Presentation Materials for the Earnings Briefing for the First Half of the Fiscal Year Ending September 30, 2021

May 19, 2021

(TSE 1st Section 6189)

Global Kids Company Corp.



Note Concerning Forward-looking Statements

The plans, forecasts, strategies and other information contained in these materials forecast future performance based on information available at the time the materials were prepared. These include inherent risk and uncertainty.

Actual performance may differ from forecasts and predictions due to such risk and uncertainty.

Information considered useful for explaining our business environment has been provided in these materials. The results in the data may vary depending on the method or timing of the survey.

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Both operating profit and ordinary profit increased significantly.

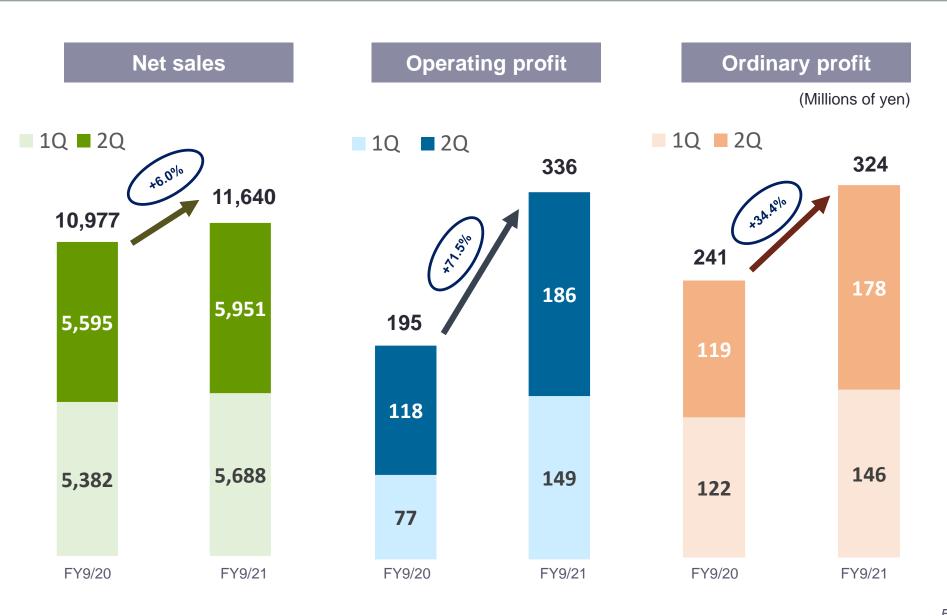
1. Net sales increased 6.0% year on year

- Net sales: ¥11,640 million (up ¥662 million, or 6.0%, year on year)
- An increase in the occupancy rate at facilities in their second and third years after establishment, as well as an increase in the number of children enrolled at new facilities contributed to this increase.

2. Operating profit increased 71.5% year on year

- Operating profit: ¥336 million (up ¥140 million, or 71.5%, year on year)
 - The cost of sales and SG&A expenses ratios improved due to factors such as increased net sales and greater hiring efficiency, and profits rose significantly.
- □ Ordinary profit: ¥324 million (up ¥83 million, or 34.4%, year on year)
 - Although non-operating income fell, ordinary profit grew in conjunction with the rise in operating profit.
 - The decline in non-operating income was due to the recording of ¥54 million in subsidy income related to capital investment during the first six months of the previous fiscal year, while no such income was recorded during the first six months of the current fiscal year. This income is expected to be recorded in and after the third quarter of this fiscal year.
- □ Profit: ¥196 million (up ¥49 million, or 33.3%, year on year)

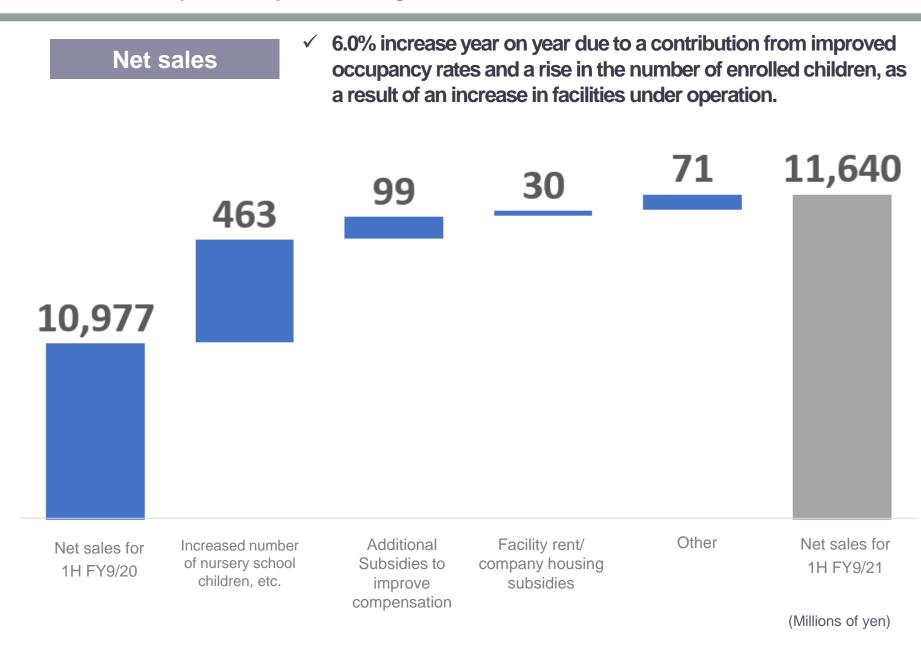
Results summary for the first half of FY9/21



Operating results for the first half of FY9/21

| | 1H FY9 | /20 | 1H FY9/21 | | | |
|----------------------------|-----------------------------|--------|-----------------------------|--------|---------------|--|
| | Amount (Millions of yen) | % | Amount (Millions of yen) | % | YoY change | |
| Net sales | 10,977 | 100.0% | 11,640 | 100.0% | +6.0% | |
| Cost of sales | 9,598 | 87.4% | 10,155 | 87.2% | +5.8% | |
| Gross profit | 1,379 | 12.6% | 1,484 | 12.8% | +7.6% | |
| SG&A expenses | 1,183 | 10.8% | 1,148 | 9.9% | (2.9)% | |
| Operating profit | 195 | 1.8% | 336 | 2.9% | +71.5% | |
| Non-operating Income | 61 | - | 6 | - | (89.8)% | |
| Non-operating Expenses | 15 | - | 17 | - | +13.8% | |
| Ordinary profit | 241 | 2.2% | 324 | 2.8% | +34.4% | |
| Extraordinary income | 27 | - | - | - | - | |
| Extraordinary Losses | 6 | - | - | - | - | |
| Profit before income taxes | 263 | 2.4% | 324 | 2.8% | +23.3% | |
| Income taxes | 115 | - | 128 | - | +10.5% | |
| Profit | 147 | 1.3% | 196 | 1.7% | +33.3% | |

Factors behind year on year change in net sales for the first half of FY9/21



Factors behind year on year change in operating profit for the first half of FY9/21

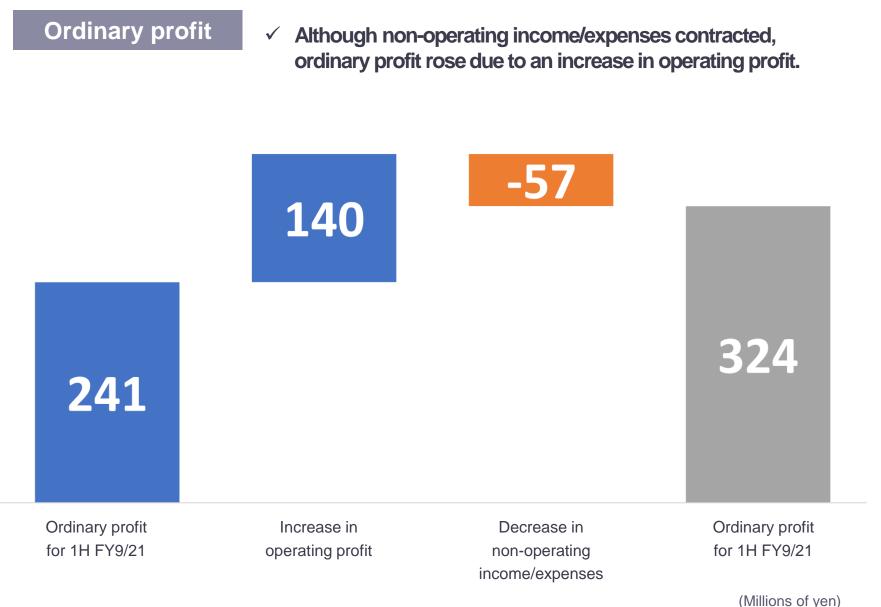


✓ Substantial increase in profit due to reduced SG&A expenses such as recruitment expenses, in addition to an increase in gross profit resulting from sales growth.

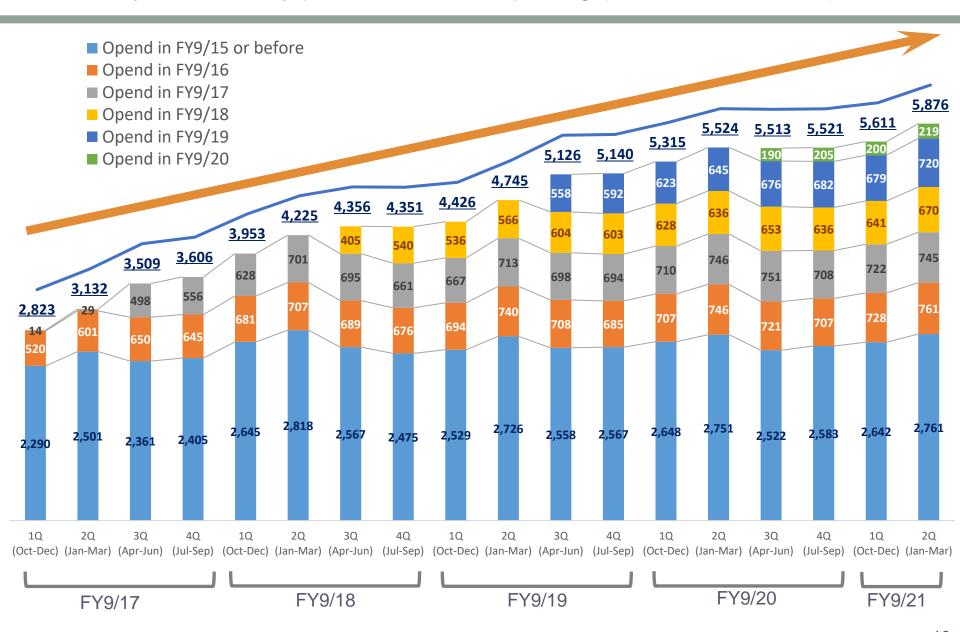


(Millions of yen)

Factors behind year on year change in ordinary profit for the first half of FY9/21



Quarterly net sales by period of school opening (childcare business)



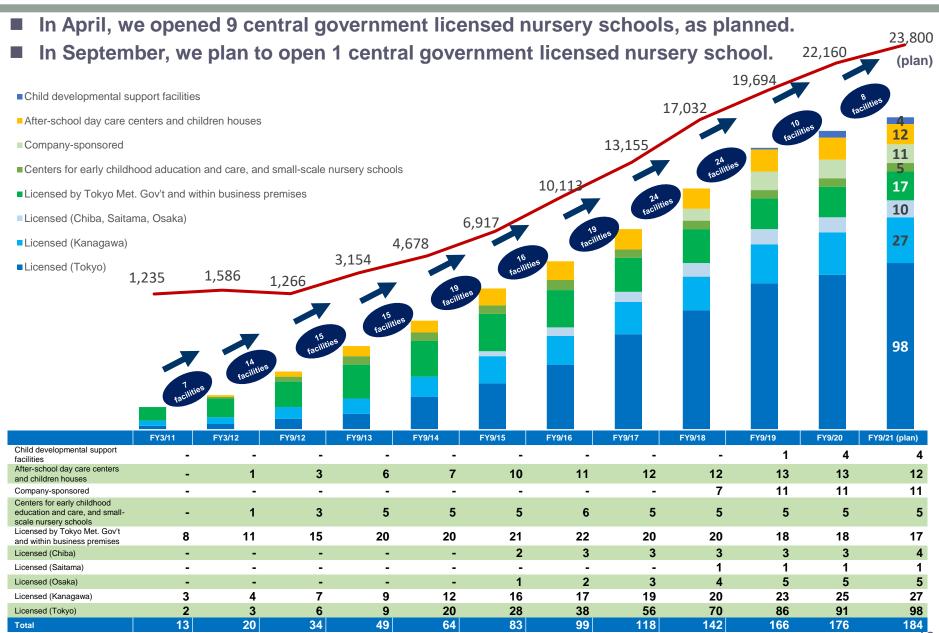
Consolidated balance sheet for the first half of FY9/21

| | As of September | As of March | 31, 2021 |
|--------------------------------|-------------------------------|-------------------|------------|
| | 30, 2020 (Millions of yen) | (Millions of yen) | YoY change |
| Current assets | 4,194 | 6,890 | +2,696 |
| Cash and deposits | 1,816 | 4,347 | +2,530 |
| Non-current assets | 14,366 | 14,552 | +185 |
| Property, plant and equipment | 11,666 | 11,863 | +196 |
| Total assets | 18,561 | 21,443 | +2,882 |
| Current liabilities | 3,466 | 6,462 | +2,995 |
| Non-current liabilities | 6,947 | 6,608 | (339) |
| Total liabilities | 10,414 | 13,070 | +2,656 |
| Net assets | 8,146 | 8,373 | +226 |
| Total liabilities & net assets | 18,561 | 21,443 | +2,882 |
| Interest-bearing debt | 5,346 | 8,048 | +2,702 |
| Equity ratio | 43.8% | 39.0% | - |
| D/E ratio | 0.66 times | 0.96 times | - |

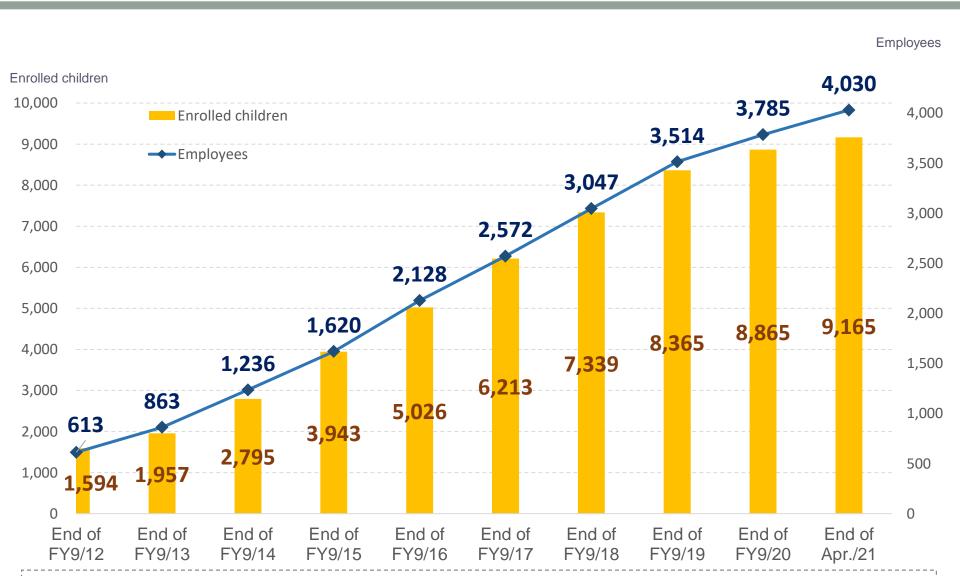
Consolidated statement of cash flows for the first half of FY9/21

| | 1H FY9/20 (Millions of yen) | 1H FY9/21 (Millions of yen) |
|--|--------------------------------|--------------------------------|
| Cash flows from operating activities | 921 | 487 |
| Profit before income taxes | 263 | 324 |
| Depreciation | 399 | 416 |
| Decrease (increase) in accounts receivable-other | 196 | (10) |
| Decrease (increase) in prepaid expenses | (142) | (141) |
| Increase (decrease) in accounts payable-other | 252 | 231 |
| Increase (decrease) in advances received | (62) | (45) |
| Income taxes paid | (65) | (344) |
| Cash flows from investing activities | (797) | (657) |
| Purchase of property, plant and equipment | (693) | (604) |
| Payments for lease and guarantee deposits | (82) | (62) |
| Cash flows from financing activities | 2,695 | 2,700 |
| Net increase (decrease) in loans payable and bonds | 2,697 | 2,702 |
| Net increase (decrease) in cash and cash equivalents | 2,818 | 2,530 |
| Cash and cash equivalents at beginning of period | 1,480 | 1,816 |
| Cash and cash equivalents at end of period | 4,299 | 4,347 |

Number of facilities under operation



Numbers of enrolled children, employees



"Enrolled children" above excludes those enrolled/registered in after-school day care centers, children houses, and child developmental support facilities. "Employees" above includes corporate staff and part time workers, and both full-time and part-time employees, including those working shorter hours.



Forecast for FY9/21 and progress status

■ The full-year forecast remains unchanged.

✓ We plan to record non-operating income, in the form of subsidy income related to capital investment in the third quarter.

| | FY9/20 results | | FY9/21 forecast | | | 1H FY9/21 | results | |
|--------------------|-----------------------------|--------|-----------------------------|--------|---------------|------------------------|-----------------------------|--------|
| | Amount (Millions of yen) | % | Amount (Millions of yen) | % | YoY change | 1H cumulative progress | Amount (Millions of yen) | % |
| Net sales | 22,160 | 100.0% | 23,800 | 100.0% | +7.4% | 48.9% | 11,640 | 100.0% |
| Operating profit | 477 | 2.2% | 700 | 2.9% | +46.6% | 48.0% | 336 | 2.9% |
| Ordinary profit | 916 | 4.1% | 1,260 | 5.3% | +37.5% | 25.8% | 324 | 2.8% |
| Profit | 438 | 2.0% | 680 | 2.9% | +55.2% | 28.9% | 196 | 1.7% |

Corporate philosophy

"For the future of our children"

~Enchanting them with rich-hearted, spirited adults~

Vision

"2030 Triple Trust"

~Becoming the company most trusted by our staff, children and parents, and local communities~

Priority measures for FY9/21

- Implement 3 priority measures.
- In addition to our ongoing efforts related to people and childcare, we will strengthen new peripheral businesses.

Integration of employees and childcare to become the nursery school of choice

- Initiatives to improve the quality of our childcare services and for branding
- Trust and self-management initiatives for spirited adults
- Increased public relations and marketing activities toward parents and local communities

2

Strengthen operational capability and profitability as the foundations of the childcare business

- Optimal placement (including shifts) and improved retention rates
- Improvement in earnings by each school
- Investment in IT to strengthen operations and improve productivity

3

Strengthen new peripheral businesses for the future

- Strengthen other businesses (school children, developmental support, school meal consulting, overseas, etc.)
- Initiatives to realize the Child Care PF (*) Concept

New facilities scheduled to open in FY9/21

- In FY9/21, we plan to open 10 central government licensed nursery schools, in line with the Medium-term Management Plan.
- After the openings, the number of facilities under operation is scheduled to be 184.

Central government licensed nursery schools

| Name of facilities | Location | Planned capacity | o Opening |
|---------------------------------|---------------|------------------|----------------|
| Global Kids Ikegami | Ota-ku | 60 | April 2021 |
| Global Kids Kamata No. 2 | Ota-ku | 60 | April 2021 |
| Global Kids Magome | Ota-ku | 40 | April 2021 |
| Global Kids Morishita 5-chome | Koto-ku | 64 | April 2021 |
| Global Kids Hirano | Koto-ku | 64 | April 2021 |
| Global Kids Shimo No. 2 | Kita-ku | 70 | April 2021 |
| Global Kids Mitsukyo | Yokohama City | 60 | April 2021 |
| Global Kids Hiyoshi 5-chome | Yokohama City | 70 | April 2021 |
| Global Kids Urayasu | Urayasu City | 80 | April 2021 |
| Global Kids Tachiaigawa | Shinagawa-ku | 60 | September 2021 |
| Newly opened nursery schools: 1 | 0 Total | 628 children | |

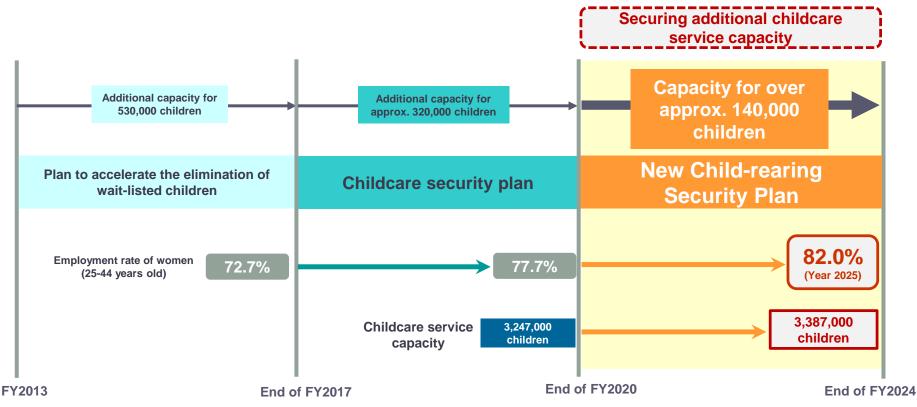
^{*} Schedule is subject to change.



Announcement of the New Child-rearing Security Plan

Securing additional childcare service capacity

- Develop childcare service capacity, primarily in municipalities with high population growth rates and low population loss rates.
- In order to respond to a further increase in the employment rate of women aged 25-44 (77.7% in 2020 ⇒ 82.0% in 2025), develop capacity for more than 140,000 children over the next four years.



Source: Prepared by the Company, based on materials from the Cabinet Office, Ministry of Health, Labour and Welfare, and Ministry of Education, Culture, Sports, Science and Technology, "Status of the New Childcare Support System in the FY 2017 Budget Proposal" and the Ministry of Health, Labour and Welfare, "New Child-rearing Security Plan" (December 21, 2020).

Eliminate compartmentalized administration and materialize a "Children First" approach

- Put an end to the long-standing problem of wait-listed children, and create an environment where people can feel secure having children.
- > Double the percentage of the GDP spent on childcare-related support.

Ministry of Health, Nursery schools Labour and After-school day care Current structure Welfare centers Ministry of Education, Culture, Kindergartens Sports, Science and Technology Centers for early childhood education and care **Cabinet Office Employer-sponsored** nurseries

- Policies related to children are spread across multiple ministries.
- · Taking rapid action is difficult.
- · Roles and responsibilities are scattered.

Conceptual structure

Ministry of Children

Kindergartens

Centers for early childhood education and care Employer-sponsored nurseries

• All policies related to children will be

handled by the Ministry of Children.

· Roles and responsibilities will be

centralized.

· Administrative actions will be accelerated.

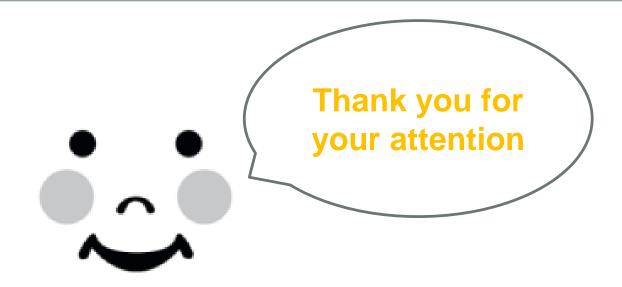


SDGs Initiatives ~Aiming to grow and develop sustainably together with society

■ Business development directly linked to SDGs



| Relevant SDGs | Social issues solved through business and corporate activities | | Main initiatives | |
|--|--|---|---|--|
| 3 GOOD HEALTH AND WELL-BRING 4 QUALITY EDUCATION | Childcare | Enhancing parenting support (quality and quantity) | Practice of high-quality childcare Opening of new nursery schools Expansion of child developmental support facilities Provision of school meals that support health Implementation of dietary education measures | |
| 5 GENDER 8 DECENT WORK AND DECENDING GROWTH | Promotion of active participation by women | Realizing a society where people with young children can work comfortably | Development of preparedness to receive children, so that people with young children can work with peace of mind Working styles that suit diverse lifestyles Full vacation system Systems related to childbirth and childcare | |
| | Diversity | Realizing diverse work styles | Nursing care systems | |
| 4 QUALITY BUCATION ECONOMIC GROWTH | Human resource development | Improving expertise and career development | Flexible work style reform Creating of learning environments Career path set according to growth | |
| 4 QUALITY B DECENT WORK AND EDHOMING GROWTH 11 SUSTAINABLE CITIES AND COMMUNITIES | Social contribution to local communities | Creating opportunities to receive childcare | Creating of local hubs for raising children Contribution to abuse prevention and poverty control Job creation in the local community Serving as local evacuation hubs in the event of a disaster | |
| 7 AFFORDABLE AND CLEAN ENERGY 12 RESPONSIBLE CONSUMPTION AND PRODUCTION AND PRODUCTION | Global environment | Contributing to the global environment | Food loss reduction activities Recycling of disposable diapers Collecting unnecessary picture books from nursery school users and donating them overseas Reducing CO2 emissions by promoting LED lighting Promoting revitalization of domestic forestry and forest conservation through active use of domestic timber | |



♦ Websites:

https://www.gkids.jp/ Global Kids Company Corp. official site https://www.gkids.co.jp/ Global Kids Co., Ltd. official site https://www.gk-recruit.jp/ Global Kids Co., Ltd. recruiting site https://www.facebook.com/Gkidsbook/ Official facebook page https://www.instagram.com/globalkids_/ Official Instagram page https://note.com/gkids 7088/ Official note https://www.instagram.com/global_kids_/ Well-received comic, "Global Kids!"



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