



July 1, 2021

Company Name: Seven & i Holdings Co., Ltd.

Representative: Ryuichi Isaka,

President & Representative Director (Code No. 3382/First Section of the Tokyo Stock Exchange)

Notice Regarding Financial Results and Dividends Forecast

We hereby announce our financial results and dividends forecasts for the fiscal year ending February 28, 2022 that were yet to be determined when our "Consolidated Financial Results for the Fiscal Year Ended February 28, 2021" was released on April 8, 2021.

1. Financial results forecast

Consolidated Financial Results Forecast for the Six Months Ending August 31, 2021 (From March 1, 2021 to August 31, 2021)

(Millions of yen)

	Revenues from Operations	Operating Income	Ordinary Income	Net Income Attributable to Owners of Parent	Net Income per Share (yen)
Previous forecast (A)	_		_	1	_
New forecast (B)	3,516,000	184,000	167,000	90,000	101.93
Change (B-A)	_	_	_	_	_
Percentage change (%)	_	_	_	_	_
[Reference] Results for the six months ended August 31, 2020	2,788,408	179,738	175,241	72,519	82.14

Consolidated Financial Results Forecast for the Fiscal Year Ending February 28, 2022 (From March 1, 2021 to February 28, 2022)

(Millions of yen)

	Revenues from Operations	Operating Income	Ordinary Income	Net Income Attributable to Owners of Parent	Net Income per Share (yen)
Previous forecast (A)	_			_	_
New forecast (B)	8,038,000	380,000	343,500	190,000	215.18
Change (B-A)	_	_	_	_	_
Percentage change (%)	_	_	_	_	_
[Reference] Result for the fiscal year ended February 28, 2021	5,766,718	366,329	357,364	179,262	203.03

2. Dividends forecast

	Dividends per Share (yen)					
	First Quarter	Second Quarter	Third Quarter	Year-end	Annual	
Previous forecast	_	_	_	_	_	
New forecast	_	48.00	_	52.00	100.00	
Result for the fiscal year ended February 28, 2021	_	47.50	_	51.00	98.50	

3. Reasons for announcing consolidated financial results and dividends forecasts

With respect to the acquisition by 7-Eleven, Inc. of shares and other interests of in the convenience stores and fuel retail businesses from U.S. Compnay Marathon Petroleum Corporation, previously we were unable to provide financial results and dividend forecasts because approval procedures of the U.S. Federal Trade Commission ("FTC") were taking longer than initially expected, making it difficult to make appropriate and rational performance forecasts. However, the vote to approve the proposed consent order by FTC confirms that all FTC antitrust concerns have been resolved. Therefore, we are pleased to announce our financial results and dividend forecasts, calculated based on information available at the present time.

^{*} Statements related to financial results forecasts contained in this document are based on information currently available and certain assumptions considered to be reasonable. Actual results may differ significantly due to various factors.



Financial Results Forecast for FY2022

July 1, 2021

Yoshimichi Maruyama Director, General Manager of the Corporate Finance & Accounting Division

Seven & i Holdings Co., Ltd.

Copyright (C) 2021 Seven & i Holdings Co., Ltd. All Rights Reserved.

FY2022 Consolidated Financial Results Forecast



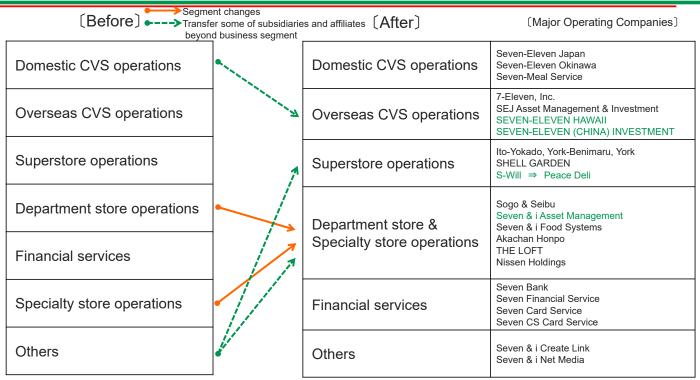
(Billions of yen, %)							
	1H		2H		Full Year		
		YOY/Variance		YOY/Variance		YOY/Variance	
Group's total sales *	6,275.0	115.7	7,274.0	129.3	13,549.0	122.7	
Group's total sales		+853.8		+1,650.2	13,349.0	+2,504.1	
Povenues from enerations	3,516.0	126.1	4 500 0	151.8	0 020 0	139.4	
Revenues from operations	3,310.0	+727.5	4,522.0	+1,543.6	8,038.0	+2,271.2	
Operating income	184.0	102.4	196.0	105.0	380.0	103.7	
Operating income		+4.2	190.0	+9.4		+13.6	
Ordinary income	167.0	95.3	176.5	96.9	343.5	96.1	
Ordinary income	107.0	(8.2)	170.5	(5.6)	343.3	(13.8)	
Net income attributable to	90.0	124.1	100.0	93.7	190.0	106.0	
owners of parent	90.0	+17.4	100.0	(6.7)	190.0	+10.7	
	404.00	10.70	440.05	(7.04)	045.40	10.15	
Net income per share (yen)	101.93	+19.79	113.25	(7.64)	215.18	+12.15	
EBITDA	337.4	109.3		126.0		117.8	
(Operating income + Depreciation and		+28.7	400.9	+82.6	738.3	+111.4	
amortization + Amortization of goodwill)		120.1		102.0		. 111.4	

^{*} Group's total sales include the sales of Seven-Eleven Japan, Seven-Eleven Okinawa and 7-Eleven, Inc. franchisees. Exchange rate: 1USD= 107.00JPY, 1CNY= 16.00JPY

Copyright (C) 2021 Seven & i Holdings Co., Ltd. All Rights Reserved.

Change in Business Segments



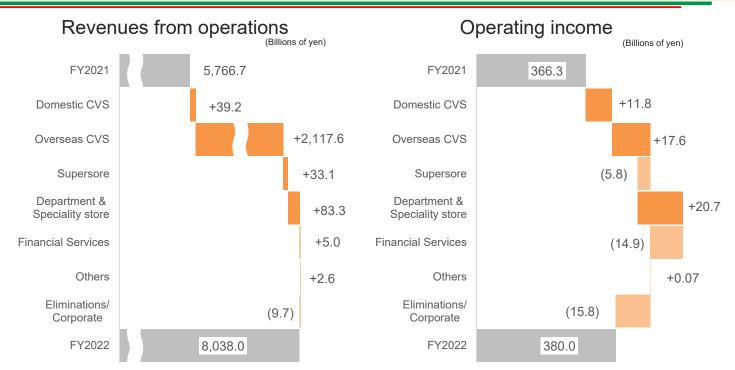


Copyright (C) 2021 Seven & i Holdings Co., Ltd. All Rights Reserved.

YOY Change by Business Segment



3



FY2022 Forecast for Major Operating Companies



	0	perating incom	Existing store	Merchandise GPM		
		YOY	Variance	sales growth	variance	
Seven-Eleven Japan	245.0	105.0	+11.6	+2.0	+0.1	
7-Eleven, Inc.	179.2	150.3	+59.9	+4.5	(0.4)	
[Millions of dollar]	[1,674]	[150.0]	[+558]	T4.0	(0.4)	
Ito-Yokado	5.0	64.3	(2.7)	+4.2 [incl. tenants]	(0.1)	
York-Benimaru ⟨Incl. Life Foods*⟩	18.4	89.7	(2.1)	(2.0)	(0.3)	
Sogo & Seibu	0.5	-	+7.1	+20.0	+0.8	

^{*} Life Foods is a wholly owned subsidiary which produces and sells delicatessen in York-Benimaru stores.

The combined operating income for York-Benimaru and Life Foods represents internal management reporting figures.

Copyright (C) 2021 Seven & i Holdings Co., Ltd. All Rights Reserved.

Exchange rate: 1USD= 107.00JPY

Shareholder Return



5

