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# DISCLOSURE ON THE INTERNET ACCOMPANYING THE NOTICE OF THE 23<sup>rd</sup> ORDINARY GENERAL MEETING OF STOCKHOLDERS

Consolidated Statements of Changes in Net Assets
Notes to Consolidated Financial Statements
Non-consolidated Statements of Changes in Net Assets
Notes to Non-consolidated Financial Statements
(from April 1, 2020 to March 31, 2021)

## **Taiheiyo Cement Corporation**

The content of this document is posted on the website of Taiheiyo Cement Corporation ("the Company") (https://www.taiheiyo-cement.co.jp), pursuant to laws and regulations and Article 16 of the Articles of Incorporation of the Company.

### **Consolidated Statements of Changes in Net Assets**

(April 1, 2020 - March 31, 2021)

	Shareholders' equity							
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity			
Balance at April 1, 2020	86,174	60,233	326,086	(16,098)	456,395			
Changes in items during the consolidated fiscal year								
Change in treasury shares of parent arising from transactions		59			59			
with non-controlling shareholders		39			39			
Dividends from surplus			(7,292)		(7,292)			
Profit attributable to owners of parent			46,800		46,800			
Purchase of treasury stock				(10,015)	(10,015)			
Disposal of treasury stock		(0)		0	0			
Net changes in items other than shareholders' equity								
Total changes in items during the consolidated fiscal year	-	58	39,507	(10,014)	29,551			
Balance at March 31, 2021	86,174	60,292	365,593	(26,113)	485,946			

		Accu						
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustments	Retirement benefits liability adjustments	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at April 1, 2020	6,723	(0)	4,968	(21,413)	(9,995)	(19,716)	36,563	473,241
Changes in items during the consolidated fiscal year								
Change in treasury shares of parent arising from transactions with non-controlling shareholders								59
Dividends from surplus								(7,292)
Profit attributable to owners of parent								46,800
Purchase of treasury stock								(10,015)
Disposal of treasury stock								0
Net changes in items other than shareholders' equity	5,705	1	(69)	(8,504)	7,556	4,691	(663)	4,028
Total changes in items during the consolidated fiscal year	5,705	1	(69)	(8,504)	7,556	4,691	(663)	33,579
Balance at March 31, 2021	12,429	1	4,898	(29,917)	(2,438)	(15,025)	35,899	506,821

#### Notes to the Consolidated Financial Statements

# 1. Notes, etc. on Significant Matters serving as the Basis for Preparation of Consolidated Financial Statements

- (1) Matters concerning Scope of Consolidation
  - (i) Number of consolidated subsidiaries and name of major consolidated subsidiaries

Number of consolidated subsidiaries: 114

Name of major consolidated subsidiaries:

Major consolidated subsidiaries are DC Co., Ltd., Clion Co., Ltd., Myojyo Cement Co., Ltd., Taiheiyo Materials Corporation, CalPortland Company, Jiangnan-Onoda Cement Co., Ltd., Dalian Onoda Cement Co., Ltd., Nghi Son Cement Corporation and Taiheiyo Cement Philippines, Inc.

Of note, Hokkaido TC Namakon Co., Ltd. was excluded from the scope of consolidation as a result of disappearance due to absorption-type merger wherein the Company's consolidated subsidiary Hokkaido Taiheiyo Namakon Co., Ltd. is the surviving company. Ibaraki Taiheiyo Co., Ltd. and one other company completed the liquidation process, and Qinhuangdao Asano Cement Co., Ltd. completed the transfer of equity, so these subsidiaries were excluded from the scope of consolidation.

(ii) Name, etc. of major unconsolidated subsidiaries

Name of major unconsolidated subsidiaries:

Major unconsolidated subsidiaries are Taiheiyo Singapore Pte., Ltd., and Taiheiyo Services Co., Ltd. Reason for excluding from the scope of consolidation:

All unconsolidated subsidiaries are small companies, and none of them have a material impact on the consolidated financial statements in terms of the amount of equity interest including total assets, net sales, net income and retained earnings as a whole; accordingly, they were excluded from the scope of consolidation.

#### (2) Matters concerning Application of Equity Method

(i) Number of unconsolidated subsidiaries and affiliates accounted for by the equity method and name of major companies, etc.

Number of unconsolidated subsidiaries accounted for by the equity method: 6

Name of major companies, etc.:

Major unconsolidated subsidiary accounted for by the equity method is Taiheiyo Singapore Pte., Ltd. Number of affiliates accounted for by the equity method: 37

Name of major companies, etc.:

Major equity-method affiliates are Okutama Kogyo Co., Ltd., A&A Material Corporation, Fuji P.S Corporation, Yakushima Denko Co., Ltd., Chichibu Railway Co., Ltd. and Azuma Shipping Co., Ltd.

(ii) Name, etc. of unconsolidated subsidiaries and affiliates not accounted for by the equity method Name of major companies, etc.:

(Unconsolidated subsidiaries)

Unconsolidated subsidiaries not accounted for by the equity method are Taiheiyo Services Co., Ltd.

and 61 other companies.

#### (Affiliates)

Affiliates not accounted for by the equity method are Cement Terminal Corporation and 64 other companies.

#### Reason for not applying the equity method:

Unconsolidated subsidiaries and affiliates not accounted for by the equity method were excluded from the scope of the equity method because the amount of equity interest including their respective net income and retained earnings all have minimal impact on the consolidated financial statements.

(iii) Particularly noteworthy matters concerning procedures for application of the equity method

For companies accounted for by the equity method whose fiscal year-end is different from the consolidated fiscal year-end, their respective non-consolidated financial statements for the most recent fiscal year have been used.

#### (3) Fiscal periods of consolidated subsidiaries

Of the consolidated subsidiaries, Taiheiyo Cement U.S.A., Inc., Jiangnan-Onoda Cement Co., Ltd., Nghi Son Cement Corporation, Dalian Onoda Cement Co., Ltd., GLACIER NORTHWEST, INC., Taiheiyo Cement (China) Investment Co., Ltd., CalPortland Company, Shanghai Sanhang Onoda Cement Co., Ltd., Taiheiyo Cement Philippines, Inc., Coronet Industries Co., Ltd. and nine other companies use December 31 as their closing date. In preparing the consolidated financial statements, the Company used financial statements prepared as of that closing date and made necessary consolidation adjustments for important transactions that occurred in the period through the consolidated closing date.

#### (4) Matters concerning Accounting Policies

- (i) Standards and methods for valuation of significant assets
  - a. Available-for-sale securities
    - a) Securities with market value:

Such securities are marked to market by the Company and some consolidated subsidiaries based on the average market price, etc. in the one-month period before the end of the fiscal year.

(Valuation differences are all charged/credited directly to net assets, and the cost of selling the securities is determined by the moving-average method.)

b) Securities without market value:

Such securities are stated at cost, based on the moving-average method.

#### b. Derivatives

Derivatives are stated at market value.

#### c. Inventories

Inventories are mainly stated at cost, which is determined by the moving average method (subject to write-down due to diminished profitability.)

However, the cost for contract work in process is determined by the specific identification cost method. Of note, inventories at the consolidated subsidiary in the U.S. are stated at lower of cost or market, based

on the gross average method.

#### (ii) Depreciation method for significant depreciable assets

#### a. Property, plant and equipment (excluding lease assets)

The declining balance method is adopted by the Company and its domestic consolidated subsidiaries, and the straight-line method by its consolidated overseas subsidiaries.

However, the depreciation of buildings (excluding accompanying facilities) purchased on and after April 1, 1998 and accompanying facilities and structures purchased on and after April 1, 2016 is computed based on the straight-line method by the Company and its domestic consolidated subsidiaries.

The range of useful lives of main property, plant and equipment is as follows:

Buildings and structures:

10 - 75 years

Machinery, equipment and vehicles: 4 - 15 years

#### b. Intangible assets (excluding lease assets)

Intangible assets are amortized by the straight-line method.

However, mining rights are mainly amortized by the unit of production method and software is amortized by the straight-line method over its useful life assuming in-house use (5 years).

#### c. Lease assets

Lease assets are depreciated by the straight-line method that assumes their lease periods are useful lives and residual values are zero (or if there is a residual value guarantee, the guaranteed residual value).

#### (iii) Accounting standards for significant provisions

#### a. Allowance for doubtful accounts

Allowance for doubtful accounts is provided for by the Company and its domestic consolidated subsidiaries at the estimated uncollectible amount, which is calculated based on the historical credit loss ratio with respect to ordinary receivables, and in consideration of collectibility on a case-by-case basis with respect to specified receivables such as doubtful accounts. Consolidated overseas subsidiaries mainly provide for such allowance at the estimated uncollectible amount with respect to specified receivables.

#### b. Provision for bonuses

To prepare for the payment of bonuses payable to employees, the Company and its domestic consolidated subsidiaries record the estimated payable amount to be borne in the consolidated fiscal year under review.

#### c. Provision for directors' retirement benefits

Certain consolidated subsidiaries provide for retirement allowances for directors and corporate auditors at the necessary payment amount in full at the year-end based on their internal regulations.

#### d. Provision for special repairs

To prepare for the payment of expenses for special repairs of business-purpose facilities, certain consolidated subsidiaries record the estimated amount for repairs in the future.

#### (iv) Accounting standards for revenue recognition of construction

Completed construction volume is recorded under the construction progress method (percentage of completion estimates for construction are via the cost to cost method) for construction for which progress results can be determined with certainty by the end of the fiscal year under review, and for others, the completed construction method is applied.

#### (v) Standards for translating significant foreign currency assets and liabilities into Japanese yen

Monetary claims and obligations denominated in foreign currencies are translated into Japanese yen based on the spot exchange rate as at the consolidated closing date, and translation gains (losses) are recognized in profit (loss). Of note, consolidated overseas subsidiaries' assets and liabilities are translated into Japanese yen based on the spot exchange rate as at the consolidated closing date, revenue and expenses are translated into Japanese yen based on the average exchange rate for the fiscal year, and translation gains (losses) are included in "Foreign currency translation adjustments" and "Non-controlling interests" under Net Assets.

#### (vi) Significant hedge accounting methods

#### a. Method of hedge accounting

Gains/losses on hedges are deferred. Allocation treatment is applied when the currency swaps meet the conditions for application of such allocation treatment. Exceptional treatment is applied when the interest rate swaps meet the conditions for application of such exceptional treatment.

#### b. Hedging instruments and hedged items

#### Hedging instruments:

Interest rate swaps, currency swaps, raw materials and fuel swaps, interest-rate options, currency options, raw materials and fuel options and forward exchange contracts are employed as hedging instruments.

#### Hedged items:

Borrowings, accounts payable-trade, raw materials and fuel, etc.

#### c. Hedging policy

Hedging is limited to those aimed at hedging against the risk of interest rate, exchange rate, and raw materials and fuel price fluctuations of the hedged items and those aimed at eliminating hedging.

#### d. Method of evaluating hedge effectiveness

Hedge effectiveness is verified on a transaction-by-transaction basis at the end of each accounting period with respect to hedging instruments and hedged items; however, if the principal, interest rate, period, and other such significant terms of the hedging instruments and hedged items are the same, such verification is omitted.

#### (vii) Method and period of amortization of goodwill

Goodwill is amortized over the estimated number of years in cases that the number of years can be estimated based on practical judgment starting from the fiscal year of acquisition while the entire amount of goodwill is amortized in the fiscal year of acquisition without analyzing the causes in cases that the amount of goodwill is insignificant.

#### (viii) Accounting procedures for liability for retirement benefits

To prepare for the payment of retirement benefits to employees, liability for retirement benefits is recorded in the amount of retirement benefit obligation less plan assets based on the projected amount at the end of the consolidated financial year under review.

Actuarial gains and losses and prior service cost are amortized in equal amounts as expenses by the straight-line method over a certain number of years (primarily 10 years) within the average remaining years of service of employees at the time of accrual, commencing in the consolidated fiscal year following the year of accrual for actuarial gains and losses and in the consolidated fiscal year of accrual for prior service cost.

Unrecognized actuarial gains and losses and unrecognized prior service cost are recorded as "Retirement benefits liability adjustments" in "Accumulated other comprehensive income" under Net Assets, after making tax effect adjustments. When the value of plan assets exceeds the amount of the retirement benefit obligation, the amount of such excess is recorded in "Assets for retirement benefits".

(ix) Accounting treatment of consumption tax, etc.

Tax exclusion method is applied.

Of note, there were no applicable transactions in consolidated overseas subsidiaries.

(x) Amounts shown in these consolidated financial statements are rounded down to the nearest million yen.

#### 2. Changes in Accounting Policy

Not applicable.

#### 3. Changes in Presentation

The Company has applied the "Ministerial Ordinance for Partial Revision of the Regulation on Corporate Accounting" (Ministry of Justice Order No. 13; August 12, 2020) in accordance with the "Accounting Standard for Disclosure of Accounting Estimates" (ASBJ Statement No. 31, March 31, 2020) from the consolidated financial statements for the consolidated fiscal year under review and has provided related disclosures in "4. Notes on Accounting Estimates."

#### 4. Notes on Accounting Estimates

Among the items recorded in the consolidated financial statements for the consolidated fiscal year under review based on accounting estimates, the items that may have a significant impact on the consolidated financial statements for the next consolidated fiscal year are as follows.

Impairment of noncurrent assets

- (i) Amount recorded in the consolidated financial statements for the consolidated fiscal year under review Noncurrent assets for business of subsidiaries ¥338,738 million
- (ii) Information contributing to the understanding of the contents of accounting estimates

Regarding noncurrent assets for business, if there are indications of impairment, the necessity of recognizing an impairment loss is determined by comparing the total amount of undiscounted cash flows obtained from the asset group with the carrying amount. If it is determined that the recognition of an impairment loss is necessary, the carrying amount is reduced to its recoverable amount, and such reduction is recorded as an impairment loss.

Concerning certain subsidiaries operating the ready-mixed concrete business in the Tokyo area

(hereinafter "Tokyo area ready-mixed concrete subsidiaries"), although operating loss was recorded in the previous consolidated fiscal year, operating results stayed slightly positive in the consolidated fiscal year under review, and the Company expects positive operating results in the next consolidated fiscal year, in consideration of business plans of the said subsidiaries. Accordingly, the Company determined that there were no indications of impairment of noncurrent assets for business in the amount of \(\frac{\pma}{7}\),979 million at the Tokyo area ready-mixed concreate subsidiaries. The major assumptions used for the business plans of the Tokyo area ready-mixed concrete subsidiaries include demand forecasts for ready-mixed concrete in the Tokyo area, share of sales against competitors, unit sales prices, purchase prices of aggregates, and outsourced transportation costs, and these may be affected by future economic conditions, etc.

#### 5. Notes to the Consolidated Balance Sheets

(i) Assets p	ledged as	collateral
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Cash and deposits	¥653 million
Property, plant and equipment	¥35,362 million
Intangible assets	¥768 million
Investment securities	¥86 million
Investments and other assets-other	¥1,751 million
Total	¥38,621 million
(ii) Secured liabilities	
Notes and accounts payable-trade	¥ 4,538 million
Short-term loans payable	¥5,333 million
Long-term loans payable	¥2,121 million
Total	¥11,993 million
(2) Accumulated depreciation of property, plant and equipment	¥ 1,185,409 million

#### (3) Guarantee obligations

Guarantees for account payables to Ready-mixed Cooperative Association, etc. ¥1,462 million ¥2,349 million

¥1,910 million

#### (4) Discounted trade notes receivable

Guarantees for loans payable from banks, etc.

Trade notes receivable transferred by endorsement ¥930 million Discounts on electronically recorded monetary claims-operating ¥6 million

#### (5) Revaluation of Land

A&A Material Corporation and Chichibu Railway Co., Ltd., the Company's affiliates accounted for by the equity method, revalued their business-purpose land in accordance with the Act on Revaluation of Land (Act No. 34, promulgated on March 31, 1998) and the Act on Partial Revision of the Act on Revaluation of Land (revised on March 31, 1999). With respect to the valuation difference, the amount of the Company's share in the valuation difference is recorded in Net Assets as "Revaluation reserve for land."

#### 6. Notes to the Consolidated Statements of Income

Loss on temporary suspension of operations

Fixed costs recognized during the period when operations of plants and commercial facilities were suspended in response to requests from central and local governments for the purpose of preventing the spread of COVID-19 were recorded as extraordinary loss at the Group's consolidated subsidiaries.

#### 7. Notes to the Consolidated Statements of Changes in Net Assets

(1) Class and total number of outstanding shares as at the end of the consolidated fiscal year under review:

Common stock 127,140,278 shares

#### (2) Matters concerning dividends

(i) Amount of dividends paid

Resolution	Class of shares	Total amount of dividends (millions of yen)	Amount of dividend per share	Record date	Effective date
Ordinary General Meeting of Stockholders held on June 26, 2020	Common	3,681 (Note 1)	¥30.00	March 31, 2020	June 29, 2020
Meeting of Board of Directors held on November 10, 2020	Common	3,621 (Note 2)	¥30.00	September 30, 2020	December 2, 2020

- (Notes) 1. Includes dividends of ¥5 million associated with treasury stock held by consolidated subsidiaries.
  - 2. Includes dividends of ¥5 million associated with treasury stock held by consolidated subsidiaries.
- (ii) Dividends whose record date is at the end of the consolidated fiscal year under review whereas its effective date falls in the next consolidated fiscal year

The following matters concerning dividends for common stock are scheduled to be proposed at the Ordinary General Meeting of Stockholders.

Total amount of dividends: ¥3,566 million

Amount of dividend per share: ¥30.00

Record date: March 31, 2021 Effective date: June 30, 2021

Of note, the source of funding dividend payments is scheduled to be retained earnings.

Total amount of dividends includes dividends of ¥5 million associated with treasury stock held by consolidated subsidiaries.

(iii) Class and number of shares to be issued upon exercise of share options at the end of the consolidated fiscal year under review (excluding those for which the first day of the exercise period has not yet arrived)

Not applicable

#### 8. Notes on Financial Instruments

#### (1) Matters concerning Status of Financial Instruments

The Taiheiyo Cement Group limits its fund management activities to short-term deposits, etc., and raises funds principally by bank borrowings and corporate bonds. It performs derivative transactions for the purpose of averting risks due to future exchange-rate, interest-rate, and raw materials and fuel price fluctuations and does not perform speculative transactions.

While notes and accounts receivable-trade and electronically recorded monetary claims-operating, which are operating receivables, are exposed to credit risk in relation to customers, each responsible department periodically identifies the financial position, etc. of the counterparties and manages the due date and outstanding balance with respect to each counterparty, in an effort to identify and reduce collectibility concerns in the early stages. In addition, operating receivables denominated in foreign currencies related to export transactions are exposed to exchange rate fluctuation risks. Investment securities are primarily shares of companies with which the Company has a business relationship, and are exposed to the risk of market price fluctuations.

Notes and accounts payable-trade and electronically recorded obligations-operating, which are operating payables, have payment due dates within one year. For a portion of raw materials and fuel procurement, derivative transactions (foreign exchange contracts and raw fuel swap transactions) are used as hedging methods to limit risk of exchange and price fluctuations of raw materials and fuel. Among borrowings, short-term loans payable are mainly funds raised in connection with business transactions, and long-term loans payable and bonds payable are principally funds raised for the purpose of making capital investments. Some long-term loans payable have financial covenants and may influence liquidity risks regarding fund raising activities. Borrowings with variable interest rates are exposed to interest rate fluctuation risk; however, to avert the risk of fluctuations of interest payable and fix interest expenses for some long-term loans payable, derivatives (interest rate swap transactions) are used as hedging instruments on a contract-by-contract basis. Additionally, borrowings in foreign currencies are exposed to foreign exchange risk, but of these, for a portion of long-term borrowings, derivative transactions (currency swap transactions) are used as a hedging method to avoid foreign currency fluctuation risk.

#### (2) Matters concerning Market Value, etc. of Financial Instruments

The consolidated balance sheet amount and market value of financial instruments and the difference between the two at March 31, 2021 (i.e., end of the consolidated fiscal year under review) are shown in the following table.

(Unit: Millions of yen)

		Consolidated balance sheet amount	Market value	Difference
(i)	Cash and deposits	73,074	73,074	-
(ii)	Notes and accounts receivable-	142,515	142,515	-
	trade			
(iii)	Electronically recorded monetary	19,234	19,234	-
	claims-operating			
(iv)	Investment securities	46,689	41,309	(5,380)
	Total assets	281,513	276,132	(5,380)
(v)	Notes and accounts payable-trade	73,596	73,596	-
(vi)	Electronically recorded	7,744	7,744	-
	obligations-operating			
(vii)	Short-term loans payable	64,967	64,967	-
(viii)	) Bonds payable	60,000	59,679	(320)
(ix)	Long-term loans payable	123,134	123,960	826
	Total liabilities	329,442	329,948	505
(x) I	Derivative transactions*	1,270	1,270	-

<sup>\*</sup> Net receivables and payables arising from derivative transactions are shown in net amount.

# (Notes) 1. Calculation method of market value of financial instruments and matters related to securities and derivative transactions

(i) Cash and deposits, (ii) Notes and accounts receivable-trade and (iii) Electronically recorded monetary claims-operating

Since these items are settled in a short period of time, their market value is more or less the same as carrying value; therefore, the carrying value is adopted.

#### (iv) Investment securities

The market value of investment securities is based on quoted market prices.

(v) Notes and accounts payable-trade, (vi) Electronically recorded obligations-operating, (vii) Short-term loans payable

Since these items are settled in a short period of time, their market value is more or less the same as carrying value; therefore, the carrying value is adopted.

#### (viii) Bonds payable

The calculation method involves discounting the sum of the principal and interest by an interest rate that takes into account the credit risk. The presentation of market value of bonds payable includes the current portion of bonds.

#### (ix) Long-term loans payable

The calculation method involves discounting the sum of the principal and interest by the interest rate that is expected to be applied if a similar new loan is taken out. The presentation of market value of long-term loans payable includes the current portion of long-term loans payable. A portion of long-term loans payable are subject to appropriated treatment for currency swaps and exceptional treatment for interest rate swaps (see (x) below), and the calculation method involves discounting the sum of the principal, which is an aggregate of the currency swap and interest rate swap, with a reasonably-estimated interest rate that would be applied if a similar loan is taken out.

#### (x) Derivative transactions

The market value of derivatives is calculated based on prices, etc. presented by financial institutions with which derivative transactions are performed. Of note, those subject to allocation treatment for exchange rate swaps and exceptional treatment for interest rate swaps are processed integrally with the hedged long-term loans payable, so their market value is included in the presentation of such long-term loans payable (see (ix) above).

2. Unlisted stocks and investments in capital, etc. (consolidated balance sheet amount: ¥45,236 million) are not included in "(iv) Investment securities" as it is deemed extremely difficult to determine their market value because there is no quoted market price and it is impossible to estimate future cash flows.

#### 9. Notes on Real Estate for Rent, etc.

(1) Matters concerning status of real estate for rent, etc.

The Company and some of its consolidated subsidiaries have plants, warehouses (including land), etc. for lease purposes in Tokyo and other regions.

(2) Matters concerning market value of real estate for rent, etc.

Consolidated balance sheet amount	Market value			
50,837	114,157			

- (Notes) 1. Consolidated balance sheet amount equals the acquisition cost minus accumulated depreciation and accumulated impairment loss.
  - 2. The market value of major properties as at the end of the consolidated fiscal year under review is the amount based on a real estate appraisal conducted by an outside real estate appraiser, whereas the market value of other properties is a certain appraisal value or the amount calculated in-house based on indicators deemed to properly reflect the market price. However, if there are no significant changes in a certain level of valuation amounts or indices which are believed to accurately reflect market values from the most recent evaluation, amounts utilizing these valuations and indices are applied.

#### 10. Notes on Per Share Information

Net assets per share: \quad \text{\frac{\pmathb{3}}{3},971.34}} Net income per share: \quad \text{\frac{\pmathb{3}}{3}87.79}

#### 11. Notes on Significant Subsequent Events

#### (1) Cancellation of treasury stock

At the Board of Directors meeting held on May 13, 2021, a resolution was passed to cancel treasury stock pursuant to Article 178 of the Companies Act.

1. Class of shares to be cancelled Common stock of the Company

2. Number of shares to be cancelled 5,155,200 shares (4.05% of the total issued shares before

cancellation)

3. Scheduled date of cancellation May 31, 2021

#### (2) Explosion incident at the Saitama Plant of the Company

An explosion incident occurred at a non-utility generation facility at the Saitama Plant of the Company on April 26, 2021.

While losses required for restoration, etc. are expected to be incurred in the future as a result of this incident, it is difficult to make a reasonable estimate of the losses at this point in time since the causes of this incident and other matters are currently under investigation.

Furthermore, there is no impact on facilities other than the non-utility generation facility, and the manufacturing and shipment of cement have been continued at the plant after confirming safety.

#### 12. Other Notes

(Notes on Impairment Loss)

The Company's assets are grouped together based on segments by business type, except for assets for rent, important idle properties and assets scheduled for disposal, which are grouped together by treating individual property as a single unit.

In the case of consolidated subsidiaries, in principle, a business company is deemed as a single asset group, and in the case of important companies, assets are grouped together based on management accounting classifications, etc., except for important assets for rent, idle properties and assets scheduled for disposal, which are grouped together by treating individual property as a single unit.

As a result, the carrying value was reduced to the recoverable amount with respect to assets for business and assets for rent with reduced profitability due to a substantial fall in the market value of land, etc., and idle properties that are not expected to be used in the future as follows, and such reduction in the amount of ¥969 million was recorded as an impairment loss under extraordinary loss.

(Unit: Millions of yen)

Purpose	Location	Туре	Impairment loss
Accete for hijeinece	Osaka-shi, Osaka Prefecture, etc.	Buildings and structures, machinery, equipment and vehicles, etc.	289
Assets for rent	Yotsukaido-shi, Chiba Prefecture	Land	535
Idle properties	Mito-shi, Ibaraki Prefecture, etc.	Buildings and structures, machinery, equipment and vehicles, land, etc.	143

<sup>\*</sup> Breakdown of impairment loss by purpose

(Unit: Millions of yen)

Purpose	Breakdown
Assets for business	Buildings and structures: 103, Machinery, equipment and vehicles: 130, Other: 56, Total: 289
Assets for rent	Land: 535, Total: 535
lidle properties	Buildings and structures: 108, Machinery, equipment and vehicles: 18, Land: 15, Other: 1, Total: 143

Recoverable amount is measured at the higher of net selling price or value in use.

If it is measured at net selling price, it is calculated by making reasonable adjustments based on real estate appraisal standards, etc.

If it is measured at value in use, it is calculated by discounting future cash flows by 5%.

(Notes on Business Combinations, etc.)

#### **Business Divestiture**

The Company transferred all its equity stake in its consolidated subsidiary Qinhuangdao Asano Cement Co., Ltd. (hereinafter "Qinhuangdao Asano") to Qinhuangdao Changyang Concrete Co., Ltd. (hereinafter "Changyang Concrete").

- (1) Outline of the business divestiture
  - (i) Name of the successor company
    Qinhuangdao Changyang Concrete Co., Ltd.
  - (ii) Details of the divested businessManufacturing and sales of cement and aggregates
  - (iii) Main reasons for the divestiture

The Company established Qinhuangdao Asano in Qinhuangdao City, Hebei Province, China in 1995. Engaging in manufacturing and sales of cement and aggregates, Qinhuangdao Asano has earned high trust and reputation from customers such as manufacturers of ready-mixed concrete and concrete pile. In recent years, Qinhuangdao Asano has recorded stable profits by capturing active demand in private investment development in Hebei Province, and implementing cost reduction measures, etc.

Given these circumstances, Changyang Concrete (holding ratio: 4.00%), an investor in Qinhuangdao Asano, proposed the acquisition of all of the equity stake held by the Company.

The Company determined that it would be desirable to recover funds through this transfer of equity to reinvest in other investment projects and investment areas where further growth is expected to improve corporate value of the Group, and therefore transferred all of its equity stake in Qinhuangdao Asano to Changyang Concrete.

(iv) Date of divestiture

October 26, 2020

(v) Other information concerning overview of transactions including legal form Transfer of equity solely in exchange for cash

- (2) Overview of accounting treatment applied
  - (i) Amount of gain on business transfer

Gain on sales of investment securities

¥3,311 million

(ii) Appropriate carrying value of assets and liabilities pertaining to the transferred businesses and major components thereof

Current assets ¥3,215 million

Noncurrent assets ¥5,459 million

Total assets ¥8,674 million

Current liabilities ¥656 million

Noncurrent liabilities ¥2,004 million

Total liabilities ¥2,661 million

(iii) Accounting treatment

Difference between carrying value and sale price was recorded as "Gain on sales of investment securities" under extraordinary income.

(3) Reporting segment which includes the divested business

Cement Business

(4) Approximate amount of income (loss) pertaining to the divested businesses recorded in the consolidated statements of income for the fiscal year under review

Net sales ¥2,876 million
Operating income ¥463 million

#### (Effects of the spread of COVID-19 on accounting estimates)

While it is still difficult to predict when COVID-19 will be brought under control, the Company has made accounting estimates for impairment of noncurrent assets, etc. on the assumption that the impact will continue to some extent but will steadily recover after FY2021.

## **Non-consolidated Statements of Changes in Net Assets**

(April 1, 2020 - March 31, 2021)

				Shareho	olders' equity			Valuation and trans	slation adjustments	
	G : 1	C	apital surplu	ıs	Retained earnings	T	Total	Valuation difference	Total valuation and	Total net
	Capital stock	Legal capital surplus	Other capital surplus	Total capital surplus	Other retained earnings (Note)	Treasury stock	shareholders' equity	on available-for-sale securities	translation adjustments	282.088
Balance at April 1, 2020	86,174	42,215	14,061	56,276	150,798	(15,635)	277,613	4,474	4,474	282,088
Changes in items during the fiscal year										
Dividends from surplus					(7,302)		(7,302)			(7,302)
Net income					18,534		18,534			18,534
Purchase of treasury stock						(10,015)	(10,015)			(10,015)
Disposal of treasury stock			(0)	(0)		0	0			0
Net changes in items other than shareholders' equity								3,901	3,901	3,901
Total changes in items during the fiscal year	-	-	(0)	(0)	11,231	(10,015)	1,215	3,901	3,901	5,117
Balance at March 31, 2021	86,174	42,215	14,060	56,275	162,029	(25,650)	278,829	8,375	8,375	287,205

(Note) The breakdown of other retained earnings is as follows.

	Other retained earnings							
	Reserve for mine prospecting	Reserve for advanced depreciation of non-current assets	Retained earnings brought forward	Total other retained earnings				
Balance at April 1, 2020	285	15,823	134,689	150,798				
Changes in items during the fiscal year								
Reversal of reserve for mine prospecting	(36)		36	-				
Provision of reserve for mine prospecting	157		(157)	-				
Reversal of reserve for advanced depreciation of non-current assets		(333)	333	-				
Dividends from surplus			(7,302)	(7,302)				
Net income			18,534	18,534				
Total changes in items during the fiscal year	120	(333)	11,444	11,231				
Balance at March 31, 2021	405	15,489	146,133	162,029				

#### **Notes to the Non-Consolidated Financial Statements**

#### 1. Notes on Matters concerning Significant Accounting Policies

- (1) Standards and methods for valuation of assets
- (i) Standards and methods for valuation of securities
- a. Shares of subsidiaries and shares of affiliates

Stated at cost, based on the moving-average method.

- b. Available-for-sale securities
  - a) Securities with market value:

Marked to market based on the average market price, etc. in the one-month period before the end of the fiscal year. (Valuation differences are all charged/credited directly to net assets, and the cost of selling the securities is determined by the moving-average method.)

b) Securities without market value:

Stated at cost, based on the moving-average method.

In addition, if net asset value has significantly decreased, the Company records loss on valuation, except when substantiated by proof of sufficient recoverability.

(ii) Method for valuation of derivatives

Stated at market value.

(iii) Standards and methods for valuation of inventories

Stated at cost, based on the moving average method (subject to write-down due to diminished profitability.)

- (2) Depreciation method for non-current assets
  - (i) Property, plant and equipment (excluding structures for mining purposes, raw materials land and lease assets)

Declining balance method, except for buildings (excluding accompanying facilities) purchased on and after April 1, 1998 and accompanying facilities and structures purchased on and after April 1, 2016, which are computed based on the straight-line method.

(ii) Property, plant and equipment (structures for mining purposes, raw materials land)

Unit of production method

(iii) Intangible assets (excluding mining rights and software)

Straight-line method

(iv) Intangible assets (mining rights)

Unit of production method

(v) Intangible assets (software)

Amortized by the straight-line method over its useful life assuming in-house use (5 years).

(vi) Lease assets (lease assets in finance lease transactions that do not transfer ownership)

Lease assets are depreciated by the straight-line method that assumes their lease periods are useful lives and residual values are zero (or if there is a residual value guarantee, the guaranteed residual value).

#### (3) Accounting standards for provisions

#### (i) Allowance for doubtful accounts

To prepare against losses from notes and accounts receivable-trade, loans receivable, etc. turning into bad debt, allowance for doubtful accounts is provided for at the estimated uncollectible amount, which is calculated based on the historical credit loss ratio with respect to ordinary receivables, and in consideration of collectibility on a case-by-case basis with respect to specified receivables such as doubtful accounts.

#### (ii) Provision for bonuses

To prepare for the payment of bonuses to employees, the estimated payable amount is recorded.

#### (iii) Provision for retirement benefits

To prepare for the payment of retirement benefits to employees, provision for retirement benefits is recorded in the amount deemed to have accrued at the end of the fiscal year under review based on the projected amount of retirement benefit obligation and plan assets at the end of the financial year under review.

Actuarial gains and losses and prior service cost are amortized in equal amounts as expenses by the straight-line method over a certain number of years (10 years) within the average remaining years of service of employees at the time of accrual in each period, commencing in the period following the period of accrual in the case of the former and in the period of accrual in the case of the latter.

As plan assets to be recognized at the end of the fiscal year under review exceeds the amount of the retirement benefit obligation minus actuarial gains and losses etc., the amount of such excess is recorded as prepaid pension costs.

Also, the Company established a retirement benefit trust by contributing some shares from its holdings.

#### (iv) Provision for loss on guarantees

To prepare against losses from debt guarantees to subsidiaries and affiliates, the estimated amount of losses at the end of the fiscal year under review is recorded in consideration of the financial position, etc. of those provided with such guarantees.

#### (4) Accounting method for retirement benefits

In the non-consolidated financial statements, the treatment of unrecognized actuarial gains and losses and unrecognized prior service cost in the non-consolidated balance sheets is different from the treatment in the consolidated financial statements. In the non-consolidated balance sheets, the amount of retirement benefit obligation after making adjustments for unrecognized actuarial gains and losses and unrecognized prior service costs, less the amount of plan assets, is recorded as prepaid pension costs.

#### (5) Accounting treatment of consumption tax, etc.

Tax exclusion method is applied.

(6) Amounts shown in these non-consolidated financial statements are rounded down to the nearest million yen.

#### 2. Changes in Presentation

The Company has applied the "Accounting Standard for Disclosure of Accounting Estimates" (ASBJ Statement No. 31, March 31, 2020) from the fiscal year under review.

#### 3. Notes to the Non-consolidated Balance Sheets

(1) Assets pledged as collateral and secured liabilities

Not applicable

(2) Accumulated depreciation of property, plant and equipment	¥667,361 million
(3) Outstanding balance of guarantee obligations	¥23,236 million

(4) Monetary claims and obligations to subsidiaries and affiliates

Short-term monetary claims	¥25,091 million
Long-term monetary claims	¥26,514 million
Short-term monetary obligations	¥26,447 million
Long-term monetary obligations	¥2,485 million

#### 4. Notes to the Non-consolidated Statements of Income

Amount of transactions with subsidiaries and affiliates

Amount of business transactions

Sales	¥92,199 million
Purchases	¥99,635 million
Amount of non-business transactions	¥7,021 million

#### 5. Notes to the Non-consolidated Statements of Changes in Net Assets

Class and number of shares of treasury stock as at the end of the fiscal year under review:

Common stock 8,248,450 shares

#### 6. Notes on Tax-effect Accounting

Breakdown of major components of deferred tax assets and deferred tax liabilities

(i) Deferred tax assets		
· /		

Allowance for doubtful accounts	¥7,419 million	
Provision for bonuses	¥628 million	
Provision for retirement benefits	¥2,964 million	
Loss on valuation of shares, etc. of subsidiaries and affiliates	¥11,243 million	
Loss on valuation of golf memberships	¥172 million	
Depreciation and amortization	¥165 million	
Impairment loss	¥5,549 million	
Business structure reform expenses	¥2,598 million	
Other	¥3,511 million	
Deferred tax assets - Subtotal	¥34,251 million	
Valuation allowance	¥(28,275) million	
Deferred tax assets - Total	¥5,976 million	
(ii) Deferred tax liabilities		
Reserve for mine prospecting	¥(179) million	
Reserve for advanced depreciation of non-current assets	¥(6,836) million	
Exchange gains (losses), etc. in equity transactions	¥(526) million	
Valuation difference on available-for-sale securities	¥(3,696) million	
Other	¥(384) million	
Deferred tax liabilities - Total	¥(11,622) million	
Net deferred tax liabilities	¥(5,646) million	

#### 7. Notes on Transactions with Related Parties

(Unit: Millions of yen)

Attribute	Name of company, etc.	Percentage of voting rights, etc. of related party held by the Company (or vice versa)	Relationship with related party	Description of transaction	Transaction amount (Note 6)	Account	Closing balance (Note 6)
Subsidiary	Kiyosumi Golf Club Co., Ltd.	Directly holds 100%	Payment of deposits  Dispatch of officer	Payment of deposits (Note 1)	_	"Other" in Investments and other assets (Note 2)	13,304
Subsidiary	Ichihara Ecocement Corporation	Directly holds 100%	Financial assistance Dispatch of officer	Lending of funds (Note 1)	_	"Other" in Investments and other assets (Note 2)	9,100
Subsidiary	CalPortland Company	Indirectly holds 100%	Debt guarantee Dispatch of officer	Debt guarantee (Note 3)	8,233		_
Subsidiary	Ofunato Power Inc.	Directly holds 65%	Debt guarantee Dispatch of officer	Debt guarantee (Note 4)	12,119	_	_
Subsidiary	TC Trading Co.,	Directly holds 69.3% Indirectly holds 5.8%	Sales of the Company's products Dispatch of officer	Sales of the Company's products (Note 5)	20,667	Accounts receivable-trade	5,130

Terms of transactions, policies for determining terms of transactions, etc.

(Note 1) No interest is charged for lending funds, etc. to these companies.

(Note 2) For loans receivable, etc. from these companies, allowance for doubtful accounts totaling ¥19,852 million is recorded.

(Note 3) The Company provides a debt guarantee for advances received.

(Note 4) The Company provides a debt guarantee for borrowing from a financial institution.

(Note 5) The terms of sales of the Company's products are determined by referring to market prices, etc.

(Note 6) Transaction amount does not include consumption tax, etc., while closing balance includes consumption tax, etc.

#### (Translation)

#### 8. Notes on Per Share Information

Net assets per share: ¥2,415.69 Net income per share: ¥153.18

#### 9. Notes on Significant Subsequent Events

#### (1) Cancellation of treasury stock

At the Board of Directors meeting held on May 13, 2021, a resolution was passed to cancel treasury stock pursuant to the provisions of Article 178 of the Companies Act. For details, please refer to "11. Notes on Significant Subsequent Events" in the notes to consolidated financial statements.

#### (2) Explosion incident at the Saitama Plant of the Company

An explosion incident occurred at a non-utility generation facility at the Saitama Plant of the Company on April 26, 2021. For details, please refer to "11. Notes on Significant Subsequent Events" in the notes to consolidated financial statements.

#### 10. Other Notes

(Effects of the spread of COVID-19 on accounting estimates)

While it is still difficult to predict when COVID-19 will be brought under control, the Company has made accounting estimates for impairment of noncurrent assets, etc. on the assumption that the impact will continue to some extent but will steadily recover after FY2021.