Ichigo Green (9282)



FY21/6 Corporate Presentation

August 13, 2021

Ichigo Green Infrastructure Investment Corporation Ichigo Investment Advisors Co., Ltd.



We would like to express our deepest condolences to all those across the world affected by the Covid pandemic, and our wishes for the earliest and fullest possible recovery.

Take care, be safe.





Make The World More Sustainable





Contents

Mission & Deliverables to Shareholders

FY21/6 Results

- Solar Power Plant Portfolio Details
- FY21/6 Highlights
- FY21/6 Earnings
- FY21/6 Events Robust Power Generation Infrastructure
- Power Generation -1.1% vs. Forecast
- Power Generation by Individual Power Plant
- Financing Details
- FY22/6 Forecast
- Japan's First Ten-Year Earnings Forecast
- Expected Increase in Renewable Energy Demand
- Ichigo J.League Shareholder Program

Driving Shareholder Value

- Ichigo (2337) Power Plant Performance Guarantee
- Customized Solar Power Plant Builds
- Fully-Networked Panel-Level Production Monitoring
- World-Class Disclosure: Real-Time Power Production Data

Growth Strategy Leveraging Ichigo Strengths

- Sponsor: Ichigo, A Sustainable Infrastructure Company
- Synergies Between Ichigo Green and Ichigo
- Ichigo & Ichigo Green Solar Power Plant Portfolio

Ichigo's Commitment to ESG

- Ichigo Sustainability Policy
- Ichigo ESG Environmental
- Ichigo ESG Social
- Ichigo ESG Governance

Solar Power Plant Data

- Geographically Diversified Portfolio
- Power Generation (YOY)
- Individual Solar Power Plant Earnings(July 2020 June 2021)
- FY22/6 Forecast Power Generation
- Solar Power Plant Portfolio
- Individual Solar Power Plant Details

Appendix



Mission & Deliverables to Shareholders

Mission: To maximize shareholder value via a renewable energy portfolio that provides both return stability and growth potential, along with offering investors an opportunity to invest in Japan's rapidly expanding green infrastructure asset class

Ichigo Green's Deliverables to its Shareholders

Stable & Growing EPS

- Invests in solar power plants with 20-year FIT (Feed-In Tariff) power sale contracts
- · Long-term and stable operation of robust plants with a comprehensive real-time monitoring system
- Geographically diverse power plant portfolio
- Earnings stability backed by performance guarantees from power plant operator

Leverage Sponsor Ichigo's Strengths

- Power plant operator is Ichigo (2337) subsidiary, Ichigo ECO Energy, with a strong track-record developing and operating 67 solar and wind power plants nationwide.
- Ichigo has extensive experience managing Ichigo Office (8975) and Ichigo Hotel (3463).

Maximize Shareholder Value

 Because solar power plants are depreciable, Ichigo Green has substantial non-cash depreciation expenses that lower its accounting-based EPS. These additional cash earnings are deployed to pay a higher dividend.

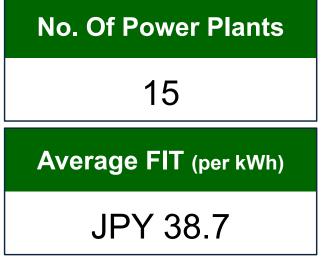


FY21/6 Results



Solar Power Plant Portfolio Details

as of June 30, 2021



JPY 11.4B CO2 Reduction 22,405 Tons

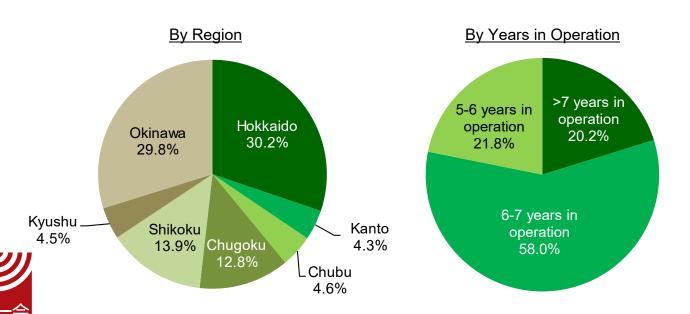
Panel Output

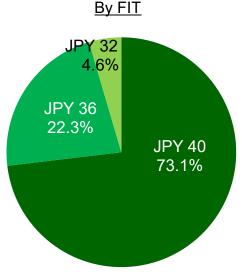
29.43MW

Annual Power
Generation

11,316 Households

^{*} Annualized CO2 reduction relative to fossil-fuel-based power production of each plant's forecast power generation amount. Annualized number of households based on each plant's projected forecast generation assuming annual power consumption per household is 3,000 kWh.





^{*} Data in graphs are acquisition price basis.

FY21/6 Highlights

	Achievements	Details
Power 33.76M kWh Generation (-1.1% vs. forecast)		Lower-than-forecast power generation at Ichigo Nago Futami and Ichigo Miyakonojo Yasuhisacho ECO Power Plants due to adverse weather conditions and EPCO power suspension
Operating Revenue	JPY 1,074M (-JPY 4M vs. forecast)	• -0.4% vs. forecast
NOI	JPY 985M (-JPY 4M vs. forecast)	Slight NOI decrease due to decrease in Operating Revenue
EPS	JPY 1,726 (+JPY 84 vs. forecast)	Net Income +5.1% vs. forecast due to lower-than-forecast Depreciation, SG&A, and Non-Operating Expenses
FFO per Share	JPY 8,039 (+JPY 38 YOY)	Cash earnings from solar power production revenue significantly exceeded total dividends
Dividend per Share	JPY 3,922 (+JPY 102 vs. forecast)	Dividend (ex-DEE) JPY 1,727 (+JPY 102 vs. forecast, +6.3%) DEE JPY 2,195 (in line with forecast)



^{*} DEE = Dividend in Excess of Earnings

FFO (Funds From Operations) = (Net Income + Depreciation + Amortization of Expenses Related to the Establishment of Ichigo Green + Amortization of Share Issuance Expenses + Amortization of Start-up Expenses +/- Losses/Gains on Sales +/- Extraordinary Losses/Gains) / Total Shares Outstanding

FY21/6 Earnings

DEE = Dividend in Excess of Earnings

- Operating Revenue: JPY 1,074M (-0.4% vs. Full-Year Forecast Due to Adverse Weather)
- Net Income: JPY 177M (+5.1% vs. Full-Year Forecast Due to Cost Optimization)

FY21/6 FY21/6 FY20/6 vs. Forecast vs. Forecast **Actual** Forecast (A) Actual (B) (B) - (A)Operating Revenue 1,089 1.078 1.074 99.6% -4 Operating Expenses 831 826 816 98.8% -9 (Depreciation) 636 640 637 99.6% -2 **Operating Profit** 252 257 102.2% +5 257 Recurring Profit 167 170 179 105.1% +8 Net Income 165 169 177 105.1% +8 JPY 3.802 JPY 3.820 JPY 3,922 102.7% +JPY 102 Dividend (excluding DEE) JPY 1,612 JPY 1,625 JPY 1,727 106.3% +JPY 102 JPY 2,190 JPY 2,195 JPY 2,195 100% (DEE) Number of Power Plants 15 15 15 **Power Generation** 34.31M kWh 34.12M kWh -0.36M kWh 33.76M kWh 98.9%



(JPY million)

FY21/6 Events – Robust Power Generation Infrastructure

No Natural Disaster Impact Due to Durable Plant Construction

- Natural Disasters
 - ✓ Heavy Rainfall (Jul 2020): No injuries or material damages at Ichigo Green power plants despite record rainfall in the Kyushu and Chubu regions
 - ✓ Typhoon Haishen (Sep 2020): No injuries or material damages at Ichigo Green power plants despite typhoon passing by the Kyushu region

Lower-Than-Forecast Operating Revenue Due to Adverse Weather Conditions in Okinawa and EPCO Purchase Suspension

- Kyushu Electric Power Purchase Suspension (Feb May 2021)
 - ✓ Ichigo Miyakonojo Yasuhisacho ECO Power Plant (Miyazaki) halted power output for a total of 25 days

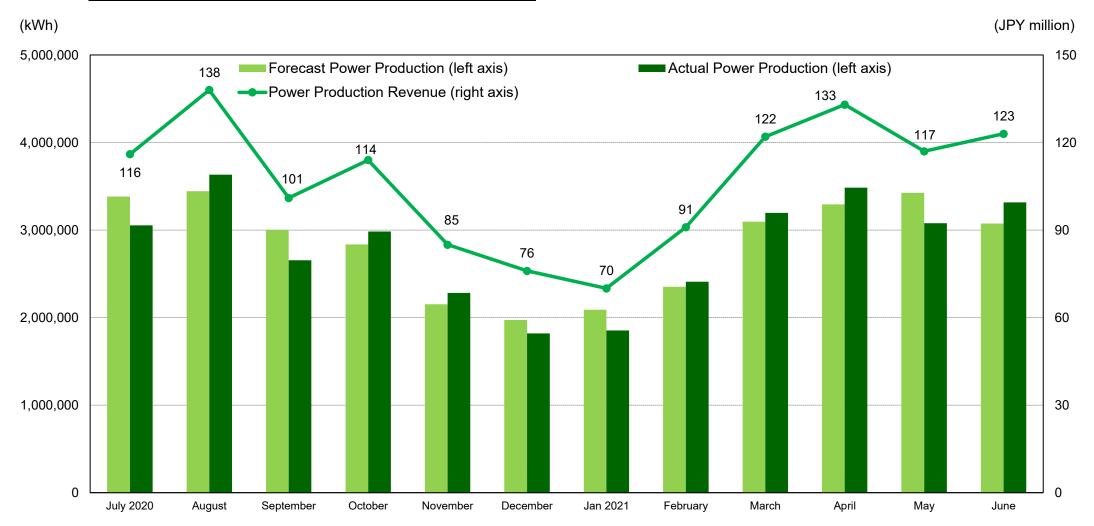
	Feb 2021	Mar 2021	Apr 2021	May 2021	Total
Forecast Power Generation	124,511kWh	151,339kWh	163,304kWh	178,830kWh	617,984kWh
Actual Power Generation	116 607kVVh		121,932kWh	74,940kWh	427,622kWh
Days Offline	3	6	7	9	25
Power Generation Loss*	13,340kWh	29,291kWh	38,104kWh	51,918kWh	132,655kWh



^{*} Forecast Power Generation / Days of month x Days Offline

Power Generation -1.1% vs. Forecast

FY21/6 Power Generation and Power Production Revenue



- * Power production revenue is total power sales to power purchasers (electric power utilities).
- * Power production is seasonal, being lower in June due to Japan's rainy season and in September through February due to fewer productive daylight hours during autumn/winter.



Power Generation by Individual Power Plant

Geographically Diverse Portfolio Supports Earnings Stability Despite Adverse Weather Conditions in Okinawa and EPCO Purchase Suspension

No.	Solar Power Plant	Forecast Power Generation (A) (kWh)	Actual Power Generation (B) (kWh)	Difference (B) - (A) (kWh)	Actual Power Production Revenue (JPY thousand)	Operating Revenue* (JPY thousand)
E-01	lchigo Kiryu Okuzawa	1,541,390	1,601,086	+59,696	61,886	49,342
E-02	lchigo Motomombetsu	1,540,459	1,527,150	-13,309	59,762	47,763
E-03	lchigo Muroran Hatchodaira	1,431,647	1,439,357	+7,710	56,121	45,637
E-04	lchigo Engaru Kiyokawa	1,216,692	1,198,910	-17,782	47,268	38,579
E-05	lchigo lyo Nakayamacho Izubuchi	1,412,383	1,394,013	-18,370	55,869	45,666
E-06	lchigo Nakashibetsu Midorigaoka	2,215,304	2,233,596	+18,292	87,191	73,812
E-07	lchigo Abira Toasa	1,308,742	1,353,697	+44,955	54,108	44,266
E-08	lchigo Toyokoro	1,278,794	1,230,883	-47,911	48,688	41,104
E-09	lchigo Nago Futami	9,595,968	8,838,759	-757,209	356,178	304,277
E-10	lchigo Engaru Higashimachi	1,337,110	1,251,595	-85,515	50,091	40,273
E-11	lchigo Takamatsu Kokubunjicho Nii	3,037,551	3,186,989	+149,438	114,411	104,308
E-12	lchigo Miyakonojo Yasuhisacho	1,711,000	1,547,789	-163,211	54,863	44,548
E-13	lchigo Toyokawa Mitocho Sawakihama	2,150,459	2,212,892	+62,433	70,318	47,102
E-14	lchigo Yamaguchi Aionishi	1,484,993	1,517,284	+32,291	61,411	51,364
E-15	lchigo Yamaguchi Sayama	2,860,005	3,228,250	+368,245	113,833	96,156
	Total	34,122,504	33,762,256	-360,248	1,292,004	1,074,206



^{*} Operating Revenue = Actual Power Production Revenue – Operating Expenses

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Financing Details

Have Locked-In Low Long-Term Borrowing Costs via Interest Rate Swaps

as of June 30, 2021

Loan	Lender	Amount (JPY million)	Interest Rate (%)	Fixed/Floating	Borrowing Date	Maturity	Loan Term
Term Loan I	Mizuho Bank, SMBC	4,754	0.760%	Fixed	Dec 1, 2016	Nov 30, 2026	10 years
Term Loan II	Mizuho Bank	361	0.815%	Fixed	Jul 3, 2017	Jun 30, 2027	10 years
Term Loan III	Yamaguchi Bank	760	0.815%	Fixed	Jul 3, 2017	Jun 30, 2027	10 years
	Total	5,875	0.771%	(Weighted Avera	age)		

LTV (Forecast)

FY17/6 (Actual)	FY18/6 (Actual)	FY19/6 (Actual)	FY20/6 (Actual)	FY21/6 (Actual)	FY22/6	FY23/6	FY24/6	FY25/6	FY26/6
57.4%	58.5%	57.8%	57.8%	57.2%	56.4%	55.6%	54.7%	53.7%	52.3%

Interest Bearing Liabilities ÷ FFO (Forecast)

(JPY)

	FY17/6 (Actual)	FY18/6 (Actual)	FY19/6 (Actual)	FY20/6 (Actual)	FY21/6 (Actual)	FY22/6	FY23/6	FY24/6	FY25/6	FY26/6
	15.5X	8.1X	8.0X	7.7X	7.1X	6.6X	5.9X	5.4X	4.8X	4.3X
g nt	6,858M	7,160M	6,733M	6,309M	5,875M	5,438M	4,990M	4,543M	4,090M	3,636M

Outstanding Loan Amount



FFO = Funds From Operations

FY22/6 Forecast

Forecast Dividend JPY 3,945 (+0.6% vs. FY21/6 Actual)

(JPY million)

	FY20/6 Actual	FY21/6 Forecast	FY21/6 Actual	FY22/6 Forecast
Operating Revenue	1,089	1,078	1,074	1,072
Operating Expenses	831	826	816	822
(Depreciation)	636	640	637	640
Operating Profit	257	252	257	249
Recurring Profit	167	170	179	183
Net Income	165	169	177	182
Dividend	JPY 3,802	JPY 3,820	JPY 3,922	JPY3,945
(excluding DEE)	JPY 1,612	JPY 1,625	JPY 1,727	JPY 1,750
(DEE)	JPY 2,190	JPY 2,195	JPY 2,195	JPY 2,195
Number of Power Plants	15	15	15	15
Power Generation	34.31M kWh	34.12M kWh	33.76M kWh	33.94M kWh



Japan's First Ten-Year Earnings Forecast

Ten-Year Dividend & FFO Forecast (Includes 2017 – 2021 Actuals)

			Actual			Forecast					
	FY17/6	FY18/6	FY19/6	FY20/6	FY21/6	FY22	2/6	FY23/6	FY24/6	FY25/6	FY26/6
FFO per Share	4,305	8,560	8,197	8,001	8,039	8,00)2	8,146	8,136	8,253	8,211
Dividend per Share	2,139	4,226	3,865	3,802	3,922	3,94	15	4,095	4,065	3,885	3,540
FFO = Funds From Ope	rations	+636	3		+102						(JP
FY21/6 Actual Forecast JPY 1,625 Forecast Revision +JPY 102 Actual JPY 1,727		1,410	<u>+30</u>	1 20	1.62	5 1	,750	1,895	1,860	1,875	1,715
Dividend per Share (excluding DE DEE per Share DEE = Dividend in Excess of Earnings	E) 869	2,18	2,18	35 2,19	90 2,19	5 2	.,195	2,200	2,205	2,010	1,828
	FY17/6 Actual						Y22/6	FY23/6	FY24/6	FY25/6	FY26/
	II		SE listing an								based on
			ation of expe go Green es							long-tern	n capex pl



^{*} FY17/6 per share amounts have been adjusted to reflect stock split.

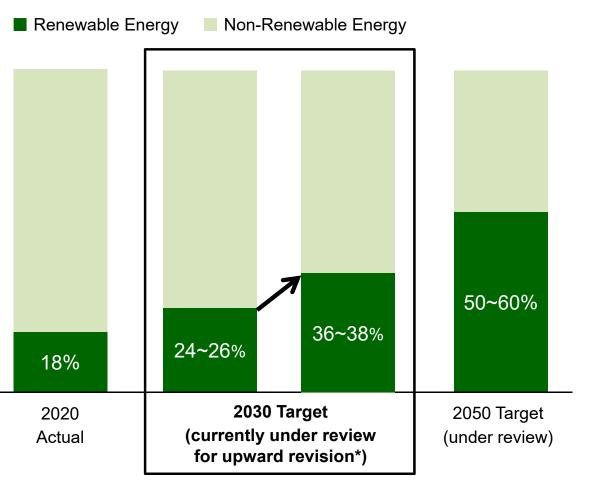


^{*} Although Ichigo Green's FY17/6 ran from Oct 1, 2016 to June 30, 2017, its actual operating timeframe was the 7-month period from Dec 1, 2016, the day it acquired its first power plants, to June 30, 2017.

Expected Increase in Renewable Energy Demand

2030 Energy Mix/Sixth Basic Energy Plan Announced by METI (July 21, 2021)

Japan Renewable Energy Contribution



Global Acceleration of Net Zero Carbon



Japan Shifting Main Energy Source to Renewable Energy Towards 2050 Net Zero Carbon Target



Companies Shifting to Renewable Energy Globally



Further Increase in Renewable Energy Demand





Ichigo J.League Shareholder Program

Represents Two Firsts for a Shareholder Program in Japan

- First Japanese company to include not just its own shareholders, but also the shareholders of the REITs and YieldCo that it manages, in its shareholder program (65,000 shareholders total)
- First company to offer shareholders free tickets to every J.League game at every J.League club

Ichigo is deepening its partnership with the J.League and working to further Ichigo's mission of promoting local community developments.



Events & Gifts

- Ichigo Kids J.League Events
 - Escort players onto field
 - ✓ High-fives with players
 - ✓ Other programs
- J.League Merchandise
 - ✓ Autographed jerseys from all J.League clubs
 - √ Ichigo original J.League towels
- J.League Online Events



Ichigo J.League Shareholder Program Website Landing Page

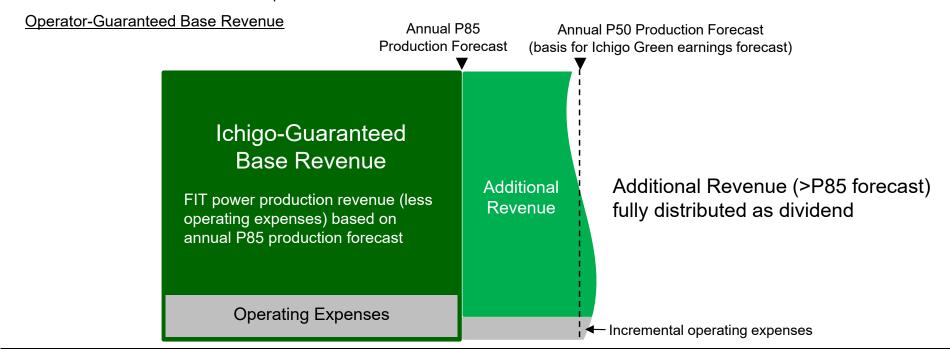
Driving Shareholder Value



Ichigo (2337) Power Plant Performance Guarantee

Further Supports and Solidifies Long-Term Returns

- Power Generation Operating Revenue fully distributed to Ichigo Green shareholders
- Above-forecast Operating Revenue also fully distributed
 - ✓ Guaranteed base revenue (FIT electricity sales revenue) from Ichigo (2337) based on the annual P85 production forecast regardless of actual power generation
 - ✓ Power plants carry P&C, earthquake, and operating performance insurance
 - * Earthquake insurance only purchased for power plants where third-party assessment concludes earthquake risk warrants



Customized Solar Power Plant Builds

Optimized to Local Climate & Topography to Maximize Power Production Efficiency

- Snow (Hokkaido): High mounting racks and 30 degree panel inclination to avoid and displace snow coverage (vs. 10 degree in other areas)
- High winds (Kagawa): Mounting racks closely fit to site inclines
- Typhoons (Okinawa): Mounting racks with extra load capacities capable of withstanding wind velocities of 60m per second







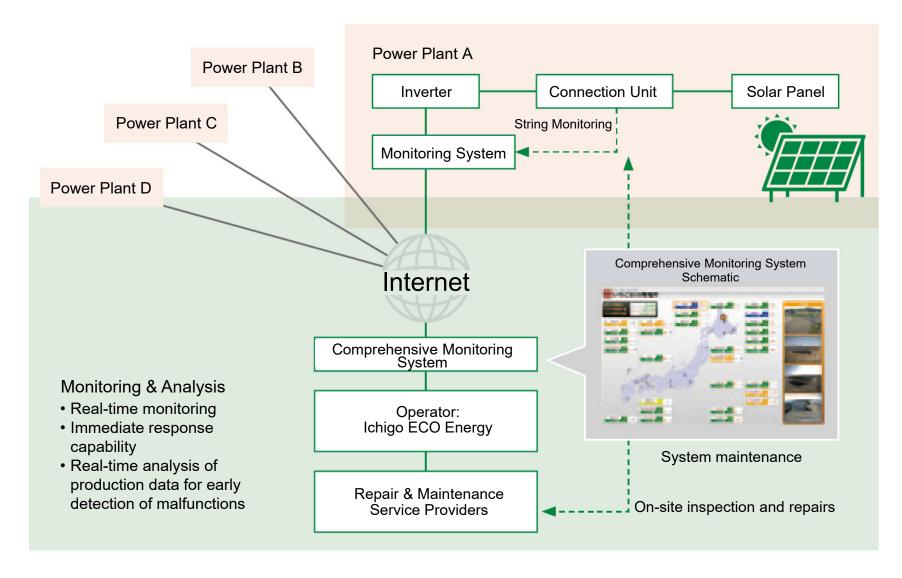
Ichigo Engaru Higashimachi ECO Power Plant Ichigo Takamatsu Kokubunjicho Nii ECO Power Plant (Hokkaido) (Kagawa)

Ichigo Nago Futami ECO Power Plant (Okinawa)



Fully-Networked Panel-Level Production Monitoring

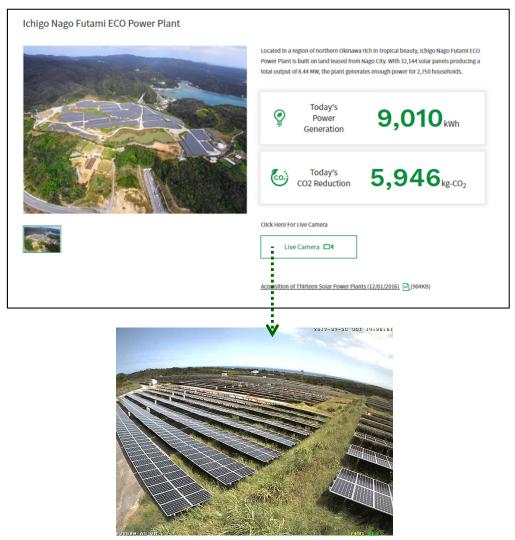
Real-Time Monitoring System Immediately Detects Any Failures at the Panel Level



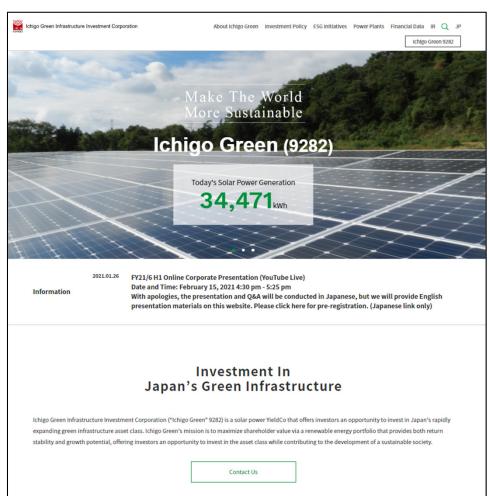


World-Class Disclosure: Real-Time Power Production Data

Real-Time Individual Power Plant Data and Live Video Feeds







<u>Ichigo Green Website</u> www.ichigo-green.co.jp/en



Growth Strategy Leveraging Ichigo Strengths



Sponsor: Ichigo, A Sustainable Infrastructure Company

Core Businesses: Asset Management, Sustainable Real Estate, Clean Energy

- Manages Ichigo Office (8975), Ichigo Hotel (3463), and Ichigo Green (9282)
- TSE First Section, JPX-Nikkei 400 Member
- Deeply committed to CSR and Sustainability
- Japan's first zero-carbon listed real estate company





Hiromi Miyake (Weightlifting)

The word "Ichigo" comes from the ancient Japanese proverb, Ichigo Ichie, literally meaning "One lifetime, one encounter." The phrase was first used by a 16th century master of the tea ceremony, Sen no Rikyu. He called upon his disciples to give total focus and sincerity to each act of the tea ceremony for every guest, because that particular moment will only exist once and must be fully lived and realized.

Ichigo embraces the Ichigo Ichie philosophy of sincerity and service, and works to build strong long-term relationships to support the success of our clients, shareholders, and all stakeholders.

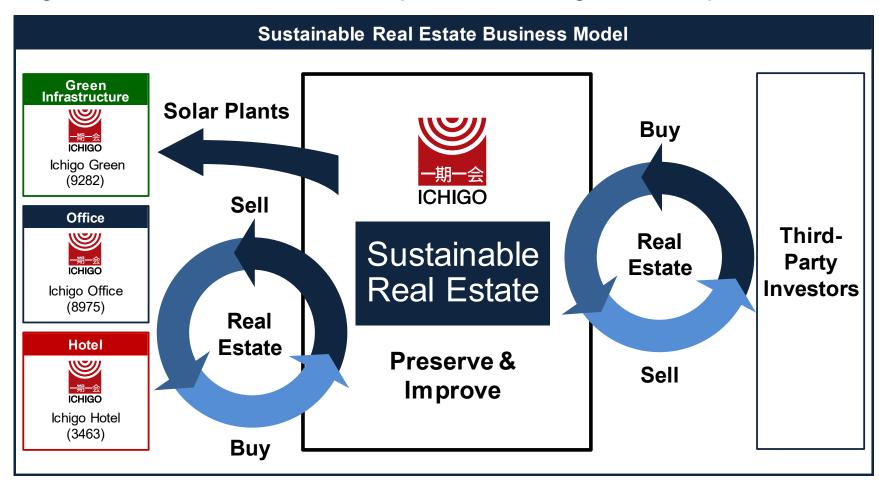


			Ichigo Green (9282)		
	Asset Management	Ichigo Investment Advisors	Ichigo Office (8975)		
	3		Ichigo Hotel (3463)		
		Ichigo Estate	Miyako City		
		Ichigo Owners	Centro		
	Sustainable Real Estate	Ichigo Land Shinchiku	Storage Plus		
		Ichigo Real Estate Services Fukuoka	Ichigo Animation		
		Ichigo Marché	Hakata Hotels		
_	Clean Energy	Ichigo ECO Energy			



Synergies Between Ichigo Green and Ichigo

- Ichigo-provided solar and wind power plant pipeline
- Power plant technical capabilities backed by Ichigo ECO Energy's nationwide solar power operating track record
- Ichigo Investment Advisor's deep asset management capabilities





Ichigo & Ichigo Green Solar Power Plant Portfolio

Serving Local Communities and the Environment

Total Operating and In-Development Ichigo Power Plants

67 Plants (198.9MW)

Currently Operating

52 Plants (157.3MW)

Okinawa

Ichigo Nago Futami 8.44MW

Kyushu

Ichigo Miyakonojo Yasuhisacho	1.44MW
lchigo Kijo Takajo	0.89MW
lchigo Itoshima lwara	1.48MW
lchigo Miyakonojo Takazakicho Tsumagirishima	2.96MW
lchigo Ebino Suenaga	13.99MW
Total	20.76MW

Chugoku

lchigo Yamaguchi Aionishi	1.24MW
Ichigo Yamaguchi Sayama	2.35MW
lchigo Yonago Izumi	2.61MW
lchigo Kasaoka Takumicho	1.11MW
lchigo Fuchu Jogecho Yano	0.99MW
lchigo Sera Tsukuchi	2.54MW
lchigo Sera Aomizu	2.87MW
lchigo Higashi-Hiroshima Saijocho Taguchi	2.72MW
lchigo Kasaoka lwanoike	2.64MW
Ichigo Kure Yasuuracho Nakahata	2.90MW
lchigo Kasaoka Osakaike	2.66MW
lchigo Kasaoka Idachiike	2.66MW
lchigo Sera Shimotsuda	2.93MW
Total	30.22MW

2.86MW

3.74MW

2.47MW

9.07MW

Chubu

lchigo Toyokawa Mitocho Sawakihama	1.80MW
Ichigo Toki Oroshicho	1.39MW
lchigo Tsu	2.94MW
lchigo Toki Tsurusatocho Kakino	1.31MW
lchigo Sakahogi Fukagaya	2.89MW
Ichigo Toki Tsurusatocho Kakino Higashi	1.67MW
lchigo Minokamo Hachiyacho Kamihachiya	1.29MW
Ichigo Seto Jokojicho	1.45MW
lchigo Obu Yoshidamachi	1.10MW
lchigo Ueda Yoshidaike	1.01MW
lchigo Tatsunomachi Sawasoko	0.74MW
lchigo Komagane Akaho Minami	0.74MW
lchigo Komagane Akaho Kita	0.39MW
Total	18.72MW

Hokkaido

Ichigo Motomombetsu	1.40MW
lchigo Engaru Higashimachi	1.24MW
lchigo Engaru Kiyokawa	1.12MW
lchigo Abira Toasa	1.16MW
lchigo Muroran Hatchodaira	1.24MW
lchigo Toyokoro	1.02MW
lchigo Nakashibetsu Midorigaoka	1.93MW
lchigo Yubetsu Barou	0.80MW
Ichigo Betsukai Kawakamicho	0.88MW
Ichigo Akkeshi Shirahama	0.80MW
Ichigo Toyokoro Sasadamachi	0.60MW
Ichigo Memuro Nishi-Shikari	1.32MW
Total	13.51MW

Tohoku

lchigo Hamanaka Bokujo Tsurunokotai	2.31MW
lchigo Hamanaka Bokujo Kajibayashi	2.31MW
Total	4.62MW
(Wind) Ichigo Yonezawa Itaya	7.39MW
(Wind) Ichigo Takashinoyama	6.99MW

Kanto

lchigo Kiryu Okuzawa	1.33MW
Ichigo Maebashi Naegashima	0.67MW
Ichigo Showamura Ogose	43.34MW
lchigo Toride Shimotakai Kita	1.03MW
lchigo Toride Shimotakai Minami	0.54MW
lchigo Minakami Aramaki	12.02MW
lchigo Hitachiomiya	2.99MW
lchigo Hokota Aoyagi	2.48MW
Ichigo Toride Shimotakai Nishi	2.84MW
lchigo Chiba Wakaba-ku Omiyacho Nishi	0.74MW
lchigo Chiba Wakaba-ku Omiyacho Higashi	0.74MW
Total	68.72MW
(Wind) lchigo Onjuku lwawada Nishi	1.99MW
(Wind) lchigo Onjuku lwawada Higashi	1.99MW

Ichigo Green (9282)
Ichigo

In-Development

(as of July 14, 2021)



OHRORU	
lchigo Takamatsu Kokubunjicho Nii	2.43MW
lchigo lyo Nakayamacho Izubuchi	1.23MW
lchigo Tokushima Higashi-Okinosu	2.52MW
Total	6.18MW

Shikoku

Kansai

Ichigo Sennan Kitsuneike

Ichigo Takashima Kutsuki

Ichigo Kobe Pompuike

Total

Ichigo's Commitment to ESG





Ichigo Sustainability Policy

Harmony with the Environment

Ichigo actively monitors and minimizes the environmental impact of its business operations.

Energy Conservation, CO2 Reduction, and Recycling

Ichigo seeks to contribute to a low-carbon, low-waste society by reducing energy consumption, extending the useful life of assets, actively recycling, reducing waste production and water consumption, and implementing green procurement measures.

Regulatory and Environmental Compliance

Ichigo complies with all environmental laws and regulations and Ichigo's own independentlyestablished environmental rules. Ichigo also carefully monitors and complies with all applicable changes in laws and regulations.

Training and Awareness

Ichigo promotes understanding of its Sustainability Policy and works to increase sustainability awareness among all Ichigo employees.

Sustainability Performance Communication and Disclosure

Ichigo communicates its Sustainability Policy and Ichigo's sustainability initiatives to society at large. Ichigo also obtains certifications for its sustainability activities on an ongoing basis.



Ichigo ESG – Environmental

Contributing to a Low-Carbon World

Clean Energy

Annual Power Generation 186,921,674kWh



Equivalent to annual energy consumption of 62,307 households

The Federation of Electric Power Companies of Japan - Annual energy consumption per household 3,000kWh

Annual CO2 Reduction 123,368,301kg

Equivalent to annual CO2 emission of 53,638 cars



Ministry of Environment

Annual CO2 emission per car c. 2,300kg (Jul 2020 ~ Jun 2021 Actuals – Ichigo & Ichigo Green)

Sponsor Ichigo Joins RE100

Ichigo RE100 Target: Source 100% of Electricity Needs Across Its Operations From Renewable Energy by 2025 (Including Ichigo Office and Ichigo Hotel Assets)

RE100

°CLIMATE GROUP



Ichigo **ESG**



Environmental Sustainability For a Better World

Sustainable Real Estate

Preserve & Improve Real Estate to End Wasteful Demolition

- Lengthen useful life of real estate
- Shrink environmental footprint by reducing wasteful demolition & consumption of raw materials, energy, & human talent in construction



Wasteful Demolition Lowest Impact Highest

Efficiency

Productive Use of Idle Land for Clean Energy

Ichigo will not build power plants that require the clearing of wooded land or the altering of the landscape in a way that increases the risk of floods, landslides, or other water-related disasters, or that face opposition of local residents.

Ichigo Office (8975) & Ichigo Hotel (3463) Initiatives

Ichigo Office (8975)

- Environmental Certifications15 certifications (14 assets), 25.1% of total leasable area
- GRESB (since 2016)

Green Star (Highest Ranking) 4 years in a row

Sourcing Renewable Energy
 Transition to 100% renewable energy at all assets by April 2022 (excluding partially-owned and co-owned assets)

Ichigo Hotel (3463)

- Environmental CertificationsHOTEL EMIT SHIBUYA (BELS 4 Stars)
- GRESBJoined in 2021
- Sourcing Renewable Energy
 Transition starting from the January 2022 fiscal period





Ichigo ESG – Social

Supporting Local Communities

- Ichigo's Boutique Hotel THE KNOT
 A place where visitors, communities, and the old
 and the new can come together
- Miyako City, Nanbu Wholesale Market Foster community interactions
- J.League Top Partner
 Promote community development, revitalize local economies, and renovate & upgrade stadiums
- Smart Agriculture
 Support problem-solving within Japan's agricultural industry



Working with Tenants

- Conduct tenant surveys to understand needs to implement effective value-add
- Exclusive investor for Oshii Mamoru's new anime VLADLOVE to promote Japan's anime culture and build synergies with Ichigo's retail asset AKIBA CULTURES ZONE
- Support tenant sales channel expansion and sales growth
- Operate self-storage and laundromats to support livelihood



Make The World More Sustainable



HR & Internal Start-Ups

- Ichigo University for employees
 Taught by subject matter experts.

 Internal online communication tool,
 Ichigo University Media, established to support WFH employees
- -Support for Employees 100% return rate for employees who take maternity/paternity leave
- Women in Leadership
 32% of managerial positions held by women

Sports & Arts

- Support National & World-Class Athletes
- Support community-based soccer clubs
- Support artists with disabilities
- Support University of Miyazaki's Program for Children with Cancer

Weightlifter Hiromi Miyake



Disaster Response

- Typhoon disaster preventative measures
- Rapid damage assessment
- Rapid disaster response
 On-site inspections and measures to prevent secondary disasters, preserve asset value, and supply essential items to local communities
- Neighborhood watch
- Street cleaning and snow shoveling



Ichigo ESG – Governance

Ichigo Green

Monitors Asset Management Company

- All Ichigo Green Directors are Independent of the Asset Management Company and the Ichigo Group
- Active Board discussion results in effective supervision of the Asset Management Company



Ichigo **ESG**



Asset Management Company

Global Best Practice Governance

- Majority of Directors (3 of 5) are Independent Directors
- Exclusive asset management team ensures best-practice execution on behalf of Ichigo Green
- The Risk & Compliance and Audit groups report directly to the President
- Further ensure objectivity and independence by including third-party, independent lawyers and accountants in the Investment Committee and Risk & Compliance Committee

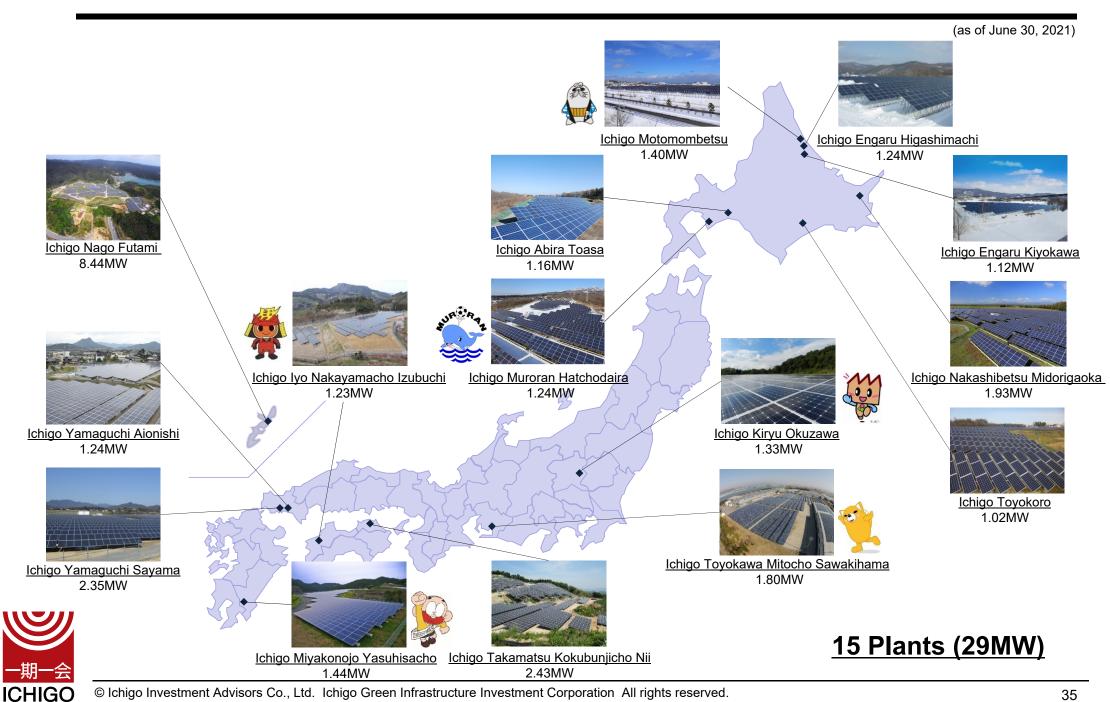




Solar Power Plant Data



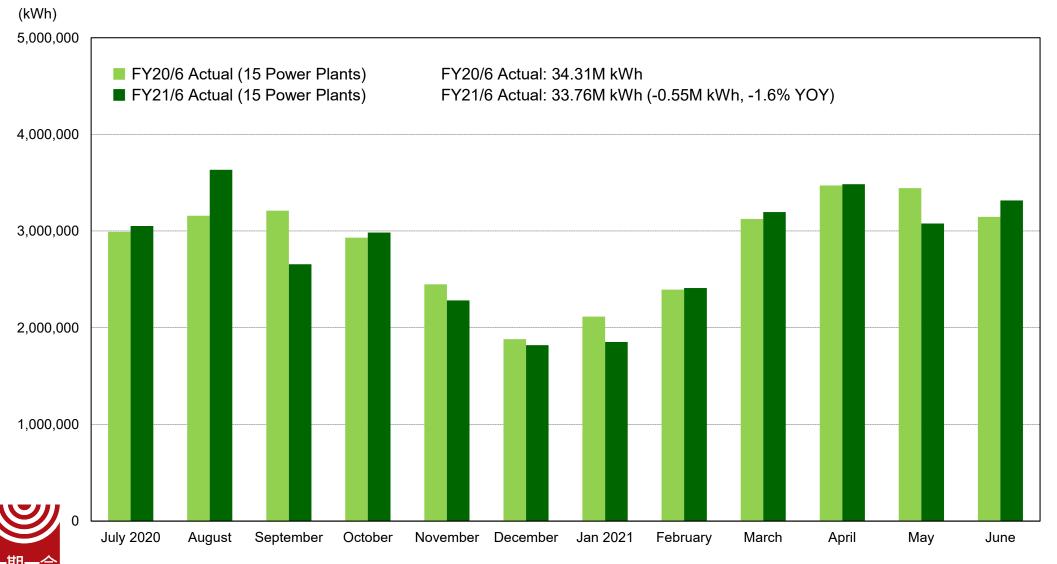
Geographically Diversified Portfolio



Power Generation (YOY)

Power Generation -1.6% YOY

Power Generation: FY21/6 vs. FY20/6



Individual Solar Power Plant Earnings (July 2020 – June 2021)

(JPY thousand)

		Leaseh	nolder	Ichigo Green				
No.	Solar Power Plant	Power Production Revenue	Operating Expenses	Operating Revenue	Expenses	NOI	Depreciation Expense	Income
E-01	Ichigo Kiryu Okuzawa	61,886	12,544	49,342	3,565	45,776	29,795	15,981
E-02	Ichigo Motomombetsu	59,762	11,998	47,763	3,635	44,128	29,471	14,656
E-03	Ichigo Muroran Hatchodaira	56,121	10,483	45,637	3,428	42,209	27,692	14,517
E-04	Ichigo Engaru Kiyokawa	47,268	8,688	38,579	2,924	35,655	23,618	12,036
E-05	Ichigo Iyo Nakayamacho Izubuchi	55,869	10,202	45,666	3,416	42,249	27,826	14,422
E-06	Ichigo Nakashibetsu Midorigaoka	87,191	13,378	73,812	5,921	67,891	43,711	24,180
E-07	Ichigo Abira Toasa	54,108	9,841	44,266	3,378	40,888	25,048	15,839
E-08	Ichigo Toyokoro	48,688	7,583	41,104	3,331	37,773	24,652	13,120
E-09	Ichigo Nago Futami	356,178	57,634	*1 304,277	26,342	277,934	190,708	87,226
E-10	Ichigo Engaru Higashimachi	50,091	9,817	40,273	3,567	36,705	26,129	10,576
E-11	Ichigo Takamatsu Kokubunjicho Nii	114,411	10,102	104,308	7,926	96,382	54,463	41,919
E-12	Ichigo Miyakonojo Yasuhisacho	54,863	13,215	*2 44,548	3,921	40,627	28,426	12,200
E-13	Ichigo Toyokawa Mitocho Sawakihama	70,318	23,215	47,102	4,165	42,937	28,477	14,460
E-14	Ichigo Yamaguchi Aionishi	61,411	10,047	51,364	4,863	46,500	26,318	20,182
E-15	Ichigo Yamaguchi Sayama	113,833	17,676	96,156	8,401	87,755	50,829	36,926
	Total	1,292,004	226,432	1,074,206	88,790	985,416	637,168	348,247



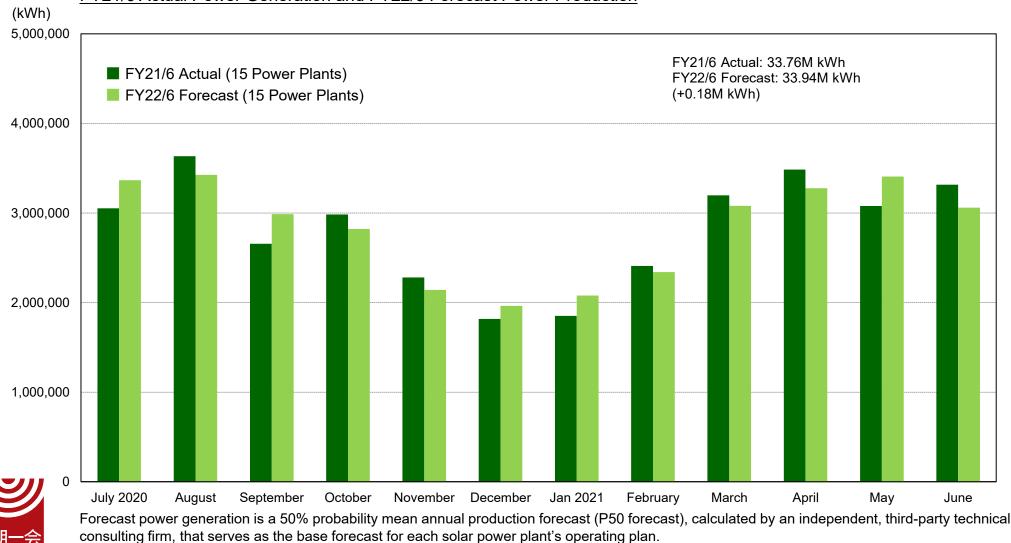
^{*1} Includes JPY 5.73M operator-guaranteed base revenue due to actual power generation at Ichigo Nago Futami ECO power plant (E-09) falling below the performance guarantee threshold

^{*2} Includes JPY 2.90M operator-guaranteed base revenue due to actual power generation at Ichigo Miyakonojo Yasuhisacho ECO power plant (E-12) falling below the performance guarantee threshold

FY22/6 Forecast Power Generation

FY22/6 Forecast 33.94 million kWh (FY21/6 Actual 33.76 million kWh)

FY21/6 Actual Power Generation and FY22/6 Forecast Power Production



Solar Power Plant Portfolio

as of June 30, 2021

No.	Solar Power Plant	Location	Acquisition Date	Book Value (JPY million)	Appraisal Value ¹ (JPY million)	Panel Output ² (MW)	FIT ³ (JPY)	Portfolio Weight ⁴
E-01	Ichigo Kiryu Okuzawa	Kiryu City, Gunma	Dec 2016	364	426	1.33	40	4.11%
E-02	lchigo Motomombetsu	Mombetsu City, Hokkaido	Dec 2016	373	435	1.40	40	4.21%
E-03	lchigo Muroran Hatchodaira	Muroran City, Hokkaido	Dec 2016	353	412	1.24	40	3.98%
E-04	lchigo Engaru Kiyokawa	Mombetsu County, Hokkaido	Dec 2016	301	342	1.12	40	3.39%
E-05	lchigo lyo Nakayamacho Izubuchi	lyo City, Ehime	Dec 2016	356	419	1.23	40	4.02%
E-06	lchigo Nakashibetsu Midorigaoka	Shibetsu County, Hokkaido	Dec 2016	587	675	1.93	40	6.61%
E-07	lchigo Abira Toasa	Yufutsu County, Hokkaido	Dec 2016	338	390	1.16	40	3.81%
E-08	lchigo Toyokoro	Nakagawa County, Hokkaido	Dec 2016	332	386	1.02	40	3.75%
E-09	lchigo Nago Futami	Nago City, Okinawa	Dec 2016	2,606	3,170	8.44	40	29.35%
E-10	lchigo Engaru Higashimachi	Mombetsu County, Hokkaido	Dec 2016	357	403	1.24	40	4.03%
E-11	lchigo Takamatsu Kokubunjicho Nii	Takamatsu City, Kagawa	Dec 2016	895	989	2.43	36	10.09%
E-12	lchigo Miyakonojo Yasuhisacho	Miyakonojo City, Miyazaki	Dec 2016	400	448	1.44	36	4.51%
E-13	lchigo Toyokawa Mitocho Sawakihama	Toyokawa City, Aichi	Dec 2016	405	435	1.80	32	4.57%
E-14	lchigo Yamaguchi Aionishi	Yamaguchi City, Yamaguchi	Jul 2017	457	502	1.24	40	5.15%
E-15	lchigo Yamaguchi Sayama	Yamaguchi City, Yamaguchi	Jul 2017	749	857	2.35	36	8.44%
Total (15 Solar Power Plants) 8,880 10,2					10,293	29.43	38.7	100%

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¹ Appraisal Value is from PwC Sustainability LLC's Valuation Report using values as of June 30, 2021. The values are medians of the appraisal value ranges shown in the Report.

² Panel Output is derived by multiplying the maximum output of a single solar panel by the total number of panels

³ FIT (Feed-In Tariff) is the purchase price, per kWh, agreed in the respective Power Purchase Agreements for each solar power plant

⁴ Portfolio Weight is based on book value

<u>E-01 Ichigo Kiryu Okuzawa</u>

Location	Gunma
Area	27,588m²
Operation Start Date	Sep 30, 2013
Panel Output	1.33MW
FIT	JPY 40 / kWh
FIT Period	Sep 29, 2033
Power Purchaser	TEPCO Energy Partner



Actual Power Generation (kWh) 200,000 150,000 50,000

Dec

Jan

2021

Feb

Mar

Apr

May

E-02 Ichigo Motomombetsu

Location	Hokkaido
Area	48,947m ²
Operation Start Date	Feb 3, 2014
Panel Output	1.40MW
FIT	JPY 40 / kWh
FIT Period	Feb 2, 2034
Power Purchaser	Hokkaido Electric



FY21/6 Actual Power Generation: -0.9% vs. Forecast

Nov

Oct

FY21/6 Actual Power Generation: +3.9% vs. Forecast

Forecast Power Generation

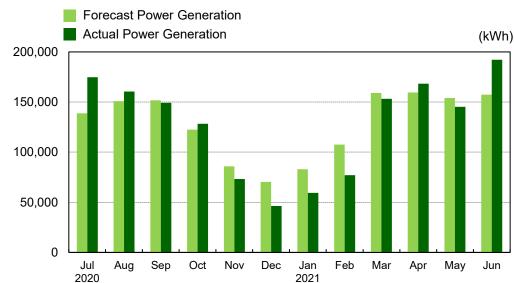
Actual Power Generation

Jul

2020

Aug

Sep





E-03 Ichigo Muroran Hatchodaira

Location	Hokkaido
Area	35,801m²
Operation Start Date	Mar 3, 2014
Panel Output	1.24MW
FIT	JPY 40 / kWh
FIT Period	Mar 2, 2034
Power Purchaser	Hokkaido Electric



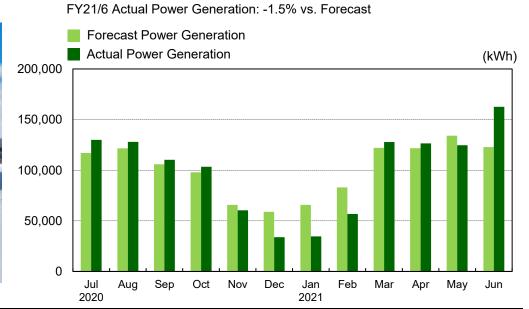
Forecast Power Generation Actual Power Generation (kWh) 200,000 150,000 100,000 50,000 Sep Jul Aug Oct Nov Dec Jan Feb Mar Apr May 2020 2021

FY21/6 Actual Power Generation: +0.5% vs. Forecast

E-04 Ichigo Engaru Kiyokawa

Location	Hokkaido
Area	27,164m²
Operation Start Date	Mar 4, 2014
Panel Output	1.12MW
FIT	JPY 40 / kWh
FIT Period	Mar 3, 2034
Power Purchaser	Hokkaido Electric







E-05 Ichigo Iyo Nakayamacho Izubuchi

Location	Ehime
Area	26,261m ²
Operation Start Date	Apr 2, 2014
Panel Output	1.23MW
FIT	JPY 40 / kWh
FIT Period	Apr 1, 2034
Power Purchaser	Shikoku Electric



Forecast Power Generation Actual Power Generation (kWh) 200,000 150,000 100,000 50,000 Jul Sep Oct Nov Dec Jan Mar Feb Apr May 2020 2021

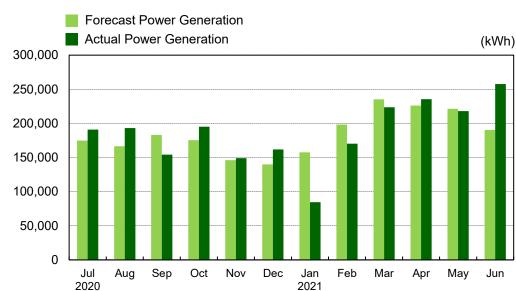
FY21/6 Actual Power Generation: -1.3% vs. Forecast

FY21/6 Actual Power Generation: +0.8% vs. Forecast

E-06 Ichigo Nakashibetsu Midorigaoka

Location	Hokkaido	
Area	54,870m²	
Operation Start Date	Nov 4, 2014	
Panel Output	1.93MW	
FIT	JPY 40 / kWh	
FIT Period	Nov 3, 2034	
Power Purchaser	Hokkaido Electric	







E-07 Ichigo Abira Toasa

Location	Hokkaido	
Area	29,731m²	
Operation Start Date	Dec 2, 2014	
Panel Output	1.16MW	
FIT	JPY 40 / kWh	Salar Salar
FIT Period	Dec 1, 2034	Washing and
Power Purchaser	Hokkaido Electric	ALL THE



50,000

Aug

Sep

Oct

Nov

FY21/6 Actual Power Generation: -3.7% vs. Forecast

Dec

Jan

2021

Feb

Feb

Mar

Apr

May

Mar

Apr

May

Jul

2020

Jul

2020

Aug

Sep

Oct

Nov

Forecast Power Generation Actual Power Generation (kWh) 150,000 100,000

FY21/6 Actual Power Generation: +3.4% vs. Forecast

E-08 Ichigo Toyokoro

Location	Hokkaido
Area	29,004m²
Operation Start Date	Dec 4, 2014
Panel Output	1.02MW
FIT	JPY 40 / kWh
FIT Period	Dec 3, 2034
Power Purchaser	Hokkaido Electric



Forecast Power Generation

Actual Power Generation

150,000

100,000

50,000

Dec

Jan

2021



E-09 Ichigo Nago Futami

Location	Okinawa
Area	146,217m ²
Operation Start Date	Feb 2, 2015
Panel Output	8.44MW
FIT	JPY 40 / kWh
FIT Period	Feb 1, 2035
Power Purchaser	Okinawa Electric



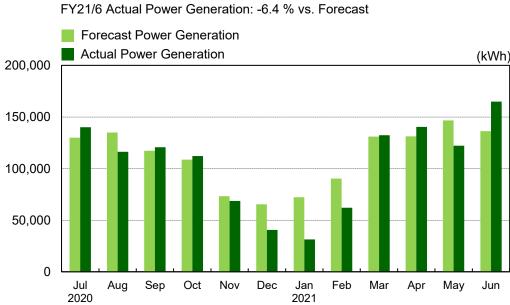
Forecast Power Generation Actual Power Generation (kWh) 1,500,000 1,200,000 900,000 600,000 300,000 Jul Sep Oct Nov Dec Jan Feb Mar Apr May 2020 2021

FY21/6 Actual Power Generation: -7.9% vs. Forecast

E-10 Ichigo Engaru Higashimachi

Location	Hokkaido
Area	46,329m²
Operation Start Date	Feb 3, 2015
Panel Output	1.24MW
FIT	JPY 40 / kWh
FIT Period	Feb 2, 2035
Power Purchaser	Hokkaido Electric



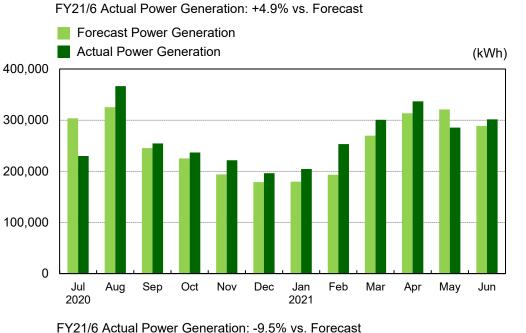




E-11 Ichigo Takamatsu Kokubunjicho Nii

Location	Kagawa
Area	79,340m ²
Operation Start Date	Jun 2, 2015
Panel Output	2.43MW
FIT	JPY 36 / kWh
FIT Period	Jun 1, 2035
Power Purchaser	Shikoku Electric

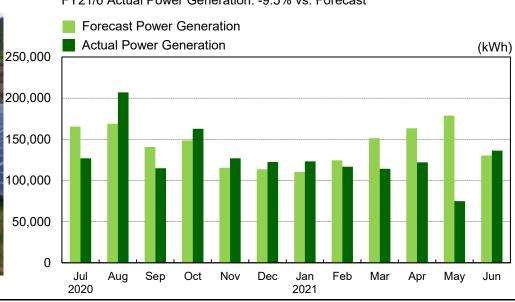




E-12 Ichigo Miyakonojo Yasuhisacho

Location	Miyazaki
Area	94,165m²
Operation Start Date	Jul 8, 2015
Panel Output	1.44MW
FIT	JPY 36 / kWh
FIT Period	Jul 7, 2035
Power Purchaser	Kyushu Electric







E-13 Ichigo Toyokawa Mitocho Sawakihama

Location	Aichi	
Area	19,393m²	
Operation Start Date	Sep 16, 2015	
Panel Output	1.80MW	
FIT	JPY 32 / kWh	
FIT Period	Sep 15, 2035	
Power Purchaser	Chubu Electric Miraiz	



Forecast Power Generation

Actual Power Generation (kWh)

250,000

150,000

100,000

50,000

FY21/6 Actual Power Generation: +2.9% vs. Forecast

Sep

Oct

Nov

Dec

Jan

Feb

Mar

May

Apr

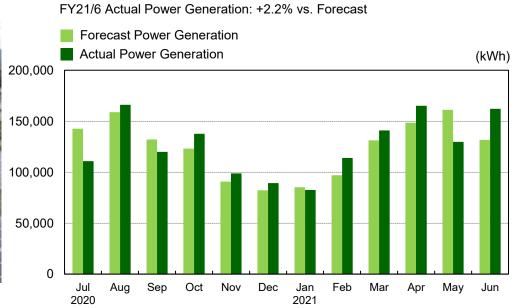
Jul

2020

E-14 Ichigo Yamaguchi Aionishi

Location	Yamaguchi	
Area	19,815m²	
Operation Start Date	Dec 7, 2015	
Panel Output	1.24MW	
FIT	JPY 40 / kWh	
FIT Period	Dec 6, 2035	
Power Purchaser	Chugoku Electric	



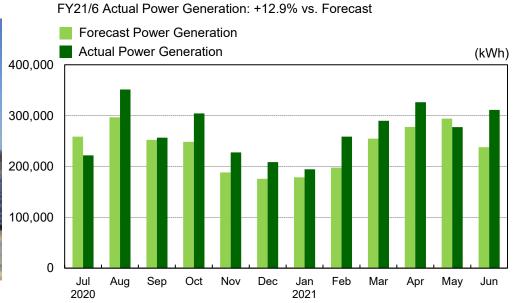




E-15 Ichigo Yamaguchi Sayama

Location	Yamaguchi	
Area	43,621m ²	
Operation Start Date	Apr 6, 2016	
Panel Output	2.35MW	
FIT	JPY 36 / kWh	1 15000
FIT Period	Apr 5, 2036	7
Power Purchaser	Chugoku Electric	







Appendix



Reference: Japan's Feed-In Tariff (FIT)

What is a FIT?

- A policy mechanism designed to accelerate the deployment of renewable energy such as solar and wind, guaranteeing a long-term sale price for electricity (in Japan, 20 years) at a fixed price.
- Japan's FIT is updated every year.

Solar Power FIT

Contract Date	FIT / kWh	Guarantee Period
FY2012	JPY 40	20 years
FY2013	JPY 36	20 years
FY2014	JPY 32	20 years
FY2015 (4/1~6/30)	JPY 29	20 years
FY2015 (7/1~3/31)	JPY 27	20 years
FY2016	JPY 24	20 years
FY2017	JPY 21 1	20 years
FY2018	JPY 18 ່	20 years
FY2019	JPY 14	20 years
FY2020	JPY 12~13 ³	20 years
FY2021	JPY 11~12 ³	20 years

Pre-consumption tax FIT for power plants with output of >10kW Source: METI, Agency for Natural Resources and Energy

Average Ichigo Green FIT: JPY 38.7 / kWh

Wind Power FIT

Contract Date	FIT / kWh	Guarantee Period
FY2017 (4/1~9/30)	JPY 22	20 years
FY2017 (10/1~3/31)	JPY 21	20 years
FY2018	JPY 20	20 years
FY2019	JPY 19	20 years
FY2020	JPY 18	20 years
FY2021	JPY 17	20 years

Note: FY starts on April 1 and ends on March 31 of the following year



¹ FIT for >2MW non-residential solar power production determined via auction process in 2017 and 2018

² FIT for >0.5MW non-residential solar power production determined via auction process in 2019

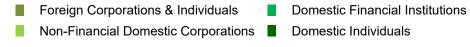
³ FIT for >0.25MW non-residential solar power production determined via auction process in 2020 and 2021

Shareholder Composition

Major Shareholders (as of June 30, 2021)

Name		No. of Shares	Share
1	lchigo Trust Pte. Ltd.	19,824	19.3%
2	lchigo Inc.	6,000	5.8%
3	THE FUKUHO BANK, LTD.	2,340	2.3%
4	JPMBL RE CREDIT SUISSE AG, SINGAPORE BRANCH COLL EQUITY	1,600	1.6%
5	The Master Trust Bank of Japan, Ltd. (Trust Account)	1,250	1.2%
6	Bank of Fukuoka, Ltd.	990	1.0%
7	Rakuten Securities, Inc.	894	0.9%
8	Otani Asset Management, K.K.	870	0.8%
9	Individual Investor	753	0.7%
10	Fuji Dempa Kogyo, Co, Ltd.	676	0.7%
	Total	35,197	34.2%

Shareholdings by Shareholder Type





^{*} Number of shares outstanding

Shareholders by Shareholder Type

	Jun 30, 2020	Dec 31, 2020	Jun 30, 20	021
	Shareholders	Shareholders	Shareholders	Share
Domestic Individuals	6,990	7,318	7,937	97.9%
Domestic Financial Institutions	23	20	21	0.3%
City banks, regional banks	4	4	4	_
Trust banks	3	3	3	_
Other (including securities companies)	16	13	14	0.2%
Non-Financial Domestic Corporations	83	90	110	1.4%
Foreign Corporations & Individuals	32	41	43	0.5%
Total	7,128	7,469	8,111	100%



Share Price (Dec 1, 2016 to Jul 31, 2021)

Listed on the TSE on Dec 1, 2016



Ichigo Green Overview

Investment Corporation

Name	Ichigo Green Infrastructure Investment Corporation	
Securities Code	9282	
Location	1-1-1 Uchisaiwaicho, Chiyoda-ku, Tokyo	
Executive Director	Mami Nagasaki	
Fiscal Year	July 1 to June 30 (Half-Year is July 1 to December 31)	

Asset Management Company

Name	Ichigo Investment Advisors Co., Ltd.	
President	Hiroshi lwai	
Registration & Membership	Financial Instruments Dealer License (Investment Management Services, Investment Advisory & Agency Services, and Type II Financial Instruments Services): Minister of Finance, Kanto Financial Bureau #318	



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These materials may contain forward-looking statements regarding the intent, belief or current expectations of Ichigo Green with respect to financial condition and future results. These statements are based on certain assumptions founded on currently available information. Accordingly, such statements are subject to risks and uncertainties, and there is no assurance as to actual financial conditions or future results. Actual results may vary from those indicated in the forward-looking statements.

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This document is a translation. If there is any discrepancy between the Japanese version and the English translation, the Japanese version shall prevail.



Make The World More Sustainable

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Ichigo is Japan's first zero-carbon listed real estate company. We are taking responsibility for our environmental footprint by offsetting our carbon emissions and investing in low-carbon technologies such as solar energy.