



Additional business explanations at the 24th Shareholders Meeting

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**This material describes
the additional business explanations
at the 24th Shareholders Meeting.**

1. Upcycle service launch

New ORD Green Shift 5 Measures

Greenhouse gas
reduction
in agricultural production



1

**Introduction of
our original green standard**

Greenhouse gas
reduction
in last-one-miles



2

**Start of green energy
demonstration experiment
for delivery vehicles**

Promotion of
deplasticization of
packaging



3

**Further greening
of product packaging**

Food loss reduction



4

**Strengthening conventional
efforts to reduce food loss**

5

**Promotion of sales
of up-cycle foods**

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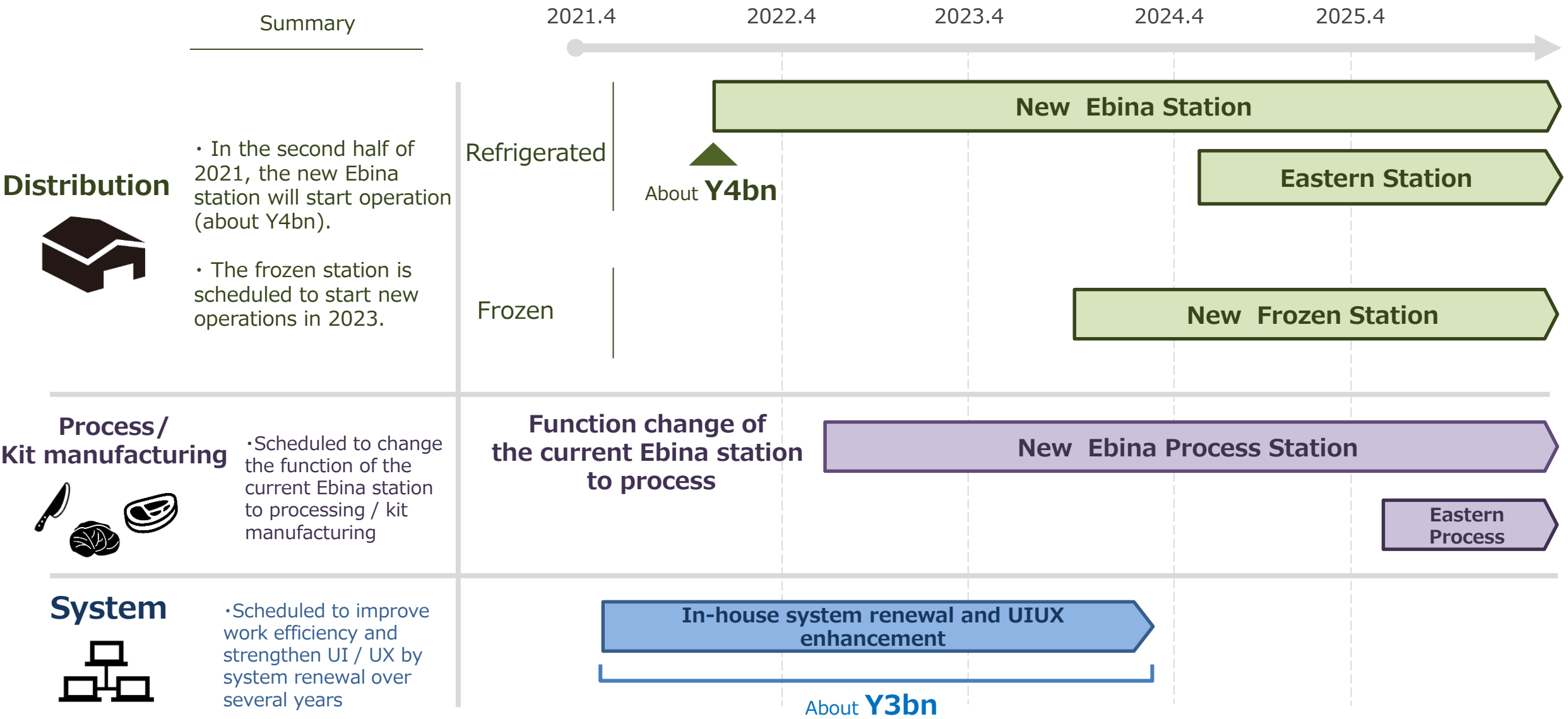
Upcycle service launch

On July 8th, we opened a sales floor specializing in upcycling products on the Oisix site.
We aim to create a market with sales of over 2 billion yen within 3 years
to further reduce food loss in the fields.



2. Future CAPEX plan

Future CAPEX plan



Distribution



- In the second half of 2021, the new Ebina station will start operation (about Y4bn).
- The frozen station is scheduled to start new operations in 2023.

Process/Kit manufacturing



- Scheduled to change the function of the current Ebina station to processing / kit manufacturing

System



- Scheduled to improve work efficiency and strengthen UI / UX by system renewal over several years