Translation

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Summary of Consolidated Financial Results for the Year Ended June 30, 2021 (Based on Japanese GAAP)

August 13, 2021

Company name: GREENS CO.,LTD. Stock exchange listing: Tokyo, Nagoya

Stock code: 6547 URL https://www.kk-greens.jp/

Representative: President & Representative Director Muraki Takeya

Director and General Manager

Inquiries:

Administration Div.

Hiroya Ito

TEL 059(351)5593

Scheduled date of ordinary general meeting of shareholders: September 27, 2021 Scheduled date to file Securities Report: September 27, 2021

Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for analysts and institutional investors)

((Amounts less than one million yen are rounded down))

1. Consolidated financial results for the year ended June 30, 2021 (from July 1, 2020 to June 30, 2021)

(1) Consolidated operating results

Percentages indicate year-on-year changes

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|--------------------------|-----------------|--------|------------------|---|-----------------|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Year ended June 30, 2021 | 15,711 | (31.4) | (8,573) | _ | (8,346) | _ | (8,803) | - |
| Year ended June 30, 2020 | 22,909 | (25.9) | (3,456) | _ | (3,514) | _ | (4,334) | _ |

| | Earnings per share | Diluted earnings per share | Profit attributable to owners of parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|--------------------------|--------------------|-------------------------------|--|------------------------------|----------------------------|
| | Yen | Yen | % | % | % |
| Year ended June 30, 2021 | (683.68) | - | (573.5) | (48.1) | (54.6) |
| Year ended June 30, 2020 | (336.62) | - | (52.1) | (19.3) | (15.1) |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|---------------------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of June 30, 2021 | 17,296 | (2,933) | (17.0) | (227.80) |
| As of June 30, 2020 | 17,422 | 6,003 | 34.5 | 466.21 |

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period | |
|--------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen | |
| Year ended June 30, 2021 | (7,616) | (929) | 8,132 | 3,881 | |
| Year ended June 30, 2020 | (4,591) | (925) | 4,176 | 4,295 | |

2. Cash dividends

| | | Annual dividends per share | | | | | Dividend payout | Ratio of dividends |
|---|-----------------|----------------------------|-----------------|-----------------|-------|-------------------|----------------------|---------------------------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | to net assets (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended June 30, 2020 | - | 0.00 | - | 10.00 | 10.00 | 128 | _ | 1.5 |
| Year ended June 30, 2021 | - | 0.00 | - | 0.00 | 0.00 | - | - | - |
| Year ending June 30, 2022 (Forecast) | _ | _ | _ | _ | _ | | _ | |

3. Forecast of consolidated financial results for the year ending June 30, 2022 (from July 1, 2021 to June 30, 2022)

Percentages indicate year-on-year changes

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Earnings per share |
|-------------------------------------|-----------------|---|------------------|---|-----------------|---|---|---|--------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending December 31, 2021 | _ | - | _ | _ | _ | - | _ | - | _ |
| Full year | _ | _ | = | _ | - | _ | = | _ | = |

4. Notes

(1) Changes in significant subsidiaries during the year ended June 30, 2021
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

Yes
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| Total number of issued shares at the end of the period (including treasury shares) | | | | | | | | |
|--|----------|-------------------|--------------------------|--------|-------------------|--|--|--|
| As of June 30, 2021 | ! ! | 12,886,200 shares | As of June 30, 2020 | | 12,886,200 shares | | | |
| Number of treasury shares at the end of the period | | | | | | | | |
| As of June 30, 2021 | 1 1 | 9,742 shares | As of June 30, 2020 | 1 1 | 9,742 shares | | | |
| Average number of shares during th | e period | | | | | | | |
| Year ended June 30, 2021 | I | 12,876,458 shares | Year ended June 30, 2020 | i i | 12,877,734 shares | | | |

Consolidated financial statements Consolidated balance sheets

| | As of June 30, 2020 | As of June 30, 2021 |
|-------------------------------------|---------------------|---------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 4,295,298 | 3,881,696 |
| Accounts receivable - trade | 444,945 | 894,719 |
| Raw materials and supplies | 93,861 | 100,253 |
| Prepaid expenses | 810,957 | 958,825 |
| Income taxes receivable | 336,042 | = |
| Consumption taxes receivable | 459,533 | 397,849 |
| Other | 48,397 | 50,629 |
| Allowance for doubtful accounts | (410) | (890) |
| Total current assets | 6,488,625 | 6,283,084 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 2,417,498 | 2,230,966 |
| Tools, furniture and fixtures, net | 332,834 | 377,424 |
| Land | 1,965,426 | 1,965,426 |
| Leased assets, net | 110,200 | 142,058 |
| Construction in progress | 412 | 137,932 |
| Total property, plant and equipment | 4,826,373 | 4,853,809 |
| Intangible assets | 265,011 | 191,333 |
| Investments and other assets | | |
| Investment securities | 51,665 | 53,327 |
| Long-term loans receivable | 36,478 | 27,657 |
| Guarantee deposits | 5,581,170 | 5,817,317 |
| Other | 230,321 | 119,138 |
| Allowance for doubtful accounts | (57,000) | (49,000) |
| Total investments and other assets | 5,842,635 | 5,968,441 |
| Total non-current assets | 10,934,021 | 11,013,585 |
| Total assets | 17,422,646 | 17,296,669 |

| | | (Thousands of yen) |
|---|---------------------|---------------------|
| | As of June 30, 2020 | As of June 30, 2021 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 532,599 | 708,570 |
| Short-term borrowings | 5,000,000 | 7,600,000 |
| Current portion of long-term borrowings | 731,628 | 731,628 |
| Accounts payable - other | 539,318 | 571,973 |
| Accrued expenses | 534,229 | 546,269 |
| Income taxes payable | 57,969 | 43,366 |
| Accrued consumption taxes | 4,419 | = |
| Other | 259,770 | 270,254 |
| Total current liabilities | 7,659,936 | 10,472,062 |
| Non-current liabilities | | |
| Long-term borrowings | 3,054,853 | 8,948,225 |
| Asset retirement obligations | 526,374 | 555,845 |
| Other | 178,352 | 253,826 |
| Total non-current liabilities | 3,759,579 | 9,757,897 |
| Total liabilities | 11,419,515 | 20,229,960 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 1,948,025 | 1,948,025 |
| Capital surplus | 1,949,813 | 1,949,813 |
| Retained earnings | 2,119,758 | (6,812,327) |
| Treasury shares | (8,917) | (8,917) |
| Total shareholders' equity | 6,008,679 | (2,923,405) |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | (5,548) | (9,884) |
| Total accumulated other comprehensive income | (5,548) | (9,884) |
| Total net assets | 6,003,130 | (2,933,290) |
| Total liabilities and net assets | 17,422,646 | 17,296,669 |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended June 30, 2020 June 30, 2021 Net sales 22,909,695 15,711,294 Cost of sales 21,396,774 19,995,925 (4,284,630) Gross profit (loss) 1,512,920 Selling, general and administrative expenses 4,969,679 4,288,843 Operating loss (3,456,758)(8,573,474) Non-operating income Interest income 868 679 Dividend income 1,239 1,403 Penalty income 41,467 204,083 Commission income 18,581 Subsidy income 13,622 242,190 Other 31,272 35,606 107,051 483,962 Total non-operating income Non-operating expenses Interest expenses 15,831 51,876 Borrowing fee 146,548 181,994 Other 2,343 22,757 Total non-operating expenses 164,723 256,628 Ordinary loss (3,514,431)(8,346,139) Extraordinary income Gain on sale of non-current assets 2,877 37 Total extraordinary income 2,877 37 Extraordinary losses Loss on sale of non-current assets 33,552 Loss on retirement of non-current assets 10,034 3,125 Impairment losses 411,189 155,761 Loss on cancellation of rental contracts 39,000 249,333 Loss on temporary closure Other 425 Total extraordinary losses 704,534 197,886 Loss before income taxes (4,216,088)(8,543,989) Income taxes - current 63,461 64,634 Income taxes - deferred 55,343 194,696 Total income taxes 118,805 259,331 (4,334,893)(8,803,320) Loss (4,334,893) (8,803,320) Loss attributable to owners of parent

Consolidated statements of comprehensive income

| | | (Thousands of yen) |
|---|-------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | June 30, 2020 | June 30, 2021 |
| Loss | (4,334,893) | (8,803,320) |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (1,582) | (4,335) |
| Total other comprehensive income | (1,582) | (4,335) |
| Comprehensive income | (4,336,476) | (8,807,656) |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | (4,336,476) | (8,807,656) |

Consolidated statements of changes in equity Fiscal year ended June 30, 2020

| | | | Shareholders' equity | | |
|--|---------------|-----------------|----------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 1,948,025 | 1,948,025 | 6,750,934 | (67) | 10,646,918 |
| Changes during period | | | | | |
| Dividends of surplus | | | (296,282) | | (296,282) |
| Loss attributable to owners of parent | | | (4,334,893) | | (4,334,893) |
| Purchase of treasury shares | | | | (13,061) | (13,061) |
| Disposal of treasury shares | | 1,787 | | 4,210 | 5,998 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | _ | 1,787 | (4,631,176) | (8,850) | (4,638,239) |
| Balance at end of period | 1,948,025 | 1,949,813 | 2,119,758 | (8,917) | 6,008,679 |

| | Accumulated other co | Accumulated other comprehensive income | | | |
|--|---|--|------------------|--|--|
| | Valuation difference on available-for-sale securities | Total accumulated other comprehensive income | Total net assets | | |
| Balance at beginning of period | (3,966) | (3,966) | 10,642,952 | | |
| Changes during period | | | | | |
| Dividends of surplus | | | (296,282) | | |
| Loss attributable to owners of parent | | | (4,334,893) | | |
| Purchase of treasury shares | | | (13,061) | | |
| Disposal of treasury shares | | | 5,998 | | |
| Net changes in items other than shareholders' equity | (1,582) | (1,582) | (1,582) | | |
| Total changes during period | (1,582) | (1,582) | (4,639,821) | | |
| Balance at end of period | (5,548) | (5,548) | 6,003,130 | | |

| | Shareholders' equity | | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|--|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | |
| Balance at beginning of period | 1,948,025 | 1,949,813 | 2,119,758 | (8,917) | 6,008,679 | |
| Changes during period | | | | | | |
| Dividends of surplus | | | (128,764) | | (128,764) | |
| Loss attributable to owners of parent | | | (8,803,320) | | (8,803,320) | |
| Purchase of treasury shares | | | | | - | |
| Disposal of treasury shares | | | | | - | |
| Net changes in items other than shareholders' equity | | | | | | |
| Total changes during period | _ | | (8,932,085) | _ | (8,932,085) | |
| Balance at end of period | 1,948,025 | 1,949,813 | (6,812,327) | (8,917) | (2,923,405) | |

| | Accumulated other comprehensive income | | |
|--|---|--|------------------|
| | Valuation difference on available-for-sale securities | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | (5,548) | (5,548) | 6,003,130 |
| Changes during period | | | |
| Dividends of surplus | | | (128,764) |
| Loss attributable to owners of parent | | | (8,803,320) |
| Purchase of treasury shares | | | - |
| Disposal of treasury shares | | | - |
| Net changes in items other than shareholders' equity | (4,335) | (4,335) | (4,335) |
| Total changes during period | (4,335) | (4,335) | (8,936,420) |
| Balance at end of period | (9,884) | (9,884) | (2,933,290) |

Consolidated statements of cash flows

| | | (Thousands of yen) |
|--|---------------------------------------|--------------------|
| | Fiscal year ended | Fiscal year ended |
| | June 30, 2020 | June 30, 2021 |
| Cash flows from operating activities | | |
| Loss before income taxes | (4,216,088) | (8,543,989) |
| Depreciation | 491,003 | 499,584 |
| Impairment losses | 411,189 | 155,761 |
| Amortization of goodwill | 18,826 | 1,568 |
| Loss (gain) on sale of non-current assets | 30,674 | (37) |
| Interest and dividend income | (2,106) | (2,082) |
| Interest expenses | 15,831 | 51,876 |
| Decrease (increase) in trade receivables | 904,148 | (449,773) |
| Decrease (increase) in inventories | 15,675 | (6,392) |
| Increase (decrease) in trade payables | (511,566) | 175,970 |
| Borrowing fees | 146,548 | 181,994 |
| Increase (decrease) in income taxes payable - factor based tax | (80,901) | (22,664) |
| Increase (decrease) in accrued consumption taxes | (171,982) | (4,419) |
| Decrease (increase) in consumption taxes refund receivable | (459,533) | 61,684 |
| Increase (decrease) in accounts payable - other | (378,758) | 205,646 |
| Other, net | (47,831) | (152,548) |
| Subtotal | (3,834,871) | (7,847,820) |
| Interest and dividends received | 2,106 | 2,082 |
| Interest paid | (17,380) | (50,633) |
| Income taxes paid | (741,030) | 279,469 |
| Net cash provided by (used in) operating activities | (4,591,176) | (7,616,902) |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (687,026) | (555,472) |
| Proceeds from sale of property, plant and equipment | 101,862 | 200 |
| Purchase of intangible assets | (43,034) | (96,159) |
| Purchase of investment securities | (3,596) | (3,596) |
| Proceeds from withdrawal of time deposits | 30,000 | _ |
| Payments of guarantee deposits | (390,351) | (357,604) |
| Proceeds from refund of guarantee deposits | 108,249 | 108,424 |
| Purchase of long-term prepaid expenses | (27,529) | (24,182) |
| Other, net | (14,185) | (1,113) |
| Net cash provided by (used in) investing activities | (925,611) | (929,502) |
| Cash flows from financing activities | · · · · · · · · · · · · · · · · · · · | |
| Net increase (decrease) in short-term borrowings | 4,880,000 | 2,600,000 |
| Proceeds from long-term borrowings | 501,000 | 6,625,000 |
| Repayments of long-term borrowings | (706,620) | (731,628) |
| Dividends paid | (296,077) | (128,635) |
| Payments of borrowing fee | (146,548) | (181,994) |
| Purchase of treasury shares | (13,061) | _ |
| Repayments of finance lease obligations | (41,893) | (49,937) |
| Net cash provided by (used in) financing activities | 4,176,798 | 8,132,804 |
| Effect of exchange rate change on cash and cash equivalents | 0 | (0) |
| Net increase (decrease) in cash and cash equivalents | (1,339,988) | (413,601) |
| Cash and cash equivalents at beginning of period | 5,635,286 | 4,295,298 |
| _ | | |
| Cash and cash equivalents at end of period | 4,295,298 | 3,881,696 |