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Non-consolidated Financial Results for the Six Months Ended September 30, 2021[Japanese GAAP]

October 28, 2021

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Scheduled date of filing quarterly securities report: November 11, 2021

Scheduled date of commencing dividend payments: December 06, 2021

Availability of supplementary briefing material on quarterly financial results: Yes

Schedule of quarterly financial results briefing session: Yes(for institutional investors and analysts)

(Amounts of less than one million yen are rounded down)

1. Non-consolidated Financial Results for the Six Months Ended September 30, 2021 (April 01, 2021 to September 30, 2021)

(1) Non-consolidated Operating Results	(% indicates changes from the previous corresponding period.)
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	Net sale	es	Operating	profit	Ordinary	profit	Pro	fit
Six months ended	Million yen	%						
September 30, 2021	89,224	14.3	3,410	(27.2)	3,472	(30.6)	2,526	(25.0)
September 30, 2020	78,072	(26.3)	4,686	(12.0)	5,004	(8.5)	3,366	(10.3)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2021	56.47	-
September 30, 2020	75.25	-

(2) Non-consolidated Financial Position

		Total assets	Net as	sets	Capital adequacy ratio
As of		Million yen		Million yen	%
September 30, 2021		93,874		52,100	55.5
March 31, 2021		105,315		51,140	48.6
(Reference) Equity:	As of	September 30, 2021:	¥	52,100	million
	As of	March 31, 2021:	¥	51,140	million

2. Dividends

	Annual dividends					
	1st	2nd	3rd	Year-end	Total	
	quarter-end	quarter-end	quarter-end	Teat-enu	Iotai	
	Yen	Yen	Yen	Yen	Yen	
Fiscal year ended March 31, 2021	-	30.00	-	35.00	65.00	
Fiscal year ending March 31, 2022	-	35.00				
Fiscal year ending March 31, 2022			-	35.00	70.00	
(Forecast)			-	35.00	70.00	

(Note) Revision to the forecast for dividends announced most recently: No

(Note) Breakdown of the 2nd quarter dividend for the fiscal year ending March 31, 2022 :

3. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2022(April 01, 2021 to March 31, 2022)

(% indicates changes from the previous corresponding period.)

	Net sales	5	Operating p	profit	Ordinary p	orofit	Profit		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	190,000	0.6	9,700	(9.1)	9,700	(12.4)	6,600	(12.4)	147.53

(Note) Revision to the financial results forecast announced most recently: No

* Notes:

(1) Accounting policies adopted specially for the preparation of quarterly Non-consolidated financial statements: No

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: Yes

2) Changes in accounting policies other than 1) above: No

- 3) Changes in accounting estimates: No
- 4) Retrospective restatement: No

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

September 30, 2021:	44,737,938 shares
March 31, 2021:	44,737,938 shares
2) Total number of treasury shares at	the end of the period:
September 30, 2021:	153 shares
March 31, 2021:	153 shares
3) Average number of shares during the	he period
, e e	1
Six months ended September 30,	2021: 44,737,785 shares
Six months ended September 30,	2020: 44,737,791 shares

* This Financial Results is not subject to audit procedures.

* Explanation of appropriate use of financial forecasts and other special notes

- Financial forecasts and other forward-looking statements herein are based on information available to the Company and certain assumptions deemed reasonable as at the time of preparing this report. The Company does not guarantee that any forecasts would be met. Actual results may vary significantly from the forecasts due to a wide range of factors.

1. Quarterly Non-consolidated Financial Statements

(1) Quarterly Non-consolidated Balance Sheets

		(Million yer
	As of March 31,2021	As of September 30,2021
Assets		
Current assets		
Cash and deposits	21,550	24,20
Accounts receivable - trade	29,038	17,96
Merchandise and finished goods	6,295	4,98
Accounts receivable - other	27,788	26,11
Deposits paid	114	11
Other	1,131	1,19
Allowance for doubtful accounts	(5)	
Total current assets	85,914	74,57
Non-current assets		
Property, plant and equipment	4,014	3,78
Intangible assets		
Goodwill	1,306	1,25
The right of career shop management	7,654	7,32
Other	449	49
Total intangible assets	9,410	9,07
Investments and other assets	5,976	6,43
Total non-current assets	19,401	19,29
Total assets	105,315	93,87
iabilities		
Current liabilities		
Accounts payable - trade	14,756	10,52
Accrued agency commission	6,370	4,15
Accounts payable - other	14,505	11,74
Income taxes payable	2,022	1,62
Provision for bonuses	4,829	3,60
Provision for bonuses for directors (and other officers)	81	1
Other	5,017	4,84
Total current liabilities	47,583	36,57
Non-current liabilities		
Provision for bonuses	-]
Provision for directors' bonuses	-	
Provision for retirement benefits	5,894	3,12
Asset retirement obligations	595	62
Other	102	1,42
Total non-current liabilities	6,591	5,19
Total liabilities	54,174	41,77

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		(Million yen)
	As of March 31,2021	As of September 30,2021
Net assets		
Shareholders' equity		
Share capital	2,778	2,778
Capital surplus	585	585
Retained earnings	47,774	48,734
Treasury shares	(0)	(0)
Total shareholders' equity	51,138	52,098
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	2	1
Total valuation and translation adjustments	2	1
Total net assets	51,140	52,100
Total liabilities and net assets	105,315	93,874

(2) Quarterly Non-consolidated Statements of Income

	For the six months ended September 30,2020	For the six months ended September 30,2021
Net sales	78,072	89,224
Cost of sales	54,459	63,081
Gross profit	23,613	26,143
Selling, general and administrative expenses	18,926	22,732
Operating profit	4,686	3,410
Non-operating income		
Interest income	0	0
Dividend income	0	0
Support money of store move etc income	36	16
Reversal of allowance for doubtful accounts	0	1
Subsidies for employment adjustment	259	-
Surrender value of insurance policies	-	31
Other	26	17
Total non-operating income	323	66
Non-operating expenses		
Interest expenses	0	0
Loss on investments in investment partnerships	3	1
Other	2	3
Total non-operating expenses	5	5
Ordinary profit	5,004	3,472
Extraordinary income		
Gain on sale of non-current assets	24	-
Compensation for forced relocation	-	211
Gain on revision of retirement benefit plan	-	280
Other	0	-
Total extraordinary income	25	491
Extraordinary losses		
Head office relocation expenses	-	127
Loss on store closings	5	10
Loss on sale and retirement of non-current assets	11	6
Impairment losses	1	25
Total extraordinary losses	19	170
Profit before income taxes	5,010	3,793
Income taxes - current	1,738	1,361
Income taxes - deferred	(95)	(94
Total income taxes	1,643	1,267
Profit	3,366	2,526

(3) Quarterly Non-consolidated Statements of Cash Flows

		(Million yer
	For the six months ended September 30,2020	For the six months ended September 30,2021
ash flows from operating activities		
Profit before income taxes	5,010	3,79
Depreciation	963	1,02
Amortization of goodwill	65	6
Impairment losses	1	2
Increase (decrease) in allowance for doubtful accounts	(0)	
Increase (decrease) in provision for bonuses	(833)	(1,14
Increase (decrease) in provision for bonuses for	(23)	(6
directors (and other officers) Increase (decrease) in provision for retirement	222	(2.4)
benefits	233	(2,48
Gain on revision of retirement benefit plan	-	(28
Interest and dividend income	(0)	
Interest expenses	0	
Subsidies for employment adjustment	(259)	
Compensation for forced relocation	-	(2
Head office relocation expenses	-	12
Foreign exchange losses (gains)	2	
Decrease (increase) in trade receivables	21,863	11,0
Decrease (increase) in accounts receivable - other	(13,896)	1,6
Decrease (increase) in inventories	516	1,3
Increase (decrease) in trade payables	(9,904)	(6,4
Increase (decrease) in accounts payable - other	3,752	(2,6
Increase (decrease) in accrued consumption taxes	(751)	(1
Other, net	(1,096)	1,0
Subtotal	5,644	6,7
Interest and dividends received	0	
Interest paid	(0)	
Subsidies for employment adjustment received	259	
Proceeds from compensation for forced relocation	-	2
Income taxes refund (paid)	(2,271)	(1,7
Other, net	50	
Net cash provided by (used in) operating activities	3,682	5,24
ash flows from investing activities		
Purchase of property, plant and equipment	(360)	(4.
Purchase of intangible assets	(152)	(!
Purchase of investment securities	(20)	(1
Payments of leasehold and guarantee deposits	(91)	(4
Proceeds from refund of leasehold and guarantee deposits	195	
Purchase of long-term prepaid expenses	(40)	(.
Other, net	(116)	
Net cash provided by (used in) investing activities	(585)	(1,02
ash flows from financing activities		
Purchase of treasury shares	(0)	
Dividends paid	(1,342)	(1,50
Other, net	(1)	
Net cash provided by (used in) financing activities	(1,344)	(1,50
ffect of exchange rate change on cash and cash puivalents	(2)	
et increase (decrease) in cash and cash equivalents	1,749	2,65

		(Million yen)
	For the six months ended September 30,2020	For the six months ended September 30,2021
Cash and cash equivalents at beginning of period	20,499	21,665
Cash and cash equivalents at end of period	22,249	24,324