



(Reference) Equity:	As of	September 30, 2021:	¥	8,965 million
	As of	December 31, 2020:	¥	9,896 million

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2020	-	0.00	-	20.00	20.00
Fiscal year ending December 31, 2021	-	0.00	-		
Fiscal year ending December 31, 2021 (Forecast)				17.00	17.00

(Note) Revision to the forecast for dividends announced most recently: No

(Note) Breakdown of the 3rd quarter dividend for the fiscal year ending December 31, 2021 :

Commemorative dividend	10.00 yen
Special dividend	10.00 yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2021(January 01, 2021 to December 31, 2021)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	3,550	3.4	489	(13.0)	470	(8.1)	328	(0.4)	32.09

(Note) Revision to the financial results forecast announced most recently: Yes

* Notes:

(1) Changes in significant subsidiaries during the nine months ended September 30, 2021

(changes in specified subsidiaries resulting in changes in scope of consolidation): No

New - (Company name:)

Exclusion: - (Company name:)

(2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: No

2) Changes in accounting policies other than 1) above: No

3) Changes in accounting estimates: No

4) Retrospective restatement: No

(4) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

September 30, 2021: 10,420,000 shares

December 31, 2020: 10,420,000 shares

2) Total number of treasury shares at the end of the period:

September 30, 2021: 435,800 shares

December 31, 2020: - shares

3) Average number of shares during the period:

Nine months ended September 30, 2021: 10,327,501 shares

Nine months ended September 30, 2020: 7,524,562 shares

Quarterly Consolidated Financial Statements
Quarterly Consolidated Balance Sheets

(Thousand yen)

	As of December 31,2020	As of September 30,2021
Assets		
Current assets		
Cash and deposits	9,234,228	7,560,111
Notes and accounts receivable - trade	587,143	547,431
Inventories	67,688	55,281
Other	56,484	236,171
Allowance for doubtful accounts	-	(3)
Total current assets	9,945,545	8,398,992
Non-current assets		
Property, plant and equipment	372,739	604,348
Intangible assets		
Software	118,970	89,688
Software in progress	261,938	368,136
Other	1,856	10,631
Total intangible assets	382,766	468,456
Investments and other assets		
Other	284,482	292,711
Allowance for doubtful accounts	(1,220)	(1,220)
Total investments and other assets	283,262	291,490
Total non-current assets	1,038,768	1,364,295
Total assets	10,984,313	9,763,288
Liabilities		
Current liabilities		
Notes and accounts payable - trade	71,397	57,399
Current portion of long-term borrowings	44,592	44,592
Income taxes payable	181,915	28
Provision for bonuses	-	62,648
Unearned revenue	224,721	226,464
Other	282,337	158,409
Total current liabilities	804,964	549,542
Non-current liabilities		
Long-term borrowings	94,451	61,007
Provision for retirement benefits for directors (and other officers)	50,976	42,354
Retirement benefit liability	120,408	127,687
Asset retirement obligations	17,036	17,214
Total non-current liabilities	282,872	248,263
Total liabilities	1,087,836	797,806
Net assets		
Shareholders' equity		
Share capital	4,099,300	4,099,300
Capital surplus	4,056,450	4,056,450
Retained earnings	1,738,240	1,659,339
Treasury shares	-	(853,890)
Total shareholders' equity	9,893,990	8,961,199
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(34)	7
Foreign currency translation adjustment	2,521	4,275
Total accumulated other comprehensive income	2,486	4,283
Total net assets	9,896,477	8,965,482
Total liabilities and net assets	10,984,313	9,763,288

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statements of Income (For the nine months)

(Thousand yen)

	For the nine months ended September 30,2020	For the nine months ended September 30,2021
Net sales	2,585,336	2,475,924
Cost of sales	877,646	949,986
Gross profit	1,707,689	1,525,937
Selling, general and administrative expenses	1,294,192	1,325,990
Operating profit	413,496	199,947
Non-operating income		
Interest income	75	113
Foreign exchange gains	-	213
Subsidy income	-	595
Surrender value of insurance policies	1,443	608
Other	69	123
Total non-operating income	1,589	1,653
Non-operating expenses		
Interest expenses	247	207
Commission expenses	90	6,733
Share issuance costs	2,962	-
Going public expenses	2,720	-
Other	74	86
Total non-operating expenses	6,093	7,027
Ordinary profit	408,991	194,573
Profit before income taxes	408,991	194,573
Income taxes	147,251	65,074
Profit	261,739	129,499
Profit attributable to owners of parent	261,739	129,499

Quarterly Consolidated Statements of Comprehensive Income (For the nine months)

(Thousand yen)

	For the nine months ended September 30,2020	For the nine months ended September 30,2021
Profit	261,739	129,499
Other comprehensive income		
Valuation difference on available-for-sale securities	(13)	42
Foreign currency translation adjustment	(66)	1,754
Total other comprehensive income	(80)	1,796
Comprehensive income	261,659	131,296
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	261,659	131,296