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Stock Exchange Code 5393 June 1, 2021

To Shareholders with Voting Rights:

Toshiyuki Takei President and Chief Executive Officer NICHIAS Corporation 6-1, Hatchobori 1-chome, Chuo-ku, Tokyo, Japan

NOTICE OF THE 205TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially notified that the 205th Annual General Meeting of Shareholders of NICHIAS Corporation (the "Company") will be held for the purposes as described below.

You can exercise your voting rights in writing, or via electromagnetic means (the Internet, etc.). Please review the hereinafter attached "Reference Documents for the General Meeting of Shareholders," and exercise your Voting Rights by 5:30 p.m. on Monday, June 28, 2021, Japan time.

1. Date and Time: Tuesday, June 29, 2021 at 10:00 a.m. Japan time

2. Place: Banquet room "Ariake" on the second floor of The Royal Park Hotel located at 1-1, Kakigara-cho 2-chome, Nihonbashi, Chuo-ku, Tokyo, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

205th Fiscal Year (April 1, 2020 - March 31, 2021) and results of audits by the Accounting Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements

 Non-consolidated Financial Statements for the Company's 205th Fiscal Year (April 1, 2020 - March 31, 2021)

Proposals to be resolved:

Proposal 1: Appropriation of Surplus **Proposal 2:** Election of 11 Directors

When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

- If you exercise your voting rights by proxy, you may delegate your voting rights to a proxy who is a shareholder with voting rights of the Company. In such a case, a document needs to be submitted to prove such appointment of proxy.
- Of the documents to be provided together with the convocation notice of this Annual General Meeting of Shareholders, "Notes to the Consolidated Financial Statements" and "Notes to the Non-consolidated Financial Statements" are posted on the Company's website (https://www.nichias.co.jp/) in accordance with the laws and regulations as well as the Articles of Incorporation of the Company. Therefore, they are not included in the documents attached to the convocation notice of this Annual General Meeting of Shareholders. The documents attached to the convocation notice of this Annual General Meeting of Shareholders and the documents posted on the above website have been audited by Audit & Supervisory Board Members in preparing audit reports, and by Accounting Auditor in preparing accounting audit report.
- Should the Reference Documents for the General Meeting of Shareholders, as well as the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (https://www.nichias.co.jp/).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

In addition to strengthening the management base in order to enhance earnings power, the basic policy of the Company Group (the "Group") with respect to the distribution of profits is to strive for the long-term and appropriate return of profits to shareholders by expanding the level of such profits available as dividends and increasing shareholder value, while retaining sufficient reserves for reinvestment.

Based on this policy and in consideration of business results for the fiscal year under review and future business expansion, etc., the year-end dividends for the fiscal year under review is proposed as following.

- (1) Type of dividend property Cash
- (2) Matters concerning the allotment of dividend property to shareholders and the total amount thereof 40 yen per share of common stock of the Company, for a total amount of 2,653,358,800 yen
- (3) Effective date of distribution of surplus June 30, 2021

Proposal 2: Election of 11 Directors

The terms of office of all 11 Directors elected at the Annual General Meeting of Shareholders last year will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of 11 Directors is proposed.

The candidates are as follows. The matters concerning each candidate for Director are as stated in the pages 5 through 12.

No.	Name		Current positions and responsibilities at the Company	Attending status to Board of Directors' meetings
1	Toshiyuki Takei	Reelection	President & Chief Executive Officer	100% (13 meetings out of 13 meetings)
2	Kiminori Nakata	Reelection	Representative Director & Senior Managing Executive Officer in charge of Internal Control, Compliance, CSR and Accounting	100% (13 meetings out of 13 meetings)
3	Shoichi Yonezawa	Reelection	Director & Senior Managing Executive Officer in charge of Safety and Health, Environment and Quality Assurance	100% (13 meetings out of 13 meetings)
4	Katsumi Kametsu	Reelection	Officer Division Director of Energy and Industrial Plants Division	100% (13 meetings out of 13 meetings)
5	Satoshi Tanabe	Reelection	Director & Executive Officer Division Director of Technical Division	100% (13 meetings out of 13 meetings)
6	Takahiro Niwa	Reelection	Director & Executive Officer Division Director of Industrial Products Division	100% (13 meetings out of 13 meetings)
7	Tsukasa Yamamoto	New election	Executive Officer Division Director of Corporate Administration Division	-
8	Kiyoshi Sato	New election	Executive Officer Division Director of Research & Development Division	-
9	Youichi Etou	Reelection Outside Independent	Outside Director	100% (13 meetings out of 13 meetings)
10	Yoshito Hirabayashi	Reelection Outside Independent	Outside Director	100% (13 meetings out of 13 meetings)
11	Yoko Wachi	Reelection Outside Independent	Outside Director	100% (13 meetings out of 13 meetings)

(Notes) 1. There are no special interests between each candidate and the Company.

Reelection: candidate for reelected Director

New election: candidate for newly elected Director

Outside: candidate for Outside Director

Independent: candidate for Independent Director

^{2.} The Company has entered into a directors and officers liability insurance contract with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The outline of the contract is as stated in "(3) Outline of the directors and officers liability insurance contract" on page 30 of the convocation notice of this Annual General Meeting of Shareholders (Japanese version only). The insurance contract will be renewed in June 2021. If the candidates are reappointed or appointed as Director, each of them will be insured under the insurance contract.

1 [Mr. Toshiyuki Ta Technical Division a & Chief Executive O accumulated results The Company has ju	March 1982 June 2007 April 2009 March 2010 April 2010 June 2012 June 2012 April 2014 April 2014 June 2014 Significant concuration as candidate fixed has primarily enand Division Director Officer of the Compatoward achieving oudged that by utilizing to the control of the condition of the condi	for Director] Ingaged in the technological field and has served as Division Director of page of Building Materials Division. After assuming the position of President any in 2014, he has been exercising strong leadership and steadily ur mid-term management plan whose final fiscal year falls in fiscal 2021.	shares of the Company held
1 [Toshiyuki Takei October 17, 1957) Reelection Attending status to Board of Directors' meetings: 100% (13 meetings out of 13 meetings) [Reason for nomina Mr. Toshiyuki Ta Technical Division a & Chief Executive C accumulated results The Company has ju	June 2007 April 2009 March 2010 April 2010 June 2012 June 2012 April 2014 April 2014 June 2014 Significant concuration as candidate fikei has primarily en and Division Director Officer of the Compatoward achieving oudged that by utilizin	Factory General Manager of Fukuroi Factory of the Company General Manager of Technical Department, Technical Division of the Company Division Director of Technical Division of the Company Executive Officer of the Company Director & Executive Officer of the Company Division Director of Building Materials Division of the Company Director & Senior Managing Executive Officer of the Company In charge of Corporate Strategic Planning of the Company President & Chief Executive Officer of the Company (current position) rrent positions: - for Director] togaged in the technological field and has served as Division Director of or of Building Materials Division. After assuming the position of President any in 2014, he has been exercising strong leadership and steadily ur mid-term management plan whose final fiscal year falls in fiscal 2021.	54,200
1 [Reelection Attending status to Board of Directors' meetings: 100% (13 meetings out of 13 meetings) [Reason for nomina Mr. Toshiyuki Ta Technical Division a & Chief Executive C accumulated results The Company has ju	June 2007 April 2009 March 2010 April 2010 June 2012 June 2012 April 2014 April 2014 June 2014 Significant concuration as candidate fikei has primarily en and Division Director Officer of the Compatoward achieving oudged that by utilizin	Factory General Manager of Fukuroi Factory of the Company General Manager of Technical Department, Technical Division of the Company Division Director of Technical Division of the Company Executive Officer of the Company Director & Executive Officer of the Company Division Director of Building Materials Division of the Company Director & Senior Managing Executive Officer of the Company In charge of Corporate Strategic Planning of the Company President & Chief Executive Officer of the Company (current position) rrent positions: - for Director] togaged in the technological field and has served as Division Director of or of Building Materials Division. After assuming the position of President any in 2014, he has been exercising strong leadership and steadily ur mid-term management plan whose final fiscal year falls in fiscal 2021.	
1 [Attending status to Board of Directors' meetings: 100% (13 meetings out of 13 meetings) [Reason for nomina Mr. Toshiyuki Ta Technical Division a & Chief Executive C accumulated results The Company has ju	April 2010 June 2012 June 2012 April 2014 April 2014 June 2014 Significant concuration as candidate fikei has primarily en and Division Director Officer of the Compatoward achieving oudged that by utilizin	Division Director of Technical Division of the Company Executive Officer of the Company Director & Executive Officer of the Company Division Director of Building Materials Division of the Company Director & Senior Managing Executive Officer of the Company In charge of Corporate Strategic Planning of the Company President & Chief Executive Officer of the Company (current position) rrent positions: - for Director] Ingaged in the technological field and has served as Division Director of the Company of President any in 2014, he has been exercising strong leadership and steadily ur mid-term management plan whose final fiscal year falls in fiscal 2021.	
1 [Board of Directors' meetings: 100% (13 meetings out of 13 meetings) [Reason for nomina Mr. Toshiyuki Ta Technical Division a & Chief Executive C accumulated results The Company has ju	June 2012 April 2014 April 2014 June 2014 Significant concuration as candidate fixed has primarily enand Division Director Officer of the Compatoward achieving oudged that by utilizing a principle of the control of t	Division Director of Building Materials Division of the Company Director & Senior Managing Executive Officer of the Company In charge of Corporate Strategic Planning of the Company President & Chief Executive Officer of the Company (current position) rrent positions: - for Director] agaged in the technological field and has served as Division Director of or of Building Materials Division. After assuming the position of President any in 2014, he has been exercising strong leadership and steadily ur mid-term management plan whose final fiscal year falls in fiscal 2021.	
1 [meetings) [Reason for nomina Mr. Toshiyuki Ta Technical Division a & Chief Executive C accumulated results The Company has ju	June 2014 Significant concuration as candidate f kei has primarily en and Division Directo Officer of the Compa toward achieving or udged that by utilizin	President & Chief Executive Officer of the Company (current position) rrent positions: - for Director] legaged in the technological field and has served as Division Director of or of Building Materials Division. After assuming the position of President any in 2014, he has been exercising strong leadership and steadily ur mid-term management plan whose final fiscal year falls in fiscal 2021.	
1 2 2 1	Mr. Toshiyuki Ta Technical Division a & Chief Executive O accumulated results The Company has ju	ation as candidate f kei has primarily en and Division Directo Officer of the Compa toward achieving of adged that by utilizing	for Director] Ingaged in the technological field and has served as Division Director of page of Building Materials Division. After assuming the position of President any in 2014, he has been exercising strong leadership and steadily ur mid-term management plan whose final fiscal year falls in fiscal 2021.	
1 2 2 1	Mr. Toshiyuki Ta Technical Division a & Chief Executive O accumulated results The Company has ju	kei has primarily en and Division Directo Officer of the Compa toward achieving ou adged that by utilizing	gaged in the technological field and has served as Division Director of or of Building Materials Division. After assuming the position of President any in 2014, he has been exercising strong leadership and steadily ur mid-term management plan whose final fiscal year falls in fiscal 2021.	
	[Reason for nomination as candidate for Director] Mr. Toshiyuki Takei has primarily engaged in the technological field and has served as Division Director of Technical Division and Division Director of Building Materials Division. After assuming the position of President & Chief Executive Officer of the Company in 2014, he has been exercising strong leadership and steadily accumulated results toward achieving our mid-term management plan whose final fiscal year falls in fiscal 2021. The Company has judged that by utilizing his extensive knowledge and wealth of experience in the Company's management, he will contribute to the continuous improvement of the Company's corporate value, and requests his continued election as Director. March 1983 Joined the Company			
2	the Company's subs Corporate Administr	cata has primarily er cidiaries, Division D ration Division. Thu	•	19,900

No.	Name (Date of birth)	Past e	xperience, positions and responsibilities at the Company	Number of shares of the Company held		
		E-1 1000	I-in-late Comment	Company nei		
		February 1989 May 2004	Joined the Company General Manager of Tokyo Sales Group 2, Fire-Resistant and Thermal Insulation Materials Department, Industrial Products			
		January 2007	Division of the Company General Manager of Fire-Resistant and Thermal Insulation Materials Department, Industrial Products Division of the			
	Shoichi Yonezawa (November 21,	November 2007	Company General Manager of Inorganic Thermal Insulation Materials			
	1957)	March 2008	Department, Industrial Products Division of the Company General Manager of Advanced Products Department, Industrial			
	Reelection	June 2009	Products Division of the Company Executive Officer of the Company			
	Attending status to Board of Directors'	March 2010 May 2011	Division Director of Advanced Products Division of the Company Division Director of Advanced Products Division and Division			
3	meetings: 100% (13 meetings out of 13	June 2012 June 2012	Director of Research & Development Division of the Company Director & Executive Officer of the Company Division Director of Research & Development Division of the	21,700		
	meetings)	June 2012 June 2016	Company Director & Managing Executive Officer of the Company			
		June 2018	Director & Managing Executive Officer of the Company Director & Senior Managing Executive Officer of the Company (current position)			
		June 2018	In charge of Safety and Health, Environment and Quality Assurance of the Company (current position)			
		Significant concur				
	[Reason for nomination as candidate for Director]					
	products, and has served as Division Director of Advanced Products Division as well as Division Director of Research & Development Division. Thus, he has high-level insight into management and overall business operations. The Company has judged that by utilizing his extensive knowledge and wealth of experience in the Company's management, he will contribute to the continuous improvement of the Company's corporate value, and requests his continued election as Director.					
		March 1985	Joined the Company			
		April 2007	General Manager of Tokyo Sales Group, Advanced Polymer Products Department, Industrial Products Division of the Company	,		
		March 2008	General Manager of East Japan Sales Group 3, Industrial Products Department, Industrial Products Division of the Company			
4		April 2009	General Manager of International Marketing and Sales Group, Industrial Products Department, Industrial Products Division of the			
	Katsumi Kametsu (July 28, 1962)	March 2010	Company General Manager of International Marketing and Sales Group, Industrial Products Division of the Company			
	Reelection	April 2011	Executive Manager of Sales Group, Industrial Products Division, and General Manager of International Marketing and Sales Group,			
	Attending status to Board of Directors' meetings: 100% (13	April 2013	Industrial Products Division of the Company Deputy Division Director of Industrial Products Division, and General Manager of International Marketing and Sales Group of	19,100		
	meetings out of 13	1 2012	the Company			
	meetings)	June 2013	Executive Officer of the Company			
		March 2014 April 2016	President of INOCRETE CO., LTD. Division Director of Energy and Industrial Plants Division of the			
		June 2016	Company (current position) Director & Executive Officer of the Company			
		June 2019	Director & Managing Executive Officer of the Company (current position)			
		Significant concur	rent positions: -	<u></u>		

No.	Name (Date of birth)	Past	experience, positions and responsibilities at the Company	Number of shares of the Company held		
	[Reason for nomin	ation as candidate	for Director1	company nera		
	Mr. Katsumi Kametsu has primarily engaged in business fields including the industrial products and advanced					
		roducts, and served as President of one of the Company's subsidiaries. Having been involved in business				
	-	of Energy and Industrial Plants Division, he has acquired high-level insight into management				
	_		ompany has judged that by utilizing his extensive knowledge and wealth of			
			nent, he will contribute to the continuous improvement of the Company's			
	_		ued election as Director.			
	•	April 1989	Joined the Company			
		April 2006	General Manager of Advanced Polymer Products Manufacturing			
	0 1 1 7 1	•	Department, Tsurumi Factory of the Company			
i	Satoshi Tanabe	April 2007	Factory General Manager of Tsurumi Factory of the Company			
i	(May 23, 1960)	August 2009	General Manager of Corporate Strategic Planning Department of			
	D 1 4		the Company			
	Reelection	April 2012	Executive Manager of Technology Production, Advanced Products			
	A contract		Division and General Manager of Polymer Technology			
	Attending status to		Development Department of the Company			
	Board of Directors'	April 2013	Deputy Division Director of Advanced Products Division of the			
5	meetings: 100% (13		Company	8,000		
3	meetings out of 13 meetings)	June 2013	Executive Officer of the Company	8,000		
	meetings)	April 2014	Division Director of Technical Division (current position)			
		June 2019	Director & Executive Officer of the Company (current position)			
		Significant concu	*			
	[Reason for nomin					
		-	gaged in technology field. Having experienced as Factory General			
			Manager of Corporate Strategic Planning Department and Deputy Division			
			n, he has acquired high-level insight into management and overall business			
			nat by utilizing his extensive knowledge and wealth of experience in the			
			bute to the continuous improvement of the Company's corporate value,			
	and requests his cor					
i		March 1982	Joined the Company			
i	Takahiro Niwa	April 2006	Deputy General Manager of Technical Development Department,			
i	(October 18,	M 1 2000	Autoparts Division of the Company			
	1957)	March 2008	General Manager of Technical Development Department, Autoparts Division of the Company			
		June 2012	Executive Manager of Technical Group, Industrial Products			
	Reelection	Julie 2012	Division of the Company			
		June 2014	Executive Officer of the Company			
	Attending status to	June 2014	Deputy Division Director of Industrial Products Division of the			
	Board of Directors'	Julie 2014	Company			
6	meetings: 100% (13	April 2016	Division Director of Industrial Products Division of the Company	16,600		
	meetings out of 13	71pm 2010	(current position)			
	meetings)	June 2018	Director & Executive Officer of the Company (current position)			
		Significant concu	urrent positions: -			
	[Reason for nomination as candidate for Director]					
	_		gaged in the technological development of autoparts. Having been involved			
	in business operations as Head of Industrial Products Division, he has acquired high-level insight into					
	management and overall business operations. The Company has judged that by utilizing his extensive knowledge					
	and wealth of experience in the Company's management, he will contribute to the continuous improvement of the					
			sts his continued election as Director.			

	Name			Number of
No.	(Date of birth)	Past of	experience, positions and responsibilities at the Company	shares of the
	, ,			Company held
7	Mr. Tsukasa Yan of the Company's s Company. Having a Administration Div	ubsidiaries and Gendalso been involved in ision, he has acquire	for Director] y engaged in the Building Materials Division, and has served as President eral Manager of Corporate Strategic Planning Department of the n overall administration in the capacity as Division Director of Corporate d high-level insight into management and overall business operations. The	6,800
	Company has judged that by utilizing his extensive knowledge and wealth of experience in the Company's management, he will contribute to the continuous improvement of the Company's corporate value, and requests his election as Director.			
8	Kiyoshi Sato (September 3, 1962) New election Attending status to Board of Directors' meetings: - [Reason for nomin Mr. Kiyoshi Sato management of rese of Research & Deve development. The C	June 2003 April 2008 August 2014 June 2016 June 2016 April 2018 Significant conculation as candidate to has primarily engagerarch and development Division, he company has judged	*	6,500

No.	Name (Date of birth)	Past exp	perience, positions and responsibilities at the Company	Number of shares of the
9	Youichi Etou (August 11, 1950) Reelection Outside Independent Attending status to Board of Directors' meetings: 100% (13 meetings out of 13 meetings) [Reason for nominat Mr. Youichi Etou h community. The Con on the overall manag Although he has n corporate legal affairs	April 2003 April 2005 July 2006 April 2010 June 2011 June 2012 June 2014 June 2015 April 2016 August 2020 Significant concurr Lawyer Audit & Supervisor ion as candidate for as an extensive insigh pany requests his concernent and valuable add of direct experience in in which he has been nto corporate manage	ry Board Member of Sunrise Partners Co., Ltd. Outside Director and outline of expected roles] at and broad knowledge as a lawyer, and a wealth of experience in legal attinued election as Outside Director with the expectation of supervision	

(Notes) Mr. Youichi Etou is a candidate for Outside Director. Matters concerning the candidate for Outside Director are as follows:

- (1) Japan Display Inc., for which Mr. Youichi Etou served as an Outside Auditor until August 2020, released results of the third party committee investigation of improper accounting treatment and the revised prior year financial reports on April 13, 2020. Although he was not aware of the improper accounting treatment before it was revealed, he had always checked Japan Display's internal control system and specific compliance measures and expressed his opinions about them. After the above fact came to light, he has appropriately checked and made proposals on how to develop and enhance a compliance structure to prevent the reoccurrence.
- (2) The Company has designated him as an independent director pursuant to the rules stipulated by the Tokyo Stock Exchange and has reported to the Exchange. Subject to the approval of his reappointment, he will be continuously designated as an independent director.
- (3) He is currently serving as Outside Director of the Company and will have served for a period of six years as of the conclusion of this General Meeting of Shareholders.
- (4) The Company has concluded a liability limitation agreement with him pursuant to the provisions in its Articles of Incorporation. The outline of the agreement is as stated in "(2) Outline of liability limitation agreement" on page 30 of this convocation notice (Japanese version only). Subject to the approval of his reappointment, the Company plans to continue such liability limitation agreement with him.

No.	Name (Date of birth)	Past ex	xperience, positions and responsibilities at the Company	Number of shares of the Company held
10	Mr. Yoshito Hiraba and broad knowledge representative expert	tion as candidate for yashi has a wealth of of quality managem , a lecturer at a univ	ctor of Technofer Ltd. r Outside Director and outline of expected roles experience and insight as a corporate manager and professional expertise ent that he accumulated through his work experience as an ISO Japanese versity and a member of administrative committees, etc. The Company	
	requests his continued election as Outside Director with the expectation of supervision on the overall management and valuable advice again.			

(Notes) Mr. Yoshito Hirabayashi is a candidate for Outside Director. Matters concerning the candidate for Outside Director are as follows:

- (1) The Company has designated him as an independent director pursuant to the rules stipulated by the Tokyo Stock Exchange and has reported to the Exchange. Subject to the approval of his reappointment, he will be continuously designated as an independent director.
- (2) He is currently serving as Outside Director of the Company and will have served for a period of five years as of the conclusion of this General Meeting of Shareholders.
- (3) The Company has concluded a liability limitation agreement with him pursuant to the provisions in its Articles of Incorporation. The outline of the agreement is as stated in "(2) Outline of liability limitation agreement" on page 30 of this convocation notice (Japanese version only). Subject to the approval of his reappointment, the Company plans to continue such liability limitation agreement with him.

	Name			Number of shares of the	
No.	(Date of birth)	Past	Past experience, positions and responsibilities at the Company		
	,			Company held	
	Yoko Wachi	April 1989	Registered as lawyer (current position)		
	(April 29, 1960)	April 1989	Joined Kajitani Law Offices (current position)		
		June 2015	Outside Audit & Supervisory Board Member of the Company		
	Reelection	March 2016	Outside Audit & Supervisory Board Member of Otsuka Holdings		
	Outside		Co., Ltd. (current position)		
	Independent	June 2019	Outside Director of the Company (current position)		
		Significant concurrent positions:			
	Attending status to	Lawyer			
	Board of Directors'	Outside Audit & Supervisory Board Member of Otsuka Holdings Co., Ltd.			
11	meetings: 100% (13			0	
	meetings out of 13				
	meetings)				
	[Reason for nomination as candidate for Outside Director and outline of expected roles]				
	Ms. Yoko Wachi has an extensive insight and broad knowledge as well as abundant experience as a lawyer. The				
	Company requests her continued election as Outside Director with the expectation of supervision on the overall				
	management and valuable advice.				
	Although she has no direct experience in corporate management, she has broad knowledge and experiences in				
	corporate legal affairs as well as broad insight into corporate management. Therefore, the Company believes the				
	she will execute her duties as Outside Director appropriately.				

(Notes) Ms. Yoko Wachi is a candidate for Outside Director. Matters concerning the candidate for Outside Director are as follows:

- (1) The Company has designated her as an independent director pursuant to the rules stipulated by the Tokyo Stock Exchange and has reported to the Exchange. Subject to the approval of her reappointment, she will be continuously designated as an independent director.
- (2) She is currently serving as Outside Director of the Company and will have served for a period of two years as of the conclusion of this General Meeting of Shareholders.
- (3) The Company has concluded a liability limitation agreement with him pursuant to the provisions in its Articles of Incorporation. The outline of the agreement is as stated in "(2) Outline of liability limitation agreement" on page 30 of this convocation notice (Japanese version only). Subject to the approval of his reappointment, the Company plans to continue such liability limitation agreement with him.

(Reference) Independence Standards for Independent Outside Officers

The Company deems that an Outside Officer who does not fall under any of the items below is an Independent Outside Officer.

- 1. A person who is currently or was in the past an Executive Director, Executive Officer or Employee of the Group (Note 1)
- 2. Currently or in the five years prior to their appointment, a person who falls under any of the items below:
 - (1) A person for which the Group is a major client (Note 2), or an Executive Director, Executive Officer or Employee of such a client
 - (2) A major client which places orders with the Group (Note 3), or an Executive Director, Executive Officer or Employee of such a client
 - (3) A major shareholder of the Company (Note 4), or an Executive Director, Executive Officer or Employee of such a shareholder
 - (4) An Executive Director, Executive Officer or Employee of a company in which the Group is a major shareholder (Note 5)
 - (5) A legal professional, certified public accountant, licensed tax accountant, or consultant, etc. who receives monetary or other property benefits over a certain amount from the Group (Note 6), other than executive compensation (if the recipient is a corporation, partnership or any other organization, this item applies to any person belonging to the said organization.)
 - (6) A person who receives donations or assistance over a certain amount from the Group (Note 7), or a council member or another executive of such a person
 - (7) A spouse or relative within the second degree of kinship of an Executive Director, Executive Officer or senior manager of the Group with a position higher than General Manager.
- 3. A person who is subject to circumstances reasonably deemed unable to fulfill their duties as an Independent Outside Officer.
- (Notes) 1. "The Group" refers to "the Company and its consolidated subsidiaries."
 - 2. "A person for which the Group is a major client" refers to "a person who receives from the Company the payment of 2% or more of their consolidated annual sales."
 - 3. "A major client which places orders with the Group" refers to "a person who pays the Group 2% or more of its consolidated annual sales" or "a person who lends the Group 2% or more of its consolidated total assets at the end of the fiscal year."
 - 4. "A major shareholder of the Company" refers to "a person who holds directly or indirectly 10% or more of its total voting rights."
 - 5. "A company in which the Group is a major shareholder" refers to "a person of which the Group directly or indirectly holds 10% or more of total voting rights."
 - 6. "Monetary or other property benefits over a certain amount" refers to "\footnote{10} million or more in a fiscal year" in cases where the recipient is an individual. In cases where the recipient is an organization, it refers to "\footnote{100} million or more, or 2% or more of consolidated annual sales of the said organization, whichever is larger."
 - 7. "Donations or assistance over a certain amount" refers to "¥10 million or more per year."