Casa Inc.

Financial Results Presentation for the first Quarter 2022

Listed Code: 7196



### Corporate philosophy

Casa will maintain a healthy living environment for the people and contribute to the development of lifestyle, to realize a prosperous society.

### Our aspiration

In the current real estate rental market, the proportion of old properties is increasing. In particular, the landlord manages properties that are over 20 years old.

On the other hand, these landlords have no experience or know-how in rental management. Furthermore, they are worried and anxious due to the asymmetry of information.

Utilizing IT based on the know-how cultivated in rent guarantee business, we build new fields that lenders and borrowers can use with confidence, and solve the problems of the real estate industry.



### Casa was selected as a "DX certified business operator" certified by the Ministry of Economy, business and Industry





DX (Digital Transformation) Certification is a certification system based on the "Act on Facilitation of Information Processing".

The government certifies the company which is recognized as ready for DX promotion, corresponding to the basics of the "Digital Governance Code" which summarizes the measures required of management based on the social change through digital technology. Casa established "DX Real Estate Promotion Association"



DX Real Estate Promotion Association has set "Full computerization of real estate transactions" as the centerpiece.

At the same time as making policy proposals from the standpoint of the private sector, we will change the quality of real estate in the future and how to buy and sell. And we will contribute to society, improving the living environment and convenience of people's lives.

FY2021 / 1Q performance



**Net Sales** 

2,657 Million Yen

Year-over-year basis

+154 Million Yen

Full-year progress rate

25.7%

**Ordinary Profit** 

**161 Million Yen** 

19.0%

Year-over-year basis

+229 Million Yen

Full-year progress rate

Profit attributable to owners of parent

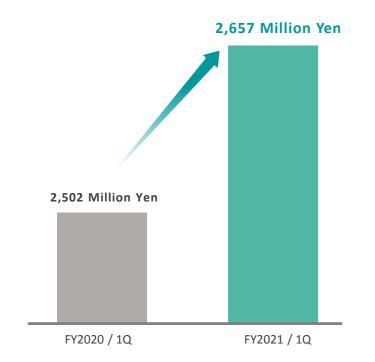
94 Million Yen

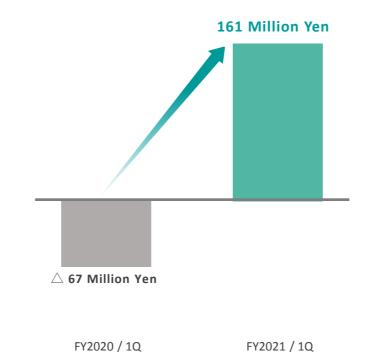
Year-over-year basis

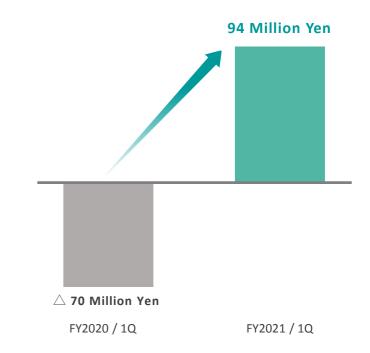
+165 Million Yen

Full-year progress rate

19.4%







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### Profit turned into the black, and both sales and profits remained as planned

	FY2020 / 1Q	FY2021 / 1Q	
Unit: One million yen	Amount of money	Amount of money	Last year Increase amount
Net Sales	2,502	2,657	154
Operating Profit	△ 76	134	210
Ordinary Profit	△ 67	161	229
Profit attributable to owners of parent	△ 70	94	165

Full year
Progress rate
25.7%
16.1%
19.0%
19.4%

		FY2020 / 1Q	FY2021 / 1Q		
Unit: One million yen		Amount of money	Amount of money	Last year Increase amount	Last year Increase Rate
Ne	et Sales	2,502	2,657	154	6.2%
	Initial guarantee fee	1,342	1,403	60	4.5%
	Annual guarantee fee	1,155	1,243	87	7.6%

### Initial guarantee fee

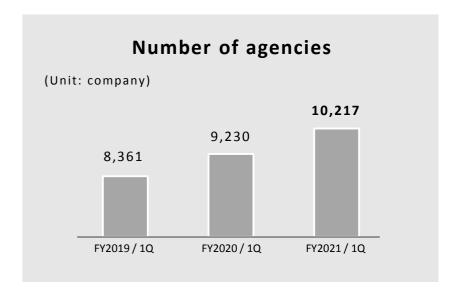
- 987 new agencies added exceeding 10,000 in total
- Review the profitability of the agency (for reduction of cost of sales)

### Annual guarantee fee

 The number of Contracts Held is steadily increasing (Increase of 29,000 cases)







		FY2020 / 1Q	FY2021 / 1Q		
Unit: One million yen		Amount of money	Amount of money	Last year Change amount	Last year YoY Rate
Cost of sales		1,322	1,275	<b>△ 47</b>	△ 3.6%
	Provision of allowance for doubtful accounts	896	770	<b>△ 125</b>	<b>△ 14.0%</b>
	Referral fee	258	244	△ <b>14</b>	<b>△ 5.7%</b>
	Lawsuit / Dispose expense	166	257	91	55.0%
Selling, general and administrative expenses		1,256	1,248	△ 8	<b>△ 0.7%</b>

### Provision of allowance for doubtful accounts

 Right to Reimbursement decreased due to improved collection rate

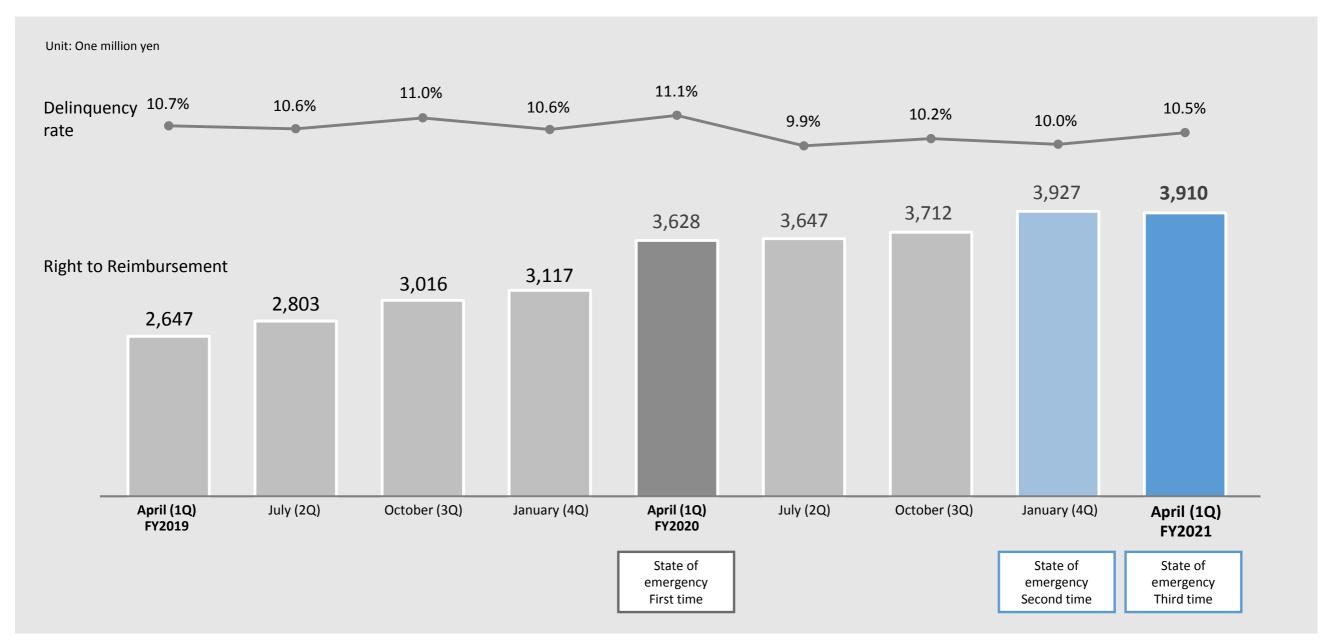
#### Referral fee

Review the profitability of the agency

### **Proceedings / Dispose expense**

 Prolonged settlement of receivables progresses and costs increase

Right to Reimbursement decreases even under the state of emergency due to accumulated know-how



Sales Strategy

### For major agencies

### Task

- Review of transactions with unprofitable agencies
- Improvement of profitability by suppressing the occurrence of delinquency

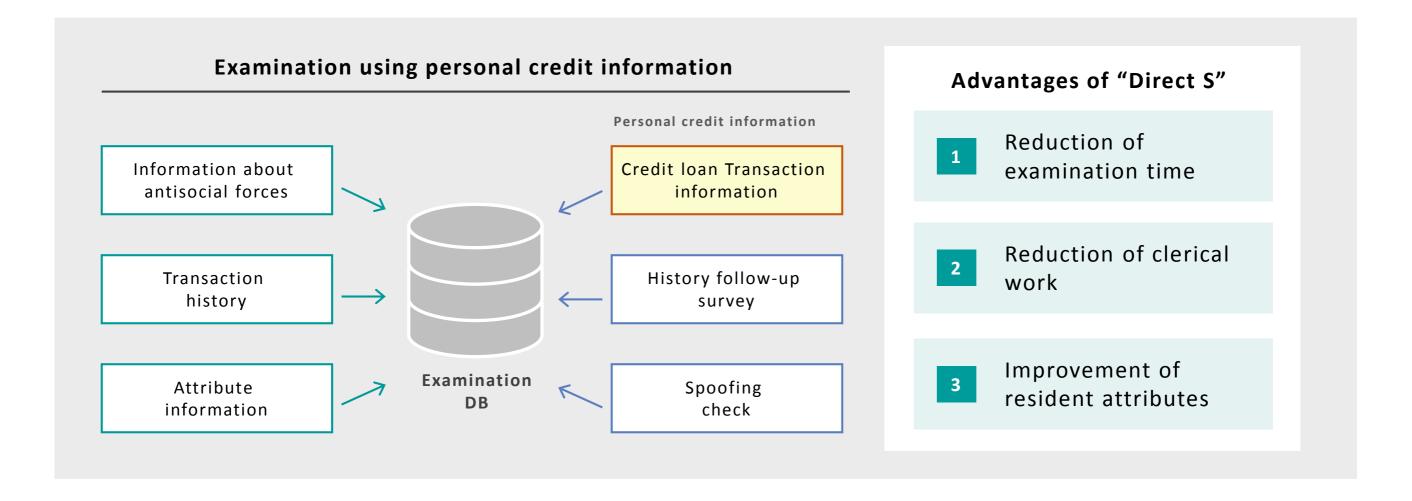
Release of the new product "Direct S" utilizing personal credit information for examination

### For small-sized agencies

### **Task**

- Increase of the number of new agencies
- Improved utilization rate of existing agencies

- Value-up of the "Yanushi Direct"
- Proposal to reduce work load



Introduced in April 2021 for

### 株式会社 リロ・フィナンシャル・ソリューションズ and 7 other companies

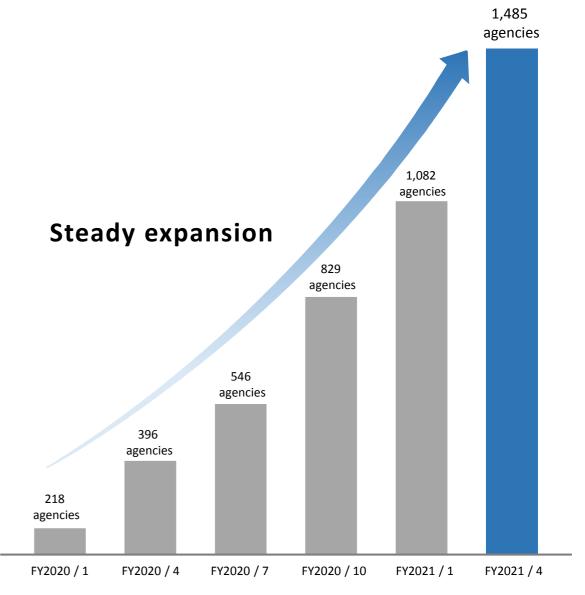
By system linkage

Streamline complicated work

No need to visit agents by applying online

Complete the procedure non-face-to-face







### Growing needs for solitary death guarantee

### **Annual Solitary Death**

Solitary death is about 30, 000 people a year, and the incidence occur about 3%

National estimate

26,821 people

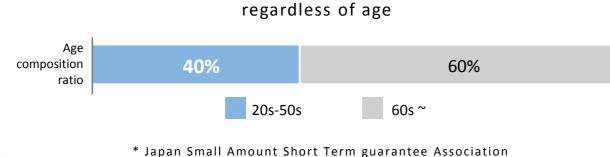
Incidence

2.95%

\* Nisseikiso Research Institute

### **Age composition of Solitary Death**

Solitary death is not just a problem for elder people, regardless of age



#### Features of "Yanushi Direct"



### Solitary death guarantee is automatically accompanied

Risk reduction in the event of Solitary death



#### Recruitment

Support recruitment with Mediation network



#### Rent management

- 100% guaranteed deposit of rent at the end of the month
- No need to report delinquency

# 第主ダイレクト





WEB based tenant recruiting system

Easy registration and Management on the WEB based preview reservation



WEB application

Increased business efficiency by reducing application time



WEB account transfer

Rent fund transfer procedure is easy with a smartphone



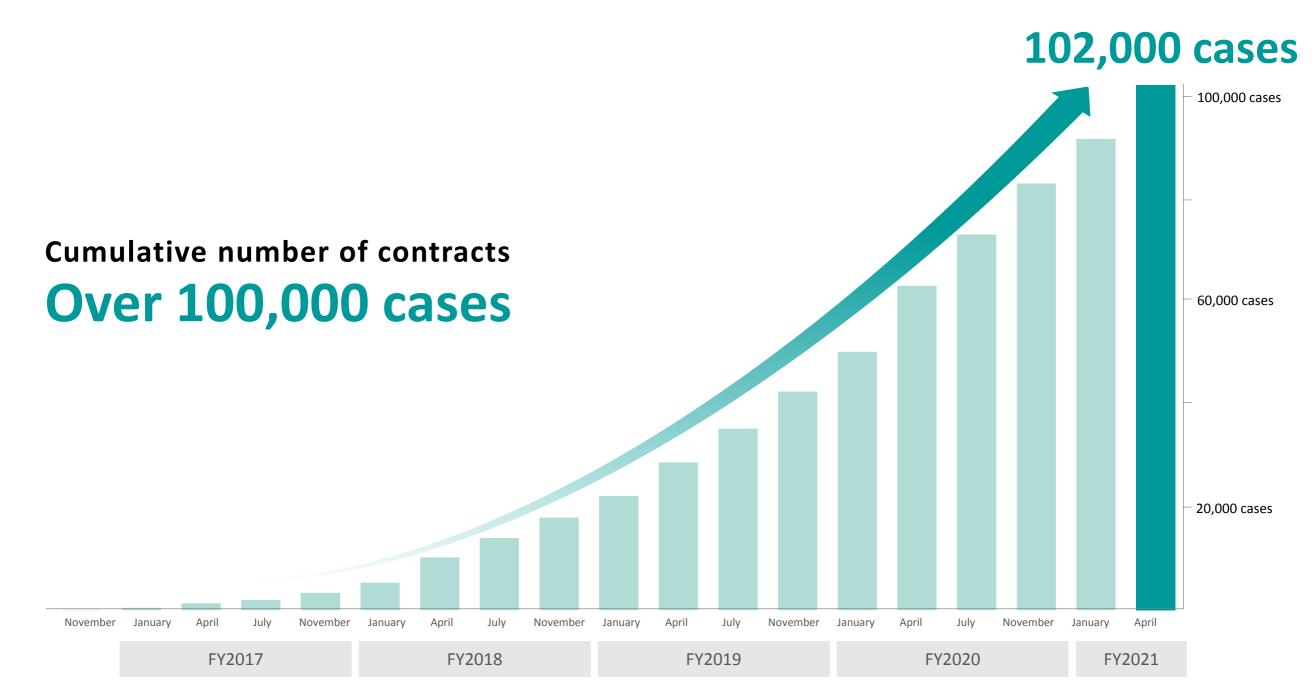
Electronic contract

Online based contract procedure



Tenant app

Rush trouble service accompanied



### YouTube

Easy-to-understand explanation of real estate management with video

### Seminar

Hold seminars on a regular basis

Increase opportunities to provide information

### **Owned media**

Post meaningful information for real estate management









### Rent guarantee

Providing rent guarantee with "Yanushi Direct"

### **Various services**

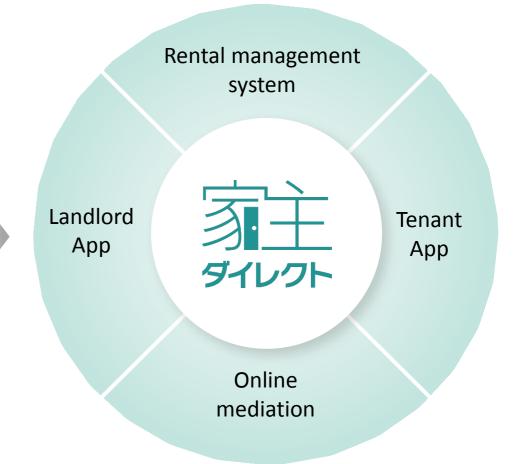
Providing a variety of services supporting the management of self-managed landlords

### **Real Estate Rental DX**

Deploying an aggregated platform for various services to "Yanushi Direct"











### **Collaboration for child support**

72 Approach to local government to assist child support



Alliance with the Japan Single Mother Support Association



Find a room in collaboration with the association



Japan Single Mother Support Association

Mama Best Partner Certification



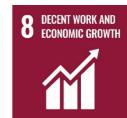


























We contribute to achieving the goals of SDGs by providing our services















## Delivering valuable service and trust to all Based on the spirit of "Sampo Yoshi"

### Customer

Deliver valuable services for all who are involved with us Based on the spirit of "Sampo Yoshi"

### **Investor**

Timely and appropriate disclosure
Strengthening corporate governance
Activities for ESG / SDGs

### **Society**

Infrastructure that contributes to life Build a happy relationship with society Social contribution through "living"

### **Employee**

An environment where honest human resources grow
Innovation and Challenge
A rewarding, rewarding environment

- In addition to our business and industry trends, this document also refers to our future prospects based on our current plans, estimates, forecasts or forecasts.
- These forward-looking statements carry various risks and uncertainties.
- Already known or unknown risks, uncertainties and other factors may or may not lead to different consequences than those contained in the statement of future prospects.
- We can not promise that our forward-looking statements are correct, and our results may differ materially from our forward-looking statements.
- The forward-looking statements in this material are made by us based on the information available as of June 8, 2021, and reflect any future events or circumstances, and any forward-looking statements. We have not updated or changed the Content of the statement.