

**⑤信**和株式会社

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# Part 1 Financial Overview

SHINWA CO.LTD.

Chapter 01

# Financial Overview for FY2021 Q1

### **Financial Highlights for FY2021 Q1**



### 3,884 million yen (year on year +40.9%)

Demand in equipment for transportation recovered as a result of steady public works projects and a recovery in corporate activities.



### 936 million yen (year on year +40.4%)

Performance by the Scaffolding Equipment Division and the Logistics Equipment Division remained strong.



### 471 million yen ( year on year +130.1%)

Efforts to reduce various fixed expenses and control expenditures were adopted to curtail SG&A expenses.



313 million yen (year on year +158.6%)

\*Current profit attributable to owners of parent



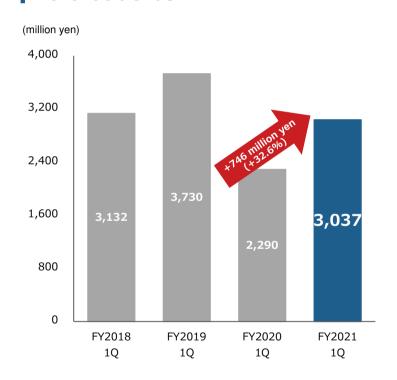
# **Summary of Consolidated P/L Statement**

(IFRS-based; million yen)

	FY2020 Q1 Actuals	FY2021 Q1 Actuals	Increase/ Decrease	Year on Year Rate
Revenue	2,756	3,884	+1,127	+40.9%
Cost of Sales	2,089	2,947	+857	+41.1%
<b>Gross Profit</b>	667	936	+269	+40.4%
<b>Gross Profit Ratio</b>	24.2%	24.1%	-	riangle0.1pt
SG&A Expenses, etc.	474	467	△6	△1.4%
Operating Profit	205	471	+266	+130.1%
<b>Operation Profit Ratio</b>	7.4%	12.1%	-	+ 4.7pt
<b>Pretax Current Profit</b>	188	453	+265	+141.0%
<b>Current Profit Attributable to Owners of Parent Company</b>	121	313	+192	+158.6%

# Performance by Division: Scaffolding Equipment Division

#### **Revenue trends**



#### **First Quarter Cumulative Total**

- With construction work trending toward recovery, our core products of wedge binding-type scaffolding and next generation scaffolding performed well.
- There was continued demand for safety measures equipment aimed at improving safety at construction sites.



Revenue 3,037 million yen year on year +32.6%

# Performance by Division: Logistics Equipment Division

#### **Revenue trends**



#### **First Quarter Cumulative Total**

 Increase in activity was evident from each industry in terms of manufacturing activity and distribution volume as the economy is showing signs of recovery from COVID-19 effects. As a result, acquisition of new projects and increase in repeat projects led to strong performance.



Revenue 847 million yen year on year +81.7%

### **Gross Profit and Operating Profit**

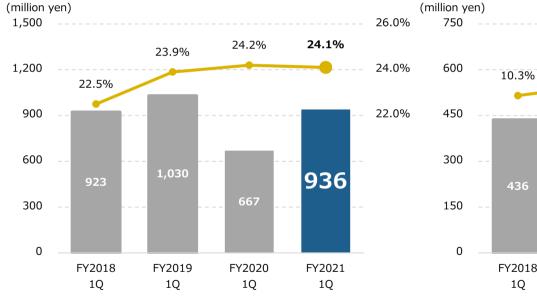
#### Gross profit and gross profit ratio

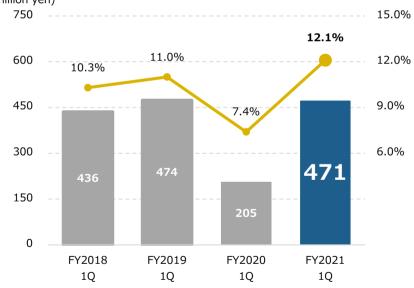
Although steel prices increased as expected, gross profit ratio was 24.1% due to continued demand for high value-added products such as safety measures equipment.

SHINWA CO.LTD.

#### Operating profit and operating profit ratio

Operating profit ratio was 12.1% resulting from reductions in various fixed expenses and initiatives to control expenditures.





# **Progress Against Business Forecast**

First quarter of FY2021 is performing steadily.

(IFRS · million yen)

	FY2021 Business Forecast	FY2021 Q1 Actuals	Progress Against Forecast
Revenue	15,000	3,884	25.9%
Operating Profit	1,700	471	27.7%
Pretax Current Profit	1,629	453	27.8%
Current Profit Attributable to Owners of Parent Company	1,128	313	27.7%

Chapter 02

### **Business Forecast for FY2021**

### **Business Forecast for FY2021**

While the future still remains uncertain due to the Covid-19 pandemic, construction is expected to trend favorably.

On the other hand, the price of steel, one of the major raw materials for our company's products, is experiencing a steep increase in price globally and is expected to further increase through the end of the fiscal year.

(IFRS based; million yen)

	FY2020	FY2021 Forecast	Change	Year on Year Rate
Revenue	13,885	15,000	+1,114	+8.0%
Operating Profit	1,853	1,700	▲153	▲8.3%
Profit Before Tax	1,784	1,629	▲155	+8.7%
Profit Attributable to Owners of Parent	1,231	1,128	▲103	▲8.4%
Basic Earnings per Share (Yen)	87.42	80.00	-	_
Dividend per Share (Yen)	35.0	32.0		

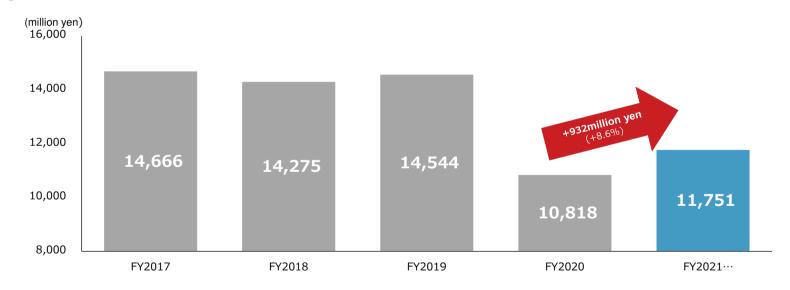
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### **Business Forecast: Scaffolding Equipment**

Demand for high value-added products such as safety measures equipment is expected to continue trending favorably, while demand for other products is also expected to continue to be above a certain level.

The impact of steep increases in raw materials prices is expected to be significant. We will work to maintain profitability by reviewing product sales prices, etc.

#### **Revenue forecast**

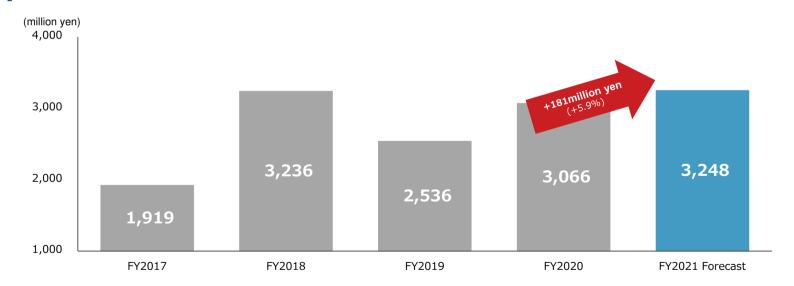


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### **Business Forecast: Logistics Equipment Division**

The trend for bulk containers for transporting liquids and racks for logistics warehouses is expected to remain strong. Additionally, we will make efforts to increase sales through new deals from a wide range of areas.

#### **Revenue forecast**

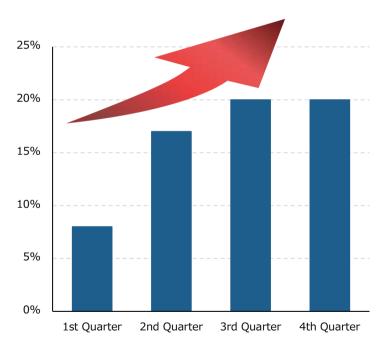


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### **Trend Forecast for Raw Material Prices**

The price of steel, a major raw material for our company's products, is currently undergoing a sharp increase globally.

#### Rate of increase of material prices



#### **Background of price increase**

- With strong demand from China in the background, the Asian market saw a steep rise in prices
- Increases in procurement cost of iron ore and coking coal



Domestic iron materials continue to be scarce, and prices are expected to continue increasing in the near future



Chapter 03

### **Shareholder Return**

### Shareholder Return

At Shinwa Group, the return of profits to our shareholders is positioned as one of the most important management issues.

#### **Basic Policy**

Redistribute profit to shareholders in accordance with operating results while securing necessary internal reserves to secure stable corporate growth in the future and respond to changes in the business environment

#### Target Dividend Payout Ratio

Based on the basic

principle, aim to provide a dividend payout ratio of 40% or more

# Estimated Dividend for FY2021

Based on performance forecasts disclosed on May 13, 2021,

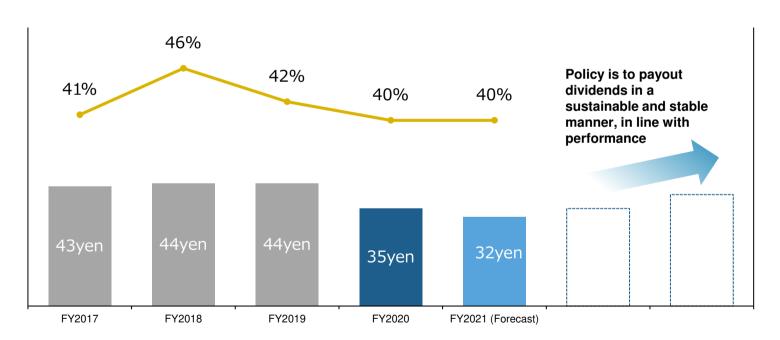
**32 yen** per share (dividend payout ratio of 40.0%)

#### **Use of Internal Reserves**

Work toward **reinforcing our financial structure** while also using internal reserves as effective investment funds for **capital investments** and **human resources development** to further expand our business, **with the aim of enhancing corporate value** 

### **Dividend Payouts to Date**

For FY2020, the annual dividend paid out was 35 yen per share. For FY2021, annual dividend payout is expected to be 32 yen per share (dividend payout ratio of 40.0%).



# Part 2 Company Overview

SHINWA CO.,LTD.

Chapter 04

### **Features of Shinwa**

### **Features of Shinwa**

Leader of scaffolding equipment technology

Top share in Japan for system scaffolding products

High flexibility and quality owing to first-class production capacity in Japan

\* System scaffolding is the general term referring to wedge binding type scaffolding and next generation scaffolding

## **Corporate Outline**



Name

**Head Office** 

President and Representative Director

Founded

Established

Capital

**Employees** 

**Securities Code** 

Number of Shares Issued

Shinwa Co., Ltd.

30-7 Hiratacho Bushigawa, Kaizu-shi, Gifu 503-0311, Japan

Hiroshi Yamada

September 1977

August 1979

153 million yen

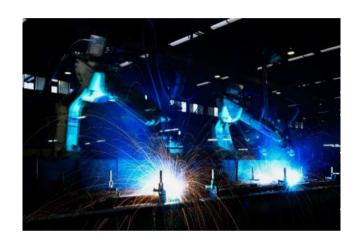
175 (\*)

3447

14,103,000 shares (\*)

(\*) As of March 31, 2021

# Company History



1977	Began business operations as Shinwa Shoten
1978	Started manufacturing "Jack Base" scaffolding
1988	Entered the system scaffolding market
2003	Established the Logistics Equipment Division
2016	Started manufacturing and selling next generation scaffolding "SPS (Silent Power System)"
2017	Began manufacturing and selling overseas
2018	Listed on the Second Section of the Tokyo Stock Exchange and Nagoya Stock Exchange
2019	Reassigned to the First Section of the Tokyo Stock Exchange and Nagoya Stock Exchange
2019	Established Guangdong Nisshin-Chuangfu Advanced Construction Materials Co., Ltd. in China

### **Company Network**

#### Eleven locations in Japan and two locations overseas



#### **Overseas locations**



### **Business Activities**

The Scaffolding Equipment Division that produces and sells the system scaffolding products is our primary revenue earner

### **Scaffolding Equipment Division**

Manufacture/sales/rental of scaffolding equipment used in construction sites

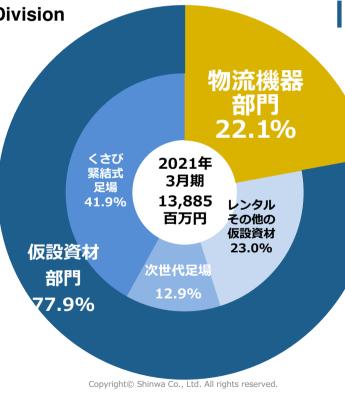


Large-scale warehouse/roof forming construction work



Shin-Tomei Expressway pier construction

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#### **Logistics Equipment Division**

Manufacture/sales of logistics equipment used for storing/conveying, etc. goods at plants, warehouses, construction sites, etc.



Bulk container cage for liquid shipping



Pallets for automobile manufacturers



Racks for large-scale warehouses

Chapter 05

# First Pillar: Scaffolding Equipment Division

### **Categorization of Scaffolding Equipment**

Scaffolding equipment is broadly categorized into "lightweight scaffolding equipment" and "heavy-duty scaffolding equipment"

Our company manufactures and sells "footholds" amongst lightweight scaffolding equipment

Civil

**Engineering** 

Works

#### Lightweight scaffolding equipment

- Used primarily in the construction of above ground buildings but also used widely in civil engineering works and underground construction
- Equipment primarily for workers working at high altitudes
- Can be transported by people and is highly versatile

#### Heavy-duty scaffolding equipment

- Used primarily in civil engineering works and underground construction
- Large-scale equipment that can support heavy construction machinery and withstand earth/water pressure
- Heavy machinery is required to assemble, and equipment is highly specific and specialized

Uses for lightweight and heavy-duty scaffolding equipment **Above Ground** 

Heavy-

**Duty** 

Temporary bridges

Temporary roads for

· Foundation works for

Temporary

embankments

construction

large buildings Temporary jetties for

harbors, etc.

# Lightweight

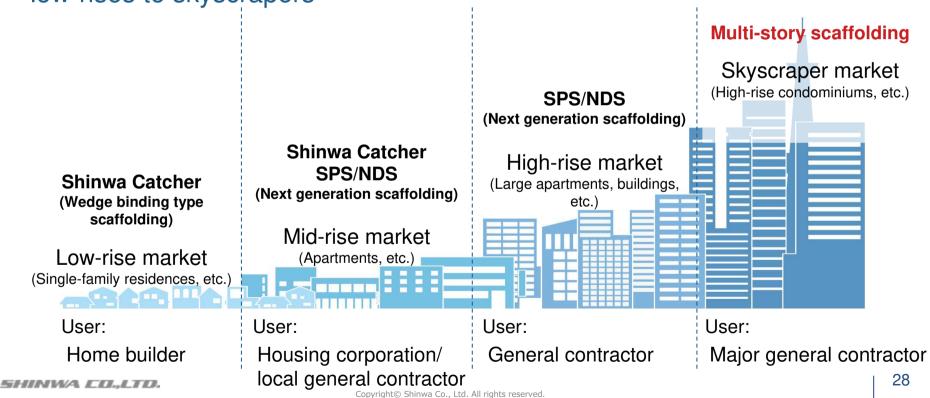
- Construction of single-family
- Construction of condominiums and apartments, etc.
- · Legal annual inspection of warehouses and plants
- Construction of road bridge
- Construction of underground structures such as underground parking, etc.

Construction

**Underground/Underwater** 

### **Unique Positioning in the Scaffolding Market**

The only company that can supply products to various markets, from low-rises to skyscrapers





Chapter 06

# What is System Scaffolding?

# **Housing Construction (Low-Rise)**





# **Logistics Warehouse Construction (Mid-Rise)**



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# Large-Scale Residential Building Repair (High-Rise)





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# Super High-Rise Residential Building (Skyscraper)



# **Plant Maintenance**





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# **Civil Engineering Work**





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# Road Construction, Maintenance, and Repair





## System Scaffolding is Indispensable at Construction Sites





Total shipment amount base from internal survey (in 2019)

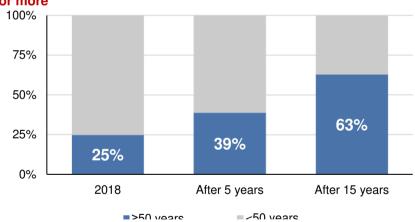
#### **Business Environment for Scaffolding Equipment Division**

#### Promoting strategic maintenance, repair, and renovation of infrastructure

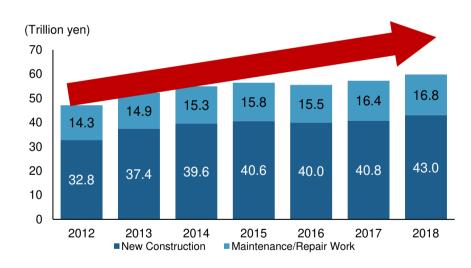
## Percentage of social infrastructure built 50 years or more ago

**Road bridges** [about 400,000 bridges\* (out of approx. 700,000 bridges that are 2 m long or more)]

By 2033, about 250,000 bridges will have been built 50 years ago or more



## Construction Investment: Trends in new construction work and maintenance/repair work



<sup>\*</sup> Percentage calculations exclude approximately 300,000 bridges for which the date of construction is unknown

Source: Japan Federation of Construction Contractors, "Construction Handbook 2019"

Source: Japan Federation of Construction Contractors, "Construction Handbook 2019"

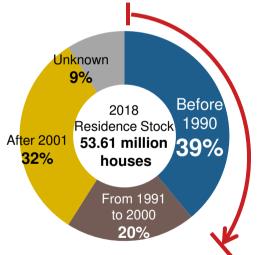
#### **Business Environment for Scaffolding Equipment Division**

# Expect an increase in renovation demand for houses built 30 years ago or more

## Number of occupied houses by date of construction

Houses built before 1990 represent 39%

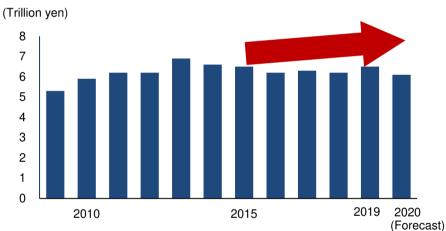
(20.9 million houses) of all houses



Source: Source: Ministry of Internal Affairs and Communications "2018 Housing and Land Survey"

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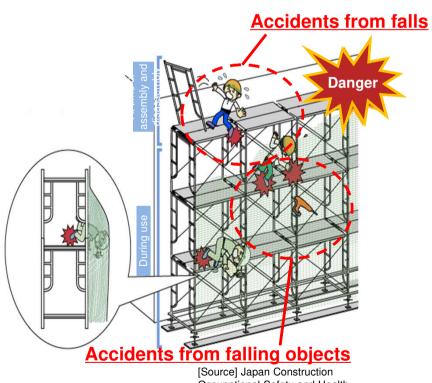
## Market size forecast for house renovation market



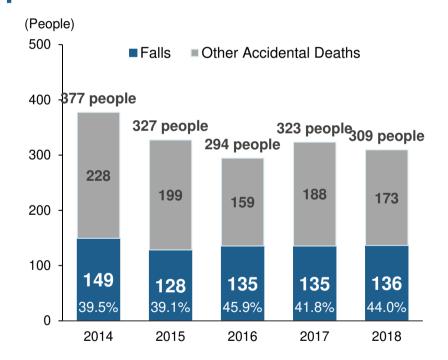
Source: Yano Research Institute Ltd. estimate based on Ministry of Land, Infrastructure, Transport and Tourism "Statistical Survey of Construction Starts," Ministry of Internal Affairs and Communications "Family Income and Expenditure Survey," Ministry of Internal Affairs and Communications "Basic Resident Register," and National Institute of Population and Social Security Research "Future Forecast of Number of Households in Japan (Nationwide Estimate)" (November 27, 2020 estimate)

## **Work-Related Deaths at Construction Sites**

#### 40% of all deaths are a result of falls



#### Number of accidental deaths in construction

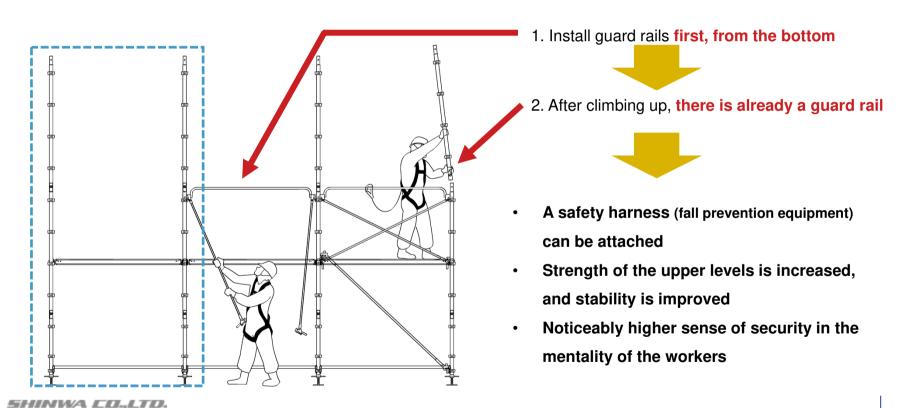


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[Source] Japan Construction Occupational Safety and Health Association

## Measures to Prevent Falls – Pre-install Guard Rails

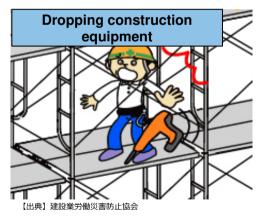
By installing **guard rails before construction**, prevent accidental falls

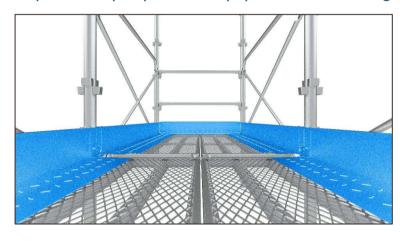


## **Measures to Prevent Equipment from Falling**

Installing toe boards protects the walking surface and prevents people and equipment from falling







## Merits to installing toe boards

- ✓ Prevents workers from falling
- Prevents equipment from accidentally being dropped
- ✓ Reduces workers' psychological worries

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Chapter 07

# Top Production Capacity in Japan and Highly Competitive Manufacturing Cost

## **Top Production Capacity in Japan**



10-ton truck



(FY2020)

Number of welding robots

136 o

robots (As of April 27, 2021)

## Site Area 40,642 m<sup>2</sup>

Boasts leading production capabilities with production of diverse products and speedy product launch

Reduces raw material procurement costs and outsourcing costs

Able to respond flexibly to customer orders

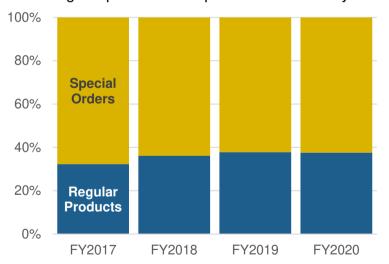


## **Highly Competitive Manufacturing Cost**

Ability to respond flexibly to various requests from customers and highly competitive with low manufacturing costs by leveraging plant location

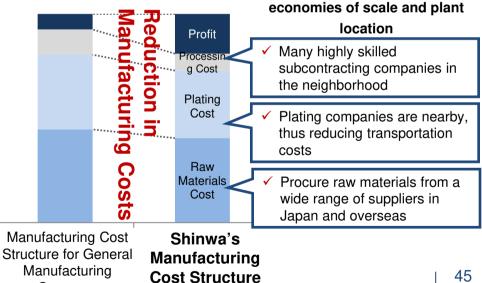
#### Special orders as a percentage manufactured items

Achieve the best mix between profitable special orders and regular products with production efficiency



#### Low-cost structure for manufacturing costs

Reduce manufacturing costs by taking advantage of leading production capabilities High profitability by leveraging



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Chapter 08

## **Second Pillar: Logistics Equipment Division**

## What is Logistics Equipment?

Logistics equipment does not come in any specific shape or form. It includes custom-made products that respond to transportation and storage needs of various industries

**Exclusive designs for specific industries** and needs

**Transporting** automobile engines safely to overseas factories

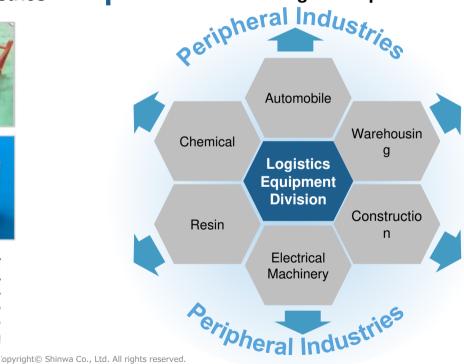


Reinforcing containers made of resin in a spacesaving and lightweight manner





#### Boasts wide-reaching touch points



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# [Automobile] Engine/Transmission Transport Pallets



## [Chemical] Liquid Bulk Containers



((For illustrative purposes only)

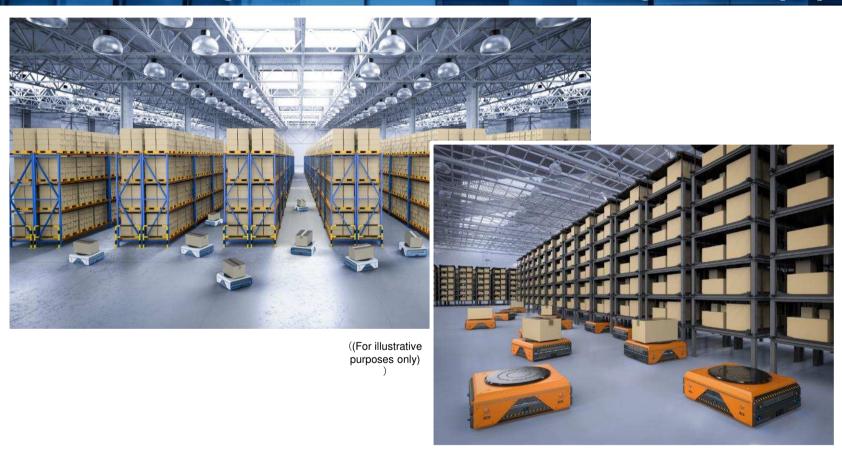


Capable of containing a five-drum bulk in a four-drum area

## [Logistics/Warehouse] Storage Racks for E-Commerce Retailers



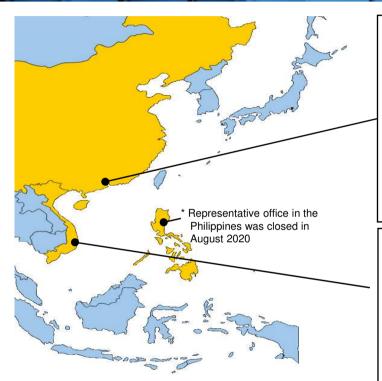
# From Site Management to Installation of Logistics Equipment



Chapter 09

## Third Pillar: Overseas Business Expansion

#### Overseas Expansion – Initiatives to Date



#### China



- Established a joint venture company in November 2019
- Upon completion of a marketing study on China's domestic market, began manufacturing and selling scaffolding in 2020 that conformed to China's building standards



#### **Vietnam**



- Opened a subcontract factory in October 2017
- Manufactures system scaffoldings based on Japanese standards and quality



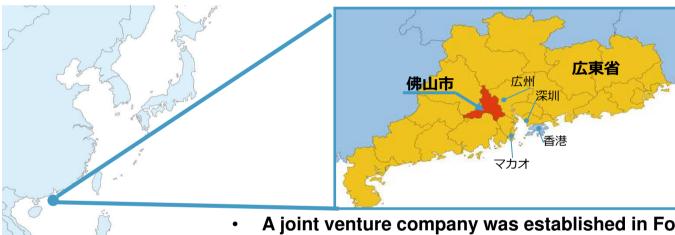
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Reinforce structure to expand sales and rental businesses of products with outstanding workability, durability and safety

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## Overseas Expansion – Establish Joint Venture Company

Established a joint venture company, **Guangdong Nisshin-Chuangfu Advanced Construction Materials Co., Ltd.** in November 2019



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- A joint venture company was established in Foshan city in Guangdong province
- Foshan city is part of the Chinese government's economic development and promotion area called

**Guangdong-Hong Kong-Macao Greater Bay Area** 

This is one of the top growing areas economically, with a population of 67 million and GDP of \$1,340 billion (in 2018)

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#### **Summary of the Joint Venture Company in China**

Company Name	Guangdong Nisshin-Chuangfu Advanced Construction Materials Co., Ltd.	Registered Capital Major Shareholders	RMB 25 million (equivalent to approx. 400 million yen)
Representative	Kurio Noritake (Executive President and Director, Shinwa Co., Ltd.)		Shinwa Co., Ltd. 51.0%  Guangdong Chuangfu Metal Products Co., Ltd. 34.0%
Location	Foshan, Guangdong		
Established	November 5, 2019		
Business	Import, manufacture, and sale of scaffolding equipment for construction		Alconix Corporation 15.0%

Heightened safety standards for construction sites in China

Local manufacture and sales of system scaffolding products with excellence in safety Contributing to safety at construction sites in China

Our mission to "protect valuable lives through our products and services" will also be applied overseas

#### Shinwa's "Visions"

Increase the true value of Shinwa with the three "Visions" to achieve continuous growth

#### Deepening Scaffolding

**Equipment Division** 

Increase share in system scaffolding

**Expand product types** offered

**Expand peripheral** scaffolding services

Become the only leader in the niche

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#### Innovation

Areas of Expansion

Reinforce/expand overseas businesses

Strengthen product development capabilities that include new materials

Capture the skyscraper market **Proactively consider M&A** Toward a new pillar of

#### **Progress**

Logistics Equipment

Division

Conduct transactions with a wide range of industries

Formulate alliances with prominent businesses

> Enter the rental business market

Become a comprehensive logistics

growth

Reinforce the Management Base ESG initiatives such as environment, diversity, etc./DX adoption/ Human resources development/Brand power improvements



#### Disclaimer

The plans, estimates, strategies, etc. stated in this document are all forecasts based on the information available at the time of this documentation and hence contain risks and uncertainties inherent to such forecasts.

Due to such risks and uncertainties, the actual results may differ from the forecasts, etc. herein.

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