FOR IMMEDIATE RELEASE

<u>Toshiba Announces Consolidated Results for the First Six Months</u> and the Second Quarter for Fiscal Year 2021, Ending March 2022

TOKYO--Toshiba Corporation (TOKYO: 6502) today announced its consolidated results for the first six months (April-September) and the second quarter (July-September) of fiscal year (FY) 2021, ending March 31, 2022.

Note:

For convenience only, all dollar amounts used in reporting the second quarter of FY2021 are calculated at 112 yen to the dollar.

Comparative Consolidated Balance Sheets

| | Sep. 30, 2021 (A) | Mar. 31, 2021 (B) | (A)-(B) | Sep. 30, 2021 |
|--|---------------------------|----------------------|------------------|----------------------|
| Assets | | . / | | |
| Current assets | ¥2,004,386 | ¥2,130,908 | ¥(126,522) | \$17,896,304 |
| Cash and cash equivalents | 465,690 | 525,456 | (59,766) | 4,157,946 |
| Notes, accounts receivable and contract assets | 767,899 | 898,605 | (130,706) | 6,856,241 |
| Inventories | 537,821 | 475,765 | 62,056 | 4,801,973 |
| Other current assets | 232,976 | 231,082 | 1,894 | 2,080,144 |
| Long-term receivables | 3,440 | 4,231 | (791) | 30,714 |
| Investments | 551,081 | 529,797 | 21,284 | 4,920,366 |
| Property, plant and equipment | 465,058 | 455,703 | 9,355 | 4,152,304 |
| Operating lease right-of-use assets | 114,956 | 119,739 | (4,783) | 1,026,393 |
| Other assets | 284,476 | 260,258 | 24,218 | 2,539,964 |
| Total assets | ¥3,423,397 | ¥3,500,636 | ¥(77,239) | \$30,566,045 |
| Liabilities and equity | | | | |
| Current liabilities | ¥1,304,180 | ¥1,254,881 | ¥49,299 | \$11,644,464 |
| Short-term borrowings and current portion of long-term debt | 16,692 | 15,988 | 704 | 149,036 |
| Notes and accounts payable | 473,551 | 481,877 | (8,326) | 4,228,134 |
| Current operating lease liabilities | 37,449 | 38,757 | (1,308) | 334,366 |
| Other current liabilities | 776,488 | 718,259 | 58,229 | 6,932,928 |
| Accrued pension and severance costs | 287,726 | 295,442 | (7,716) | 2,568,982 |
| Non-current operating lease liabilities | 79,986 | 84,517 | (4,531) | 714,161 |
| Long-term debt and other liabilities | 564,039 | 561,266 | 2,773 | 5,036,063 |
| Equity | 1,187,466 | 1,304,530 | (117,064) | 10,602,375 |
| Equity attributable to shareholders of the Company | 1,045,168 | 1,164,534 | (119,366) | 9,331,857 |
| Common stock | 200,558 | 200,558 | 0 | 1,790,696 |
| Additional paid-in capital | 149 | 207 | (58) | 1,330 |
| Retained earnings | 1,002,351 | 1,127,130 | (124,779) | 8,949,563 |
| Accumulated other comprehensive loss | (155,670) | (158,307) | 2,637 | (1,389,911) |
| Treasury stock | (2,220) | (5,054) | 2,834 | (19,821) |
| Equity attributable to noncontrolling interests | 142,298 | 139,996 | 2,302 | 1,270,518 |
| Total liabilities and equity | ¥3,423,397 | ¥3,500,636 | ¥(77,239) | \$30,566,045 |
| Breakdown of accumulated other comprehensive loss | N/AF | 37.4 | W(40) | φ(40 2) |
| Net unrealized gains and losses on securities Foreign currency translation adjustments | \(\frac{\pma}{(20,001)}\) | ¥4 (17,561) | ¥(49) (2,440) | \$(402) (178,580) |
| Pension liability adjustments | (133,716) | (138,345) | 4,629 | (1,193,893) |
| Unrealized gains and losses on derivative instruments | (1,908) | (2,405) | 497 | (17,036) |
| Total interest-bearing debt | ¥513,231 | ¥517,702 | ¥(4,471) | \$4,582,420 |

Comparative Consolidated Statements of Operations

1.First Six Months ended September 30

| _ | | Six months e | ended Septe | mber 30 | |
|--|------------|--------------|-------------|---------|--------------|
| | 2021(A) | 2020(B) | (A)-(B) | (A)/(B) | 2021 |
| Sales and other income | | | | | |
| Net sales | ¥1,546,397 | ¥1,371,385 | ¥175,012 | 113% | \$13,807,116 |
| Interest income | 858 | 808 | 50 | 106% | 7,661 |
| Dividend income | 878 | 921 | (43) | 95% | 7,839 |
| Equity in earnings of affiliates | 25,394 | 7,979 | 17,415 | 318% | 226,732 |
| Other income | 21,273 | 34,191 | (12,918) | 62% | 189,938 |
| Costs and expenses | | | | | |
| Cost of sales | 1,139,530 | 1,008,272 | 131,258 | 113% | 10,174,375 |
| Selling, general and administrative expenses | 361,891 | 359,999 | 1,892 | 101% | 3,231,170 |
| Interest expenses | 2,185 | 2,345 | (160) | 93% | 19,509 |
| Other expenses | 9,073 | 24,617 | (15,544) | 37% | 81,009 |
| Income before income taxes and noncontrolling interests | 82,121 | 20,051 | 62,070 | 410% | 733,223 |
| Income taxes | 12,423 | 12,516 | (93) | 99% | 110,919 |
| Net income before noncontrolling interests | 69,698 | 7,535 | 62,163 | 925% | 622,304 |
| Less:Net income attributable to noncontrolling interests | 9,903 | 4,042 | 5,861 | 245% | 88,420 |
| Net income attributable to shareholders of the Company | ¥59,795 | ¥3,493 | ¥56,302 | _ | \$533,884 |

Comparative Consolidated Statements of Operations

2.Second Quarter ended September 30

| | 7 | Three months | ended Sep | tember 3 | 0 |
|--|----------|--------------|-----------|----------|-------------|
| | 2021(A) | 2020(B) | (A)-(B) | (A)/(B) | 2021 |
| Sales and other income | | | | | |
| Net sales | ¥818,534 | ¥771,562 | ¥46,972 | 106% | \$7,308,339 |
| Interest income | 500 | 409 | 91 | 122% | 4,464 |
| Dividend income | 0 | 98 | (98) | _ | 0 |
| Equity in earnings of affiliates | 19,011 | 5,433 | 13,578 | 350% | 169,741 |
| Other income | 7,615 | 14,807 | (7,192) | 51% | 67,992 |
| Costs and expenses | | | | | |
| Cost of sales | 604,205 | 571,439 | 32,766 | 106% | 5,394,687 |
| Selling, general and administrative expenses | 183,881 | 184,374 | (493) | 100% | 1,641,795 |
| Interest expenses | 1,120 | 1,223 | (103) | 92% | 10,000 |
| Other expenses | 3,535 | 11,592 | (8,057) | 30% | 31,563 |
| Income before income taxes and noncontrolling interests | 52,919 | 23,681 | 29,238 | 223% | 472,491 |
| Income taxes | 6,702 | 6,971 | (269) | 96% | 59,839 |
| Net income before noncontrolling interests | 46,217 | 16,710 | 29,507 | 277% | 412,652 |
| Less:Net income attributable to noncontrolling interests | 4,418 | 1,869 | 2,549 | 236% | 39,447 |
| Net income attributable to shareholders of the Company | ¥41,799 | ¥14,841 | ¥26,958 | 282% | \$373,205 |

Comparative Consolidated Statements of Comprehensive Income

1. First Six Months ended September 30

(¥ in millions, US\$ in thousands)

| | | Six months ended September 30 | | | | |
|--|---------|-------------------------------|---------|---------|-----------|--|
| | 2021(A) | 2020(B) | (A)-(B) | (A)/(B) | 2021 | |
| Net income before noncontrolling interests | ¥69,698 | ¥7,535 | ¥62,163 | 925% | \$622,304 | |
| Other comprehensive income (loss) , net of tax | | | | | | |
| Unrealized gains (losses) on securities | (49) | 59 | (108) | _ | (438) | |
| Foreign currency translation adjustments | (2,417) | (4,988) | 2,571 | _ | (21,580) | |
| Pension liability adjustments | 4,643 | 11,156 | (6,513) | 42% | 41,455 | |
| Unrealized gains (losses) on derivative instruments | 497 | (504) | 1,001 | _ | 4,438 | |
| Total other comprehensive income | 2,674 | 5,723 | (3,049) | 47% | 23,875 | |
| Comprehensive income | 72,372 | 13,258 | 59,114 | 546% | 646,179 | |
| Less:Comprehensive income attributable to noncontrolling interests | 9,940 | 3,959 | 5,981 | 251% | 88,750 | |
| Comprehensive income attributable to shareholders of the Company | ¥62,432 | ¥9,299 | ¥53,133 | 671% | \$557,429 | |

2. Second Quarter ended September 30

| • | , | Three months ended September 30 | | | | | |
|--|---------|---------------------------------|---------|---------|-----------|--|--|
| | 2021(A) | 2020(B) | (A)-(B) | (A)/(B) | 2021 | | |
| Net income before noncontrolling interests | ¥46,217 | ¥16,710 | ¥29,507 | 277% | \$412,652 | | |
| Other comprehensive income (loss), net of tax | | | | | | | |
| Unrealized gains (losses) on securities | (31) | 24 | (55) | _ | (277) | | |
| Foreign currency translation adjustments | 1,070 | (1,376) | 2,446 | _ | 9,554 | | |
| Pension liability adjustments | 2,309 | 4,159 | (1,850) | 56% | 20,616 | | |
| Unrealized losses on derivative instruments | (531) | (37) | (494) | _ | (4,741) | | |
| Total other comprehensive income | 2,817 | 2,770 | 47 | 102% | 25,152 | | |
| Comprehensive income | 49,034 | 19,480 | 29,554 | 252% | 437,804 | | |
| Less:Comprehensive income attributable to noncontrolling interests | 4,384 | 1,479 | 2,905 | 296% | 39,143 | | |
| Comprehensive income attributable to shareholders of the Company | ¥44,650 | ¥18,001 | ¥26,649 | 248% | \$398,661 | | |

Comparative Consolidated Statements of Cash Flows

First Six Months ended September 30

(¥ in millions, US\$ in thousands)

| First 51% Worth's chiefe September 50 | Six months ended September 30 | | | |
|--|-------------------------------|----------|-----------|-------------|
| | | 2020(B) | _ | 2021 |
| | 2021(A) | 2020(B) | (A)-(B) | 2021 |
| Cash flows from operating activities | | | | |
| Net income before noncontrolling interests | ¥69,698 | ¥7,535 | ¥62,163 | \$622,304 |
| Depreciation and amortization | 42,963 | 42,088 | 875 | 383,598 |
| Equity in earnings of affiliates, net of dividends | (19,711) | (2,186) | (17,525) | (175,991) |
| Gain from sales and impairment of securities, net | (1,510) | (8,137) | 6,627 | (13,482) |
| Decrease in notes and accounts receivable, trade | 133,660 | 201,010 | (67,350) | 1,193,393 |
| Increase in inventories | (61,509) | (39,386) | (22,123) | (549,188) |
| Decrease in notes and accounts payable, trade | (9,220) | (70,654) | 61,434 | (82,322) |
| Others | 30,146 | (74,758) | 104,904 | 269,161 |
| Adjustments to reconcile net income before noncontrolling interests to net cash provided by operating activities | 114,819 | 47,977 | 66,842 | 1,025,169 |
| Net cash provided by operating activities | 184,517 | 55,512 | 129,005 | 1,647,473 |
| Cash flows from investing activities | | | | |
| Proceeds from sale of property, plant and equipment, intangible assets and securities | 3,169 | 14,011 | (10,842) | 28,295 |
| Acquisition of property, plant and equipment | (44,509) | (61,145) | 16,636 | (397,402) |
| Acquisition of intangible assets | (15,051) | (9,648) | (5,403) | (134,384) |
| Purchase of securities | (1,392) | (1,095) | (297) | (12,429) |
| Decrease in investments in affiliates | 5,640 | 32 | 5,608 | 50,357 |
| Others | (932) | 9,441 | (10,373) | (8,321) |
| Net cash used in investing activities | (53,075) | (48,404) | (4,671) | (473,884) |
| Cash flows from financing activities | | | | |
| Proceeds from long-term debt | 355 | 200,217 | (199,862) | 3,170 |
| Repayment of long-term debt | (3,179) | (12,712) | 9,533 | (28,384) |
| Increase in short-term borrowings, net | 1,085 | 1,853 | (768) | 9,687 |
| Dividends paid | (87,488) | (12,128) | (75,360) | (781,143) |
| Purchase of treasury stock, net | (100,123) | (21) | (100,102) | (893,955) |
| Payment of acquisition of 3 listed subsidiaries' shares to become wholly owned subsidiaries | (9) | (33,550) | 33,541 | (80) |
| Others | (7) | (26) | 19 | (63) |
| Net cash provided by (used in) financing activities | (189,366) | 143,633 | (332,999) | (1,690,768) |
| Effect of exchange rate changes on cash and cash equivalents | (1,842) | 1,784 | (3,626) | (16,446) |
| Net increase (decrease) in cash and cash equivalents | (59,766) | 152,525 | (212,291) | (533,625) |
| Cash and cash equivalents at beginning of the period | 525,456 | 376,973 | 148,483 | 4,691,571 |
| Cash and cash equivalents at end of the period | ¥465,690 | ¥529,498 | ¥(63,808) | \$4,157,946 |
| Note: The 2 listed subsidiaries above are Toshiba Plant System & Services Corneration, N | | | | |

Note: The 3 listed subsidiaries above are Toshiba Plant System & Services Corporation, NISHISHIBA ELECTRIC CO., LTD., and NuFlare Technology, Inc.

Industry Segment Information

1.First Six Months ended September 30

| | _ | Six months ended September 30 | | | | | |
|------------------------|---|-------------------------------|-------------------|------------------|---------|--------------|--|
| | | 2021(A) | 2020(B) | (A)-(B) | (A)/(B) | 2021 | |
| | Energy Systems & Solutions | ¥236,017 | ¥190,083 | ¥45,934 | 124% | \$2,107,295 | |
| | Ellergy Systems & Solutions | (14%) | (13%) | (1%) | | | |
| | Infrastructure Systems & Solutions | 272,084 | 282,005 | (9,921) | 96% | 2,429,321 | |
| | initiastructure bystems & bolutions | (17%) | (19%) | (-2%) | | | |
| | Building Solutions | 285,805 | 259,291 | 26,514 | 110% | 2,551,830 | |
| | | (17%) | (17%) | (-) | | | |
| | Retail & Printing Solutions | 221,702 | 194,063 | 27,639 | 114% | 1,979,482 | |
| | | (13%) | (13%) | (-) | | | |
| Not color | Electronic Devices & Storage Solutions | 432,856 | 323,957 | 108,899 | 134% | 3,864,786 | |
| Net sales (Share of | Solutions | (26%) | (22%) | (4%) | 10101 | 004404 | |
| total sales) | Digital Solutions | 103,503 | 99,881 | 3,622 | 104% | 924,134 | |
| | | (6%) | (7%) | (-1%) | 700/ | 050 706 | |
| | Others | 107,487 | 137,026 | (29,539) | 78% | 959,706 | |
| | | (7%) 1,659,454 | (9%) 1,486,306 | (-2%) 173,148 | 112% | 14,816,554 | |
| | Total | (100%) | (100%) | 1/3,140 | 112% | 14,010,554 | |
| | | (10070) | (10070) | | | | |
| | Eliminations | (113,057) | (114,921) | 1,864 | _ | (1,009,438) | |
| | Consolidated | ¥1,546,397 | ¥1,371,385 | ¥175,012 | 113% | \$13,807,116 | |
| | Energy Systems & Solutions | ¥4,531 | ¥(7,484) | ¥12,015 | l | \$40,455 | |
| | Infrastructure Systems & Solutions | 259 | 6,494 | (6,235) | 4% | 2,313 | |
| | Building Solutions | 10,216 | 10,314 | (98) | 99% | 91,214 | |
| | Retail & Printing Solutions | 4,286 | (6,768) | 11,054 | - | 38,268 | |
| Segment operating | Electronic Devices & Storage Solutions | 34,719 | 4,648 | 30,071 | 747% | 309,991 | |
| income (loss) | Digital Solutions | 8,526 | 4,630 | 3,896 | 184% | 76,125 | |
| | Others | (19,742) | (12,540) | (7,202) | _ | (176,268) | |
| | Total | 42,795 | (706) | 43,501 | _ | 382,098 | |
| | Eliminations | 2,181 | 3,820 | (1,639) | _ | 19,473 | |
| | Consolidated | ¥44,976 | ¥3,114 | ¥41,862 | _ | \$401,571 | |

2.Second Quarter ended September 30

(¥ in millions, US\$ in thousands)

| | Quarter ended September | | hree month | | | : 30 |
|-------------------|---|------------------|---------------|----------|---------|-------------|
| | | 2021(A) | 2020(B) | (A)-(B) | (A)/(B) | 2021 |
| | Energy Systems & Solutions | ¥137,293 | ¥113,866 | ¥23,427 | 121% | \$1,225,830 |
| | Energy Systems & Solutions | (16%) | (14%) | (2%) | | |
| | Infrastructure Systems & Solutions | 144,032 | 150,168 | (6,136) | 96% | 1,286,000 |
| | | (16%) | (18%) | (-2%) | | |
| | Building Solutions | 143,773 | 136,407 | 7,366 | 105% | 1,283,688 |
| | | (16%) | (16%) | (-) | 1020/ | 002 125 |
| | Retail & Printing Solutions | 111,230 | 108,614 (13%) | 2,616 | 102% | 993,125 |
| | Electronic Devices & Storage | (13%) 231,928 | 198,758 | 33,170 | 117% | 2,070,786 |
| Net sales | Solutions Solutions | (26%) | (24%) | (2%) | 11770 | 2,070,700 |
| (Share of | | 54,997 | 54,800 | 197 | 100% | 491,045 |
| total sales) | Digital Solutions | (6%) | (7%) | (-1%) | | , |
| | Od | 57,056 | 73,837 | (16,781) | 77% | 509,428 |
| | Others | (7%) | (8%) | (-1%) | | |
| | Total | 880,309 | 836,450 | 43,859 | 105% | 7,859,902 |
| | | (100%) | (100%) | | | |
| | Eliminations | (61,775) | (64,888) | 3,113 | _ | (551,563) |
| | Consolidated | ¥818,534 | ¥771,562 | ¥46,972 | 106% | \$7,308,339 |
| | Energy Systems & Solutions | ¥6,306 | ¥(10) | ¥6,316 | _ | \$56,304 |
| | Infrastructure Systems & Solutions | 661 | 4,245 | (3,584) | 16% | 5,902 |
| | Building Solutions | 3,814 | 4,718 | (904) | 81% | 34,054 |
| | Retail & Printing Solutions | 460 | (2,513) | 2,973 | 1 | 4,107 |
| Segment operating | Electronic Devices & Storage Solutions | 24,404 | 9,286 | 15,118 | 263% | 217,893 |
| income (loss) | Digital Solutions | 5,626 | 3,363 | 2,263 | 167% | 50,232 |
| | Others | (11,776) | (5,039) | (6,737) | _ | (105,144) |
| | Total | 29,495 | 14,050 | 15,445 | 210% | 263,348 |
| | Eliminations | 953 | 1,699 | (746) | _ | 8,509 |
| | Consolidated | ¥30,448 | ¥15,749 | ¥14,699 | 193% | \$271,857 |

Notes:

¹⁾ Segment sales total includes intersegment transactions.

²⁾ Segment operating income (loss) is derived by deducting the segment's cost of sales and selling, general and administrative expenses from net sales. This result is regularly reviewed to support decision-making in allocations of resources and to assess performance. Certain operating expenses such as legal settlement costs have been excluded from segment operating income (loss) presentation herein.

Net Sales by Region

1.First Six months ended September 30

(¥ in millions, US\$ in thousands)

| | | | Six months ended September 30 | | | |
|-----------|---------------|------------|-------------------------------|----------|---------|--------------|
| | | 2021(A) | 2020(B) | (A)-(B) | (A)/(B) | 2021 |
| Ionon | | ¥777,449 | ¥779,308 | ¥(1,859) | 100% | \$6,941,509 |
| Japan | | (50%) | (57%) | (-7%) | | |
| Oversees | | 768,948 | 592,077 | 176,871 | 130% | 6,865,607 |
| Overseas | | (50%) | (43%) | (7%) | | |
| | Asia | 430,118 | 337,095 | 93,023 | 128% | 3,840,339 |
| | Asia | (28%) | (25%) | (3%) | | |
| | North America | 175,180 | 138,777 | 36,403 | 126% | 1,564,107 |
| | North America | (11%) | (10%) | (1%) | | |
| | Europa | 116,184 | 82,361 | 33,823 | 141% | 1,037,357 |
| | Europe | (8%) | (6%) | (2%) | | |
| | Othors | 47,466 | 33,844 | 13,622 | 140% | 423,804 |
| | Others | (3%) | (2%) | (1%) | | |
| N. C. I | | ¥1,546,397 | ¥1,371,385 | ¥175,012 | 113% | \$13,807,116 |
| Net Sales | | (100%) | (100%) | | | |

2.Second Quarter ended September 30

(¥ in millions, US\$ in thousands)

| | | r | Three months ended September 30 | | | |
|-----------|---------------|----------|---------------------------------|----------|---------|-------------|
| | | 2021(A) | 2020(B) | (A)-(B) | (A)/(B) | 2021 |
| Ionon | T | | ¥428,685 | ¥(9,631) | 98% | \$3,741,553 |
| Japan | | (51%) | (56%) | (-5%) | | |
| Oversons | | 399,480 | 342,877 | 56,603 | 117% | 3,566,786 |
| Overseas | | (49%) | (44%) | (5%) | | |
| | A -:- | 226,802 | 198,895 | 27,907 | 114% | 2,025,018 |
| | Asia | (28%) | (26%) | (2%) | | |
| | NT- w1 A | 85,627 | 76,194 | 9,433 | 112% | 764,527 |
| | North America | (10%) | (10%) | (-) | | |
| | E | 62,024 | 48,626 | 13,398 | 128% | 553,786 |
| | Europe | (8%) | (6%) | (2%) | | |
| | Other | 25,027 | 19,162 | 5,865 | 131% | 223,455 |
| | Others | (3%) | (2%) | (1%) | | |
| V . G . I | | ¥818,534 | ¥771,562 | ¥46,972 | 106% | \$7,308,339 |
| Net Sales | | (100%) | (100%) | | | |

Note: Net sales by region is determined based upon the locations of the customers.

Subsequent event

Toshiba Group's Strategic Reorganization

For further details, please refer to a press release, dated November 12, 2021.

Others

- (1) Changes in significant subsidiaries during the period (changes in Specified Subsidiaries ("Tokutei Kogaisha") involving changes in the scope of consolidation):

 None.
- (2) Use of simplified accounting procedures, and particular accounting procedures in preparation of quarterly consolidated financial statements:

Income taxes

Interim income tax expense (benefit) is computed by multiplying income (loss) before income taxes and noncontrolling interests for the six-month period ended September 30, 2021 by a reasonably estimated annual effective tax rate after applying the effect of deferred taxes for FY2021, ending March 31, 2022.

Disclaimer:

This report of business results contains forward-looking statements concerning future plans, strategies and forecasts of Toshiba Group business results. These statements are based on management's assumptions and beliefs in light of the economic, financial and other data currently available. Since Toshiba Group is promoting business in various market environments in many countries and regions, it is subject to a number of risks and uncertainties. Toshiba therefore wishes to caution readers that actual results might differ materially from our expectations. Major risk factors that may have a material influence on results are indicated below, although this list is not exhaustive.

- Major disasters, including earthquakes and typhoons;
- Disputes, including lawsuits, in Japan and other countries;
- Success or failure of alliances or joint ventures promoted in collaboration with other companies;
- Success or failure of new businesses or R&D investment;
- Changes in political and economic conditions in Japan and abroad; unexpected regulatory changes;
- Rapid changes in the supply and demand situation in major markets and intensified price competition;
- Significant capital expenditure for production facilities and rapid changes in the market;
- Changes in financial markets, including fluctuations in interest rates and exchange rates.