Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2021 (Based on Japanese GAAP)

May 12, 2021

Company name: PRESS KOGYO CO., LTD.

Stock exchange listing: Tokyo

Stock code: 7246 URL https://www.presskogyo.co.jp

Representative: President & CEO Tetsushi Mino

Inquiries: General Manager, General Affairs Dept. Takanori Sasaoka TEL 044-276-3901

Scheduled date of ordinary general meeting of shareholders: June 29, 2021
Scheduled date to file Securities Report: June 29, 2021
Scheduled date to commence dividend payments: June 30, 2021

Preparation of supplementary material on financial results: No

Holding of financial results meeting: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2021	153,725	(25.1)	4,764	(36.1)	5,013	(31.7)	1,489	(60.1)
Year ended March 31, 2020	205,292	(7.0)	7,459	(45.9)	7,339	(46.3)	3,728	(50.7)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2021	13.74	_	1.7	3.3	3.1
Year ended March 31, 2020	34.22	_	4.3	4.7	3.6

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2021	152,609	95,604	58.3	820.51	
As of March 31, 2020	154,170	94,624	56.3	801.06	

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2021	7,103	(9,892)	(1,988)	17,132
Year ended March 31, 2020	18,466	(9,695)	(5,111)	22,273

2. Cash dividends

Annual dividends per share						Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2020	_	6.50	_	6.50	13.00	1,409	38.0	1.6
Year ended March 31, 2021	_	0.00	_	7.50	7.50	813	54.6	0.9
Year ending March 31, 2022 (Forecast)	_	8.00	_	8.00	16.00		36.1	

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

Percentages indicate year-on-year changes

	Net sales	Net sales		Ordinary profit		Profit attributable to owners of parent		Earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2021	75,400	-	5,100	_	5,100	_	2,300	_	21.22
Full year	149,500	_	9,900	_	9,700	_	4,800	_	44.28

Note: From the beginning of the year ending March 31, 2022, the Company applies "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29). Forecast of consolidated financial results above include the effects of the new standards. Accordingly, percentages of changes from the same period of the previous fiscal year are not indicated.

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2021
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of	tine period (merading treat	ally situates,					
As of March 31, 2021	114,009,770 shares	As of March 31, 2020	114,009,770 shares				
Number of treasury shares at the end of the period							
As of March 31, 2021	5,609,495 shares	As of March 31, 2020	5,608,758 shares				
Average number of shares during the period							
Year ended March 31, 2021	108,400,771 shares	Year ended March 31, 2020	108,942,644 shares				

Consolidated financial statements Consolidated balance sheets

	A £ M 1, 21, 2020	(Millions of yen)
	As of March 31, 2020	As of March 31, 2021
Assets		
Current assets	22 201	17 151
Cash and deposits	22,291	17,151
Notes and accounts receivable - trade	34,633	34,360
Merchandise and finished goods	1,408	1,381
Work in process	8,618	12,644
Raw materials and supplies	1,369	1,748
Income taxes receivable	446	10
Other	1,828	1,653
Total current assets	70,597	68,950
Non-current assets		
Property, plant and equipment		
Buildings and structures	38,425	38,753
Accumulated depreciation	(26,700)	(27,254)
Buildings and structures, net	11,724	11,499
Machinery, equipment and vehicles	101,833	101,906
Accumulated depreciation	(82,185)	(84,778)
Machinery, equipment and vehicles, net	19,648	17,127
Tools, furniture and fixtures	34,257	35,875
Accumulated depreciation	(27,875)	(29,476)
Tools, furniture and fixtures, net	6,382	6,398
Land	32,306	32,223
Construction in progress	4,390	4,550
Total property, plant and equipment	74,452	71,800
Intangible assets	532	637
Investments and other assets		
Investment securities	4,028	6,047
Deferred tax assets	681	636
Retirement benefit asset	2,853	3,571
Other	1,100	1,042
Allowance for doubtful accounts	(76)	(76)
Total investments and other assets	8,588	11,221
Total non-current assets	83,573	83,658
Total assets	154,170	152,609

	As of Morah 21, 2020	As of Morah 21, 2021	
T to Little to	As of March 31, 2020	As of March 31, 2021	
Liabilities			
Current liabilities	22.044	20.505	
Notes and accounts payable - trade	22,866	20,707	
Electronically recorded obligations -	3,369	3,468	
operating	7 (00	7.212	
Short-term borrowings	7,689	7,213	
Lease obligations	26	22	
Income taxes payable	154	366	
Provision for bonuses	3,289	2,637	
Provision for bonuses for directors (and other	98	77	
officers)	7.55	7.016	
Other	7,555	7,216	
Total current liabilities	45,050	41,709	
Non-current liabilities			
Long-term borrowings	2,767	2,571	
Lease obligations	235	241	
Deferred tax liabilities	1,081	1,870	
Deferred tax liabilities for land revaluation	7,601	7,601	
Retirement benefit liability	2,032	2,115	
Provision for environmental measures	83	205	
Asset retirement obligations	404	404	
Other	290	284	
Total non-current liabilities	14,496	15,295	
Total liabilities	59,546	57,005	
Net assets			
Shareholders' equity			
Share capital	8,070	8,070	
Capital surplus	2,074	2,074	
Retained earnings	59,156	59,941	
Treasury shares	(1,619)	(1,619)	
Total shareholders' equity	67,682	68,466	
Accumulated other comprehensive income			
Valuation difference on available-for-sale securities	161	1,561	
Revaluation reserve for land	17,255	17,255	
Foreign currency translation adjustment	1,239	629	
Remeasurements of defined benefit plans	496	1,031	
Total accumulated other comprehensive	430	1,031	
income	19,153	20,477	
Non-controlling interests	7,788	6,660	
Total net assets	94,624	95,604	
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Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

Net sales 205.292 Fiscal year ended March 3, 2021 Cost of sales 205.292 153.725 Cost of sales 183,207 136,461 Gross profit 22,085 17,263 Selling, general and administrative expenses 14,625 12,499 Operating profit 7,459 4,764 Non-operating income 53 22 Interest income 53 22 Dividend income 95 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 <t< th=""><th></th><th></th><th>(Millions of yen)</th></t<>			(Millions of yen)
Net sales 205,292 153,725 Cost of sales 183,207 136,461 Gross profit 22,085 17,263 Selling, general and administrative expenses 14,625 12,499 Operating profit 7,459 4,764 Non-operating income 1 53 22 Dividend income 53 22 Dividend income 195 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 488 Non-operating expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 8 19 Ordinary profit 7,339 5,013 Extraordinary i		Fiscal year ended	Fiscal year ended
Cost of sales 183,207 136,461 Gross profit 22,085 17,263 Selling, general and administrative expenses 14,625 12,499 Operating profit 7,459 4,764 Non-operating income 53 22 Interest income 195 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Interest expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 7,339 50,13 Extraordinary income 22 20 Gain on sale of non-current assets 8 19 Gain on silvance claims 14 1 Total extraordin		March 31, 2020	March 31, 2021
Gross profit 22.085 17,263 Selling, general and administrative expenses 14,625 12,499 Operating profit 7,459 4,764 Non-operating income 3 22 Interest income 53 22 Dividend income 195 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Interest expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 22 20 Extraordinary income <	Net sales	205,292	153,725
Selling, general and administrative expenses 14,625 12,499 Operating profit 7,459 4,764 Non-operating income 3 22 Interest income 53 22 Dividend income 195 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 66 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Interest expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 22 20 Extraordinary losses 8 19 Extraordinary losses <t< td=""><td>Cost of sales</td><td>183,207</td><td>136,461</td></t<>	Cost of sales	183,207	136,461
Operating profit 7,459 4,764 Non-operating income 3 22 Interest income 195 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Interest expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Portian non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 9 Gain on sale of non-current assets 8 9 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 8 9 Loss on sale of non-current	Gross profit	22,085	17,263
Non-operating income 1 Interest income 53 22 Dividend income 195 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary profit 2,49 20 Gain on sale of non-current assets 8 19 Gain on sale of non-current assets 8 19 Loss on valuation of investment securities 1 1 Loss on valuation of investment securities 1 1 Impairment losses <td>Selling, general and administrative expenses</td> <td>14,625</td> <td>12,499</td>	Selling, general and administrative expenses	14,625	12,499
Interest income 53 22 Dividend income 195 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 2 20 Gain on sale of non-current assets 8 19 Gain on insurance claims 1 1 Loss on sale of non-current assets 0 0 Loss on retirement of non-current assets 0 0 Loss on retirement of non-current assets 126 187 L	Operating profit	7,459	4,764
Dividend income 195 138 Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Interest expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 1 6 Loss on sale of non-current assets 126 187 Loss on valuation of investm	Non-operating income		
Rental income from non-current assets 67 70 Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 8 19 Loss on sale of non-current assets 0 0 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision	Interest income	53	22
Foreign exchange gains - 91 Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 8 19 Loss on sale of non-current assets 0 0 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on CO	Dividend income	195	138
Subsidy income 7 69 Other 38 104 Total non-operating income 362 498 Non-operating expenses 362 498 Non-operating expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on sale of non-current assets 0 0 Extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73	Rental income from non-current assets	67	70
Other 38 104 Total non-operating income 362 498 Non-operating expenses 319 207 Interest expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 8 19 Loss on sale of non-current assets 0 0 Loss on sale of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179	Foreign exchange gains	_	91
Total non-operating income 362 498 Non-operating expenses 319 207 Interest expenses 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 <t< td=""><td>Subsidy income</td><td>7</td><td>69</td></t<>	Subsidy income	7	69
Non-operating expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261	Other	38	104
Interest expenses 319 207 Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 0 0 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945	Total non-operating income	362	498
Commitment fees 30 28 Provision of allowance for doubtful accounts 1 - Foreign exchange losses 60 - Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - deferred 180	Non-operating expenses		
Provision of allowance for doubtful accounts 1 — Foreign exchange losses 60 — Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 0 0 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 — Impairment losses 42 73 Provision for environmental measures — 179 Loss on COVID19 — 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - deferred 180 (70) Total income taxes 1,611	Interest expenses	319	207
Foreign exchange losses 60 — Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 0 0 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 — Impairment losses 42 73 Provision for environmental measures — 179 Loss on COVID19 — 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,0	Commitment fees	30	28
Other 71 12 Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 <td>Provision of allowance for doubtful accounts</td> <td>1</td> <td>_</td>	Provision of allowance for doubtful accounts	1	_
Total non-operating expenses 482 249 Ordinary profit 7,339 5,013 Extraordinary income 3 5,013 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Foreign exchange losses	60	_
Ordinary profit 7,339 5,013 Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Other	71	12
Extraordinary income 8 19 Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Total non-operating expenses	482	249
Gain on sale of non-current assets 8 19 Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 8 0 Loss on sale of non-current assets 0 0 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Ordinary profit	7,339	5,013
Gain on insurance claims 14 1 Total extraordinary income 22 20 Extraordinary losses 8 22 20 Loss on sale of non-current assets 0 0 0 Loss on retirement of non-current assets 126 187 187 Loss on valuation of investment securities 91 - 179 Impairment losses 42 73 73 Provision for environmental measures - 179 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Extraordinary income		
Total extraordinary income 22 20 Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Gain on sale of non-current assets	8	19
Extraordinary losses 0 0 Loss on sale of non-current assets 126 187 Loss on retirement of non-current assets 91 - Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Gain on insurance claims	14	1
Loss on sale of non-current assets 0 0 Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Total extraordinary income	22	20
Loss on retirement of non-current assets 126 187 Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Extraordinary losses		
Loss on valuation of investment securities 91 - Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Loss on sale of non-current assets	0	0
Impairment losses 42 73 Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Loss on retirement of non-current assets	126	187
Provision for environmental measures - 179 Loss on COVID19 - 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Loss on valuation of investment securities	91	_
Loss on COVID19 – 1,646 Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Impairment losses	42	73
Total extraordinary losses 261 2,088 Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370		_	179
Profit before income taxes 7,100 2,945 Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Loss on COVID19		1,646
Income taxes - current 1,430 1,156 Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Total extraordinary losses	261	2,088
Income taxes - deferred 180 (70) Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Profit before income taxes	7,100	2,945
Total income taxes 1,611 1,086 Profit 5,489 1,859 Profit attributable to non-controlling interests 1,761 370	Income taxes - current	1,430	1,156
Profit5,4891,859Profit attributable to non-controlling interests1,761370	Income taxes - deferred	180	(70)
Profit attributable to non-controlling interests 1,761 370	Total income taxes	1,611	1,086
	Profit	5,489	1,859
Profit attributable to owners of parent 3,728 1,489	Profit attributable to non-controlling interests	1,761	370
	Profit attributable to owners of parent	3,728	1,489

Consolidated statements of comprehensive income

•		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Profit	5,489	1,859
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,158)	1,400
Foreign currency translation adjustment	405	(1,090)
Remeasurements of defined benefit plans, net of tax	282	534
Total other comprehensive income	(1,471)	844
Comprehensive income	4,018	2,703
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,911	2,812
Comprehensive income attributable to non- controlling interests	2,107	(109)

Consolidated statements of changes in equity Fiscal year ended March 31, 2020

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	8,070	2,074	56,957	(916)	66,186		
Changes during period							
Dividends of surplus			(1,528)		(1,528)		
Profit attributable to owners of parent			3,728		3,728		
Purchase of treasury shares				(703)	(703)		
Disposal of treasury shares		0		0	0		
Net changes in items other than shareholders' equity							
Total changes during period	-	0	2,199	(703)	1,495		
Balance at end of period	8,070	2,074	59,156	(1,619)	67,682		

		Accumulated					
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at beginning of period	2,319	17,255	1,180	214	20,970	7,057	94,214
Changes during period							
Dividends of surplus							(1,528)
Profit attributable to owners of parent							3,728
Purchase of treasury shares							(703)
Disposal of treasury shares							0
Net changes in items other than shareholders' equity	(2,158)	=	59	282	(1,816)	730	(1,086)
Total changes during period	(2,158)	1	59	282	(1,816)	730	409
Balance at end of period	161	17,255	1,239	496	19,153	7,788	94,624

		Shareholders' equity								
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity					
Balance at beginning of period	8,070	2,074	59,156	(1,619)	67,682					
Changes during period										
Dividends of surplus			(704)		(704)					
Profit attributable to owners of parent			1,489		1,489					
Purchase of treasury shares				(0)	(0)					
Disposal of treasury shares		(0)		0	0					
Net changes in items other than shareholders' equity										
Total changes during period	-	(0)	784	(0)	784					
Balance at end of period	8,070	2,074	59,941	(1,619)	68,466					

		Accumulated					
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at beginning of period	161	17,255	1,239	496	19,153	7,788	94,624
Changes during period							
Dividends of surplus							(704)
Profit attributable to owners of parent							1,489
Purchase of treasury shares							(0)
Disposal of treasury shares							0
Net changes in items other than shareholders' equity	1,400	-	(610)	534	1,323	(1,127)	195
Total changes during period	1,400	1	(610)	534	1,323	(1,127)	980
Balance at end of period	1,561	17,255	629	1,031	20,477	6,660	95,604

Net cash provided by (used in) investing activities

	Eigen land and d	(Millions of yen)
	Fiscal year ended	Fiscal year ended
Cash flows from operating activities	March 31, 2020	March 31, 2021
Profit before income taxes	7,100	2,945
	7,100 9,499	2,943 9,414
Depreciation	9,499 42	73
Impairment losses Loss (gain) on valuation of investment securities	91	13
Increase (decrease) in allowance for doubtful	91	_
accounts	0	-
Increase (decrease) in provision for bonuses	(393)	(579)
Increase (decrease) in provision for bonuses for	(49)	(21)
directors (and other officers)	(49)	(21)
Increase (decrease) in retirement benefit liability	400	158
Decrease (increase) in retirement benefit asset	(4)	50
Interest and dividend income	(249)	(161)
Interest expenses	319	207
Loss on COVID19	_	1,646
Gain on sales of Property, plant and equipment	(8)	(19)
Loss on sales of Property, plant and equipment	0	0
Loss on retirement of property, plant and equipment	126	187
Decrease (increase) in trade receivables	4,935	(311)
Increase (decrease) in trade payables	(2,389)	(1,517)
Decrease (increase) in inventories	1,675	(4,566)
Other, net	298	674
Subtotal	21,396	8,183
Interest and dividends received	250	161
Interest paid	(321)	(203)
Income taxes refund	64	470
Income taxes paid	(2,937)	(998)
Payments for loss on COVID19	_	(511)
Proceeds from insurance income	14	1
Net cash provided by (used in) operating activities	18,466	7,103
Cash flows from investing activities		
Payments into time deposits	(3)	(3)
Proceeds from withdrawal of time deposits	2	2
Purchase of property, plant and equipment	(9,461)	(9,709)
Proceeds from sale of property, plant and equipment	14	64
Purchase of investment securities	(36)	(32)
Loan advances	(7)	(6)
Proceeds from collection of loans receivable	10	8
Other, net	(214)	(217)
Not each provided by (used in) investing activities	(0.605)	(0.802)

(9,695)

(9,892)

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(774)	(345)
Proceeds from long-term borrowings	734	908
Repayments of long-term borrowings	(1,406)	(804)
Purchase of treasury shares	(703)	(0)
Dividends paid to non-controlling interests	(1,376)	(1,018)
Dividends paid	(1,528)	(704)
Other, net	(56)	(23)
Net cash provided by (used in) financing activities	(5,111)	(1,988)
Effect of exchange rate change on cash and cash equivalents	74	(363)
Net increase (decrease) in cash and cash equivalents	3,733	(5,141)
Cash and cash equivalents at beginning of period	18,539	22,273
Cash and cash equivalents at end of period	22,273	17,132

Non-consolidated financial statements

Non-consolidated balance sheets

		(Millions of yen)
	As of March 31, 2020	As of March 31, 2021
Assets		
Current assets		
Cash and deposits	15,490	12,208
Notes receivable - trade	1,984	2,095
Accounts receivable - trade	18,734	20,373
Work in process	3,548	4,325
Raw materials and supplies	748	819
Prepaid expenses	89	81
Income taxes receivable	352	_
Other	569	885
Total current assets	41,518	40,789
Non-current assets		
Property, plant and equipment		
Buildings	3,999	3,831
Structures	461	468
Machinery and equipment	6,371	6,788
Vehicles	49	37
Tools, furniture and fixtures	1,022	1,079
Land	29,126	29,126
Construction in progress	1,378	1,465
Total property, plant and equipment	42,408	42,796
Intangible assets		,,,,
Software	324	442
Other	4	5
Total intangible assets	329	447
Investments and other assets	32)	777
Investment securities	3,830	5,761
Shares of subsidiaries and associates	7,917	7,917
Investments in capital of subsidiaries and	7,517	7,717
associates	4,319	4,319
Long-term loans receivable from		
subsidiaries and associates	1,679	1,366
Prepaid pension costs	2,135	2,085
Deferred tax assets	2,133	2,083
Other	232	188
Allowance for doubtful accounts	(76)	(76)
	` '	
Total investments and other assets	20,042	21,563
Total non-current assets	62,780	64,807
Total assets	104,298	105,596

	As of March 31, 2020	As of March 31, 2021
Liabilities	715 01 Water 31, 2020	713 01 Water 31, 2021
Current liabilities		
Notes payable - trade	0	6
Accounts payable - trade	10,597	9,408
Electronically recorded obligations -		
operating	3,415	3,464
Lease obligations	1	5
Accounts payable - other	296	290
Accrued expenses	1,184	1,224
Income taxes payable		136
Advances received	199	17
Deposits received	3,084	2,737
Provision for bonuses	1,599	1,569
Provision for bonuses for directors (and other		
officers)	76	65
Other	1,066	884
Total current liabilities	21,521	19,809
Non-current liabilities	21,321	17,007
Lease obligations	2	28
Deferred tax liabilities	2	525
Deferred tax habilities for land revaluation	7,601	7,601
Provision for retirement benefits	524	526
Provision for environmental measures	83	205
Asset retirement obligations	332	333
Other	0	2
Total non-current liabilities	8,544	9,222
Total liabilities	30,065	29,032
-	30,003	29,032
Net assets		
Shareholders' equity	9.070	9.070
Share capital	8,070	8,070
Capital surplus	2.074	2.074
Legal capital surplus	2,074	2,074
Other capital surplus	0	0
Total capital surplus	2,074	2,074
Retained earnings		2.5
Legal retained earnings	25	25
Other retained earnings		
Reserve for tax purpose reduction entry	22	21
of non-current assets	44.000	11.000
General reserve	11,000	11,000
Retained earnings brought forward	37,231	38,217
Total retained earnings	48,280	49,263
Treasury shares	(1,619)	(1,619)
Total shareholders' equity	56,805	57,789
Valuation and translation adjustments		
Valuation difference on available-for-sale	171	1,519
securities	1/1	1,517
Revaluation reserve for land	17,255	17,255
Total valuation and translation adjustments	17,427	18,775
Total net assets	74,233	76,564
Total liabilities and net assets	104,298	105,596
-	· · · · · · · · · · · · · · · · · · ·	

Non-consolidated statements of income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
N 1	March 31, 2020	March 31, 2021
Net sales	106,419	84,936
Cost of sales	97,023	77,587
Gross profit	9,396	7,348
Selling, general and administrative expenses	4.470	0.74
Delivery expenses of finished goods	1,150	951
Employees' salaries and allowances	2,251	2,226
Employees' bonuses	378	352
Provision for bonuses	385	382
Provision for bonuses for directors (and other officers)	76	64
Retirement benefit expenses	195	191
Welfare expenses	647	659
Depreciation	130	138
Research and development expenses	300	342
Other	1,329	851
Total selling, general and administrative expenses	6,845	6,161
Operating profit	2,550	1,187
Non-operating income	2,000	1,10,
Interest income	64	19
Dividend income	1,925	1,259
Rental income from non-current assets	92	96
Foreign exchange gains	-	142
Other	21	22
Total non-operating income	2,104	1,540
Non-operating expenses		
Interest expenses	17	16
Commitment fees	30	28
Foreign exchange losses	108	_`
Settlement package	30	_
Other	13	6
Total non-operating expenses	199	51
Ordinary profit	4,454	2,675
Extraordinary income	7,737	2,075
Gain on sale of non-current assets	0	2
Gain on insurance claims	10	1
Total extraordinary income	10	3
Extraordinary losses	10	
Loss on retirement of non-current assets	46	45
Loss on valuation of investment securities	91	
Impairment losses	42	73
Provision for environmental measures	-	179
Loss on COVID19	_	18
Total extraordinary losses	181	317
Profit before income taxes	4,284	2,362
-		
Income taxes - current Income taxes - deferred	956 123	705
-		(31
Total income taxes	1,079	673
Profit	3,204	1,688

Non-consolidated statements of changes in equity Fiscal year ended March 31, 2020

	(Millions of yes) Shareholders' equity									olis of yell)	
		C	apital surplu	ıs	Sila		tained earnin	ıgs			
							retained ear				
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non- current assets	General reserve	Retained earnings brought forward	Total retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,070	2,074	1	2,074	25	24	11,000	35,554	46,604	(916)	55,832
Changes during period											
Reversal of reserve for tax purpose reduction entry of non- current assets						(1)		1	-		_
Dividends of surplus								(1,528)	(1,528)		(1,528)
Profit								3,204	3,204		3,204
Purchase of treasury shares										(703)	(703)
Disposal of treasury shares			0	0						0	0
Net changes in items other than shareholders' equity			,								
Total changes during period	-	-	0	0	-	(1)	=	1,677	1,675	(703)	972
Balance at end of period	8,070	2,074	0	2,074	25	22	11,000	37,231	48,280	(1,619)	56,805

	V			
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	Total net assets
Balance at beginning of period	2,288	17,255	19,544	75,377
Changes during period				
Reversal of reserve for tax purpose reduction entry of non- current assets				_
Dividends of surplus				(1,528)
Profit				3,204
Purchase of treasury shares				(703)
Disposal of treasury shares				0
Net changes in items other than shareholders' equity	(2,116)	_	(2,116)	(2,116)
Total changes during period	(2,116)	-	(2,116)	(1,144)
Balance at end of period	171	17,255	17,427	74,233

	Shareholders' equity									ons or yen,	
		C	apital surplu	s		Re	tained earnii	ngs			
						Other	retained ear	nings			
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non- current assets	General reserve	Retained earnings brought forward	Total retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,070	2,074	0	2,074	25	22	11,000	37,231	48,280	(1,619)	56,805
Changes during period											
Reversal of reserve for tax purpose reduction entry of non- current assets						(1)		1	-		
Dividends of surplus								(704)	(704)		(704)
Profit								1,688	1,688		1,688
Purchase of treasury shares										(0)	(0)
Disposal of treasury shares			(0)	(0)						0	0
Net changes in items other than shareholders' equity											
Total changes during period	=	-	(0)	(0)	-	(1)	-	985	983	(0)	983
Balance at end of period	8,070	2,074	0	2,074	25	21	11,000	38,217	49,263	(1,619)	57,789

	V			
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	Total net assets
Balance at beginning of period	171	17,255	17,427	74,233
Changes during period				
Reversal of reserve for tax purpose reduction entry of non- current assets				-
Dividends of surplus				(704)
Profit				1,688
Purchase of treasury shares				(0)
Disposal of treasury shares				0
Net changes in items other than shareholders' equity	1,347	-	1,347	1,347
Total changes during period	1,347	-	1,347	2,331
Balance at end of period	1,519	17,255	18,775	76,564