Hakuhodo DY holdings

Consolidated Financial Highlights FY2021 First-half (April-Sep., 2021)

November 11, 2021

Consolidated Results Highlights of 1H FY 2021

Recovery trend from COVID-19 continues, with significant increases in both billings and profits.

- Significant increase in both billings and profit due to recovery in advertising demand and contribution from Government/Organizations sector business.
- Top line recovered to the level of 1H FY2019, and gross margin improved. Gross profit exceeded 1H FY2019.
- Gross profit and operating income, excluding investment business, achieved record highs for the 1H.
- In Japan, Internet media continued to grow strongly, and marketing/promotion increased significantly due to COVID-related and Olympics-related business. TV and creative also recovered.
- In overseas, there was a recovery trend in Greater China and North America, and M&A also boosted billings.
- Billings, excluding the investment business, increased by 24.2% YoY.
- Gross profit increased by 30.3% YoY, outperforming the 1H FY2019 by 7.9%*.
- SG&A expenses were limited to an 8.2% increase, and operating income increased by ¥27.0 billion. Operating income exceeded by 45% from 1H FY2019(*).
- Excluding the investment business, operating income and operating income before amortization of goodwill achieved record highs.
- (*) These numbers are calculated based on excluding the investment business

(Millions of JPY)	Actual YC		ΟY	
Billings	661,373	+127,308	+23.8%	
Revenue	370,902	+83,042	+28.8%	
Operating Income	28,249	+26,449	+1468.9%	
Ordinary Income	29,898	+26,185	+705.4%	
Net Income Attributable to Owners of Parent	14,557	+17,990	n/a	

- Both billings and profit increased significantly following the Q1 FY2021, driven by the recovery of market conditions.
- Billings increased by 23.8% YoY, and revenue increased by 28.8% YoY.
- Operating income increased by ¥26.4 billion YoY to ¥28.2 billion and net income attributable to owners of the parent increased by ¥17.9 billion YoY to ¥14.5 billion.
- Top line recovered to the same level of 1H FY2019, and gross profit achieved a record high.

1H FY2021 Results (Excluding Investment Business)

(Millions of JPY)	Actual	Y	OY	vs FY2019	Gross profit & Operating Income before amortization
Billings	656,209	+127,848	+24.2%	-3.3%	of goodwill by quarter
Revenue	365,737	+83,582	+29.6%	+0.8%	+26.6%
Gross Profit	161,683	+37,557	+30.3%	+7.9%	+5.1%+5.5% ⁺⁷ .1% +10.1% +1.6%
Gross Margin	24.6%	+1.1pt		+2.5pt	-1.7%
SGA	138,323	+10,497	+8.2%	+3.4%	-15.3% 100,334 -18.9% 100,334 -79,9484,338 82,890 86,664 -75,019
Operating Income	23,359	+27,059	n/a	+45.2%	69,927 59,258 75,019
Operating Margin	14.4%	+17.4pt		+3.7pt	28,356
Amortization of Goodwill*	6,008	+1,079	+21.9%	+12.1%	15,15\(\delta\)8,23\(\bar{6}\)7,295 18,980 11,232 11,232 6,300 -3,1164,344
Operating Income before Amortization of G/W	29,368	+28,139	+2291.0%	+36.9%	FY19 Q2 Q3 Q4 FY20 Q2 Q3 Q4 FY21 Q2
Operating Margin before Amortization of G/W	18.2%	+17.2pt		+3.9pt	Q1 Gross Prifit Q1 Q1 Operating Profit before amortisation of GW Gross Prifit growth

- Billings increased by 24.2% YoY. (-3.3% compared to 1H FY2019)
- Gross profit increased 30.3% YoY and +7.9% compared to 1H FY2019, and a record high for the 1H.
- SG&A expenses increased by only 8.2% YoY, and operating income increased by ¥27.0 billion. (+45.2% compared to 1H FY2019)
- Operating income before amortization of goodwill was ¥29.3 billion, and operating income also reached a record high for 1H.

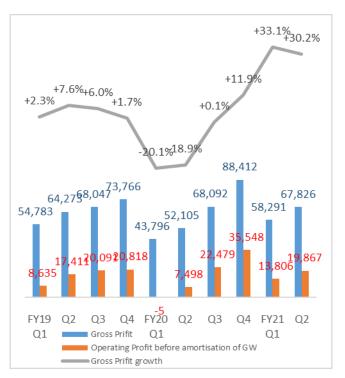
Results by Region (Japan: Excluding Investment Business)

1H FY2021

(Millions of JPY)	Actual	Y	YOY	
Billings	576,043	+112,653	+24.3%	-5.4%
Revenue	285,572	+68,387	+31.5%	-2.7%
Gross Profit	126,118	+30,215	+31.5%	+5.9%
Gross Margin	21.9%	+1.2pt		+2.4pt
SGA	93,014	+4,050	+4.6%	-1.1%
Operating Income	33,103	+26,165	+377.1%	+32.4%
Operating Margin	26.2%	+19.0pt		+ 5.2pt
Amortization of Goodwill*	570	+15	+2.9%	-45.4%
Operating Income before Amortization of G/W	33,674	+26,181	+349.4%	+29.3%
Operating Margin before Amortization of G/W	26.7%	+18.9pt		+4.8%

Gross profit & Operating Income before amortization of goodwill by quarter

(millions of JPY)



- Billings increased by 24.3% due to a recovery in advertising demand and contributions from Government/Organization sector business.
- Gross profit increased by 31.5% YoY (+5.9% compared to 1H FY2019) and gross margin improved by 1.2pt YoY.
- SG&A expenses increased by only 4.6% YoY, and both operating income and operating income before amortization of goodwill increased by ¥26.1 billion.
- Compared to 1H FY2019, operating income increased by 32.4% and operating income before goodwill amortization increased by 29.3%.

^{*} Amortization of goodwill represents the total of goodwill amortization required under Japanese GAAP and amortization of intangible assets following business combinations.

Results by Region (Overseas)

(Millions of JPY)	Actual	YOY vs FY2019		vs FY2019	Gross profit & Operating Income before amortization of goodwill by quarter
Billings	83,356	+15,585	+23.0%	+13.3%	(Millions of JPY)
Revenue	83,356	+15,585	+23.0%	+13.3%	+48.6%
Gross Profit	37,210	+7,748	+26.3%	+15.9%	+16.6%
Gross Margin	44.6%	+1.2pt		+1.0pt	+9.7% +7.8% +3.1%+2.0% +0.7%
SGA	39,395	+6,580	+20.1%	+16.6%	-8.4% -18,305 18.2% 18,435 15,8016,314 ^{7,150} 16,123 15,703
Operating Income	-2,184	+1,167	n/a	n/a	15,8016,314,7130 16,123 15,703
Operating Margin	-5.9%	+5.5pt		-0.7pt	
Amortization of Goodwill*	5,438	+1,063	+24.3%	+26.1%	1,1851,458 ^{1,875} 1,207 ₄₃₁ 590 357 ■ 1,153
Operating Income before Amortization of G/W	3,253	+2,231	+218.3%	+23.1%	FY19 Q2 Q3 Q4 FY20 Q2 Q3 Q4 FY21
Operating Margin before Amortization of G/W	8.7%	+5.3pt		+0.5pt	Q1 Gross Prifit Q1 Q1 Operating Profit before amortisation of GW Gross Prifit growth

- Gross profit increased by 26.3% YoY.
- In Europe, the U.S., and Greater China, organic growth associated with the resumption of economic activity, as well as the impact of M&A, led to a significant YoY increase. In addition, organic growth in ASEAN and other Asian countries also turned positive.
- Despite 20.1% YoY increase in SG&A expenses, operating income before amortization of goodwill increased by ¥ 2.2 billion, recovering to more than the level of 1H FY2019.

Billings by Service Category

(Millions of JPY)	Actual	YO	Υ	Composition Ratio	(ref.) vs	Q1 FY19
Newspapers	17,424	+2,807	+19.2%	3.0%	-3,596	-17.1%
Magazines	4,034	-578	-12.5%	0.7%	-4,255	-51.3%
Radio	5,767	+172	+3.1%	1.0%	-1,662	-22.4%
Television	183,310	+23,869	+15.0%	32.0%	-25,206	-12.1%
Trad-Media Service Subtotal	210,537	+26,271	+14.3%	36.7%	-34,720	-14.2%
Internet Media	140,085	+35,187	+33.5%	24.4%	+22,030	+18.7%
Outdoor Media	13,237	+1,499	+12.8%	2.3%	-7,159	-35.1%
Media Service Subtotal	363,861	+62,958	+20.9%	63.5%	-19,849	-5.2%
Creative	65,624	+12,669	+23.9%	11.5%	-974	-1.5%
Marketing/Promotion	128,688	+40,159	+45.4%	22.5%	-618	-0.5%
Others (Contents, etc.)	14,958	+1,175	+8.5%	2.6%	-9,055	-37.7%
Other than Media Service Subtotal	209,270	+54,004	+34.8%	36.5%	-10,648	-4.8%
Total	573,131	+116,962	+25.6%	100.0%	-30,498	-5.1%
Investment Business	5,164	-540				
Other than above	2,911					
Domestic Billings	581,208	+112,113	+23.9%		-32,457	-5.3%
Internet Advertising Domain Billings	166,925	+41,305	+32.9%		+25,833	+18.3%

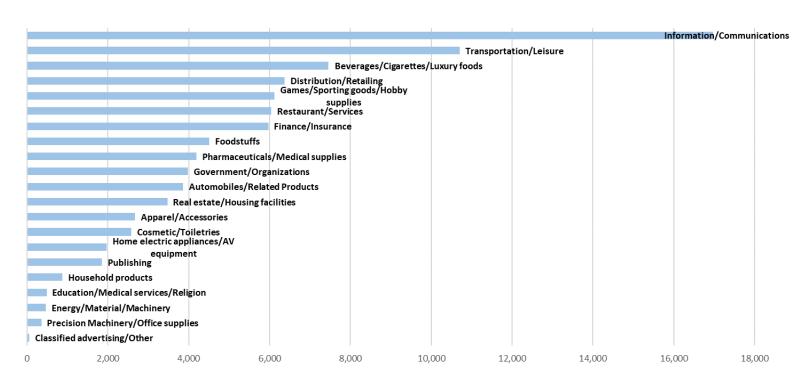
[•] Figures for "Other than above" compromise mainly billings of certain domestic subsidiaries.

Billings by Clients' Industry

1H FY2021

See p.19-23 for details.

Millions of JPY



• The scope of tabulation has been expanded and some of the methods of tabulation have been changed from the current fiscal year, and the results of the previous year have been retroactively restated.

- Main Positive Industries

Information/Communications	1H FY2021 Actual ¥ 64.4bil	YOY +¥16.9bil (+35.7%)
Transportation/Leisure	¥ 23.5bil	+¥10.7bil (+83.5%)
Beverages/Cigarettes/Luxury foods	¥ 58.3bil	+¥7.4bil (+14.7%)

Selling, General & Administrative Expenses

(Millions of JPY)	Actual	YC	PΥ	Major Change Factors in SG&A (Millio	
Personnel	95,840	+8,496	+9.7%		
5		0.7	0.40/	Q2 FY20 SG&A	127,894
Rent	9,233	-37	-0.4%	Change in scope of consolidation	+3,347
Depreciations	3,332	+394	+13.4%	Amortization of goodwill	+1,079
Amortization of Goodwill	6,008	+1,079	+21.9%	Personnel (other than above)	+5,869
Others	23,963	+552	+2.4%	Other expenses (other than above)	+190
Other Expenses	42,539	+1,988	+4.9%	Q2 FY21 SG&A	138,380
SGA total	138,380	+10,485	+8.2%		

- Overall SG&A expenses increased by 8.2% YoY.
- Personnel expenses increased by 9.7%, and other expenses increased by 4.9%.
- Excluding the effect of changes in the scope of consolidation and amortization of goodwill, SG&A expenses increased by ¥6.0 billion YoY. (equivalent to 4.7% YoY)
- The number of employees was 25,298 as of Sep 30, 2021 (increased by 523 from Mar 31, 2021),

Other Income & Extra-ordinary Items

Office relocation expense

Loss from disposal of fixed assets

1H FY2021

Other Income/Loss

(Millions of JPY)	Actual	YOY
Non-operating Income	2,355	-184
Interest Income	148	-4
Dividend Income	1,180	-489
Investment Partership Income	329	+329
Non-operating Expenses	706	+78
Interest Expenses	249	+26
FOREX	42	-62
Share of loss of entities accounted	137	+137
Extra-ordinary Items		
(Millions of JPY)	Actual	YOY
Extraordinary Income	367	+217
Gain on sales of investment securities	242	
Extraordinary losses	421	-234

130

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Guidance/Dividend for FY2021

Advertising demand in the second half of the fiscal year is expected to remain firm at present, although uncertainty remains due to the impact of supply chain disruptions and concerns about the reemergence of the COVID.

Based on such market conditions, and taking into account the fact that the gross margin is higher than initially expected, we have revised our top-line forecast and upwardly revised our forecasts for operating income, ordinary income, and net income attributable to shareholders of the parent company as follows.

Performance forecast

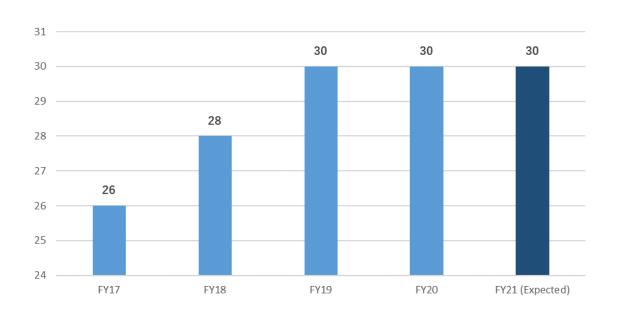
(Millions of JPY)	Forecast	Y0	Difference from Last Forecast	
Billings	1,480,000	+182,052	+14.0%	+20,000
Operating Income	60,000	+14,966	+33.2%	+13,000
Ordinary Income	63,000	+13,405	+27.0%	+13,000
Net Income Attributable to Owners of Parent	35,000	+8,520	+32.2%	+8,500

Our basic policy is to pay dividends in a stable and continuous manner. The amount of dividends will be determined after comprehensively taking into consideration the status of demand for financial funds, trends in business performance, and the enhancement of retained earnings.

Under our policy, we have decided to pay an interim dividend of ¥15 per share for the current fiscal year.

The year-end dividend is expected to be ¥15 per share, for a total annual dividend of ¥30 per share, the same amount as the previous year.

Dividend forecast



(Cautionary Statements Concerning Forward-looking Statements)

This presentation includes forward-looking statements concerning forecasts of operating results, business plans and policies, management strategies, goals, plans, numbers involving the future, views and evaluations of facts, and other items associated with Hakuhodo DY Holdings and its group companies. These and other statements that are not historical facts represent forecasts, expectations, assumptions, plans, views, evaluations and other positions of management based on information available when this presentation was prepared.

To prepare figures used for forecasts and predictions, confirmed facts from past activities have been combined with certain assumptions that are essential to formulating forecasts and predictions. Due to the nature of these facts and assumptions, there is no guarantee of their accuracy from an objective viewpoint or any guarantee that future events will occur as presented in these forward-looking statements.

The following is a list of some, but not all, risks and uncertainties that may prevent these facts and assumptions from being accurate from an objective viewpoint or from becoming a reality in the future.

- (1) Risks associated with the advertising industry in general (changes in the advertising industry climate due to fluctuations in the economy, changes in business practices and other events)
- (2) Risks associated with revisions of laws and regulations
- (3) Risks associated with advertisers and media companies (the need to respond accurately to shifts in needs of customers and other entities the company does business with)
- (4) Risks associated with competition (competition with other advertising agencies, companies newly entering the industry and others)
- (5) Risks associated with the expansion of business domains resulting from structural changes in markets
- (6) Risks associated with conducting business on a global scale
- (7) Risks associated with lawsuits and similar actions
- (8) Risks associated with climate, pandemics, and conflicts, etc.

(Change in accounting standards)

Effective from the Q1 FY2021, the company has applied "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020). Year-on-year comparisons are based on figures after retrospective application. "Revenue" in the following is the figure after the application of the revenue recognition standard.

In addition, "Billings" is based on the previous accounting standard and is voluntarily disclosed, although it is not in accordance with the ASBJ No.29 standard, since it is useful to users of financial statements.

(Notes Concerning Audit)

This presentation information was not audited by an independent auditors.

Supplements

Interim Income Statements

Japanese GAAP-basis Interim Income Statements for 1H FY2021

	YTD (6-Month)			by Quarter (3-Month)		
(Millions of JPY)	Actual	YOY		Q1	YOY	Q2	YOY
Billings	661,373	+127,308	+23.8%	326,964	+25.3%	334,409	+22.5%
Revenue	370,902	+83,042	+28.8%	172,378	+22.3%	198,524	+35.2%
Gross Profit	166,629	+36,934	+28.5%	78,240	+21.0%	88,389	+35.9%
Gross Margin	25.2%	+0.9pt	+0.0%	23.9%	-0.8pt	26.4%	+2.6pt
SG&A	138,380	+10,485	+8.2%	66,152	+3.0%	72,227	+13.5%
Operating Income	28,249	+26,449	+1468.9%	12,087	+2929.6%	16,161	+1053.1%
Operating Margin	17.0%	+15.6pt	+0.0%	15.4%	+14.8pt	18.3%	+16.1pt
Non-operating Income	2,355	-184	-7.3%	1,605	+7.3%	750	-28.2%
Non-operating Expenses	706	+78	+12.5%	441	+25.4%	265	-4.0%
Ordinary Income	29,898	+26,185	+705.4%	13,251	+759.1%	16,646	+667.3%
Extraordinary Income	367	+217	+145.1%	280	+141.0%	87	+159.4%
Extraordinary Loss	421	-234	-35.7%	108	-45.9%	313	-31.3%
Net Income before Taxes	29,844	+26,637	+830.8%	13,423	+820.0%	16,420	+839.8%
Income Tax	13,150	+8,281	+170.1%	5,991	+120.7%	7,158	+232.4%
Non-controlling Interest	2,136	+366	+20.7%	1,193	-34.2%	943	n/a
Net Income Attributable to Owners of Parent	14,557	+17,990	n/a	6,238	n/a	8,318	n/a
Amortization of Goodwill	6,008	+1,079	+21.9%	2,328	+28.7%	3,680	+18.0%
Operating Income before Amortization of Goodwill	34,258	+27,529	+409.1%	14,416	+553.0%	19,842	+338.8%
Operating Margin before Amortization of Goodwill	20.6%	+15.4pt		18.4%	+15.0pt	22.4%	+15.5pt

^{*} Amortization of goodwill represents the total of goodwill amortization required under Japanese GAAP and amortization of intangible assets following business combinations.

Results Excluding Investment Business

1H FY2021

YTD (6-Month) by Quarter (3-Month)

Results Excluding Investment Business

(Millions of JPY)	Actual	Y(ρΥ	Q1	YOY	Q2	YOY
Billings	656,209	127,848	+24.2%	323,680	+26.6%	332,528	+21.9%
Revenue	365,737	83,582	+29.6%	169,094	+24.8%	196,643	+34.1%
Gross Profit	161,683	37,557	+30.3%	75,019	+26.6%	86,664	+33.6%
Gross Margin	24.6%	+1.1pt		23.2%	-0.0pt	26.1%	+2.3pt
SG&A	138,323	10,497	+8.2%	66,114	+3.0%	72,209	+13.5%
Operating Income	23,359	27,059	n/a	8,904	n/a	14,454	+1080.7%
Operating Margin	14.4%	+17.4pt		11.9%	+20.2pt	16.7%	+14.8pt
Amortization of Goodwill	6,008	+1,079	+21.9%	2,328	+28.7%	3,680	+18.0%
Operating Income before Amortization of Goodwill	29,368	+28,139	+2291.0%	11,232	n/a	18,135	+317.4%
Operating Margin before Amortization of Goodwill	18.2%	+17.2pt		15.0%	+20.2pt	20.9%	+14.2pt

Impact from Investment Business

(Millions of JPY)	Actual	YOY	 Q1	YOY	Q2	YOY
Billings	5,164	-540	 3,283	-2,166	1,880	+1,625
Revenue	5,164	-540	3,283	-2,166	1,880	+1,625
Gross Profit	4,946	-622	3,221	-2,170	1,725	+1,548
SG&A	56	-11	37	-30	18	+18
Operating Income	4,890	-610	3,183	-2,140	1,707	+1,529

^{*} Amortization of goodwill represents the total of goodwill amortization required under Japanese GAAP and amortization of intangible assets following business combinations.

Results by Region

1H FY2021	(Millions of JPY)	Actual	YOY	,
	Japan			
	Billings	581,208	+112,113	+23.9%
	Revenue	290,737	+67,847	+30.4%
	Gross Profit	131,064	+29,593	+29.2%
	SG&A	93,070	+4,038	+4.5%
	Operating Income	37,994	+25,554	+205.4%
	Overseas			
	Billings	83,356	+15,585	+23.0%
	Revenue	83,356	+15,585	+23.0%
	Gross Profit	37,210	+7,748	+26.3%
	SG&A	39,395	+6,580	+20.1%
	Operating Income	-2,184	+1,167	n/a
	Elimination or Corporate			
	Billings	-3,191	-390	
	Revenue	-3,191	-390	
	Gross Profit	-1,645	-406	
	SG&A	5,914	-134	
	Operating Income	-7,559	-272	
	Consolidated			
	Billings	661,373	+127,308	+23.8%
	Revenue	370,902	+83,042	+28.8%
	Gross Profit	166,629	+36,934	+28.5%

138,380

28,249

+10,485

+26,449

+8.2%

+1468.9%

SG&A

Operating Income

Results by Region(YTD, by Quarter)

1H FY2021

YTD (6 - Month)

by Quarter (3-Month)

Japan (Excluding Investment Business)

(Millions of JPY)	YTD Actual	YC	PΥ	Q1	YOY	Q2	YOY
Billings	576,043	+112,653	+24.3%	284,874	+30.2%	291,169	+19.0%
Gross Profit	126,118	+30,215	+31.5%	58,291	+33.1%	67,826	+30.2%
Gross Margin	21.9%	+1.2pt		20.5%	+0.4pt	23.3%	+2.0pt
SG&A	93,014	+4,050	+4.6%	44,764	+1.7%	48,250	+7.4%
Operating Income	33,103	+26,165	+377.1%	13,527	n/a	19,576	+170.6%
Operating Margin	26.2%	+19.0pt		23.2%	+23.9pt	28.9%	+15.0pt
Amortization of Goodwill	570	+15	+2.9%	279	-3.6%	291	+10.0%
Operating Income before Amortization of Goodwill Operating Margin before	33,674	+26,181	+349.4%	13,806	n/a	19,867	+165.0%
Amortization of Goodwill	26.7%	+18.9pt		23.7%	+23.7pt	29.3%	+14.9pt

International

(Millions of JPY)	YTD Actual	Y	ΟY	Q1	YOY	Q2	YOY
Billings	83,356	+15,585	+23.0%	40,301	+5.0%	43,054	+46.4%
Gross Profit	37,210	+7,748	+26.3%	17,385	+7.8%	19,824	+48.6%
Gross Margin	44.6%	+1.2pt		43.1%	+1.1pt	46.0%	+0.7pt
SG&A	39,395	+6,580	+20.1%	18,280	+6.2%	21,114	+35.3%
Operating Income	-2,184	+1,167	n/a	-895	n/a	-1,289	n/a
Operating Margin	-5.9%	+5.5pt		-5.1%	+1.6pt	-6.5%	+10.5pt
Amortization of Goodwill	5,438	+1,063	+24.3%	2,048	+34.9%	3,389	+18.7%
Operating Income before Amortization of Goodwill	3,253	+2,231	+218.3%	1,153	+167.2%	2,099	+255.7%
Operating Margin before Amortization of Goodwill	8.7%	+5.3pt		6.6%	+4.0pt	10.6%	+6.2pt

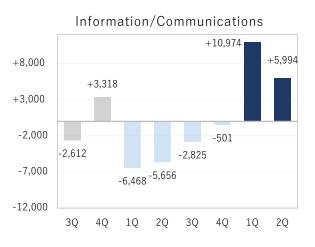
Billings by Service Category

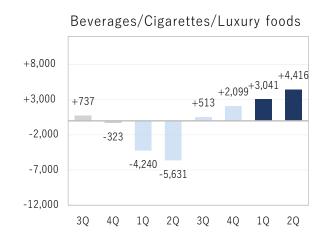
	YTD (6-Month)			by Quarter (3			
(Millions of JPY)	YTD Actual	YC	Υ	Q1	YOY	Q2	YOY
Newspapers	17,424	+2,807	+19.2%	9,201	+44.2%	8,222	-0.1%
Magazines	4,034	-578	-12.5%	1,907	-20.2%	2,126	-4.3%
Radio	5,767	+172	+3.1%	2,887	+5.9%	2,880	+0.4%
Television	183,310	+23,869	+15.0%	95,622	+27.0%	87,687	+4.2%
Mass Media Service Subtotal	210,537	+26,271	+14.3%	109,619	+26.3%	100,917	+3.5%
Internet Media	140,085	+35,187	+33.5%	75,665	+38.8%	64,420	+27.8%
Outdoor Media	13,237	+1,499	+12.8%	6,595	+6.5%	6,642	+19.8%
Media Service Subtotal	363,861	+62,958	+20.9%	191,880	+30.1%	171,980	+12.1%
Creative	65,624	+12,669	+23.9%	31,719	+41.0%	33,904	+11.3%
Marketing/Promotion	128,688	+40,159	+45.4%	52,943	+30.5%	75,744	+57.9%
Others (Contents, etc.)	14,958	+1,175	+8.5%	7,585	+15.4%	7,373	+2.2%
Other than Media Service Subtotal	209,270	+54,004	+34.8%	92,248	+32.5%	117,022	+36.6%
Total	573,131	+116,962	+25.6%	284,128	+30.9%	289,003	+20.9%
Other than above	8,076	-540		4,029		4,046	
Consolidated Billings	581,208	+112,113	+23.9%	288,158	+28.5%	293,049	+19.7%
Internet Advertising Domain Billings	166,925	+41,305	+32.9%	87,630	+38.5%	79,294	+27.2%

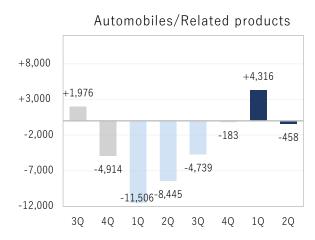
Billings by Clients' Industry

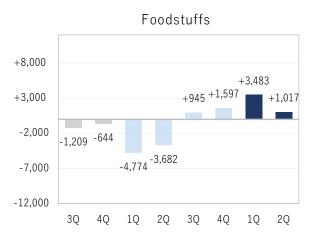
(Millions of JPY)	Actual	YOY		Composition	vs FY	2019
Information/Communications	64,460	+16,969	+35.7%	13.3%	+4,844	+8.1%
Beverages/Cigarettes/Luxury foods	58,360	+7,458	+14.7%	12.1%	-2,413	-4.0%
Automobiles/Related products	48,077	+3,857	+8.7%	9.9%	-16,093	-25.1%
Foodstuffs	36,523	+4,501	+14.1%	7.5%	-3,955	-9.8%
Cosmetics/Toiletries	34,120	+2,581	+8.2%	7.1%	-6,317	-15.6%
Finance/Insurance	27,250	+5,970	+28.1%	5.6%	+3,773	+15.0%
Pharmaceuticals/Medical supplies	28,912	+4,192	+17.0%	6.0%	-3,225	-10.6%
Restaurant/Services	24,804	+6,043	+32.2%	5.1%	-874	-3.4%
Distribution/Retailing	24,618	+6,372	+34.9%	5.1%	-710	-2.8%
Government/Organizations	10,540	+3,978	+60.6%	2.2%	-9,416	-28.6%
Real estate/Housing facilities	20,347	+3,476	+20.6%	4.2%	-1,665	-7.6%
Transportation/Leisure	23,538	+10,709	+83.5%	4.9%	+2,086	+20.5%
Household products	10,416	+870	+9.1%	2.2%	-1,295	-10.9%
Energy/Material/Machinery	8,139	+466	+6.1%	1.7%	-676	-6.1%
Games/Sporting goods/Hobby supplies	12,241	+6,119	+100.0%	2.5%	-1,957	-15.8%
Apparel/Accessories	10,395	+2,672	+34.6%	2.1%	+912	+11.7%
Home electric appliances/AV equipment	8,141	+1,971	+32.0%	1.7%	-1,422	-14.9%
Publishing	8,740	+1,853	+26.9%	1.8%	-3,940	-32.6%
Education/Medical services/Religion	5,972	+489	+8.9%	1.2%	-904	-13.2%
Precision machinery/Office supplies	3,021	+359	+13.5%	0.6%	-1,013	-25.1%
Classified advertising/Other	15,285	+58	+0.4%	3.2%	-684	-4.3%
Total	483,906	+90,972	+23.2%	100.0%	-44,950	-8.5%
Investment Business	5,164	-540			+744	
Other than Above	92,137					
Domestic Billings	581,208	+112,113	+23.9%		-32,457	-5.3%

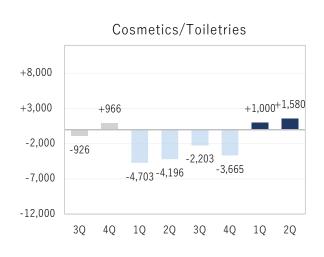


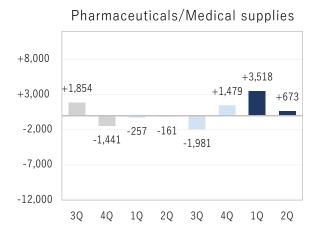




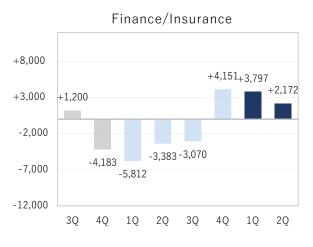


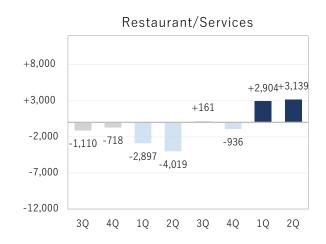


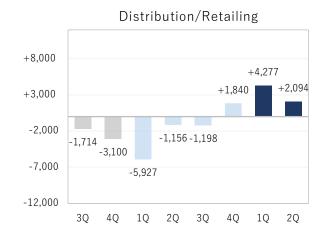


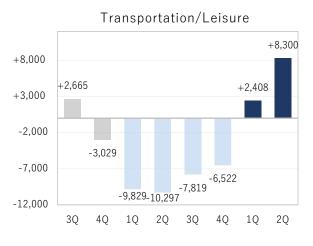


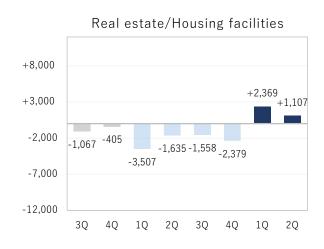


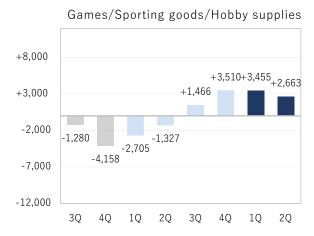




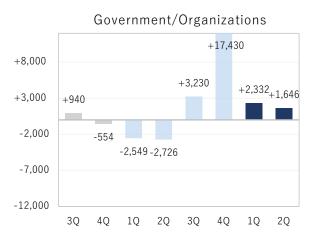


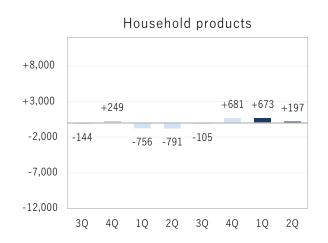


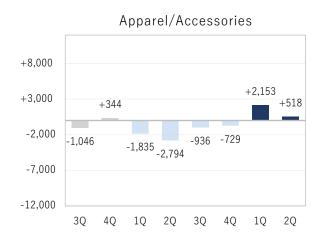


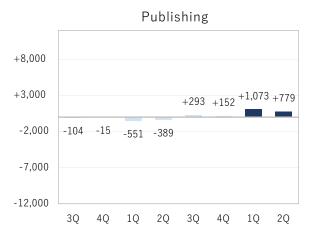


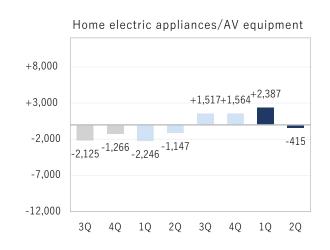


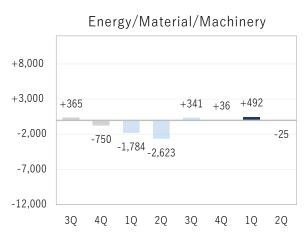




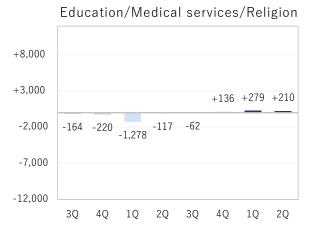


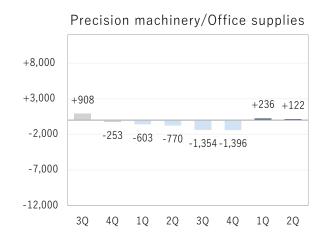


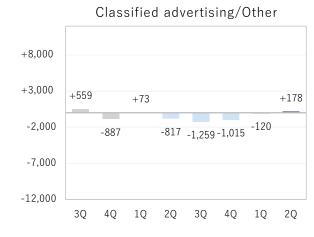












(Millions of JPY)	End of Sep 2021	Change *	Composition
Current Assets	639,873	13,141	65.6%
Cash & Deposits	205,962	26,650	
Accounts Recievable	312,685	-48,038	
Non-current Assets	334,862	20,490	34.4%
Tangible Assets	35,888	972	
Intangible Assets	73,516	4,465	
Goodwill	46,223	4,422	
Investments & Other Assets	225,457	15,052	
Investment Securities	187,604	16,410	
Total Assets	974,736	33,632	100.0%
Current Liabilities	404,464	-11,874	41.5%
Accounts Payable	219,116	-62,490	
Short-term Borrowings	14,885	10,614	
Non-current Liabilities	177,206	14,580	18.2%
Long-term Borrowings	111,352	1,036	
Total Liabilities	581,670	2,706	59.7%
Shareholders' Equity	284,394	8,196	29.2%
Share Capital	10,790	142	
Capital Surplus	0	-37	
Retained Earnings	284,976	8,091	
Treasury Stock	-11,372	_	
Accumulated Other Complehensive Incom	75,168	20,939	7.7%
Share Aquisiton Rights	270	23	0.0%
Non-controlling Interests	33,232	1,765	3.4%
Total Net Assets	393,065	30,925	40.3%

^{*} Change from the balance as of the end of Mar, 2020

Cash Flow Statements

(Millions of JPY)	Actual	YOY	
Cash Flows from Operating Activities	31,758	+52,975	
Cash Flows from Investing Activities	-9,599	+2,905	
Purchase of property, plant and equipment	-2,043	-534	
Purchase of intangible assets	-2,208	+860	
Purchase of investment securities	-2,150	-1,313	
Proceeds from sales of investment securities	2,038	+1,474	
Purchase of shares of subsidiaries	-4,222	+1,923	
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-1,285	+3,259	
Cash Flows from Financing Activities	2,601	-1,233	
Net increase (decrease) in short-term borrowings	10,268	+253	
Net increase (decrease) in Long-term borrowings & Bonds	600	+15	
Dividends paid	-5,589	+4	
Dividends paid to non-controlling interests	-787	-454	
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	-157	+493	
Cash and cash equivalents at beginning of period	176,042	+12,743	
Cash and cash equivalents at end of period	202,723	+70,216	

Hakuhodo DY holdings