### **Translation**

## **MARLIBUN CORPORATION**

Head Office: 8-1 Nihonbashi Odenmacho, Chuo-ku, Tokyo, Japan

Securities Code: 7537 TSE, 1st section URL https://www.marubun.co.jp

Representative: Toru Iino, CEO and Representative Director
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Preparation of supplementary material : Yes Holding of investor meeting



May 14, 2021

### Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2021 <under Japanese GAAP>

### 1. Consolidated Financial Results for Fiscal Year Ended March 31, 2021 (April 1,2020 - March 31,2021)

#### (1) Consolidated Operating Results

	Net Sales	Operating Income	Ordinary Income	Profit Attributable
	Net Sales	Operating income	Ordinary income	to Owners of Parent
	Millions of Yen %			
Year ended March 31, 2021	289,283 0.6	1,023 (56.8)	33 (98.3)	(2,133) -
Year ended March 31, 2020	287,550 (12.0)	2,369 (53.1)	2,006 (33.6)	(75) -

	Earnings per Share	Earnings Per Share	Ratio of Net Income to	Ratio of Ordinary	Ratio of operating
	-Basic-	-Diluted-	Shareholders' Equity	Income to Total Assets	income to net sales
	Yen	Yen	%	%	%
Year ended March 31, 2021	(81.64)	-	(5.2)	0.0	0.4
Year ended March 31, 2020	(2.89)	-	(0.2)	1.5	0.8

#### (2) Financial Position

	Total Assets	Total Net Assets	Equity Ratio	Net Assets per Share
	Millions of Yen	Millions of Yen	%	Yen
Year ended March 31, 2021	127,006	45,040	31.5	1,531.10
Year ended March 31, 2020	131,451	48,204	32.2	1,617.98

#### (3) Cash Flows

		1	1	1
	Net Cash flow from Operating Activities	Net Cash flow from Investing Activities	Net Cash flow from Financing Activities	Cash and Cash Equivalents at End of Fiscal Year
	Millions of Yen	Millions of Yen	Millions of Yen	Millions of Yen
Year ended March 31, 2021	15,205	(790)	(8,188)	26,274
Year ended March 31, 2020	(309)	(582)	5,188	20,473

### 2. Dividends

		Dividend Per Share				Dividends in	Dividends	Dividends on
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual	Total (Fiscal Year)	Payout ratio	Net Assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of Yen		
Year ended March 31, 2020	-	10.00	-	20.00	30.00	784	-	1.8
Year ending March 31, 2021	-	8.00	-	8.00	16.00	418	-	1.0
Year ending March 31, 2022 (Forecast)	-	10.00	ı	20.00	30.00		41.3	

### **Translation**

3. Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2022

	Net Sales	Operating Income		Ordinary Income		Profit Attributable to Owners of Parent
	Millions of Yen %	Millions of Yen	%	Millions of Yen	%	Millions of Yen %
Six months ending September 30, 2021	70,000 -	600	-	460	-	230
Year ending March 31, 2022	153,000 -	3,200	-	3,000	-	1,900

	Earnings per Share -Basic-
Six months ending September 30, 2021	Yen 8.80
Year ending March 31, 2022	72.70

Note: These Financial Forecasts are based on management's assumptions and beliefs in light of the information currently available to it and therefore you should not place undue reliance on them. Marubun Corporation cautions you that a number of important factors could cause actual results to differ materially from those discussed in the forward-looking statements.

## **Consolidated Financial Statements**

### (1) Consolidated Balance Sheet

		(Willions of Tell)
	As of March 31, 2020	As of March 31, 2021
Assets		
Current assets		
Cash and deposits	20,790	26,874
Notes and accounts receivable - trade	50,062	46,723
Electronically recorded monetary claims - operating	5,314	4,334
Merchandise and finished goods	40,678	34,174
Work in process	54	34
Other	1,732	2,673
Allowance for doubtful accounts	(14)	(11)
Total current assets	118,617	114,804
Non-current assets		
Property, plant and equipment		
Buildings and structures	3,734	4,095
Accumulated depreciation	(2,381)	(2,433)
Buildings and structures, net	1,353	1,662
Machinery, equipment and vehicles	10	10
Accumulated depreciation	(10)	(10)
Machinery, equipment and vehicles, net	0	0
Tools, furniture and fixtures	2,510	2,595
Accumulated depreciation	(1,600)	(1,719)
Tools, furniture and fixtures, net	910	876
Land	1,596	1,596
Leased assets	105	83
Accumulated depreciation	(78)	(65)
Leased assets, net	26	17
Right of use assets	183	154
Accumulated depriciation	(60)	(85)
Right of use assets,net	123	69
Construction in progress	85	_
Total property, plant and equipment	4,094	4,221
Intangible assets	1,146	925
Investments and other assets	1,1.0	720
Investment securities	3,102	2,518
Deferred tax assets	858	1,136
Other	4,071	3,857
Allowance for doubtful accounts	(440)	(457)
Total investments and other assets	7,592	7,055
Total non-current assets	12,833	12,202
Total assets	131,451	127,006
10111 11000	131,731	127,000

(Millions of Yen)

	As of March 31, 2020	As of March 31, 2021
Liabilities		
Current liabilities		
Notes and accounts payable - trade	25,410	30,298
Short-term borrowings	47,344	42,194
Current portion of long-term borrowings	1,050	50
Lease obligations	93	67
Income taxes payable		61
Provision for bonuses	703	631
Other	1,937	2,861
Total current liabilities	76,537	76,165
Non-current liabilities	,	, and the second
Long-term borrowings	5,125	5,075
Lease obligations	79	87
Retirement benefit liability	1,089	261
Provision for retirement benefits for directors (and	00	0.6
other officers)	98	96
Asset retirement obligations	182	180
Other	134	101
Total non-current liabilities	6,708	5,801
Total liabilities	83,246	81,966
Net assets	· ·	,
Shareholders' equity		
Share capital	6,214	6,214
Capital surplus	6,353	6,353
Retained earnings	30,656	27,854
Treasury shares	(1,631)	(1,631)
Total shareholders' equity	41,593	38,791
Accumulated other comprehensive income	,	, and the second
Valuation difference on available-for-sale securities	339	831
Deferred gains or losses on hedges	(2)	36
Foreign currency translation adjustment	465	(29)
Remeasurements of defined benefit plans	(109)	385
Total accumulated other comprehensive income	692	1,224
Non-controlling interests	5,918	5,024
Total net assets	48,204	45,040
Total liabilities and net assets	131,451	127,006

## (2) Consolidated Statements of Income

(2) Consolidated Statements of Income		(Millions of Yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Net sales	287,550	289,283
Cost of sales	268,972	273,066
Gross profit	18,577	16,217
Selling, general and administrative expenses	16,207	15,193
Operating profit	2,369	1,023
Non-operating income		
Interest income	35	13
Dividend income	53	49
Share of profit of entities accounted for using equity	4.4	
method	44	_
Foreign exchange gains	716	_
Rental income from non-current assets	23	19
Rental income from investment property	31	24
Miscellaneous income	54	52
Total non-operating income	958	160
Non-operating expenses		
Interest expenses	972	386
Sales discounts	147	131
Foreign exchange losses	_	333
Loss on sale of trade receivables	159	50
Share of loss of entities accounted for using equity		
method	_	68
Miscellaneous losses	43	179
Total non-operating expenses	1,322	1,149
Ordinary profit	2,006	33
Extraordinary income		
Gain on sale of non-current assets	3	0
Gain on sale of investment securities	7	
Gain on sales of real estate for investment	· —	31
Other	0	_
Total extraordinary income	11	31
Extraordinary losses		- 51
Loss on sale and retirement of non-current assets	11	15
Impairment losses	231	5
Loss on valuation of investment securities	978	1,350
Extra retirement payments	7	1,229
Other	2	7
Total extraordinary losses	1,231	2,603
Profit (loss) before income taxes	786	(2,537)
Income taxes - current	398	355
Income taxes - deferred	186	
	585	(741)
Total income taxes		(386)
Profit (loss)	200	(2,151)
Profit (loss) attributable to non-controlling interests	276	(17)
Loss attributable to owners of parent	(75)	(2,133)

## Consolidated statements of comprehensive income

		(Millions of Yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Profit (loss)	200	(2,151)
Other comprehensive income		
Valuation difference on available-for-sale securities	(237)	491
Deferred gains or losses on hedges	(7)	39
Foreign currency translation adjustment	(10)	(795)
Remeasurements of defined benefit plans, net of tax	(97)	495
Share of other comprehensive income of entities	(2)	(1)
accounted for using equity method	(3)	(1)
Total other comprehensive income	(356)	229
Comprehensive income	(155)	(1,922)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(440)	(1,602)
Comprehensive income attributable to non-controlling	201	(220)
interests	284	(320)

## (3) Consolidated Statements of Cash Flows

		(Millions of Yen		
	Fiscal year ended March 31, 2020	Fiscal year ended March 31, 2021		
ash flows from operating activities				
Profit (loss) before income taxes	786	(2,537)		
Depreciation	689	762		
Impairment losses	231	5		
Amortization of goodwill	28	_		
Increase (decrease) in allowance for doubtful accounts	0	14		
Increase (decrease) in provision for bonuses	(334)	(69)		
Increase (decrease) in provision for retirement benefits	0	(2)		
for directors (and other officers)	O .	(2)		
Increase (decrease) in retirement benefit liability	(239)	(114		
Interest and dividend income	(89)	(62		
Interest expenses	972	386		
Foreign exchange losses (gains)	(782)	661		
Share of loss (profit) of entities accounted for using	(44)	68		
equity method	(++)			
Loss (gain) on sale and retirement of non-current assets	7	15		
Loss (gain) on valuation of investment securities	978	1,350		
Extra retirement payments	7	1,229		
Decrease (increase) in trade receivables	(2,615)	3,969		
Decrease (increase) in inventories	2,428	6,399		
Increase (decrease) in trade payables	21	5,093		
Other, net	(772)	(293		
Subtotal	1,273	16,877		
Interest and dividends received	113	63		
Interest paid	(984)	(390		
Income taxes paid	(736)	(321		
Income taxes refund	43	191		
Extra retirement payments	(19)	(1,214		
Net cash provided by (used in) operating activities	(309)	15,205		
ash flows from investing activities	,	<u> </u>		
Payments into time deposits	(508)	(660		
Proceeds from withdrawal of time deposits	494	376		
Purchase of property, plant and equipment	(517)	(427		
Purchase of intangible assets	(150)	(120		
Purchase of investment securities	(26)	(44		
Proceeds from redemption of investment securities	2	_		
Payments for asset retirement obligations	(12)	(5		
Other, net	136	92		
Net cash provided by (used in) investing activities	(582)	(790		
ash flows from financing activities	(302)	(770		
Net increase (decrease) in short-term borrowings	9,197	(5,739		
Proceeds from long-term borrowings	5,000	(3,139		
Repayments of long-term borrowings	(7,550)	(1,050		
Dividends paid	(7,330)	(731		
	(582)			
Dividends paid to non-controlling interests	(92)	(573		
Other, net	\ \ \ \ \ \ \ \	(93		
Net cash provided by (used in) financing activities	5,188	(8,188		
fect of exchange rate change on cash and cash	132	(426		
uivalents		•		
et increase (decrease) in cash and cash equivalents	4,428	5,800		
ash and cash equivalents at beginning of period ash and cash equivalents at end of period	16,044	20,473		
	20,473	26,274		

# **Consolidated Segment Information**

## **Business Segments**

Year ended March 31, 2020

(Millions of Yen)

	Business segments reported				Consolidated
	Electronic	Electronic	Total	Adjustment	Statements of
	Devices	Systems	Total		Income
Net Sales					
(1) Outside Customers	239,698	47,852	287,550	_	287,550
(2) Inter-segment	4	319	323	(323)	_
Total Sales	239,702	48,171	287,874	(323)	287,550
Segment Income(loss)	591	1,786	2,377	(8)	2,369

Year ended March 31, 2021

(Millions of Yen)

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	Business segments reported				Consolidated			
	Electronic	Electronic	Т.4.1	Adjustment	Statements of			
	Devices	Systems	Total		Income			
Net Sales								
(1) Outside Customers	242,050	47,233	289,283	_	289,283			
(2) Inter-segment	1	629	631	(631)	_			
Total Sales	242,052	47,862	289,915	(631)	289,283			
Segment Income(loss)	(951)	1,983	1,031	(7)	1,023			