# Consolidated Financial Results for the Fiscal Year Ended March 31, 2021 <under Japanese GAAP> 

Company name: RISO KAGAKU CORPORATION
Listing: First Section of the Tokyo Stock Exchange
Stock code:
6413
URL:
Representative:
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Scheduled date of Regular General Meeting of Shareholders:
Scheduled date of dividend payment commencement:
Scheduled date to file Securities Report:
Preparation of supplementary information on business results:
Holding of briefing on business results:

June 24, 2021
June 25, 2021
June 25, 2021
Yes
Yes (Recorded video of briefing on business results scheduled for distribution)
(Millions of yen with fractional amounts discarded, unless otherwise noted)

1. Consolidated performance for the fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)
(1) Consolidated operating results
(Percentages indicate year-on-year changes.)

|  | Net sales | Operating income |  | Ordinary income |  | Profit attributable to <br> owners of parent |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Fiscal year ended | Millions of yen | $\%$ | Millions of yen | $\%$ | Millions of yen | $\%$ | Millions of yen | $\%$ |
| March 31, 2021 | 68,434 | $(12.3)$ | 1,395 | $(45.2)$ | 1,925 | $(21.1)$ | 1,651 | 141.7 |
| March 31, 2020 | 78,066 | $(7.0)$ | 2,543 | $(32.6)$ | 2,440 | $(33.3)$ | 683 | $(75.3)$ |

Note: Comprehensive income
Fiscal year ended March 31, 2021: 3,713 million yen / -\% Fiscal year ended March 31, 2020: (224) million yen / -\%

|  | Net income <br> per share | Diluted net income <br> per share | Return on equity | Ordinary income to <br> total assets ratio | Operating income to <br> net sales ratio |
| :---: | :---: | :---: | ---: | ---: | ---: |
| Fiscal year ended | Yen |  | Yen | $\%$ | $\%$ |

[^0](2) Consolidated financial position

|  | Total assets | Net assets | Equity ratio | Net assets per share |
| :--- | ---: | ---: | ---: | ---: |
| As of | Millions of yen | Millions of yen | $\%$ | Yen |
| March 31, 2021 | 81,764 | 61,069 | 74.7 | $1,759.56$ |
| March 31, 2020 | 80,224 | 57,876 | 72.1 | $1,667.56$ |

Reference: Shareholders' equity As of March 31, 2021: 61,069 million yen As of March 31, 2020: 57,876 million yen

## (3) Consolidated cash flows

|  | Net cash provided by <br> (used in) operating <br> activities | Net cash provided by <br> (used in) investing <br> activities | Net cash provided by <br> (used in) financing <br> activities | Cash and cash <br> equivalents at end of <br> period |
| :---: | ---: | ---: | ---: | ---: |
| Fiscal year ended | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| March 31, 2021 | 5,628 | $(2,162)$ | $(1,156)$ | 17,660 |
| March 31, 2020 | 3,207 | $(2,287)$ | $(4,203)$ | 14,845 |

## 2. Cash dividends

|  | Cash dividends per share |  |  |  |  | Total dividends (annual) | Dividend pay-out ratio (consolidated) | Net assets-to dividend ratio (consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First quarter | Second quarter | Third quarter | Fiscal year-end | Total |  |  |  |
|  | Yen | Yen | Yen | Yen | Yen | Million of yen | \% | \% |
| Fiscal year ended <br> March 31, 2020 | - | 0.00 | - | 15.00 | 15.00 | 520 | 77.4 | 0.9 |
| Fiscal year ended March 31, 2021 | - | 0.00 | - | 40.00 | 40.00 | 1,388 | 84.0 | 2.3 |
| Fiscal year ending <br> March 31, 2022 <br> (Forecast) | - | 0.00 | - | 48.00 | 48.00 |  | 72.4 |  |

## 3. Forecasts for the fiscal year ending March 31, 2022

 (from April 1, 2021 to March 31, 2022(Percentages indicate year-on-year changes.)

|  | Net sales |  | Operating income |  | Ordinary income |  | Profit attributable to owners of parent |  | Net income per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% | Yen |
| Six months ending <br> September 30, 2021 | 33,200 | 10.0 | 900 | - | 900 | - | 700 | 49.1 | 20.17 |
| Fiscal year ending March 31, 2022 | 70,700 | 3.3 | 2,900 | 107.9 | 2,900 | 50.6 | 2,300 | 39.2 | 66.27 |

Note: Due to the application of the accounting standard for revenue recognition (ASBJ Statement No. 29 of March 31, 2020, "Accounting Standard for Revenue Recognition") and related guidance from the fiscal year ending March 31, 2022, the amounts for the above consolidated forecasts are shown after the application of this standard. Furthermore, the application of the standard has only a limited impact on net sales, and thus there is no impact at any profit level below operating income. Calculations for the percentage year-on-year changes are based on consolidated financial results for the fiscal year ended March 31, 2021, before the application of this standard.

## 4. Others

(1) Changes in significant subsidiaries during the period (Changes in specified subsidiaries resulting in the change in scope of consolidation): None
(2) Changes in accounting policies / changes in accounting estimates / restatement
a. Changes due to revisions to accounting standards and other regulations: None
b. Changes due to other reasons: None
c. Changes in accounting estimates: None
d. Restatement: None
(3) Number of issued shares (common stock)
a. Total number of issued shares at the end of the period (including treasury stock)

| As of March 31, 2021 | $45,000,000$ shares |
| :--- | :--- |
| As of March 31, 2020 | $47,406,332$ shares |

b. Number of treasury stock at the end of the period

| As of March 31, 2021 | $10,292,931$ shares |
| :--- | :--- |
| As of March 31, 2020 | $12,699,181$ shares |

c. Average number of shares during the period

| Fiscal year ended March 31, 2021 | $34,707,102$ shares |
| :--- | :--- |
| Fiscal year ended March 31, 2020 | $35,269,708$ shares |

* These financial results are outside the scope of audit by a certified public accountant or an audit firm.
* Proper use of the forecasts, and other special matters

The forward-looking statements, including forecasts, contained in these materials are based on information currently available to the Company. These statements do not purport that the Company pledges to achieve such performance. Actual business may differ substantially from the forecasts due to various factors in the future.

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## 1. Overview of Operating Results

## (1) Overview of Operating Results for the Fiscal Year under Review

The RISO Group (RISO) formulated the Seventh Medium term Management Plan (RISO Vision 22) with the final fiscal year of the period ending March 31, 2022, and followed its medium term management policy of "Enhance profitability by expanding the inkjet business and improving efficiency on a Group wide basis".
Progress by quarter in FY2021 was as follows. In the first quarter of FY2021, the impact of the spread of COVID-19 resulted in net sales of 13,455 million yen, and an operating loss of 678 million yen. After the second quarter of FY2021 the impact of the pandemic continued, but in comparison to the first quarter, sales increased, net sales of 16,735 million yen and operating income of 104 million yen in the second quarter. And net sales of 17,287 million yen and operating income of 526 million yen in the third quarter, and resulting in net sales of 20,955 million yen and operating income of 1,442 million yen in the fourth quarter.
Net sales was 68,434 million yen (down $12.3 \%$ year on year), operating income were 1,395 million yen (down $45.2 \%$ year on year), and ordinary income were 1,925 million yen (down $21.1 \%$ year on year). Income from employment-related subsidies, settlement received and other items were recorded as extraordinary income. Structural reform expenses of 1,259 million yen associated with the reorganization and streamlining of consolidated subsidiary RISO TECHNOLOGY CHINA CO., LTD. was recorded as extraordinary loss. And a refund of income taxes paid in the past was also received and deferred tax assets related to the elimination of unrealized gains was posted resulting in profit attributable to owners of parent of 1,651 million yen (up $141.7 \%$ year on year).
The average exchange rates during the current consolidated three months period were 106.06 yen (a 2.68 yen appreciation of the yen year on year) for the US dollar and 123.70 yen (a 2.88 yen depreciation of the yen year on year) for the euro.

Results by segment are as follows:
a. Printing equipment business

RISO, as part of its printing equipment business, engages in the inkjet business, principally with its ORPHIS high-speed color printers, as well as the digital duplicating business, consisting mainly of its RISOGRAPH digital duplicators.
Net sales for the printing equipment business were 67,063 million yen (down $12.5 \%$ year on year). Operating income were 817 million yen (down $58.1 \%$ year on year).

Japan
In the inkjet business and the digital duplicating business, net sales fell below the previous year's level. Overall sales were 37,604 million yen (down $13.3 \%$ year on year). Operating income were 1,223 million yen (down $54.4 \%$ year on year).

The Americas

In the inkjet business and the digital duplicating business, net sales fell below the previous year's level. Overall sales were 2,898 million yen (down $40.0 \%$ year on year). Operating losses were 1,006 million yen (compared to operating losses of 959 million yen in the same period of the previous fiscal year).

## Europe

In the inkjet business and the digital duplicating business, net sales fell below the previous year's level. Overall sales were 11,757 million yen (down $15.7 \%$ year on year). Operating losses were 503 million yen (compared to operating losses of 134 million yen in the same period of the previous fiscal year).

Asia

In the inkjet business, net sales fell below the previous year's level. In the digital duplicating business, net sales increased year on year. Overall sales were 14,802 million yen (up $2.2 \%$ year on year). Operating income was 1,103 million yen (up $206.9 \%$ year on year).
b. Real estate business

The Group's real estate business consists of the leasing of buildings. Net sales in the real estate business were 1,014 million yen (down $4.0 \%$ year on year), and operating income was 702 million yen (down $10.5 \%$ year on year).
c. Others

RISO operates a print creating business and a digital communication business as well as printing equipment business. Net sales in the others were 355 million yen (down $4.8 \%$ year on year), and operating losses was 124 million yen (compared to operating losses of 192 million yen in the same period of the previous fiscal year).

In the consolidated fiscal year under review, changes to the reportable segments were implemented. Details are provided on p. 15 .

## (2) Overview of financial position for the Fiscal Year under Review

The financial position of RISO at the end of the fiscal year under review compared to the previous fiscal year is as follows.

Total assets increased 1,540 million yen to 81,764 million yen, while net assets increased 3,192 million yen to 61,069 million yen.

The main changes in the assets portion include increase of 5,503 million yen in cash and deposits and decrease of 2,699 million yen in short-term investment securities. In the liabilities portion, there were decrease of 508 million yen in short-term loans payable, 1,142 million yen in net defined benefit liability. In the net assets portion, there was a decrease of 3,803 million yen in treasury shares.

As a result, the equity ratio moved up 2.6 points to $74.7 \%$.

## (3) Overview of cash flows for the Fiscal Year under Review

Cash and cash equivalents ("cash") at the end of the fiscal year under review increased by 2,814 million yen year on year to 17,660 million yen.

The positions and contributing factors of each cash flow in the fiscal year under review were as follows.
(Cash flows from operating activities)
Net cash provided by operating activities was 5,628 million yen (up $75.5 \%$ year on year). This is mainly attributable to profit before income taxes of 1,639 million yen, depreciation and amortization of 3,792 million yen, decrease in inventories of 1,039 million yen, and income taxes paid of 760 million yen.
(Cash flows from investing activities)
Net cash used in investing activities was 2,162 million yen (down $5.4 \%$ year on year). This is primarily the result of the expense of 1,883 million yen for the purchase of property, plant and equipment and the expense of 356 million yen for purchase of intangible assets.
(Cash flows from financing activities)
Net cash used in financing activities was 1,156 million yen (down $72.5 \%$ year on year). The result mainly reflects net decrease in short-term loans payable of 539 million yen, and payments of 521 million yen for cash dividends.

## (4) Business outlook for the next fiscal year

Consolidated forecasts for the fiscal year ending March 31, 2022 (from April 1, 2021 to March 31, 2022) have been formulated on the assumption that business activities both in Japan and overseas will be affected to a certain extent by novel coronavirus infectious disease (COVID-19).
We are forecasting net sales of 70,700 million yen (up $3.3 \%$ year on year), operating income of 2,900 million yen (up $107.9 \%$ year on year), ordinary income of 2,900 million yen (up $50.6 \%$ year on year), and profit attributable to owners of parent of 2,300 million yen (up $39.2 \%$ year on year).
The aforementioned forecasts are premised on exchange rates of 105 yen against the US dollar, and 127 yen against the euro.
Forward-looking statements made in these materials in relation to consolidated forecasts, etc. are based on information available to the Company at the time the statements were made, as well as on certain assumptions deemed reasonable at the time. Actual results, etc. may differ from forecasts for a variety of reasons.
（Information on risks related to COVID－19）
Going forward，in the event that the effects of COVID－19 are prolonged，and that the disease emerges in regions where we are developing business or where we have production bases，etc．，in addition to the possible impact on the results of the Group，we anticipate the following risks．
（1）Risk of employees being infected
If employees are infected，we will cooperate with administrative agencies，but if we are unable to obtain the time required for disinfecting offices，etc．or to put in place structures required for production and sales，a suspension of business may be unavoidable．
（2）Risk of infection at business partners
In the event that infections at business partners，such as suppliers of materials and transportation companies，result in unavoidable suspension of business，operations at the Company＇s manufacturing bases will be interrupted，and production and shipment may be delayed．
（3）Risks related to demand trends
As a result of the impact of COVID－19，there may be further changes in customer demand trends，which could affect both the results and the financial position of the Company．

## （5）Basic Policy for Earning Distribution and Current and Next Fiscal Year Dividends

As for distribution of earnings to shareholders，the Company sets the two policies as below as Basic Policies：
（1）Allocate an appropriate portion of earnings as a dividend in accordance with business result while retaining the means to strengthen the corporate structure；and
（2）Strive to make continued，stable dividend payments．

Based on the Basic Policies，the Company will distribute annual dividends from surplus once a year at the end of every fiscal year．Also，we regard the repurchasing of shares as a measure for allocating earnings to shareholders and will effectuate it taking into account stock price levels and market trends．
The Company plans to pay a year－end dividend of 40 yen per share．
During the fiscal year under review，the Company retired a total of $2,406,332$ shares of treasury stock．

In accordance with the Basic Policies，the Company plans to pay a dividend of 48 yen per share for the next fiscal year．

## （6）Explanation on research and development activities

Expenses for RISO＇s research and development activities in FY2021 totaled 4，664 million yen．The main R\＆D activities were in the printing equipment business．

## 2．Management Policies

## （1）Basic Managerial Policies and Medium to Long－Term Business Strategy

The RISO Group formulated and worked on the Seventh Medium－term Management Plan（RISO Vision 22）—a three－year plan with the final fiscal year of the period ending March 31， 2022.
＜Basic Policies in the Sixth Medium－Term Management Plan＂RISO Vision 22＂＞
《Management Objectives》
Enhance profitability by expanding IJ business and improving efficiency on a Group－wide basis

## 《Priority Action》

1．Japanese Domestic Sales
Business Improve profit by focusing on sales to high－volume prospects and regenerating division＇s culture
2．Overseas Sales
Business Increase profit by strengthening the sales in potential area and market segments as well as improving
unprofitable subsidiaries
3. Research and Development

Take on the challenge to create new business by developing customer-orientated products
4. Production

Proceed with transformations of procurement and manufacturing systems by pursuing the improvement of the production management
5. Corporate Planning

Strengthen the corporate planning function by renovating the management structure and approaches
The financial targets for the Medium-term Management Plan were consolidated net sales of 86,000 million yen, and consolidated operating income of 4,100 million yen (based on exchange rates of 110 Japanese yen against the US dollar and 125 Japanese yen against the euro). The changes in the global economic environment following the subsequent spread of COVID-19 have been profound, and because they had not been incorporated into our plans, we withdrew the financial targets of the Medium-term Management Plan.
Consolidated forecasts for the fiscal year ending March 31, 2022 (from April 1, 2021 to March 31, 2022) have been formulated on the assumption that business activities both in Japan and overseas will be affected to a certain extent by novel coronavirus infectious disease (COVID-19).
We are forecasting net sales of 70,700 million yen (up 3.3\% year on year), operating income of 2,900 million yen (up $107.9 \%$ year on year), ordinary income of 2,900 million yen (up $50.6 \%$ year on year), and profit attributable to owners of parent of 2,300 million yen (up $39.2 \%$ year on year).
The aforementioned forecasts are premised on exchange rates of 105 yen against the US dollar, and 127 yen against the euro.

## (2) Issues to Address

In the printing equipment business, which is RISO's mainstay business, the inkjet business is growing, but the digital duplicating business is continuing to follow a trend of decline. A key issue for RISO to address is to accelerate the speed of growth in the inkjet business and maintain in the digital duplicating business. In addition, RISO recognizes that the Group's medium- to long-term management challenge is to adapt to changes in the business environment and to change to a corporate structure that is efficient and strong.RISO will deploy worldwide sales efforts that highlight the features of new products, in order to achieve medium to long-term growth for the RISO Group. It will also undertake development aimed at the creation of new businesses.

Countries around the world are taking measures to deal with the spread of COVID-19, and the Company's results have been affected as well. While it remains unclear as to when the issue of COVID-19 will be resolved, our perception is that the situation will continue to require caution, and we will respond with appropriate seriousness.

In the fiscal year ending March 31, 2022, which comprises the second year of the 7th Medium-term Management Plan (RISO Vision 22), the following matters will be implemented as management policies.
<Management Policies for Fiscal Year Ending March 31, 2022>
Focus on recovery of FY20/21 sales trend while dealing with the global crises caused by Coronavirus.
At the same time, plan new business strategies.

## 3. Basic policy on the selection of accounting standards

Due to convergence with international accounting standards, Japanese accounting standards have attained high quality and compare favorably in international terms. As they are considered the equal of international accounting standards, RISO applies Japanese accounting standards.

With regard to adopting international accounting standards in future, the Company will respond appropriately based on due consideration of both domestic and international circumstances.

## 4. Consolidated Financial Statements

## (1) Consolidated balance sheets

|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | As of March 31, 2020 | As of March 31, 2021 |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 13,019 | 18,523 |
| Notes and accounts receivable-trade | 13,236 | 13,578 |
| Short-term investment securities | 2,700 | 0 |
| Merchandise and finished goods | 8,450 | 8,292 |
| Work in process | 870 | 823 |
| Raw materials and supplies | 1,946 | 1,601 |
| Other | 2,089 | 1,815 |
| Allowance for doubtful accounts | (286) | (394) |
| Total current assets | 42,027 | 44,241 |
| Noncurrent assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 20,967 | 22,517 |
| Accumulated depreciation | $(14,036)$ | $(14,538)$ |
| Buildings and structures, net | 6,931 | 7,978 |
| Machinery, equipment and vehicles | 6,932 | 6,974 |
| Accumulated depreciation | $(5,736)$ | $(6,012)$ |
| Machinery, equipment and vehicles, net | 1,196 | 962 |
| Tools, furniture and fixtures | 14,356 | 14,124 |
| Accumulated depreciation | $(13,522)$ | $(13,320)$ |
| Tools, furniture and fixtures, net | 833 | 804 |
| Land | 17,641 | 17,654 |
| Lease assets | 518 | 528 |
| Accumulated depreciation | (271) | (308) |
| Lease assets, net | 246 | 219 |
| Construction in progress | 1,144 | 13 |
| Other | 10,840 | 10,327 |
| Accumulated depreciation | $(7,586)$ | $(7,687)$ |
| Other, net | 3,254 | 2,639 |
| Total property, plant and equipment | 31,249 | 30,273 |
| Intangible assets |  |  |
| Software | 979 | 822 |
| Other | 101 | 203 |
| Total intangible assets | 1,080 | 1,025 |
| Investments and other assets |  |  |
| Investment securities | 1,145 | 1,433 |
| Long-term loans receivable | 17 | 15 |
| Deferred tax assets | 1,705 | 1,629 |
| Other | 3,004 | 3,150 |
| Allowance for doubtful accounts | (4) | (5) |
| Total investments and other assets | 5,867 | 6,224 |
| Total noncurrent assets | 38,197 | 37,523 |
| Total assets | 80,224 | 81,764 |


| Liabilities |  |  |
| :---: | :---: | :---: |
| Current liabilities |  |  |
| Notes and accounts payable-trade | 9,618 | 9,522 |
| Short-term loans payable | 825 | 317 |
| Current portion of long-term loans payable | 1 | 1 |
| Income taxes payable | 132 | 490 |
| Provision for bonuses | 1,766 | 2,042 |
| Provision for directors' bonuses | - | 31 |
| Provision for product warranties | 54 | 21 |
| Other | 7,419 | 6,940 |
| Total current liabilities | 19,818 | 19,366 |
| Noncurrent liabilities |  |  |
| Long-term loans payable | 12 | 11 |
| Net defined benefit liability | 1,759 | 616 |
| Other | 757 | 701 |
| Total noncurrent liabilities | 2,530 | 1,329 |
| Total liabilities | 22,348 | 20,695 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 14,114 | 14,114 |
| Capital surplus | 14,779 | 14,779 |
| Retained earnings | 50,573 | 47,900 |
| Treasury shares | $(20,074)$ | $(16,270)$ |
| Total shareholders' equity | 59,393 | 60,524 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 24 | 261 |
| Foreign currency translation adjustment | $(1,231)$ | (457) |
| Remeasurements of defined benefit plans | (309) | 740 |
| Total accumulated other comprehensive income | $(1,517)$ | 544 |
| Total net assets | 57,876 | 61,069 |
| Total liabilities and net assets | 80,224 | 81,764 |

## (2) Consolidated statements of (comprehensive) income

## (Consolidated statements of income)

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | Fiscal year ended March 31, 2020 | Fiscal year ended <br> March 31, 2021 |
| Net sales | 78,066 | 68,434 |
| Cost of sales | 33,770 | 30,560 |
| Gross profit | 44,296 | 37,873 |
| Selling, general and administrative expenses | 41,752 | 36,478 |
| Operating income | 2,543 | 1,395 |
| Non-operating income |  |  |
| Interest income | 124 | 99 |
| Dividends income | 57 | 59 |
| Foreign exchange gains | - | 246 |
| Other | 183 | 217 |
| Total non-operating income | 365 | 621 |
| Non-operating expenses |  |  |
| Interest expenses | 54 | 45 |
| Foreign exchange losses | 320 | - |
| Loss on retirement of noncurrent assets | 51 | 23 |
| Other | 42 | 22 |
| Total non-operating expenses | 468 | 91 |
| Ordinary income | 2,440 | 1,925 |
| Extraordinary income |  |  |
| Subsidy income | - | 406 |
| Settlement received | - | 336 |
| Gain on liquidation of subsidiaries | - | 100 |
| Gain on transfer of goodwill | - | 85 |
| Insurance return | 28 | 44 |
| Total extraordinary income | 28 | 973 |
| Extraordinary loss |  |  |
| Restructuring expenses | - | 1,259 |
| Loss on valuation of investment securities | 329 | - |
| Dismantlement expenses | 60 | - |
| Impairment loss | 52 | - |
| Total extraordinary losses | 441 | 1,259 |
| Profit (loss) before income taxes | 2,026 | 1,639 |
| Income taxes-current | 487 | 668 |
| Income taxes-deferred | 855 | (433) |
| Refund of income taxes for prior periods | - | (246) |
| Total income taxes | 1,342 | (12) |
| Profit | 683 | 1,651 |
| Profit attributable to owners of parent | 683 | 1,651 |

(Consolidated statements of comprehensive income)
(Millions of yen)
Fiscal year ended
Fiscal year ended
March 31, 2020
March 31, 2021

| Profit | 683 | 1,651 |
| :---: | :---: | :---: |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 36 | 237 |
| Foreign currency translation adjustment | (753) | 774 |
| Remeasurements of defined benefit plans | (190) | 1,050 |
| Total other comprehensive income | (907) | 2,061 |
| Comprehensive income | (224) | 3,713 |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of the parent | (224) | 3,713 |
| Comprehensive income attributable to non-controlling interests | - | - |

## (3) Consolidated statements of changes in net assets

|  | Fiscal year ended March 31, 2020 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shareholders' equity |  |  |  |  |
|  | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
|  | Amount (Millions of yen) | Amount <br> (Millions of yen) | Amount (Millions of yen) | Amount (Millions of yen) | Amount (Millions of yen) |
| Balance at the beginning of current period | 14,114 | 14,779 | 52,038 | $(18,074)$ | 62,858 |
| Changes of items during the period |  |  |  |  |  |
| Dividends from surplus |  |  | $(2,148)$ |  | $(2,148)$ |
| Profit attributable to owners of parent |  |  | 683 |  | 683 |
| Purchase of treasury shares |  |  |  | $(1,999)$ | $(1,999)$ |
| Net changes of items other than shareholders' equity |  |  |  |  |  |
| Total changes of items during the period | - | - | $(1,464)$ | $(1,999)$ | $(3,464)$ |
| Balance at the end of current period | 14,114 | 14,779 | 50,573 | $(20,074)$ | 59,393 |


|  | Fiscal year ended <br> March 31, 2020 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accumulated other comprehensive income |  |  |  | Total net assets |
|  | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |  |
|  | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) |
| Balance at the beginning of current period | (12) | (478) | (118) | (609) | 62,248 |
| Changes of items during the period |  |  |  |  |  |
| Dividends from surplus |  |  |  |  | $(2,148)$ |
| Profit attributable to owners of parent |  |  |  |  | 683 |
| Purchase of treasury shares |  |  |  |  | $(1,999)$ |
| Net changes of items other than shareholders' equity | 36 | (753) | (190) | (907) | (907) |
| Total changes of items during the period | 36 | (753) | (190) | (907) | $(4,372)$ |
| Balance at the end of current period | 24 | $(1,231)$ | (309) | $(1,517)$ | 57,876 |


|  | Fiscal year ended March 31, 2021 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shareholders' equity |  |  |  |  |
|  | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
|  | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) |
| Balance at the beginning of current period | 14,114 | 14,779 | 50,573 | $(20,074)$ | 59,393 |
| Changes of items during the period |  |  |  |  |  |
| Dividends from surplus |  |  | (520) |  | (520) |
| Profit attributable to owners of parent |  |  | 1,651 |  | 1,651 |
| Purchase of treasury shares |  |  |  | (0) | (0) |
| Cancellation of treasury shares |  |  | $(3,803)$ | 3,803 | - |
| Net changes of items other than shareholders' equity |  |  |  |  |  |
| Total changes of items during the period | - | - | $(2,672)$ | 3,803 | 1,131 |
| Balance at the end of current period | 14,114 | 14,779 | 47,900 | $(16,270)$ | 60,524 |


|  | Fiscal year ended March 31, 2021 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accumulated other comprehensive income |  |  |  | Total net assets |
|  | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |  |
|  | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) | Amount <br> (Millions of yen) |
| Balance at the beginning of current period | 24 | $(1,231)$ | (309) | $(1,517)$ | 57,876 |
| Changes of items during the period |  |  |  |  |  |
| Dividends from surplus |  |  |  |  | (520) |
| Profit attributable to owners of parent |  |  |  |  | 1,651 |
| Purchase of treasury shares |  |  |  |  | (0) |
| Cancellation of treasury shares |  |  |  |  | - |
| Net changes of items other than shareholders' equity | 237 | 774 | 1,050 | 2,061 | 2,061 |
| Total changes of items during the period | 237 | 774 | 1,050 | 2,061 | 3,192 |
| Balance at the end of current period | 261 | (457) | 740 | 544 | 61,069 |

## (4) Consolidated statements of cash flows

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | Fiscal year ended March 31, 2020 | Fiscal year ended March 31, 2021 |
| Net cash provided by (used in) operating activities |  |  |
| Profit (loss) before income taxes | 2,026 | 1,639 |
| Depreciation and amortization | 4,025 | 3,792 |
| Impairment loss | 52 | - |
| Increase (decrease) in net defined benefit liability | 174 | 344 |
| Increase (decrease) in provision for directors' bonuses | (38) | 31 |
| Increase (decrease) in allowance for doubtful accounts | 14 | 86 |
| Interest and dividends income | (181) | (158) |
| Gain on maturity of insurance contract | (28) | (44) |
| Interest expenses | 54 | 45 |
| Foreign exchange losses (gains) | 58 | 2 |
| Loss (gain) on valuation of investment securities | 329 | - |
| Dismantlement expenses | 60 | - |
| Subsidy income | - | (406) |
| Settlement received | - | (336) |
| Loss (gain) on liquidation of subsidiaries | - | (100) |
| Gain on transfer of goodwill | - | (85) |
| Restructuring expenses | - | 1,259 |
| Decrease (increase) in notes and accounts receivable-trade | 1,582 | 143 |
| Decrease (increase) in inventories | (288) | 1,039 |
| Increase (decrease) in notes and accounts payable-trade | $(1,472)$ | (583) |
| Increase (decrease) in accounts payable-other | (822) | 40 |
| Increase (decrease) in accrued consumption taxes | (179) | 61 |
| Other, net | $(1,273)$ | (559) |
| Subtotal | 4,094 | 6,213 |
| Interest and dividends income received | 181 | 157 |
| Interest expenses paid | (54) | (45) |
| Subsidies received | - | 400 |
| Settlement package received | - | 336 |
| Payments for restructuring | - | $(1,201)$ |
| Income taxes paid | $(1,014)$ | (760) |
| Income taxes refund | - | 527 |
| Net cash provided by (used in) operating activities | 3,207 | 5,628 |
| Net cash provided by (used in) investing activities |  |  |
| Payments into time deposits | $(1,294)$ | (140) |
| Proceeds from withdrawal of time deposits | 1,300 | 191 |
| Purchase of property, plant and equipment | $(1,849)$ | $(1,883)$ |
| Proceeds from sales of property, plant and equipment | 40 | 72 |
| Purchase of intangible assets | (426) | (356) |
| Collection of loans receivable | 2 | 1 |
| Proceeds from maturity of insurance funds | 57 | 90 |
| Other, net | (117) | (136) |
| Net cash provided by (used in) investing activities | $(2,287)$ | $(2,162)$ |


|  | Fiscal year ended <br> March 31, 2020 | Fiscal year ended <br> March 31, 2021 |
| :--- | ---: | ---: |
| Net cash provided by (used in) financing activities | 48 |  |
| Net increase (decrease) in short-term loans payable | $(1)$ | $(539)$ |
| Repayment of long-term loans payable | $(1,999)$ |  |
| Purchase of treasury shares | $(102)$ | $(1)$ |
| Repayments of lease obligations | $(2,148)$ | $(101)$ |
| Cash dividends paid | $(0)$ | $(521)$ |
| Other, net | $(4,203)$ | 7 |
| Net cash provided by (used in) financing activities | $(417)$ | $(1,156)$ |
| Effect of exchange rate change on cash and cash equivalents | $(3,700)$ | 505 |
| Net increase (decrease) in cash and cash equivalents | 18,545 | 2,814 |
| Cash and cash equivalents at beginning of period | 14,845 | 14,845 |
| Cash and cash equivalents at end of period |  | 17,660 |

## (Segment Information)

(Segment information)

## 1. Reportable segments

Reportable segments of the Company are constituent units for which separate financial information is obtainable, and the Board of Directors periodically conducts examinations of these segments to determine the distribution of management resources and evaluate performance.

Domestic sales for the printing equipment business are effected by the Company's Sales Division and two regional subsidiaries. Overseas sales are effected by local entities in each country under the control of the Company's International Sales Division in the Americas, Europe and Asia. Local entities in each country constitute independent business units and business activities are undertaken with respect to products handled with comprehensive strategies formulated in collaboration with the Company's International Sales Division for each respective region.

During the fiscal year under review, we launched the digital communication business. This aims to provide services that incorporate a digital communication aspect, beginning with the new "School Relation" initiative, which is a service for supporting educational activities (primarily schools) in concert with local communities. Accordingly, the operations of the company are now classified into the printing equipment business, the real estate business, the print creating business, and the digital communication business.
2. Matters relating to changes, etc. in reportable segments

Because the real estate business that had previously been part of Other has grown in importance, in the fiscal year under review we changed the method of presentation so as to disclose it as a reportable segment. As a result, the reportable segments have now changed to the two categories of printing equipment business and real estate business. Certain digital screen maker and other products handled by overseas subsidiaries were previously included in the printing equipment business, but following the review of the administrative categories they have been moved to the print creating business. In addition, segment information presented for the previous fiscal year is based on the categories after the implementation of these changes.
3. Methods to determine the amounts of sales, income or loss, assets, liabilities and other items

The accounting method for the business segments that are reported is largely the same as the one for the consolidated financial statements.
Figures for reportable segment profit are on the basis of operating income.
4. Information on sales and income or loss for each reportable segment

Fiscal year ended March 31, 2020 (from April 1, 2019 to March 31, 2020)

|  | (Millions of yen) <br> Printing equipment <br> Business | Real estate <br> Business | Others | Adjustments | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Revenues from <br> external <br> customers | 76,635 | 1,057 | 373 |  |  |
| Transactions | - | - | - |  |  |


| with other <br> segments |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
| Total | 76,635 | 1,057 | 373 |  |  |
| Segment profit <br> (loss) <br> Other items <br> Depreciation | 1,951 | 785 | $(192)$ | - | 78,066 |

Notes: 1. "Others" includes print creating business.
2. Total amount of segment profit (loss) coincides with the operating income in the consolidated statements of income.
3. Assets and liabilities at the segment level are not taken into consideration when determining the allocation of management resources or when evaluating results and thus are not presented here.

Fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)
(Millions of yen)

|  | Printing equipment Business | Real estate Business | Others | Adjustments | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales: |  |  |  |  |  |
| Revenues from external customers | 67,063 | 1,014 | 355 | - | 68,434 |
| Transactions with other segments | - | - | - | - | - |
| Total | 67,063 | 1,014 | 355 | - | 68,434 |
| Segment profit (loss) | 817 | 702 | (124) | - | 1,395 |
| Other items |  |  |  |  |  |
| Depreciation | 3,721 | 68 | 2 | - | 3,792 |

Notes: 1. "Others" includes print creating business and digital communication business.
2. Total amount of segment profit (loss) coincides with the operating income in the consolidated statements of income.
3. Assets and liabilities at the segment level are not taken into consideration when determining the allocation of management resources or when evaluating results and thus are not presented here.
(Subsequent event)
(Purchase of Treasury Stock)
RISO KAGAKU CORPORATION (the "Company") announced that its Board of Directors resolved at the meeting held on May 14, 2021 to purchase treasury stock as described below, pursuant to the provisions of Article 156 of the Corporate Law as applied by replacing the relevant terms pursuant to the provisions of Article 165, Paragraph 3 of the same Law.
(1) Reason for purchase of treasury stock:

The Company will conduct the purchase of treasury stock to carry out capital management that allows the Company to respond quickly to changes in the business environment and to distribute earnings to shareholders.
(2) Type of shares to be purchased:
(3) Number of shares to be purchased:
(4) Total purchase cost:
(5) Purchase period:
(6) Purchase method:

Common stock of the Company
Up to 600,000 shares
Up to $800,000,000$ yen
From May 26, 2021 to July 9, 2021
Purchased on the Tokyo Stock Exchange


[^0]:    Reference: Equity in earnings (losses) of affiliates
    Fiscal year ended March 31, 2021: - million yen Fiscal year ended March 31, 2020: - million yen

