

August 12, 2021

### Summary of Consolidated Financial Results for the First Six Months of the Year Ending December 31, 2021 <IFRS> (UNAUDITED)

Company name: Suntory Beverage & Food Limited
Shares listed: First Section, Tokyo Stock Exchange

Securities code: 2587

URL: https://www.suntory.com/sbf/

Representative: Kazuhiro Saito, Chief Executive Officer

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Scheduled date to file quarterly securities report:

Scheduled date to commence dividend payments:

August 13, 2021
September 9, 2021

Attachment of supplementary material on quarterly financial results: Yes
Holding of quarterly financial results briefing meeting (for institutional investors and analysts): Yes

(Millions of yen with fractional amounts discarded, unless otherwise noted)

# 1. Consolidated financial results for the first six months of the year ending December 31, 2021 (from January 1, 2021 to June 30, 2021)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes)

	Revenue	Operating in	come	Profit before tar period	x for the	Profit for the period		
Six months ended	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)
June 30, 2021	603,835	9.3	60,401	69.1	59,343	69.0	40,508	52.5
June 30, 2020	552,529	(12.0)	35,712	(29.8)	35,113	(29.7)	26,558	(28.8)

	Profit for the pattributable to or the Compa	wners of	Comprehensive for the per		Basic earnings per share	Diluted earnings per share	
Six months ended	(Millions of yen)	(%)	(Millions of yen)	(%)	(Yen)	(Yen)	
June 30, 2021	32,159	53.7	71,927	_	104.07	_	
June 30, 2020	20,922	(34.1)	5,666	(75.3)	67.71	_	

#### (2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of the Company	Ratio of equity attributable to owners of the Company to total assets	
As at	(Millions of yen)	(Millions of yen)	(Millions of yen)	(%)	
June 30, 2021	1,672,330	915,749	830,012	49.6	
December 31, 2020	1,574,251	859,556	781,755	49.7	

### (3) Consolidated cash flows

	Net cash inflow (outflow) from operating activities	Net cash inflow (outflow) from investing activities	Net cash inflow (outflow) from financing activities	Cash and cash equivalents at the end of the period
Six months ended	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)
June 30, 2021	88,976	(24,168)	(72,559)	162,280
June 30, 2020	43,897	(30,662)	28,869	183,288

#### 2. Dividends

	Annual cash dividends									
	First quarter-end	Second quarter-end Third quarter-end		Year-end	Total					
	(Yen)	(Yen)	(Yen)	(Yen)	(Yen)					
Year ended December 31, 2020	-	39.00	-	39.00	78.00					
Year ending December 31, 2021	-	39.00								
Year ending December 31, 2021 (Forecast)			-	39.00	78.00					

Note: Revisions to the forecast of dividends most recently announced: None

# 3. Consolidated earnings forecast for the year ending December 31, 2021 (from January 1, 2021 to December 31, 2021)

(Percentages indicate year-on-year changes)

	Revenue		Operating income Profit before tax		e tax	Profit for the year		Profit for the year attributable to owners of the Company		Basic earnings per share	
	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Millions of yen)	(%)	(Yen)
Year ending December 31, 2021	1,260,000	6.9	105,000	9.2	103,500	9.9	73,500	14.3	60,500	15.9	195.79

Note: Revisions to the earnings forecast most recently announced: None

#### \* Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies and changes in accounting estimates

a. Changes in accounting policies required by IFRS:

None

b. Changes in accounting policies due to other reasons:

None

c. Changes in accounting estimates:

None

- (3) Number of issued shares (ordinary shares)
  - a. Total number of issued shares at the end of the period (including treasury shares)

As at June 30, 2021

309,000,000 shares

As at December 31, 2020

309,000,000 shares

b. Number of treasury shares at the end of the period

As at June 30, 2021

3 shares

As at December 31, 2020

3 shares

c. Average number of outstanding shares during the period (cumulative from the beginning of the year)

Six months ended June 30, 2021

308,999,997 shares

Six months ended June 30, 2020

308,999,997 shares

- \* Quarterly financial results reports are exempt from quarterly review conducted by certified public accountants or an audit corporation.
- \* Proper use of earnings forecast, and other special matters

The earnings forecast contained in these materials are based on our judgment attributable to information available to the Company and the Group as of the date of announcement of these materials, and include certain risks and uncertainties. These statements are not intended as a promise by the Company to achieve such results. Actual business results may differ substantially due to various factors such as economic situation surrounding the Company and the Group, market trend, exchange rates and other factors.

### **Attached Materials**

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#### 1. Qualitative Information Regarding Settlement of Accounts for the First Six Months

#### (1) Operating results

Suntory Beverage & Food Limited Group (the Group), based on the philosophy of enriching consumers' lives by proposing premium and unique products that match the tastes and needs of consumers, put effort into brand reinforcement and new demand creation, and worked to improve the quality of products. In addition, the Group worked to strengthen profitability in each area.

Since March, the Group's business continued to be on a powerful recovery trend, despite the pace of recovery in the market environment differing depending on the country. As a result of continuing efforts in all segments to concentrate on core brands, carry out cost reduction activities and improve efficiency in the use of sales promotion and advertising costs, we achieved progress beyond our expectations for both revenue and operating income in the second quarter of the year ending December 31, 2021, which continued from the first three months.

For the operating results of the first six months of the year ending December 31, 2021, the Group reported consolidated revenue of \(\frac{4}603.8\) billion, up 9.3% year on year. Consolidated operating income was \(\frac{4}60.4\) billion, up 69.1% year on year. Furthermore, profit for the period attributable to owners of the Company was \(\frac{4}{3}2.2\) billion, up 53.7% year on year.

Results by segment are described below.

#### < Japan business >

Performance of the overall beverage market remained almost flat year on year (presumably by the Company) due mainly to effects of restrictions imposed on human activity as a result of the government's intermittent announcements of state of emergency declarations. The Company increased its sales volume year on year as a result of the contribution of initiatives to strengthen its core brands with a focus on the water, coffee, and sugar-free tea categories, sales of new products and marketing activities, leading the Company to increase market share.

The sales volume for the *Suntory Tennensui* brand as a whole rose year on year, exceeding the previous corresponding period, which had grown substantially due to an increase in demand for large formats. Sales of the *Suntory Tennensui Sparkling* series increased substantially as a result of contribution of *THE STRONG*, which was newly released in June. For the *BOSS* brand, the overall sales volume of the brand increased year on year. In addition to growth in the *Craft BOSS* series, which was renewed in March, new products in the tea series also contributed to the increase. In the sugar-free tea category, the *Iyemon* brand continued to grow in the second quarter of the year ending December 31, 2021, due to renewal of the brand, and overall sales volume of the brand greatly exceeded that of the same period of the previous year due to contribution of *Iyemon Kyoto Blend*, which was newly released in April.

In terms of profit, despite continuing to experience a negative impact from changes in the channel mix, improvements in the product mix were realized through growth of small-size (500 ml PET) products. In addition, cost reduction activities and ongoing initiatives to improve efficiency in the use of promotion and advertising costs provided significant positive impacts.

As a result, the Japan business reported revenue of ¥298.0 billion, down 0.2% year on year, and segment profit of ¥17.6 billion, up 58.7% year on year.

#### < Asia Pacific business >

In Asia, the beverage markets suffered negative impacts from intermittent restrictions imposed on human activity due to COVID-19 in some regions from the beginning of the year and from a clamping down on restrictions due to a resurgence in the number of infected persons from mid-May onward. The Group has increased its share of the beverage markets in Vietnam and Thailand due to its efforts to concentrate on the core brands of its business. The health supplement business also increased substantially in the second quarter of the year ending December 31, 2021. By brand, strong

increases especially in sales from the energy drink *Sting* and the tea beverage *TEA*+ were achieved in Vietnam, which experienced growth in all brands, and sales of *Pepsi*, including low-sugar products were strong in Thailand. Regarding the health supplement business, the Group's focus on mainstay product *BRAND'S Essence of Chicken* along with results from its strengthening of market activities translated to higher performance year on year.

In Oceania, the energy drink V, a core brand, led the market in the energy category as a result of a substantial increase due to a strengthening of marketing activities, and its market share is growing.

In terms of profit, the increase in sales, improvement in the product mix along with cost reduction activities all made contributions.

As a result, the Asia Pacific business reported revenue of ¥148.7 billion, up 16.5% year on year. Segment profit was ¥23.6 billion, up 42.1% year on year.

#### < Europe business >

In Europe, the mobility among the people is returning thanks to the easing of restrictions that is accompanying progress in administering the vaccines in each country, and since March, the beverage markets have been steadily recovering.

In France, sales volume of core brands *Orangina* and *Oasis*, together with *Schweppes*, which underwent further brand strengthening in the second quarter of the year ending December 31, 2021, increased significantly year on year, with strength in off-premise channels, and recovery in the onpremise channels since June with the easing of restrictions and the cancellation of the night-time restrictions on movement. In the UK, also, the market recovered with vaccine administration progressing most rapidly there. Sales volume for the core brands *Lucozade* and *Ribena* rose significantly year on year. In particular, strong growth was achieved for *Lucozade Sport* due to the resumption of sports events and outdoor activities. In Spain, sales of *Schweppes*, a core brand, increased significantly year on year owing to ongoing robust sales in the off-premises channels along with the start of recovery for the on-premise channels as well, following the easing of restrictions. In terms of profit, an increase of sales, efficient use of sales promotion and advertising costs together with cost reduction activities made positive contributions.

As a result, the Europe business reported revenue of ¥111.1 billion, up 26.7% year on year, and segment profit of ¥18.8 billion, up 78.8% year on year.

#### < Americas business >

In addition to further strengthening sales of the core carbonated beverage products, the Group also focused on the growing non-carbonated beverage category, which included water and RTD coffee. The cancellation of on-premise restrictions following progress in the vaccine administration also made a contribution, and sales rose significantly year on year.

In terms of profit, an increase of sales and reduced costs made positive contributions.

As a result, the Americas business reported revenue of ¥46.0 billion, up 19.2% year on year, and segment profit of ¥5.8 billion, up 97.8% year on year.

#### (2) Financial position

Total assets as at June 30, 2021 stood at ¥1,672.3 billion, an increase of ¥98.1 billion compared to December 31, 2020. The main factor was an increase in trade and other receivables.

Total liabilities stood at ¥756.6 billion, an increase of ¥41.9 billion compared to December 31, 2020. This was due in part to an increase in trade and other payables.

Total equity stood at ¥915.7 billion, an increase of ¥56.2 billion compared to December 31, 2020, due in part to increases in retained earnings as a result of the recording of profit for the period attributable to owners of the Company and other components of equity.

#### (3) Analysis of cash flows

Cash and cash equivalents as at June 30, 2021 amounted to \(\frac{1}{2}162.3\) billion, a decrease of \(\frac{1}{2}5.2\) billion compared to December 31, 2020.

Net cash inflow from operating activities was \$89.0 billion, an increase of \$45.1 billion compared to the same period of the previous year. This was mainly the result of profit before tax for the period of \$59.3 billion, depreciation and amortization of \$34.5 billion, and an increase in trade and other payables of \$41.9 billion.

Net cash outflow from investing activities was ¥24.2 billion, a decrease of ¥6.5 billion compared to the same period of the previous year despite payments for property, plant and equipment and intangible assets of ¥22.5 billion.

Net cash outflow from financing activities was \(\frac{\pmath{\text{\frac{4}}}{72.6}}\) billion, an increase of \(\frac{\pmath{\text{\frac{4}}}{101.4}}\) billion compared to the same period of the previous year. This was mainly the result of a decrease in short-term borrowings and commercial paper of \(\frac{\pmath{\text{\frac{4}}}{42.6}}\) billion and repayments of long-term borrowings of \(\frac{\pmath{\text{\frac{4}}}{18.1}}{18.1}\) billion.

#### (4) Consolidated earnings forecast and other forward-looking statements

No changes have been made to the consolidated earnings forecast for the fiscal year ending December 31, 2021, which was announced on February 9, 2021.

The macro environment is becoming more volatile due to factors such as differences in the progress of vaccinations depending on the area or country amid a global resurgence in the number of COVID-19 cases. Factors such as inflation in commodities and disruptions caused by the global supply chain constraints have also started to have an effect that is more negative than the initial assumptions. Amid this environment, in the second half of the fiscal year, we will promote activities and investments for the growth of revenue in order to continue the momentum from the second quarter of the year ending December 31, 2021. Moreover, in light of the market situation, we will flexibly combine "offense" and "defense," and swiftly carry them out. For operating income on an existing business basis, we aim to return to the level of the fiscal year ended December 31, 2019 in the fiscal year ending December 31, 2021, one year ahead of the initial plan, by further moving in the direction of growth while managing business.

# 2. Condensed Quarterly Consolidated Financial Statements and Significant Notes Thereto (Unaudited)

## (1) Condensed quarterly consolidated statement of financial position

	Millions of yen			
	As at December 31, 2020	As at June 30, 2021		
Assets				
Current assets:				
Cash and cash equivalents	167,480	162,280		
Trade and other receivables	196,242	232,981		
Other financial assets	717	1,024		
Inventories	79,260	96,454		
Other current assets	23,496	25,826		
Total current assets	467,198	518,567		
Non-current assets:				
Property, plant and equipment	360,358	377,611		
Right-of-use assets	50,772	52,510		
Goodwill	250,448	255,741		
Intangible assets	405,175	428,085		
Investments accounted for using the equity method	895	904		
Other financial assets	14,513	14,182		
Deferred tax assets	15,465	17,035		
Other non-current assets	9,423	7,692		
Total non-current assets	1,107,052	1,153,762		
Total assets	1,574,251	1,672,330		

Millions of yen

	Millions of yen			
	As at December 31, 2020	As at June 30, 2021		
Liabilities and equity				
Liabilities				
Current liabilities:				
Bonds and borrowings	83,401	37,556		
Trade and other payables	308,381	369,667		
Other financial liabilities	33,542	44,432		
Accrued income taxes	14,628	18,080		
Provisions	1,586	1,057		
Other current liabilities	4,986	8,834		
Total current liabilities	446,526	479,628		
Non-current liabilities:				
Bonds and borrowings	120,292	119,952		
Other financial liabilities	52,867	55,550		
Post-employment benefit liabilities	15,073	15,616		
Provisions	2,287	2,361		
Deferred tax liabilities	71,695	78,315		
Other non-current liabilities	5,952	5,155		
Total non-current liabilities	268,168	276,952		
Total liabilities	714,694	756,580		
Equity				
Share capital	168,384	168,384		
Share premium	182,414	182,380		
Retained earnings	492,451	512,559		
Treasury shares	(0)	(0)		
Other components of equity	(61,495)	(33,312)		
Total equity attributable to owners of the Company	781,755	830,012		
Non-controlling interests	77,801	85,737		
Total equity	859,556	915,749		
Total liabilities and equity	1,574,251	1,672,330		

## (2) Condensed quarterly consolidated statement of profit or loss

	Million	s of yen
	Six months ended June 30, 2020	Six months ended June 30, 2021
Revenue	552,529	603,835
Cost of sales	(327,330)	(350,219)
Gross profit	225,199	253,615
Selling, general and administrative expenses	(188,639)	(192,666)
Gain on investments accounted for using the equity method	(83)	20
Other income	1,520	980
Other expenses	(2,284)	(1,549)
Operating income	35,712	60,401
Finance income	587	259
Finance costs	(1,186)	(1,317)
Profit before tax for the period	35,113	59,343
Income tax expense	(8,555)	(18,834)
Profit for the period	26,558	40,508
Attributable to:		
Owners of the Company	20,922	32,159
Non-controlling interests	5,635	8,349
Profit for the period	26,558	40,508
Earnings per share (Yen)	67.71	104.07

# (3) Condensed quarterly consolidated statement of comprehensive income Millions of yen

	Millions of yen			
	Six months ended June 30, 2020	Six months ended June 30, 2021		
Profit for the period	26,558	40,508		
Other comprehensive income				
Items that will not be reclassified to profit or loss:				
Changes in the fair value of financial assets	(691)	21		
Remeasurement of defined benefit plans	(81)	(238)		
Total	(773)	(216)		
Items that may be reclassified to profit or loss:				
Translation adjustments of foreign operations	(19,906)	30,631		
Changes in the fair value of cash flow hedges	(161)	957		
Changes in comprehensive income of investments accounted for using the equity method	(51)	47		
Total	(20,118)	31,635		
Other comprehensive income for the period, net of tax	(20,891)	31,419		
Comprehensive income for the period	5,666	71,927		
Attributable to:				
Owners of the Company	1,846	60,342		
Non-controlling interests	3,819	11,585		
Comprehensive income for the period	5,666	71,927		

# (4) Condensed quarterly consolidated statement of changes in equity Six months ended June 30, 2020

Millions of yen

	<u> </u>									
		Attribu								
	Share capital	Share premium	Retained earnings	Treasury shares	Other compo- nents of equity	Total	Non- controlling interests	Total equity		
Balance at January 1, 2020	168,384	182,349	464,705	(0)	(58,870)	756,568	80,997	837,565		
Profit for the period			20,922		, , ,	20,922	5,635	26,558		
Other comprehensive income					(19,075)	(19,075)	(1,816)	(20,891)		
Total comprehensive income for the period			20,922		(19,075)	1,846	3,819	5,666		
Dividends			(12,050)			(12,050)	(2,320)	(14,371)		
Transactions with non-controlling interests		82	, ,			82	(54)	27		
Reclassification to retained earnings			(3)		3					
Total transactions with owners of the Company	_	82	(12,054)		3	(11,968)	(2,375)	(14,344)		
Balance at June 30, 2020	168,384	182,431	473,573	(0)	(77,942)	746,446	82,440	828,887		
<del>-</del>										

Six months ended June 30, 2021

Millions of yen

-	Attributable to owners of the Company							
	Share capital	Share premium	Retained earnings	Treasury shares	Other compo- nents of equity	Total	Non- controlling interests	Total equity
Balance at January 1, 2021	168,384	182,414	492,451	(0)	(61,495)	781,755	77,801	859,556
Profit for the period			32,159			32,159	8,349	40,508
Other comprehensive income					28,183	28,183	3,235	31,419
Total comprehensive income for the period	_	_	32,159	_	28,183	60,342	11,585	71,927
Dividends			(12,050)			(12,050)	(3,676)	(15,727)
Transactions with non-controlling interests		(34)				(34)	27	(6)
Total transactions with owners of the Company		(34)	(12,050)	_	-	(12,085)	(3,649)	(15,734)
Balance at June 30, 2021	168,384	182,380	512,559	(0)	(33,312)	830,012	85,737	915,749

## (5) Condensed quarterly consolidated statement of cash flows

Cash flows from operating activities         Six months ended June 30, 2020         Six months ended June 30, 2021           Cash flows from operating activities         7 Frofit before tax for the period         35,113         59,343           Depreciation and amortization         35,311         34,547           Impairment losses (reversal of impairment losses)         170         147           Interest and dividends income         (576)         (246)           Interest expense         1,127         934           Loss (gain) on investments accounted for using the equity method         83         (20)           Decrease (increase) in trade and other receivables         (10,420)         (15,026)           Decrease (increase) in trade and other receivables         (13,231)         (32,065)           Increase (decrease) in trade and other payables         6,730         41,886           Other         2,565         13,853           Interest and dividends received         633         213           Interest paid         (1,311)         (1,201)           Increase (durease) in store operating activities         43,897         88,976           Cash flows from investing activities         43,897         88,976           Cash flow from investing activities         43,897         22,482           Payme		Millions	Millions of yen		
Profit before tax for the period         35,113         59,343           Depreciation and amortization         35,311         34,547           Impairment losses (reversal of impairment losses)         170         147           Interest and dividends income         (576)         (246)           Interest expense         1,127         934           Loss (gain) on investments accounted for using the equity method         83         (20)           Decrease (increase) in trade and other receivables         (13,231)         (32,065)           Decrease (increase) in trade and other payables         6,730         41,886           Other         2,565         13,853           Interest and dividends received         633         213           Interest and dividends received         633         213           Interest apaid         (1,311)         (1,201)           Income tax paid         (12,297)         (13,388)           Net cash inflow (outflow) from operating activities         43,897         88,976           Cash flows from investing activities         3(31,138)         (22,482)           Payments for property, plant and equipment and intangible assets         3(31,138)         (22,482)           Payments for transfer of business         -         (2,181) <t< th=""><th></th><th></th><th></th></t<>					
Depreciation and amortization	Cash flows from operating activities				
Impairment losses (reversal of impairment losses)	Profit before tax for the period	35,113	59,343		
Interest and dividends income   (576)   (246)   Interest expense   1,127   934   Loss (gain) on investments accounted for using the equity method   83   (20)   Decrease (increase) in inventories   (10,420)   (15,026)   Decrease (increase) in trade and other receivables   (13,231)   (32,065)   Increase (decrease) in trade and other payables   6,730   41,886   Other   2,565   13,853   Subtotal   56,874   103,353   Interest and dividends received   633   213   Interest paid   (1,311)   (1,201)   Income tax paid   (12,297)   (13,388)   Net cash inflow (outflow) from operating activities   Payments for property, plant and equipment and intangible assets   Proceeds on sale of property, plant and equipment and intangible assets   Payments for transfer of business   - (2,181)   Other   321   469   Net cash inflow (outflow) from investing activities   Payments for transfer of business   - (2,181)   Other   321   469   Net cash inflow (outflow) from investing activities   Increase (decrease) in short-term borrowings and commercial papers   Proceeds from long-term borrowings   30,000   11,187   Repayments of long-term borrowings   30,000   11,187   Repayments of long-term borrowings   30,2194   (18,108)   Payments of lease liabilities   (6,864)   (6,941)   Dividends paid to owners of the Company   (12,050)   (12,050)   Dividends paid to non-controlling interests   (2,979)   (4,033)   Net cash inflow (outflow) from financing activities   28,869   (72,559)   Net increase (decrease) in cash and cash equivalents   42,104   (7,750)   Effects of exchange rate changes on cash and cash   (2,381)   2,550	Depreciation and amortization	35,311	34,547		
Interest expense	Impairment losses (reversal of impairment losses)	170	147		
Loss (gain) on investments accounted for using the equity method   Decrease (increase) in inventories   (10,420)   (15,026)   Decrease (increase) in trade and other receivables   (13,231)   (32,065)   Increase (decrease) in trade and other payables   6,730   41,886   Other   Subtotal   56,874   103,353   Interest and dividends received   633   213   Interest paid   (1,311)   (1,201)   Income tax paid   (12,297)   (13,388)   Net cash inflow (outflow) from operating activities   Payments for property, plant and equipment and intangible assets   Proceeds on sale of property, plant and equipment and intangible assets   Payments for transfer of business   - (2,181)   Other   321   469   A69	Interest and dividends income	(576)	(246)		
the equity method Decrease (increase) in inventories Decrease (increase) in trade and other receivables Increase (decrease) in trade and other receivables Increase (decrease) in trade and other payables Other  Subtotal	Interest expense	1,127	934		
Decrease (increase) in trade and other receivables   (13,231)   (32,065)     Increase (decrease) in trade and other payables   6,730   41,886     Other		83	(20)		
Increase (decrease) in trade and other payables	Decrease (increase) in inventories	(10,420)	(15,026)		
Other         2,565         13,853           Interest and dividends received         633         213           Interest paid         (1,311)         (1,201)           Income tax paid         (12,297)         (13,388)           Net cash inflow (outflow) from operating activities         43,897         88,976           Cash flows from investing activities         43,897         88,976           Cash flows from property, plant and equipment and intangible assets         (31,138)         (22,482)           Proceeds on sale of property, plant and equipment and intangible assets         154         26           Payments for transfer of business         -         (2,181)           Other         321         469           Net cash inflow (outflow) from investing activities         (30,662)         (24,168)           Cash flows from financing activities         (30,662)         (24,168)           Cash flows from financing activities         30,000         11,187           Repayments of long-term borrowings         30,000         11,187           Repayments of lease liabilities         (6,864)         (6,941)           Dividends paid to owners of the Company         (12,050)         (12,050)           Dividends paid to non-controlling interests         (2,979)         (4,033)	Decrease (increase) in trade and other receivables	(13,231)	(32,065)		
Subtotal   56,874   103,353     Interest and dividends received   633   213     Interest paid   (1,311)   (1,201)     Income tax paid   (12,297)   (13,388)     Net cash inflow (outflow) from operating activities   43,897   88,976     Cash flows from investing activities   Payments for property, plant and equipment and intangible assets   Proceeds on sale of property, plant and equipment and intangible assets   Payments for transfer of business   - (2,181)     Other   321   469     Net cash inflow (outflow) from investing activities   (30,662)   (24,168)     Cash flows from financing activities   Increase (decrease) in short-term borrowings and commercial papers   Proceeds from long-term borrowings   (32,194)   (18,108)     Payments of lease liabilities   (6,864)   (6,941)     Dividends paid to owners of the Company   (12,050)   (12,050)     Dividends paid to non-controlling interests   (2,979)   (4,033)     Net cash inflow (outflow) from financing activities   28,869   (72,559)     Net increase (decrease) in cash and cash equivalents   42,104   (7,750)     Cash and cash equivalents at the beginning of the period   143,564   167,480     Effects of exchange rate changes on cash and cash equivalents   (2,381)   2,550	Increase (decrease) in trade and other payables	6,730	41,886		
Interest and dividends received	Other	2,565	13,853		
Interest paid	Subtotal	56,874	103,353		
Income tax paid Net cash inflow (outflow) from operating activities  Cash flows from investing activities Payments for property, plant and equipment and intangible assets Proceeds on sale of property, plant and equipment and intangible assets Payments for transfer of business Other Net cash inflow (outflow) from investing activities  Cash flows from financing activities Increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Payments of lease liabilities Oividends paid to owners of the Company Dividends paid to non-controlling interests Net cash inflow (outflow) from financing activities  Net cash inflow (outflow) from financing activities  11,187 Repayments of lease liabilities (6,864) Dividends paid to owners of the Company Dividends paid to non-controlling interests (2,979) Net cash inflow (outflow) from financing activities  Cash and cash equivalents at the beginning of the period Effects of exchange rate changes on cash and cash equivalents  (12,297) (13,388)  88,976  43,897  88,976  (31,138) (22,482)  (31,138) (22,482)  (31,138) (22,482)  (31,138) (22,482)  (31,138) (22,482)  (24,182)  26  (31,138) (22,181)  26  (24,181)  26  (24,181)  26  (24,182)	Interest and dividends received	633	213		
Net cash inflow (outflow) from operating activities  Cash flows from investing activities Payments for property, plant and equipment and intangible assets Proceeds on sale of property, plant and equipment and intangible assets Payments for transfer of business Payments of long-term borrowings and commercial papers Proceeds from long-term borrowings Payments of long-term borrowings Payments of lease liabilities Payments of lease liabilities Payments of lease owners of the Company Dividends paid to owners of the Company Net cash inflow (outflow) from financing activities Payments of lease liabilities Paymen	Interest paid	(1,311)	(1,201)		
Cash flows from investing activities Payments for property, plant and equipment and intangible assets Proceeds on sale of property, plant and equipment and intangible assets Payments for transfer of business Payments of long-term borrowing activities Increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Payments of long-term borrowings Payments of lease liabilities Payments	Income tax paid	(12,297)	(13,388)		
Payments for property, plant and equipment and intangible assets  Proceeds on sale of property, plant and equipment and intangible assets  Proceeds on sale of property, plant and equipment and intangible assets  Payments for transfer of business  Payments for transfer of business  Other  Net cash inflow (outflow) from investing activities  Cash flows from financing activities  Increase (decrease) in short-term borrowings and commercial papers  Proceeds from long-term borrowings  Payments of long-term borrowings  Payments of lease liabilities  Payments of lease liabilities  (6,864)  Dividends paid to owners of the Company  Dividends paid to non-controlling interests  Net cash inflow (outflow) from financing activities  (2,979)  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  Effects of exchange rate changes on cash and cash equivalents  (2,381)  (22,482)  (31,138)  (22,482)  (22,482)  (22,482)  (31,138)  (31,138)  (31,138)  (22,482)  (2,181)  26  (2,181)  (2,181)  (2,181)  (2,482)  (2,181)  (2,181)  (2,482)  (2,181)  (2,181)  (2,482)  (2,181)  (2,181)  (2,482)  (2,482)  (2,181)  (2,181)  (2,482)  (2,482)  (2,181)  (2,482)  (2,482)  (2,482)  (2,181)  (2,482)  (2,482)  (2,181)  (2,181)  (2,482)  (2,482)  (2,181)  (2,482)  (2,181)  (2,482)  (2,181)  (2,482)  (2,482)  (2,181)  (2,482)  (2,181)  (2,482)  (2,181)  (2,482)  (2,482)  (2,181)  (2,482)  (2,482)  (2,181)  (2,482)  (2,482)  (2,181)  (2,482)  (2,482)  (2,482)  (2,181)  (2,482)  (2,482)  (2,482)  (2,481)  (2,482)  (2,482)  (2,482)  (2,482)  (2,482)  (2,481)  (2,481)  (2,482)  (2,482)  (2,482)  (2,481)  (2,482)  (2,482)  (2,481)  (2,482)  (2,482)  (2,481)  (2,482)  (2,482)  (2,481)  (2,482)  (4,61	Net cash inflow (outflow) from operating activities	43,897	88,976		
Payments for transfer of business  Payments for transfer of business  Other  Start Ade  Net cash inflow (outflow) from investing activities  Cash flows from financing activities  Increase (decrease) in short-term borrowings and commercial papers  Proceeds from long-term borrowings  Repayments of long-term borrowings  Payments of lease liabilities  Payments of lease liabilities  (6,864)  Dividends paid to owners of the Company  Dividends paid to non-controlling interests  Net cash inflow (outflow) from financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  Effects of exchange rate changes on cash and cash equivalents  (2,381)  (2,181)  (2,181)  (2,181)  (24,182)  (42,612)  (42,612)  (42,612)  (42,612)  (42,612)  (42,612)  (42,612)  (42,612)  (42,612)  (18,108)  (6,864)  (6,941)  (12,050)	Payments for property, plant and equipment and intangible assets Proceeds on sale of property, plant and equipment				
Other321469Net cash inflow (outflow) from investing activities(30,662)(24,168)Cash flows from financing activities(24,168)Increase (decrease) in short-term borrowings and commercial papers52,959(42,612)Proceeds from long-term borrowings30,00011,187Repayments of long-term borrowings(32,194)(18,108)Payments of lease liabilities(6,864)(6,941)Dividends paid to owners of the Company(12,050)(12,050)Dividends paid to non-controlling interests(2,979)(4,033)Net cash inflow (outflow) from financing activities28,869(72,559)Net increase (decrease) in cash and cash equivalents42,104(7,750)Cash and cash equivalents at the beginning of the period143,564167,480Effects of exchange rate changes on cash and cash equivalents(2,381)2,550		13 1			
Net cash inflow (outflow) from investing activities  Cash flows from financing activities  Increase (decrease) in short-term borrowings and commercial papers  Proceeds from long-term borrowings  Repayments of long-term borrowings  Payments of lease liabilities  Dividends paid to owners of the Company  Dividends paid to non-controlling interests  Net cash inflow (outflow) from financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  Effects of exchange rate changes on cash and cash equivalents  (2,381)  (24,168)  (24,168)  (24,168)  (24,168)  (24,168)  (24,168)  (24,168)  (24,168)  (24,168)  (24,168)  (24,168)  (24,168)  (24,104)  (24,612)  (25,108)  (25,109)  (24,612)  (18,108)  (6,864)  (6,941)  (12,050)  (12	-	- 221			
Cash flows from financing activities Increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayments of long-term borrowings Payments of lease liabilities Payments of lease liabilities (6,864) Dividends paid to owners of the Company Dividends paid to non-controlling interests (2,979) Net cash inflow (outflow) from financing activities  Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the period Effects of exchange rate changes on cash and cash equivalents (2,381) 2,550		-			
commercial papers Proceeds from long-term borrowings Repayments of long-term borrowings (32,194) Payments of lease liabilities (6,864) Dividends paid to owners of the Company Dividends paid to non-controlling interests Net cash inflow (outflow) from financing activities Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the period Effects of exchange rate changes on cash and cash equivalents (2,381)  (42,612) (42,612) (42,612) (42,612) (18,108) (6,864) (6,941) (12,050) (12,050) (12,050) (12,050) (12,055) (12,050) (12	Cash flows from financing activities	(30,662)	(24,168)		
Repayments of long-term borrowings (32,194) (18,108) Payments of lease liabilities (6,864) (6,941) Dividends paid to owners of the Company (12,050) (12,050) Dividends paid to non-controlling interests (2,979) (4,033) Net cash inflow (outflow) from financing activities 28,869 (72,559) Net increase (decrease) in cash and cash equivalents 42,104 (7,750) Cash and cash equivalents at the beginning of the period 143,564 167,480 Effects of exchange rate changes on cash and cash equivalents (2,381) 2,550	· · · · · · · · · · · · · · · · · · ·	52,959	(42,612)		
Payments of lease liabilities (6,864) (6,941) Dividends paid to owners of the Company (12,050) (12,050) Dividends paid to non-controlling interests (2,979) (4,033) Net cash inflow (outflow) from financing activities 28,869 (72,559)  Net increase (decrease) in cash and cash equivalents 42,104 (7,750) Cash and cash equivalents at the beginning of the period 143,564 167,480  Effects of exchange rate changes on cash and cash equivalents (2,381) 2,550 equivalents		30,000	11,187		
Dividends paid to owners of the Company Dividends paid to non-controlling interests Net cash inflow (outflow) from financing activities Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at the beginning of the period Effects of exchange rate changes on cash and cash equivalents Effects of exchange rate changes on cash and cash equivalents  (2,381)  (12,050) (12,050) (4,033) (72,559) (72,559) (72,559) (73,50) (73,5		(32,194)	(18,108)		
Dividends paid to non-controlling interests  Net cash inflow (outflow) from financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  Effects of exchange rate changes on cash and cash equivalents  (2,979)  (4,033)  (72,559)  (77,50)  (143,564)	·	(6,864)	(6,941)		
Net cash inflow (outflow) from financing activities  28,869  (72,559)  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  Effects of exchange rate changes on cash and cash equivalents  (2,381)  2,550	1	(12,050)	(12,050)		
Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at the beginning of the period  Effects of exchange rate changes on cash and cash equivalents  (2,381)  Effects of exchange rate changes on cash and cash equivalents		(2,979)	(4,033)		
Cash and cash equivalents at the beginning of the period  Effects of exchange rate changes on cash and cash equivalents  (2,381)  2,550	Net cash inflow (outflow) from financing activities	28,869	(72,559)		
Effects of exchange rate changes on cash and cash equivalents  (2,381)  2,550	Net increase (decrease) in cash and cash equivalents	42,104	(7,750)		
equivalents (2,381) 2,330	Cash and cash equivalents at the beginning of the period	143,564	167,480		
<u> </u>		(2,381)	2,550		
	Cash and cash equivalents at the end of the period	183,288	162,280		

# (6) Notes to condensed quarterly consolidated financial statements(Going concern)The condensed quarterly consolidated financial statements are prepared on going concern basis.