

Company name: Ube Industries, Ltd.

Representative: Masato Izumihara, President and Representative Director Security code: 4208 (shares listed on First Section of Tokyo Stock Exchange

and Fukuoka Stock Exchange)

Contact: Osamu Akutagawa

General Manager, General Affairs Department

Tel: +81-3-5419-6110

Company name: Mitsubishi Materials Corporation Representative: Naoki Ono, Chief Executive Officer

Security code: 5711 (shares listed on First Section of Tokyo Stock Exchange)

Contact: Yuji Omura

General Manager, Corporate Communications Dept.

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Ube Industries and Mitsubishi Materials Announce Name and Representatives, etc. of the Successor Company After the Effective Date of Integration of Cement Businesses

On April 14, 2021, Ube Industries, Ltd. ("Ube Industries") and Mitsubishi Materials Corporation ("Mitsubishi Materials") announced the establishment of "C Integration Arrangement, Ltd." as a successor company (the "Successor Company") for the integration of the respective cement business and related businesses of Ube Industries and Mitsubishi Materials ("the Integration").

Today, the Successor Company has decided the company's name, headquarters location and representatives after the effective date of the Integration (scheduled for April 1, 2022) will be as follows.

1. Name, etc. of the Successor Company after the effective date of the Integration

(1)	Name * (Abbreviation)	Mitsubishi UBE Cement Corporation (MUCC)
(2)	Headquarters Location	Iino building, 2-1-1, Uchisaiwaicho, Chiyoda-ku, Tokyo
(3)	Representatives *	Makoto Koyama, Representative Director, President Kazuto Hirano, Representative Director, Vice President

^{*:} The name will be changed from C Integration Arrangement, Ltd.

The name and representatives will be officially decided after a resolution by the general meeting of shareholders, etc. of the Successor Company scheduled to be held on the effective date of the Integration

2. Regarding the new name of the Successor Company

In further evolving from the present joint venture of cement sales and logistics functions into the comprehensively integrated company of cement business and related businesses as a whole, the Successor Company puts, into the new company name, a wish to become an ever-evolving global company with the true fusion of the "UBE" brand and the "Mitsubishi" brand.