



THIRD QUARTER BRIEF REPORT OF FINANCIAL RESULTS

[under Japanese GAAP] (Consolidated)

(Year ending March 31, 2013)

February 1, 2013

Registered

Company Name: MINEBEA CO., LTD. Common Stock Listings: Tokyo, Osaka and Nagoya

Code No: URL: http://www.minebea.co.jp

Representative: Yoshihisa Kainuma Representative Director, President and Chief Executive Officer

Contact: Satoshi Yoneda General Manager of Accounting Department Tel. (03) 6758-6711

Quarterly report filing date: February 12, 2013 Expected date of payment for dividends: —

Preparation of supplementary explanation material for quarterly financial results: Yes Holding of presentation meeting for quarterly financial results: Yes (For Analyst)

(Amounts less than one million yen have been omitted.)

1. Business performance (April 1, 2012 through December 31, 2012)

(1) Consolidated Results of Operations (Year-to-date) (%: Changes from corresponding period of previous fiscal year)

	Net sales	%	Operating income	%	Ordinary income	%
	(millions of yen)	Change	(millions of yen)	Change	(millions of yen)	Change
Nine months ended Dec. 31, 2012	210,807	11.4	10,644	54.2	9,261	72.9
Nine months ended Dec. 31, 2011	189,164	(7.8)	6,903	(61.6)	5,356	(67.8)

	Net income (millions of yen)	% Change	Net income per share (yen)	Fully diluted net income per share (yen)
Nine months ended Dec. 31, 2012	4,796	_	12.83	12.23
Nine months ended Dec. 31, 2011	(285)	_	(0.75)	_

(Notes) Comprehensive Income:

Nine months ended Dec. 31, 2012: 13,967 million yen -%Nine months ended Dec. 31, 2011: (13,297) million yen -%

(2) Consolidated Financial Position

	Total assets (millions of yen)	Net assets (millions of yen)	Equity ratio (%)	Net assets per share (yen)
As of December 31, 2012	357,708	125,131	33.4	319.87
As of March 31, 2012	306,772	109,777	35.7	288.74

(Reference) Shareholders' equity:

As of December 31, 2012: 119,380 million yen

As of March 31, 2012: 109,393 million yen

2. Dividends

	Annual dividends				
(Record date)	End of first quarter (yen)	End of second quarter (yen)	End of third quarter (yen)	Year-end (yen)	For the year (yen)
Year ended March 31, 2012	_	3.00		4.00	7.00
Year ended March 31, 2013	_	3.00			
Year ended March 31, 2013 (Forecast)				4.00	7.00

(Notes) Changes from the latest dividend forecast: None

3. Prospect for the next fiscal year (April 1, 2012 through March 31, 2013)

(%: Changes from previous fiscal year)

	Net sales (millions of yen)	% Change	Operating income (millions of yen)	% Change	Ordinary income (millions of yen)	% Change
Year ended March 31, 2013	292,000	16.2	15,500	80.3	13,000	100.0

	Net income	%	Net income per share
	(millions of yen)	Change	(yen)
Year ended March 31, 2013	7,400	24.9	19.80

(Notes) Changes from the latest consolidated results forecast: None

* Notes

- (1) Changes in significant subsidiaries during the quarter (Changes in certain subsidiaries resulting in change in the scope of consolidation): None
- (2) Application of accounting peculiar to preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policy, changes in accounting estimates, and restatements
 - 1. Changes in accounting policy associated with revision of accounting standards, etc. Yes
 - 2. Change in accounting policy other than 1: None
 - 3. Changes in accounting estimates: Yes
 - 4. Restatements: None

(Notes) Changes subject to Article 10 (5) of the Ordinance on Terminology, Forms and Preparation Methods of Quarterly Consolidated Financial Statements. For details, please refer to "(2) Changes in accounting policy, changes in accounting estimates, and restatements" under "2. Other summary information" on page 5.

- (4) Number of shares outstanding (Common stock)
 - 1. Number of shares outstanding at end of period (Including treasury stock)

As of December 31, 2012: 399,167,695 shares As of March 31, 2012: 399,167,695 shares

2. Number of treasury shares at end of period

As of December 31, 2012: 25,957,082 shares As of March 31, 2012: 20,308,981 shares

3. Average number of shares (Quarterly cumulative period)

Nine months ended December 31, 2012: 373,801,180 shares Nine months ended December 31, 2011: 379,086,049 shares

* Explanation for implementation of the quarterly review presentations

When disclosing this Quarter Brief Report of Financial Results, the review procedures for quarterly financial statements under the Financial Instruments and Exchange Law have not been brought to completion.

* Explanation for appropriate use of financial forecasts and other special remarks

(Caution Concerning Forward-Looking Statements)

The above-mentioned forecasts are based on the information available as of the date when this information is disclosed, as well as on the assumptions as of the disclosing date of this information related with unpredictable parameters that are probable to affect our future business performances in the end. Our actual performance is likely to differ greatly from these estimates depending on various factors in the future. As for the assumptions used for these forecasts and other related items, please refer to "1. Qualitative information related to the financial results for this quarter and (3) Qualitative Data on Consolidated Earnings Forecasts" on page 5 of the attached material.

(Investor Briefing Materials for Analysts)

Investor briefing materials will be made available via the Minebea corporate website (http://www.minebea.co.jp) on Friday, February 1, 2013.

Index

1. Qualitative information related to the financial results for this quarter	4	1
(1) Qualitative Data on Consolidated Operating Results	4	1
(2) Qualitative Data on Consolidated Financial Position	ह	5
(3) Qualitative Data on Consolidated Earnings Forecasts	5	5
·		
2. Other summary information	{	5
(1) Summary of changes to major subsidiaries during the quarter		
(2) Changes in accounting policy, changes in accounting estimates, and restatements		
3. Quarterly Consolidated Financial Statements	6	3
(1) Quarterly Consolidated Balance Sheets	6	3
(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of		
Comprehensive Income	8	3
(Quarterly Consolidated Statements of Income)		
(Nine months ended December 31,2012)	8	3
(Quarterly Consolidated Statements of Comprehensive Income)		
(Nine months ended December 31,2012)	()
(3) Quarterly Consolidated Statements of Cash Flows	10)
(4) Notes on Going Concern Assumptions	12	2
(5) Notes for Significant Change in the Amount of Net Assets	12	2
(6) Segment Information etc.	12	2
4. Supplementary information	1	1
Supplementary Financial Data for the Third Quarter of Fiscal Year ending March 31, 2013		

1. Qualitative information related to the financial results for this quarter

(1) Qualitative Data on Consolidated Operating Results

Fueled by rebuilding in the aftermath of the 3-11 earthquake, demand in the Japanese market during the nine-month period between April 1, 2012 and December 31, 2012 remained steady. Exports and capital investments, however, declined sharply amidst the global economic slowdown and strained relations between Japan and China. Although robust domestic consumer spending continued to spur the US economy onward and housing prices showed signs of bottoming out, economic recovery was blocked by persistent high unemployment and the looming "fiscal cliff" that threatened to rock the country's financial stability. The ongoing sovereign debt crisis that has continued to put the brakes on the European economy has also put a damper on economic growth in Asia where exports to Europe from China and Southeast Asian countries have dropped off sharply.

Working against this bleak economic backdrop, the Minebea Group has focused on cutting costs, creating high-value-added products, developing new technologies and boosting sales in order to increase profitability and ensure positive returns with streamlined operations.

These efforts led to net sales of 210,807 million yen, up by 21,643 million yen (11.4%) year on year, and operating income of 10,644 million yen which grew by 3,741 million yen (54.2%) year on year. Ordinary income was up 3,905 million yen (72.9%) year on year to 9,261 million yen. Net income for the quarter was also up, increasing 5,081 million yen year on year, to total 4,796 million yen.

Performance by segment was as follows:

The Machined components business segment makes ball bearings (our anchor product), mechanical components such as rod-end bearings primarily for use in aircraft, hard disk drives (HDDs) pivot assemblies, and fasteners for automobiles and aircraft. While we posted excellent first quarter ball bearing sales, the global economic slowdown and deteriorating HDD market conditions precipitated a drop in sales beginning after the second quarter. Rising demand from the aviation market kept rod-end bearing sales and profits up. We gained a large share of the pivot assembly market in the wake of the floods in Thailand and, despite the declining HDD market, both sales and profits were up year on year following the second quarter. Resulting net sales for the nine-month period totaled 83,082 million yen, a year-on-year increase of 4,053 million yen (5.1%). Our continued cost-cutting efforts brought operating income to 20,217 million yen, an increase of 1,148 million yen (6.0%) year on year.

The core products of the Rotary components business include information motors (fan motors, stepping motors, DC brushless motors, vibration motors and DC brush motors), HDD spindle motors and other precision motors. While the slowdown in the global economy and recent spat between Japan and China has put a dent in the demand for our information motors, we are making good headway in the HDD spindle motors business with efforts to expand sales, cut costs, and repair the damage to production facilities in Thailand caused by the severe flooding in October 2011. Although the HDD market continued to worsen after the second quarter, overall sales soared and profits were up year on year. This increase was fueled in part by sales of high-value-added products. Sales of precision motors were also up. Steadily rising sales of resolvers for vehicles were particularly good. The results for this segment after the second quarter also include the performance of MOATECH CO., LTD, which we acquired in May of last year. Overall, net sales totaled 74,711 million yen, a year-on-year increase of 5,463 million yen (7.9%). Operating loss improved by 676 million yen year on year to 2,344 million yen.

Liquid crystal display (LCD) backlights, inverters and measuring components make up the core products of the Electronic devices and components business. Performance for LCD backlights improved significantly as backlight sales for tablet PCs and smartphones soared. Performance for measuring components was also upbeat as sales to the auto sector climbed and production efficiency improved. The improvements resulted in net sales of 45,643 million yen, up 17,002 million yen (59.4%) year on year. Operating income improved by 1,990 million yen year on year to 1,769 million yen.

The main products in the Other business segment include speakers and special devices. Although the speakers business faced an uphill battle as sales continued to spiral downward, the special devices business saw robust sales and profits. The discontinuation of the finished keyboard line resulted in no losses and while net sales fell 4,875 million yen (-39.8%) year on year to 7,370 million yen, operating income was up 642 million yen year on year to 405 million yen.

In addition to the figures shown above, 9,403 million yen in corporate expenses, etc., not belonging to any segment are shown as adjustments, which increased by 717 million yen year on year.

(2) Qualitative Data on Consolidated Financial Position

The Minebea Group sees strengthening its financial standing as a top priority and is moving forward with initiatives aimed at reducing total assets, controlling capital investments and reducing liabilities. In the past few years though, we have been making aggressive capital investments to better our business performance.

Total assets at the end of the third quarter amounted to 357,708 million yen, up 50,936 million yen compared with the end of the previous fiscal year. The main reasons for this increase include: a 8,121 million yen increase in notes and accounts receivables, a 11,149 million yen increase in inventory assets, and a 33,474 million yen increase in tangible fixed assets. Total liabilities amounted to 232,577 million yen, representing an increase of 35,582 million yen over what it was at the end of the previous fiscal year. The primary factors behind these figures included a 1,968 million yen increase in notes and accounts payable and a 36,521 million yen increase in long-and short-term loans. Compared with the end of the previous fiscal year, net assets were up 15,354 million yen. This increase came from foreign currency translation adjustments that reaped 9,318 million yen due to the weaker yen and an increase of 5,328 million yen in minority interests. Equity ratio dropped 2.3 percentage points below what they were at the end of the last fiscal year to hit 33.4%.

(Cash flow)

The balance of cash and cash equivalents at the end of the third quarter totaled 24,146 million yen, up 780 million yen compared with the end of the previous fiscal year. The balance declined year on year by 5,341 million yen.

Cash flows from various business activities during the current third quarter and relevant factors are as follows:

Net cash from operating activities amounted to 8,882 million yen, down 3,362 million yen year on year due mainly to increases in earnings before income taxes and minority interests, notes and accounts receivable, inventory assets, as well as depreciation and amortization costs. Net cash used for investment activities increased 16,959 million yen year on year, to total 38,076 million yen due primarily to the acquisition of tangible fixed assets. Cash inflows from financing activities include a 16,329 million yen increase in short-term loans and a 17,553 million yen increase in long-term loans. Cash outflows include 2,155 million yen for repurchasing shares and 2,633 million yen for paying dividends. As a result, net cash generated from financing activities came to 29,250 million yen, up 28,268 million yen year on year.

(3) Qualitative Data on Consolidated Earnings Forecasts

The outlook for the upcoming fourth quarter remains dim as the global economy continues to slow down and sales of Japanese products to the Chinese market are likely to dwindle due to the recent row between Japan and China. On the bright side, the economic stimulus package announced by Japan's ruling Liberal Democratic Party as well as increasing exports due to the weaker yen is expected to help boost the Japanese economy. We plan to enhance our marketing efforts in the machined components business with an eye to boosting ball bearing sales. This includes regaining lost ground in the office automation equipment market as well as cultivating new markets. While aircraft parts like rod-end bearings, etc. are expected to perform well as orders continue to roll in, pivot assembly sales are expected to slow down in a lackluster HDD market. We anticipate sales in the rotary components business to bounce back once our customers in the office automation market are through with their inventory adjustments for information motors. We also anticipate sales of HDD spindle motors, particularly the high-value-added products, to take off despite the sluggish outlook for the HDD market. While we expect sales of measuring components from the electronic devices and components business to be up, production and sales of LCD backlights are expected to take a temporary downward turn while our customers are making inventory adjustments.

This outlook does not warrant any changes to our earnings forecasts announced on November 2, 2012.

2. Other summary information

- (1) Summary of changes to major subsidiaries during the quarter Not applicable.
- (2) Changes in accounting policy, changes in accounting estimates, and restatements Changes in accounting policy

(Change of depreciation method)

As a result of the revision of the Corporation Tax Law, regarding the tangible fixed assets acquired on or after April 1, 2012, the Company and its domestic consolidated subsidiaries adopt the depreciation method based on the Corporation Tax Law after the revision from the first quarter.

Compared with the conventional method, this increases 55 million yen, respectively, in operating income, ordinary income, and income before income taxes and minority interests in the current third quarter.

3. Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheets

Total assets.....

(Amount: millions of yen) As of March 31, 2012 As of December 31, 2012 ASSETS 157,787 175,821 Current assets..... Cash and cash equivalents..... 28,330 29.743 58,794 Notes and accounts receivable 66,915 Marketable securities..... 787 1,385 16,897 23,571 Finished goods Work in process..... 14,623 15,202 Raw materials..... 9,647 12,013 Supplies..... 3,531 3,850 Goods in transit 4,324 5,535 4,374 4,693 Deferred tax assets..... Others..... 16,603 13,052 Allowance for doubtful accounts (129)(142)Fixed assets.... 148,920 181,832 160,513 Tangible fixed assets..... 127,039 Buildings and structures 101,407 116,659 Machinery and transportation equipment..... 231,887 249,179 Tools, furniture and fixtures..... 43,206 46,107 Land 13,236 22,774 Leased assets..... 1,619 1,230 Construction in progress..... 6,514 8,981 Accumulated depreciation (270,831)(284,419)Intangible fixed assets..... 5,479 5,244 4,222 Goodwill..... 4,143 Others..... 1,256 1,100 Investments and other assets 16,401 16,074 Investments in securities..... 8,050 6,835 Long-term loans receivable..... 19 119 Deferred tax assets 5,846 6,239 Others..... 2,498 3,636 Allowance for doubtful receivables..... (13)(756)Deferred charges 65 54

306,772

357,708

(Amount: millions of ven)

		(Amount: millions of yen)
	As of March 31, 2012	As of December 31, 2012
LIABILITIES		
Current liabilities	115,713	136,355
Notes and accounts payable	23,336	25,304
Short-term loans payable	53,449	72,417
Current portion of long-term loans payable	15,157	18,870
Lease obligations	280	245
Accrued income taxes	791	934
Accrued bonuses	3,818	1,836
Allowance for bonuses to directors	23	1,000
	16	11
Allowance for after-care of products	10	11
	7 1	0.4
expenses	71	35
Allowance for business restructuring losses	104	6
Asset retirement obligations	_	81
Others	18,665	16,612
Long-term liabilities	81,281	96,222
Bonds	10,000	10,000
Convertible bond-type bonds with		
subscription rights to shares	7,700	7,700
Bonds with subscription rights to shares	_	169
Long-term loans payable	56,237	70,077
Lease obligations	442	377
Allowance for retirement benefits	4,666	5,279
Allowance for retirement benefits	4,000	5,215
to executive officers	145	100
	140	168
Allowance for environmental remediation	0.40	022
expenses	943	928
Others	1,146	1,520
Total liabilities	196,995	232,577
NET ASSETS		
Shareholders' equity	197,023	197,335
Common stock	68,258	68,258
Capital surplus	94,756	94,756
Retained earnings	41,790	43,920
		(9,600)
Treasury stock	(7,782)	
Total accumulated other comprehensive income	(87,629)	(77,955)
Difference on revaluation of available-for-sale		
securities	89	357
Deferred gains or losses on hedges	(5)	(4)
Foreign currency translation adjustments	(85,395)	(76,077)
Unfunded retirement benefit obligation of		
foreign subsidiaries	(2,318)	(2,230)
Subscription rights to shares		38
Minority interests in consolidated subsidiaries	384	5,712
Total net assets	109,777	125,131
Total liabilities and net assets	306,772	357,708

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income (Quarterly Consolidated Statements of Income) (Nine months ended December 31, 2012)

(Amount: millions of ven)

Net sales 189,164 210,807 Cost of sales 148,939 164,993 Gross profit 40,225 45,813 Selling, general and administrative expenses 33,322 35,169 Operating income 6,903 10,644 Other income 816 1,053 Interest income 363 308 Dividends income of insurance - 178 Others 319 437 Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 - Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 69 114 Impairment loss 277 - Loss on disa			(Amount: millions of yen)
Net sales		Nine months ended	Nine months ended
Cost of sales 148,939 164,993 Gross profit 40,225 45,813 Selling, general and administrative expenses 33,322 35,169 Operating income 6,903 10,644 Other income 816 1,053 Interest income 363 308 Dividends income of insurance - 178 Others 319 437 Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 5,70 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of fixed assets 28 - Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 2,77 - Loss on di		December 31, 2011	December 31, 2012
Cost of sales 148,939 164,993 Gross profit 40,225 45,813 Selling, general and administrative expenses 33,322 35,169 Operating income 6,903 10,644 Other income 816 1,053 Interest income 363 308 Dividends income of insurance - 178 Others 319 437 Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 5,70 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of fixed assets 28 - Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 2,77 - Loss on di			
Gross profit 40,225 45,813 Selling, general and administrative expenses 33,322 35,169 Operating income 6,903 10,644 Other income 816 1,053 Interest income 363 308 Dividends income of insurance - 178 Others 319 437 Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 5,760 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 - Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 23 17 Loss on disposal of fixed assets 23 1,71 Provision of allowance for doubtful accounts - <t< td=""><td>Net sales</td><td>189,164</td><td>210,807</td></t<>	Net sales	189,164	210,807
Selling, general and administrative expenses 33,322 35,169 Operating income 6,903 10,644 Other income 816 1,053 Interest income 363 308 Dividends income of insurance — 178 Others 319 437 Other expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of fixed assets 28 — Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 28 — Extraordinary loss 22 2,537 Loss on sales of fixed assets 28 — Loss on disposal of fixed assets 28 — Loss on disposal of fixed assets 69 114 Impairment loss 277 — <td< td=""><td>Cost of sales</td><td>148,939</td><td>164,993</td></td<>	Cost of sales	148,939	164,993
Selling, general and administrative expenses 33,322 35,169 Operating income 6,903 10,644 Other income 816 1,053 Interest income 363 308 Dividends income of insurance — 178 Others 319 437 Other expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 — Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 29 114 Impairment loss 277 — Loss on disposal of fixed assets 69 114 Impairment loss 277 — Loss on disposal of fixed assets 69 14 Loss on disposal of fixed assets 69 1714	Gross profit	40,225	45,813
Other income 816 1,053 Interest income 363 308 Dividends income 133 129 Dividends income of insurance - 178 Others 319 437 Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of fixed assets 97 250 Gain on sales of fixed assets 28 - Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 69 114 Impairment loss 277 - Loss on disposal of fixed assets 69 14 Impairment loss 277 - Loss on after-care of products - 674 Business restructuring losses	Selling, general and administrative expenses	33,322	35,169
Interest income	Operating income	6,903	10,644
Interest income 363 308 Dividends income 133 129 Dividends income of insurance — 178 Others 319 437 Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of fixed assets 28 — Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 23 17 Loss on disaster 1,976 1,914 Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for aft	Other income	816	1.053
Dividends income 133 129 Dividends income of insurance - 178 Other South of the Expenses 319 437 Other expenses 2,362 2,436 Interest expenses 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 - Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 - Loss on disposal of fixed assets 1,976 1,714 Provision of allowance for doubtful accounts - 674 Business restructuring losses 826 4 Loss for after care of products 61 - Allowance for environmental remediation expenses 38 12 Income taxes 1,854		363	,
Dividends income of insurance — 178 Others 319 437 Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of fixed assets 28 — Extraordinary loss 28 — Extraordinary loss 28 — Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after-care of products — 61 — Allowance for environmental — — <		133	
Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 - Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 - Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts - 674 Business restructuring losses 826 4 Loss for after-care of products 61 - Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,018 (559) Total income taxes		_	
Other expenses 2,362 2,436 Interest expenses 1,715 1,921 Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 - Extraordinary loss 28 - Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 - Loss on disposal of fixed assets 277 - Loss on disposal of fixed assets 69 114 Impairment loss 277 - Loss on disposal of fixed assets 826 4 Loss on disposal of fixed assets 61 - Horsion of allowance for doubtful accounts - 674 Business restructuring losses 826		319	_,,
Interest expenses		010	10.
Interest expenses	Other expenses	2,362	2,436
Foreign currency exchange loss 76 34 Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 - Extraordinary loss 28 - Extraordinary loss 23 17 Loss on sales of fixed assets 69 114 Impairment loss 277 - Loss on disposal of fixed assets 69 114 Impairment loss 277 - Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts - 674 Business restructuring losses 826 4 Loss for after care of products 61 - Allowance for environmental - - remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,018 (5			
Others 570 479 Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 — Extraordinary loss 22 2,537 Loss on sales of fixed assets 69 114 Impair loss 277 — Loss on disposal of fixed assets 26 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after care of products 61 — Allowance for environment		76	34
Ordinary income 5,356 9,261 Extraordinary income 125 250 Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 — Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after-care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,018 (559) Total income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379) <		570	479
Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 — Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,018 (559) Total income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	_	5,356	9,261
Gain on sales of fixed assets 97 250 Gain on sales of investments in securities 28 — Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,018 (559) Total income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)			
Gain on sales of investments in securities 28 — Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after-care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,018 (559) Total income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)			
Extraordinary loss 3,272 2,537 Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)			250
Loss on sales of fixed assets 23 17 Loss on disposal of fixed assets 69 114 Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,018 (559) Total income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	Gain on sales of investments in securities	28	_
Loss on disposal of fixed assets	Extraordinary loss	3,272	2,537
Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after-care of products 61 — Allowance for environmental — — remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	Loss on sales of fixed assets	23	17
Impairment loss 277 — Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after-care of products 61 — Allowance for environmental — — remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	Loss on disposal of fixed assets	69	114
Loss on disaster 1,976 1,714 Provision of allowance for doubtful accounts — 674 Business restructuring losses 826 4 Loss for after care of products 61 — Allowance for environmental 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	<u> </u>	277	_
Business restructuring losses 826 4 Loss for after-care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)		1,976	1,714
Loss for after-care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	Provision of allowance for doubtful accounts	, <u> </u>	674
Loss for after-care of products 61 — Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	Business restructuring losses	826	4
Allowance for environmental remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)		61	_
remediation expenses 38 12 Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	-		
Income before income taxes and minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)	remediation expenses	38	12
minority interests 2,210 6,974 Income taxes 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)			
Income taxes (including enterprise tax) 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)		2,210	6,974
Income taxes (including enterprise tax) 1,854 3,116 Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)			
Adjustment of income taxes 1,018 (559) Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)		1 0 7 4	0.110
Total income taxes 2,873 2,557 Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)		,	· · · · · · · · · · · · · · · · · · ·
Income (loss) before minority interests (663) 4,417 Minority interests in loss (377) (379)			· · · · ·
Minority interests in loss			·
			,
Net income (loss)	<u> </u>		, ,
	Net income (loss)	(285)	4,796

(Quarterly Consolidated Statements of Comprehensive Income) (Nine months ended December 31, 2012)

(Amount: millions of yen)

	Nine months ended	Nine months ended
	December 31, 2011	December 31, 2012
Income (loss) before minority interests	(663)	4,417
Other comprehensive income:		
Difference on revaluation of available-for-sale		
securities	(427)	267
Deferred gains or losses on hedges	2	0
Foreign currency translation adjustments	(12,209)	9,193
Unfunded retirement benefit obligation of		
foreign subsidiaries		88
Total other comprehensive income	(12,633)	9,549
Total comprehensive income	(13,297)	13,967
Comprehensive income attributable to:		
Comprehensive income attributable to		
owners of the parent	(12,739)	14,471
Comprehensive income attributable to		
minority interests	(557)	(503)

(3) Quarterly Consolidated Statements of Cash Flows

	NT: (1 1 1	(Amount: millions of yen)
	Nine months ended	Nine months ended
0.1.7	December 31, 2011	December 31, 2012
. Cash flows from operating activities:		
Income before income taxes and minority interests	2,210	6,974
Depreciation and amortization	14,782	14,788
Impairment loss	277	_
Amortization of goodwill	999	978
Interest and dividends income	(496)	(438)
Interest expenses	1,715	1,921
Loss (gain) on sales of fixed assets	(73)	(233)
Loss on disposal of fixed assets	69	114
Loss (gain) on sales of investment securities	(28)	_
Decrease (increase) in notes and accounts receivable	1,271	(3,770)
Decrease (increase) in inventories	(6,051)	(6,830)
Increase (decrease) in notes and accounts payable	686	71
Increase (decrease) in allowance for doubtful receivables	(2)	657
Increase (decrease) in accrued bonuses	(2,057)	(2,028)
Increase (decrease) in allowance for bonuses to directors	(26)	(23)
Increase (decrease) in allowance for retirement benefits		
,,	457	249
Decrease (increase) in prepaid pension cost	(351)	(210)
Increase (decrease) in allowance for retirement benefits	(2.2)	
to executive officers	(28)	22
Increase (decrease) in allowance for after-care of products	_	(4)
Increase (decrease) in allowance for environmental remediation		
expenses	(66)	(97)
Increase (decrease) in allowance for business restructuring		
losses	139	(98)
Others	1,828	204
Sub-total	15,254	12,247
Interest and dividends received	496	427
Interest paid	(1,535)	(1,705)
Income taxes paid	(3,072)	(3,421)
Proceeds from income taxes refund	1,100	88
Proceeds from insurance income		1,245
Net cash provided by operating activities	12,244	8,882
Thet cash provided by operating activities	12,244	0,002
Cash flows from investing activities:		
	(F COA)	(F 049)
Payments into time deposits	(5,694)	(5,942)
Proceeds from withdrawal of time deposits	3,350	6,000
Purchase of marketable securities	_	(139)
Proceeds from sales of marketable securities		63
Purchase of tangible fixed assets	(18,502)	(38,152)
Proceeds from sales of tangible fixed assets	246	350
Purchase of intangible fixed assets	(245)	(429)
Purchase of investments in securities	(238)	(201)
Proceeds from sales of investments in securities	31	154
Purchase of investments in capital of subsidiaries	(43)	_
Proceeds from purchase of investments in subsidiaries		
resulting in change in scope of consolidation	_	355
Long-term loans receivables	(570)	(24)
Recovery of long-term loans receivables	523	31
Others	25	(142)

(Amount: millions of yen)

	Nine months ended December 31, 2011	Nine months ended December 31, 2012
2. Carl flame from financia a stinitias:	December 31, 2011	December 31, 2012
3. Cash flows from financing activities:		
Net increase (decrease) in short-term loans payable	7,306	16,329
Proceeds from long-term loans payable	_	19,170
Repayment of long-term loans	(1,673)	(1,616)
Proceeds from issuance of bonds	9,949	_
Redemption of bonds	(10,000)	_
Purchase of treasury stock	(2,011)	(2,155)
Proceeds from disposal of treasury stock	361	304
Cash dividends paid	(2,665)	(2,633)
Proceeds from stock issuance to minority shareholders	_	76
Repayment of lease obligations	(285)	(225)
Net cash used in financing activities	982	29,250
4. Effect of exchange rate changes on cash and cash equivalents	(926)	611
5. Net increase (decrease) in cash and cash equivalents	(8,816)	667
6. Cash and cash equivalents at beginning of period	27,621	23,365
7. Increase in cash and cash equivalents from newly consolidated		·
subsidiaries	_	112
8. Cash and cash equivalents at end of period	18,804	24,146

(4) Notes on Going Concern Assumptions Not applicable.

(5) Notes for Significant Change in the Amount of Net Assets

Since the re-introduction of the "Trust-type Employee Shareholding Incentive Plan" in May 2012, the Company has made accounting treatment under which the Company and the "Minebea Employee Stock Holding Partnership Exclusive Trust Account" (the "Trust") are inseparable. Accordingly, the acquisition of Company shares by the Trust implemented in the current first quarter is reflected in the quarterly consolidated financial statements, as an increase of 2,154 million yen resulting from the acquisition of treasury stock. In addition to the increase, there were another increase of 0 million yen due to a purchase of shares less than one unit and a decrease of 0 million yen due to demand for the purchase from holder fractional shares, and also a decrease of 337 million yen due to a disposal of treasury stock by the Trust. Treasury stock as of the end of the current third quarter became 9,600 million yen.

(6) Segment Information etc. (Segment Information)

1. Information related to sales and profit or loss amounts by reportable segment (Nine months ended December 31, 2011)

(Amount: millions of yen)

r							(Timount-1	IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII
		Reportable	esegments					
	Machined components business	components	Electronic devices and components business	Total	Others *1	Total	Adjustment	Quarterly Consolidated Statements of Income amount *3
Total sales								
(1) Sales to customers	79,029	69,248	28,641	176,919	12,245	189,164	_	189,164
(2) Sales to other segment	2,119	959	1,994	5,073	4,290	9,364	(9,364)	_
Total	81,149	70,208	30,636	181,993	16,536	198,529	(9,364)	189,164
Segment income (loss)	19,069	(3,020)	(221)	15,827	(237)	15,589	(8,686)	6,903

(Amount: millions of yen)

		Reportable	e segments					
	Machined components business	Rotary components business	Electronic devices and components business	Total	Others *1	Total	Adjustment *2	Quarterly Consolidated Statements of Income amount *3
Total sales								
(1) Sales to customers	83,082	74,711	45,643	203,437	7,370	210,807	_	210,807
(2) Sales to other segment	1,996	870	818	3,685	4,134	7,819	(7,819)	_
Total	85,079	75,581	46,461	207,122	11,504	218,627	(7,819)	210,807
Segment income (loss)	20,217	(2,344)	1,769	19,641	405	20,047	(9,403)	10,644

- (Notes) *1. The classification of "Others" is the business segment, which is not included in the reportable segments, and its products are mainly speakers and special devices.
 - *2. Adjustments to segment income or loss include amortization of goodwill (-999 million yen nine months ended December 31, 2011, -978 million yen nine months ended December 31, 2012) as well as corporate expenses such as general and administrative expenses in addition to research and development costs that do not belong to the reportable segments (-7,580 million yen nine months ended December 31, 2011, -8,573 million yen nine months ended December 31, 2012).
 - *3. Segment income or loss is adjusted with operating income in the quarterly consolidated statements of income.
 - 2. Information related to impairment loss of fixed assets or goodwill, etc. by reportable segment (Nine months ended December $31,\,2011$)

(Significant impairment loss of fixed assets)

		Reportable	e segments				
	Machined components business	Rotary components business	Electronic devices and components business	Total	Others	All company	Total
Impairment loss	_	_	_	_	277	_	277

(Significant change in the amount of goodwill) Not applicable.

(Significant gain on negative goodwill) Not applicable.

(Nine months ended December 31, 2012) Not applicable.

Supplementary Financial Data for the Third Quarter of Fiscal Year ending March 31, 2013

1. Consolidated Results of Operations

	Fiscal year ended Mar. '12					FY	ending Mar.	%Change		
(Millions of yen)	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	Q/Q *1	Y/Y *2
Net sales	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705	+1.7%	+26.4%
Operating income	2,303	3,749	850	1,695	8,599	3,693	4,007	2,943	-26.6%	+246.2%
Ordinary income	1,870	3,162	323	1,142	6,499	3,368	3,573	2,319	-35.1%	+618.0%
Net income	668	2,100	-3,055	6,208	5,922	1,718	2,002	1,076	-46.3%	-
Net income per share (yen)	1.76	5.56	-8.07	16.39	15.63	4.57	5.37	2.89	-46.2%	-
Fully diluted net income per share (yen)	-	-		-	15.54	4.36	5.12	2.76	-46.1%	-

2. Consolidated Sales and Operating Income by Business Segment

	Fiscal year ended Mar. '12					FY	ending Mar.	%Change		
(Millions of yen)	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	Q/Q *1	Y/Y *2
Machined components	27,482	27,121	24,426	28,008	107,037	29,966	26,977	26,137	-3.1%	+7.0%
Rotary components	24,347	25,633	19,267	22,115	91,363	24,079	26,140	24,491	-6.3%	+27.1%
Electronic devices and components	8,959	10,497	9,184	9,245	37,887	12,131	14,979	18,533	+23.7%	+101.8%
Other	4,013	4,393	3,837	2,823	15,068	2,444	2,383	2,542	+6.7%	-33.8%
Adjustment	-	-	-	-	-	-	-	-	-	-
Total sales	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705	+1.7%	+26.4%
Machined components	6,302	7,076	5,691	6,542	25,611	7,463	7,008	5,745	-18.0%	+0.9%
Rotary components	-878	-538	-1,602	-1,098	-4,118	-542	-420	-1,382	-	-
Electronic devices and components	-102	140	-259	-737	-959	-67	471	1,365	+189.8%	-
Other	-59	-96	-80	-101	-338	181	127	97	-23.6%	-
Adjustment	-2,957	-2,832	-2,896	-2,909	-11,595	-3,341	-3,179	-2,882	-	-
Total operating income	2,303	3,749	850	1,695	8,599	3,693	4,007	2,943	-26.6%	+246.2%

3. Capital Expenditure, Depreciation and Amortization, Research and Development Costs

		Fiscal y	ear ended M	FY ending Mar. '13				
(Millions of yen)	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Capital expenditure	7,206	5,909	6,303	7,888	27,306	8,877	11,909	17,511
Depreciation and amortization	5,051	4,906	4,825	4,805	19,588	4,657	4,896	5,234
Research and development costs	1,838	1,942	1,818	1,892	7,490	1,925	1,788	1,916

4 Eychange Rates

			Fiscal y	ear ended M	ar. '12		FY	ending Mar. '	13
	(Yen)	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
US\$	PL	82.04	78.44	77.51	78.27	79.07	80.77	78.69	79.79
	BS	80.73	76.65	77.74	82.19	82.19	79.31	77.60	86.58
EURO	PL	118.54	112.98	105.99	103.28	110.20	104.89	97.65	103.36
	BS	116.84	104.11	100.71	109.80	109.80	98.74	100.24	114.71
THAI BAHT	PL	2.72	2.59	2.50	2.53	2.59	2.60	2.49	2.60
	BS	2.62	2.46	2.45	2.67	2.67	2.49	2.52	2.82
RMB	PL	12.57	12.18	12.16	12.39	12.33	12.76	12.36	12.76
	BS	12.46	11.97	12.30	13.03	13.03	12.46	12.31	13.87

^{*1 3}Q % change Q/Q: 3Q in comparison with 2Q.
*2 3Q % change Y/Y: 3Q in comparison with 3Q of the previous fiscal year.