2) Method of depreciation of important depreciable assets
- 1) Property, plant and equipment (excluding leased assets)

The Company and six domestic consolidated subsidiaries use the declining balance method (with the exception of buildings (excluding facilities annexed to buildings) acquired on or after April 1, 1998 and facilities annexed to buildings and structures acquired on or after April 1, 2016, for which the straight-line method is used), while other subsidiaries use the straight-line method.

Estimated useful lives of major assets are as follows:

Buildings and structures 3-60 years

Machinery, equipment and vehicles 4-10 years

2) Intangible assets (excluding leased assets)

Straight-line method is used.

3) Leased assets

Leased assets relating to finance lease transactions which transfer the ownership of leased assets

The same depreciation method as applied to our own assets is used.

Leased assets relating to finance lease transactions which do not transfer the ownership of leased assets

Straight-line method based on the depreciation period equal to the lease period and residual value of zero is used.

Right-of-use assets

Straight-line method based on the depreciation period equal to the lease period and residual value of zero is used.

For overseas consolidated subsidiaries other than U.S. subsidiaries, financial statements are prepared in accordance with International Financial Reporting Standards, and International Financial Reporting Standard No. 16, "Leases" ("IFRS 16") is applied. Under IFRS 16, Regarding the accounting treatment for lessees, in principle, all leases are recorded as assets and liabilities on the balance sheet.

(3) Reserves and Provisions

1) Allowance for doubtful accounts

In order to prepare for any losses arising from bad debt receivables, an amount estimated to be unrecoverable is provided. General reserve is calculated based on the past loss experience, and specific reserve is calculated by reviewing the probability of recovery in each individual case where there is concern over claims.

2) Provision for bonuses

An amount corresponding to the period out of the estimated amount of bonuses payable to employees is provided.

3) Provision for bonuses for directors (and other officers)

An estimated amount of bonuses payable is provided.

4) Provision for product compensation

In order to prepare for any expenditure for quality claims, an estimated amount required to be paid in future is provided.

5) Provision for environmental measures

In order to prepare for the payment of disposal cost of PCB wastes required as stipulated by the "Act on Special Measures concerning Promotion of Proper Treatment of PCB Wastes", the estimated disposal cost is provided.

6) Provision for loss on guarantees

In order to prepare for the loss on guarantee balance remains at the end of an Employee Shareholding Incentive Plan (E-Ship®) period, an estimated amount of loss is provided.

7) Provision for share-based remuneration, Provision for share-based remuneration for directors (and other officers)

In order to prepare for the payment of share-based remuneration for directors (and other officers), an estimated share based remuneration amounts based on the estimated points to be granted to eligible directors (and other officers) under the Share Grant Rule of the Company is provided.

(4) Accounting for retirement benefits

In order to prepare for the payment of retirement benefits to employees (excluding operating officers etc.), an amount estimated to have occurred at the balance sheet date is provided based on the projected benefit obligation and plan assets at the balance sheet date. When calculating retirement benefit obligations the benefit formula basis is used to allocate to the current period.

Past service cost is recorded as an expense by a pro-rated amount by the straight-line method over a period within the average remaining service years of employees (mainly 14 years) at the time of occurrence thereof.

For actuarial differences, an amount prorated by the straight-line method over a period within the average remaining service years of employees (mainly 14 years) at the time of occurrence thereof in each consolidated fiscal year is expensed starting from the consolidated fiscal year that follows the consolidated fiscal year of occurrence.

In order to prepare for the payment of retirement benefits to operating officers etc., the amount that would need to be paid if all eligible officers retired at the balance sheet date is provided.

(5) Conversion of foreign currency denominated assets and liabilities into Japanese Yen

Foreign currency denominated monetary assets and liabilities are converted into Japanese Yen at the spot exchange rates prevailing at the balance sheet date, and the resulting exchange differences are recorded as gains or losses. Assets and liabilities, income and expenses of overseas subsidiaries are converted into Japanese Yen at the spot exchange rates prevailing at the balance sheet date, and the resulting exchange differences are recorded in net assets as foreign currency translation adjustments and non-controlling interests.

(6) Amortization of goodwill and the amortization period

Goodwill is amortized by the straight-line method within a period of 14 years based on the estimated period during which the benefits are expected to arise.

(7) Scope of cash and cash equivalents in consolidated statement of cash flows

The cash and cash equivalents in consolidated statement of cash flows comprise cash on hand, demand deposits, and short term investments with a maturity of three months or less from the date of acquisition that are readily convertible into cash and that are subject to an insignificant risk of changes in vales.

(8) Other significant matters for presentation of consolidated financial statements

Accounting method of consumption taxes.

Consumption taxes are accounted for by the tax-excluded method.

(Accounting standards not yet applied, etc.)

- "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020)
- "Implementation Guidance on Accounting Standard for Revenue Recognition" (ASBJ Guidance No. 30, March 26, 2021)

(1) Overview

These are comprehensive accounting standards for revenue recognition. The following five steps are applied to recognize revenue.

- Step 1: Identify contracts with customers
- Step 2: Identify performance obligation of the contracts
- Step 3: Calculate value of transactions
- Step 4: Allocate value of transactions to performance obligation of the contracts
- Step 5: Recognize revenue when (or as) meeting performance obligation

(2) Planned date of application

These standards will be applied from FY2021 onward.

(3) Effect of application of the accounting standards, etc.

The monetary effect on consolidated financial statements is currently under review.

(Changes in presentation)

(Consolidated statements of cash flows)

Foreign exchange gains (losses), which was included in "Other", under "Net cash provided by (used in) operating activities" in the previous consolidated fiscal year, is stated separately in the current consolidated fiscal year, since its quantitative materiality increased. In order to reflect this change in presentation, the consolidated financial statements for the previous fiscal year have been reclassified. As a result, JPY 15 million presented as "Other" under "Cash flows from operating activities" in the consolidated statements of cash flows for the previous fiscal year has been reclassified as JPY (383) million of "Foreign exchange gains (losses)" and JPY 398 million of "Other".

(Additional Information)

(Granting Company Stock to Employees, etc. through a Trust)

In order to incentivize employees to achieve the Medium Term plan goals and raise corporate value in medium to long term, and to enrich the employee welfare program, the Company introduced an E-Ship® Trust-Type Employee Stock Purchase Incentive Plan (hereinafter "the Incentive Plan").

(i) The Incentive Plan Overview

The Incentive Plan is available to Daido Metal group employees who participate in the Daido Metal Employee Stock Purchase Plan (hereinafter, ESPP). Under the Incentive Plan, the Company will set up a trust Daido Metal ESPP Trust (hereinafter, "ESPP Trust") with a trust bank. The ESPP Trust will purchase Company shares up front for the amount ESPP will likely to purchase over a certain period, financing its transaction with bank loans. Afterwards, the ESPP Trust will sell Company shares to the ESPP Trust for its periodical purchases. At the end of the trust period, if the ESPP Trust asset balance resulted positive with the accumulated gains on Company shares, such residual assets will be distributed to members of the ESPP who meet beneficiary eligibility criteria. As the Company will guarantee ESPP Trust for its bank borrowing in financing its purchase of Company shares, any shortfalls in repayment at the end of Trust period, due to the accumulated loss at ESPP Trust caused by the drop in Company share price.

(ii) Residual Company shares held in the ESPP Trust

Any residual shares of the Company held in the ESPP Trust will be recorded at the ESPP Trust's book value (excluding incidental expenses) as treasury stock under net assets. As of the end of the fiscal year ended March 31, 2020, book value of the treasury stock was JPY 689 million and the number of shares was 917,000 shares. As of the end of the fiscal year ended March 31, 2021, book value of the treasury stock is JPY 453 million and the number of shares is 604,000 shares.

(iii) Book value of debt posted through the application of the total amount method

As of the end of the fiscal year ended March 31, 2020: JPY 703 million

As of the end of the fiscal year ended March 31, 2021: JPY 520 million

(Introduction of Performance-liked Stock-based Remuneration Scheme for Directors and Executive Officers)

The Company introduced new performance-linked stock-based remuneration ("the Scheme") for Directors (excluding Outside Directors, the same applying hereinafter) and Executive Officers (excluding a Director concurrently serving as an Executive Officer, the same applying hereinafter) in order to incentivize Directors and Executive Officers to improve the business performance of the Company and to enhance the corporate value over medium to long term.

(i) The Scheme Overview

A Board Benefit Trust ("the BBT") is created with the contribution from the Company. The BBT purchases Company shares, and the Company gives eligible Directors and Executive Officers the shares based on accumulated number of points conferred in accordance with their individual rank and their achievement in meeting goals etc., as set forth in Share Grant Rule. Beneficiaries of the BBT shall be those who serve as Directors and Executive Officers during the period. The Company shares are granted to each Direct or and Executive Officer when they retire from their position.

(ii) Residual Company shares held in the BBT

Any residual shares of the Company held in the BBT will be recorded at the BBT's book value (excluding incidental expenses) a s treasury stock under net assets. As of the end of the fiscal year ended March 31, 2020, book value of the treasury stock was JPY 327 million and the number of shares was 432,000 shares. As of the end of the fiscal year ended March 31, 2021, book value of the treasury stock is JPY 326 million and the number of shares is 431,000 shares.

(Assumptions of Accounting Estimates for the Impact of COVID-19 spread)

Although it is difficult to reasonably predict when the pandemic will be over, as of the end of the current consolidated fiscal year, the auto parts industry see a strong recovery particularly in the U.S. and China markets, and we assume that this situation will continue.

As the situation and impact of COVID-19 are subject to uncertainty, the actual automobile production volume may differ from the assumption above due to the further spread of the infection and the resulting lockdown in various countries.

(Segment information)

1. Description of reportable segments

The reportable segments of the Group are defined as individual units, where separate financial information is available and which are subject to regular review by the Board of Directors to evaluate their results and decide the allocation of management resources. The Group produces and sells bearings for automotive, shipbuilding, construction machine industry, dry bearings, special types of bearings for general industries, high-precision and high-quality parts for automotive engines and transmissions, and aluminum diecast automotive parts as its core business and other products (metal dry bearings, rotary pump, centralized lubrication, electrode sheet business for electric double layer capacitors, etc.).

The Group is, therefore, composed of segments based on products, and has four reportable segments, "Automotive engine bearings," "Automotive non-engine bearings," "Non-automotive bearings," and "Other automotive parts."

(Changes in Reporting Segments)

Effective from the beginning of the fiscal year ended March 31, 2021, in accordance with a review of the Group's business management classification, a part of the previous "Automotive engine bearings" segment has been reclassified into the "Automotive non-engine bearings" or "Non-automotive bearings" segment. The segment information for the previous period ended March 31, 2020 has been prepared in accordance with the changed classification method.

2. Methods of measurement for sales and profit (loss) by each reportable segment

The accounting treatment for each re-portable segment is nearly the same as that set forth in the "Significant matters that form the basis of presenting the consolidated financial statements." Profit by each reportable segment is based on operating profit. Internal sales or transfer between segments is based on actual market value.

3. Information on sales and profit (loss) by each reporting segment

I The previous fiscal year (from April 1, 2019 to March 31, 2020)

(Unit JPY million)

	Reporting Segment						
	Automotive engine bearings	Automotive non-engine bearings	Non- automotive bearings	Other automotive parts	Sub total	Others (*)	Total
Net sales							
External sales	56,685	17,394	10,905	13,444	98,429	1,729	100,159
Internal sales or transfer between segments	533	143	37	313	1,028	697	1,726
Total	57,218	17,538	10,943	13,758	99,458	2,427	101,886
Segment profit(loss)	7,046	2,746	1,692	(812)	10,672	511	11,184

^{(*) &}quot;Others" includes business areas not included in above reporting segments. It includes electrode sheets for electric double layer capacitors, the metallic dry bearings business, pump-related products businesses, and real estate leasing business.

(Unit JPY million)

		Ro	0.1				
	Automotive engine bearings	Automotive non-engine bearings	Non- automotive bearings	Other automotive parts	Sub total	Others (*)	Total
Net sales							
External sales	46,718	15,940	10,262	10,358	83,280	1,440	84,720
Internal sales or transfer between segments	427	83	29	371	912	604	1,516
Total	47,146	16,024	10,291	10,730	84,192	2,044	86,237
Segment profit (loss)	6,052	1,829	1,458	(1,852)	7,487	318	7,806

^{(*) &}quot;Others" includes business areas not included in above reporting segments. It includes electrode sheets for electric double layer capacitors, the metallic dry bearings business, pump-related products businesses, and real estate leasing business.

4. Reconciliation between Reporting segments total and numbers reported in Consolidated Financial Statements

(Unit JPY million)

Net Sales	The previous fiscal year	The current fiscal year
Reporting segments total	99,458	84,192
Net sales from "Others" category	2,427	2,044
Elimination of intersegment transactions	(1,726)	(1,516)
Net sales as per Consolidated Financial Statements	100,159	84,720

Profit	The previous fiscal year	The current fiscal year
Reporting segments total	10,672	7,487
Profit from "Others" category	511	318
Elimination of intersegment transactions	16	13
Unattributable costs (*)	(7,032)	(6,504)
Operating profit as per Consolidated Financial Statements	4,168	1,315

^(*) Unattributable costs are principally general administrative expenses not attributable to reporting segments.

(Per share information)

	The previous fiscal year (from April 1, 2019 to March 31, 2020)	The current fiscal year (from April 1, 2020 to March 31, 2021)	
Net assets per share	1,212.66 Yen	1,213.08 Yen	
Earnings per share	58.22 Yen	2.25 Yen	

(Notes)

- 1. Diluted earnings per share is not stated because no latent share exists.
- 2. The shares of the company held by the trusts (i.e. ESPP Trust and the BBT) recorded as treasury stock under shareholders' equity are included in the treasury stock to be deducted in calculating the number of common shares at the end of the consolidated fiscal year for the purpose of calculating "Net assets per share".

(Net assets per share) The previous consolidated fiscal year: 1,350 thousand shares

The current consolidated fiscal year: 1,035 thousand shares

In addition, these shares are included in the treasury stock to be deducted in calculating the average number of shares during the period for the purpose of calculating "Earnings per share".

(Earnings per share) The previous consolidated fiscal year: 452 thousand shares

The current consolidated fiscal year: 1,196 thousand shares

3. Basis of calculation for Earnings per share is shown below.

	The previous fiscal year (March 31, 2020)	The current fiscal year (March 31, 2021)
Net assets (JPY million)	64,168	64,538
Deductions from net assets (JPY million)	8,180	8,150
(Non-controlling interests) (JPY million)	(8,180)	(8,150)
Net assets available to common stock (JPY million)	55,988	56,388
Number of common stock at the end of fiscal year for calculation of Net assets per share (thousand shares)	46,169	46,483

4. Basis of calculation of Earnings per share is shown below.

	The previous fiscal year (from April 1, 2019 to March 31, 2020)	The current fiscal year (from April 1, 2020 to March 31, 2021)
Profit attributable to owners of parent (JPY million)	2,740	104
Not attributable to common stockholders (JPY million)	_	_
Profit attributable to owners of parent available to common stock (JPY million)	2,740	104
Average number of common stock (thousand shares)	47,067	46,322

(Material subsequent events)

None

2. Non-consolidated Financial Statements

(1) Non-consolidated Balance Sheets

(Million				
	As of March 31,2020	As of March 31,2021		
ssets				
Current assets				
Cash and deposits	5,017	5,90		
Notes receivable - trade	329	23		
Accounts receivable - trade	16,757	15,5		
Electronically recorded monetary claims - operating	2,216	2,4		
Merchandise and finished goods	2,093	1,7		
Work in process	3,333	3,1		
Raw materials and supplies	1,902	1,8		
Prepaid expenses	139	1		
Short-term loans receivable from subsidiaries and associates	1,519	3,6		
Accounts receivable - other	2,195	1,8		
Other	85			
Allowance for doubtful accounts	(0)			
Total current assets	35,591	36,6		
Non-current assets				
Property, plant and equipment				
Buildings	8,231	8,4		
Structures	592	6		
Machinery and equipment	4,929	4,7		
Vehicles	8			
Tools, furniture and fixtures	204	3		
Land	4,595	5,0		
Leased assets	2,436	2,2		
Construction in progress	474	3		
Total property, plant and equipment	21,473	21,8		
Intangible assets				
Software	692	2,9		
Leased assets	9	,		
Right of using facilities	13			
Other	1,766	4		
Total intangible assets	2,482	3,4		
Investments and other assets	2,102	3,1		
Investment securities	1,169	1,8		
Shares of subsidiaries and associates	31,654	31,6		
Investments in capital of subsidiaries and associates	8,937	9,8		
Long-term loans receivable from employees	21			
Long-term loans receivable from subsidiaries and associates	2,266	3,0		
Claims provable in bankruptcy, claims provable in rehabilitation and other	2			
Long-term prepaid expenses	18			
Prepaid pension cost	2,509	2,6		
Other	727	5		
Allowance for doubtful accounts	(1,676)	(1,2		
Total investments and other assets	45,630	48,3		
Total non-current assets	69,587	73,6		
Total assets	105,178	110,2		

	A 514 1 21 2020	(Million yen)
	As of March 31,2020	As of March 31,2021
Liabilities		
Current liabilities		
Accounts payable - trade	5,325	5,556
Electronically recorded obligations - operating	9,388	9,380
Short term loans payable	6,046	9,440
Current portion of long term loans payable	3,531	5,757
Lease obligations	329	338
Accounts payable - other	1,828	1,685
Accrued expenses	890	883
Income taxes payable	430	138
Accrued consumption taxes	_	102
Advances received	0	5
Deposits received	77	66
Unearned revenue	39	49
Provision for bonuses	1,043	693
Provision for bonuses for directors (and other officers)	105	_
Provision for environmental measures	50	33
Electronically recorded obligations - non-	672	491
operating Other		
	1	24 (24
Total current liabilities	29,762	34,624
Non-current liabilities	4=000	
Long term loans payable	17,090	15,610
Lease obligations	1,853	1,578
Deferred tax liabilities	285	661
Provision for retirement benefits	4,114	4,383
Provision for share based remuneration	8	16
Provision for share based remuneration for directors (and other officers)	16	30
Provision for loss on guarantees	529	631
Asset retirement obligations	1	1
Long-term accounts payable - other	352	313
Other	1	22
Total non-current liabilities	24,253	23,250
Total liabilities	54,016	57,874
Net assets	3 1,010	37,071
Shareholders' equity		
Capital stock	8,413	8,413
Capital surplus	0,413	0,413
Legal capital surplus	8,789	8,789
Other capital surplus	3,449	3,449
Total capital surplus Retained earnings	12,238	12,238
Legal retained earnings	743	743
Other retained earnings	743	743
Reserve for advanced depreciation of non		
current assets General reserve	4,451 21,000	4,359 21,000
Retained earnings brought forward	5,003	5,597
Total retained earnings	31,198	31,700
· · · · · · · · · · · · · · · · · · ·		
Treasury shares	(1,016)	(780)
Total shareholders' equity	50,833	51,572

	As of March 31,2020	As of March 31,2021
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	328	800
Total valuation and translation adjustments	328	800
Total net assets	51,162	52,372
Total liabilities and net assets	105,178	110,247

		(Million yen)
	For the fiscal year ended March 31,2020	For the fiscal year ended March 31,2021
Net sales	62,860	54,197
Cost of sales	50,478	43,294
Gross profit	12,381	10,902
Selling, general and administrative expenses	10,949	10,179
Operating profit	1,432	723
Non-operating income		
Interest and dividend income	1,264	1,215
Foreign exchange gains	_	36
Other	297	404
Total non-operating income	1,562	1,656
Non-operating expenses		
Interest expenses	141	155
Foreign exchange losses	71	_
Other	128	63
Total non-operating expenses	341	219
Ordinary profit	2,653	2,159
Extraordinary income		
Gain on sale of non-current assets	3,909	_
Total extraordinary income	3,909	_
Extraordinary losses		
Loss on valuation investments in capital of subsidiaries and affiliates	397	176
Provision for loss on guarantees	631	_
Total extraordinary losses	1,028	176
Profit before income taxes	5,534	1,983
Income taxes - current	577	113
Income taxes - deferred	1,050	179
Total income taxes	1,628	292
Profit	3,905	1,690

(3) Non-consolidated Statements of Changes in Net Assets For the fiscal year ended March 31,2020

	Shareholders' equity							
		Capital	surplus	Retained earnings				
					Othe	Other retained earnings		
	Capital stock	Legal capital surplus	Other capital surplus	Legal retained earnings	Reserve for advanced depreciation of non-current assets	General reserve	Retained earnings brought forward	
Balance at beginning of current period	8,413	8,789	3,449	743	2,320	21,000	4,892	
Changes of items during period								
Provision of reserve for advanced depreciation of non current assets					2,170		(2,170)	
Reversal of reserve for advanced depreciation of non current assets					(39)		39	
Dividends of surplus							(1,663)	
Profit							3,905	
Purchase of treasury shares								
Disposal of treasury shares								
Net changes of items other than shareholders' equity								
Total changes of items during period	_	_	_	_	2,131	_	111	
Balance at end of current period	8,413	8,789	3,449	743	4,451	21,000	5,003	

	Sharehold	ers' equity		d translation ments	
	Treasury shares	Total shareholders' equity	Valuation difference on available-for- sale securities	Total valuation and translation adjustments	Total net assets
Balance at beginning of current period	(0)	49,607	766	766	50,374
Changes of items during period					
Provision of reserve for advanced depreciation of non current assets		-			_
Reversal of reserve for advanced depreciation of non current assets		l			_
Dividends of surplus		(1,663)			(1,663)
Profit		3,905			3,905
Purchase of treasury shares	(1,122)	(1,122)			(1,122)
Disposal of treasury shares	105	105			105
Net changes of items other than shareholders' equity			(438)	(438)	(438)
Total changes of items during period	(1,016)	1,225	(438)	(438)	787
Balance at end of current period	(1,016)	50,833	328	328	51,162

		Shareholders' equity					
		Capital	surplus		Retained	earnings	
					Othe	r retained earn	ings
	Capital stock	Legal capital surplus	Other capital surplus	Legal retained earnings	Reserve for advanced depreciation of non-current assets	General reserve	Retained earnings brought forward
Balance at beginning of current period	8,413	8,789	3,449	743	4,451	21,000	5,003
Changes of items during period							
Reversal of reserve for advanced depreciation of non- current assets					(91)		91
Dividends of surplus							(1,187)
Profit							1,690
Purchase of treasury shares							
Disposal of treasury shares							
Net changes of items other than shareholders' equity							
Total changes of items during period					(91)		594
Balance at end of current period	8,413	8,789	3,449	743	4,359	21,000	5,597

	Shareholders' equity		Valuation and translation adjustments		
	Treasury shares	Total shareholders' equity	Valuation difference on available-for- sale securities	Total valuation and translation adjustments	Total net assets
Balance at beginning of current period	(1,016)	50,833	328	328	51,162
Changes of items during period					
Reversal of reserve for advanced depreciation of non- current assets		_			-
Dividends of surplus		(1,187)			(1,187)
Profit		1,690			1,690
Purchase of treasury shares	(0)	(0)			(0)
Disposal of treasury shares	236	236			236
Net changes of items other than shareholders' equity			472	472	472
Total changes of items during period	235	738	472	472	1,210
Balance at end of current period	(780)	51,572	800	800	52,372