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Stock Code: 8798 November 30, 2021

To our shareholders:

Yoshiharu Hamada President **Advance Create Co., Ltd.** 3-5-7, Kawaramachi, Chuo-ku, Osakashi, Osaka

# Notice of the 26th Annual General Meeting of Shareholders

We are pleased to announce the 26th Annual General Meeting of Shareholders of Advance Create Co., Ltd. (the "Company"), which will be held as indicated below.

If you are unable to attend this meeting in person, you may exercise your voting rights by postal mail or electromagnetic means (the Internet, etc.). Please read the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by no later than the closing time of our daily business hours (5:30 p.m.) on Thursday, December 16, 2021 (JST).

For details regarding the exercise of voting rights by electromagnetic means, please refer to the "Procedure for Exercising Voting Rights via the Internet" on pages 2 to 3 (in Japanese only).

Note that we continue to adopt the "Hybrid Participation Virtual Shareholders Meeting" for this Annual General Meeting of Shareholders. For specific details, please refer to the "Guidance on Participation to the General Meeting of Shareholders via the Internet" on pages 4 to 6 (in Japanese only).

1. Date and Time: Friday, December 17, 2021, at 10:00 a.m. (JST)

2. Venue: 12F Conference Hall at Osaka International Convention Center (GRAND

CUBE Osaka)

5-3-51 Nakanoshima, Kita-ku, Osaka-shi, Osaka

\* Please refrain from visiting the venue of the General Meeting of Shareholders to prevent the spread of the novel coronavirus disease (COVID-19).

#### 3. Agenda:

## Matters to be reported:

- The Business Report and the Consolidated Financial Statements for the 26th fiscal year (from October 1, 2020 to September 30, 2021), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board
- 2. The Non-consolidated Financial Statements for the 26th fiscal year (from October 1, 2020 to September 30, 2021)

#### Matters to be resolved:

**Proposal No. 1** Election of Eight Directors

**Proposal No. 2** Election of Three Audit & Supervisory Board Members

- 1. If any changes are made to items in the Business Report, Consolidated Financial Statements, Non-consolidated Financial Statements and the Reference Documents for the General Meeting of Shareholders, such changes will be posted on the Company's website (https://www.advancecreate.co.jp) (in Japanese only).
- 2. When attending the meeting in person, please hand in the enclosed voting form at the reception desk at the meeting venue.
- 3. In compliance with laws and regulations, and Article 13 of the Company's Articles of Incorporation, the following items are posted on the Company's website (https://www.advancecreate.co.jp) (in Japanese only) and are therefore not included in the documents accompanying this notice of the Annual General Meeting of Shareholders.
  - Notes to Consolidated Financial Statements Notes to Non-consolidated Financial Statements Consequently, the documents attached to this notice consist of part of the Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Audit & Supervisory Board Members and the Financial Auditor in preparing their audit reports.
- 4. Since 2016, we have stopped holding round-table discussions with shareholders in consideration of fairness between shareholders who come to the General Meeting of Shareholders and those who cannot come to the General Meeting of Shareholders. No gifts will be provided this year. Thank you for your understanding.

# **Reference Documents for the General Meeting of Shareholders**

# Proposal No. 1 Election of Eight Directors

The terms of office of all six Directors will expire at the conclusion of this meeting.

Therefore, the Company proposes the election of eight Directors, including four outside Directors, increasing the number of Directors by two to enhance the management system.

The candidates for Director are as follows:

No.	Name (Date of birth)		summary, and position and responsibility in the Company gnificant concurrent positions outside the Company)	Number of the Company's shares owned
		July 1985	Joined New Japan Securities Co., Ltd. (currently Mizuho Securities Co., Ltd.)	
		July 1991	Joined Merrill Lynch Securities Co., Ltd.	
		Jan. 1994	Joined Jono Sogo Accounting Office	
		Oct. 1995	Established the Company President	
		Dec. 2002	President & Chief Executive Officer	
		Dec. 2003	Director of HAMADA HOLDINGS Co., Ltd. (current position)	
		Nov. 2004	Director of Hokenichiba Co., Ltd. (current position)	
		Oct. 2005	President of the Company	
	Yoshiharu Hamada	Oct. 2007	President & Chief Executive Officer	1,564,700
	(November 5, 1962)	Nov. 2008	Director, Chairman of Advance Create Reinsurance Incorporated	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
1		Oct. 2015	Director, Chairman and Chief Executive Officer	
		Oct. 2016	Director, Chairman (current position)	
		Oct. 2017	President of the Company	
		June 2020	President and General Manager of OMO Sales Division	
		Oct. 2021	President (current position)	
		(Significant	concurrent positions outside the Company)	
		Director of l	HAMADA HOLDINGS Co., Ltd.	
		Director of l	Hokenichiba Co., Ltd.	
		Director, Ch	airman of Advance Create Reinsurance Incorporated	

#### Reasons for nomination as candidate for Director

Yoshiharu Hamada embraces a philosophy as the founder of the Company and has been contributing to its development, demonstrating strong leadership and executive ability since its founding in 1995. Not to mention his formulation of the corporate philosophy, he is well-versed in the overall sales and administrative operations. The Company judges that having him continue to play a pivotal role in management for its business promotion will contribute to the enhancement of corporate value and therefore has nominated him as a candidate for Director.

No.	Name (Date of birth)		summary, and position and responsibility in the Company gnificant concurrent positions outside the Company)	Number of the Company's shares owned
		Apr. 1983	Joined Honda Motor Co., Ltd.	
		Apr. 1984	Joined Alico Japan (currently MetLife Insurance K.K.)	
		Aug. 2009	Joined the Company General Manager in Marketing & Sales Management Division	
		Feb. 2010	General Manager of Partner Business Department	
		Feb. 2010	Director, President and Chief Operating Officer of Advance Create Reinsurance Incorporated	
		Oct. 2011	Executive Officer and General Manager of Partner Business Department of the Company	
		Mar. 2012	Senior Executive Officer and General Manager of Business Strategy Department	
		Oct. 2012	Managing Executive Officer and General Manager of Business Strategy Department	
		Oct. 2013	Managing Executive Officer and General Manager of Consulting Business Department	
		Apr. 2014	Managing Executive Officer and General Manager of Business Strategy Department	
		Oct. 2015	Managing Executive Officer and General Manager of Marketing & Sales Management Division	
		Dec. 2015	Director, Managing Executive Officer and General Manager of Marketing & Sales Management Division	
		Sept. 2016	Director, Managing Executive Officer and General Manager of Sales Planning Division	18,200
2	Takeshi Kushibiki	Oct. 2016	Director, Vice Chairman and Chief Executive Officer of Advance Create Reinsurance Incorporated	
2	(June 29, 1959)	May 2017	Director, Managing Executive Officer, General Manager of Sales Planning Division and General Manager of Corporate Sales Department of the Company	
		Oct. 2017	Director and General Manager of Sales Planning Division	
		Dec. 2017	Managing Director and General Manager of Sales Planning Division	
			Director, Chief Executive Officer of Advance Create Reinsurance Incorporated (current position)	
		May 2018	Managing Director, General Manager of Marketing & Sales Management Division and General Manager of Telemarketing Business Department of the Company	
		Dec. 2018	Senior Managing Director, General Manager of Marketing & Sales Management Division and General Manager of Telemarketing Business Department Director of Hokenichiba Co., Ltd. (current position)	
		Oct. 2019	Senior Managing Director, General Manager of EC Product Division and General Manager of DC Contact Center of the Company	
		Apr. 2020	Senior Managing Director, General Manager of Administration Development Division and General Manager of Sales Planning Office	
		Oct. 2021	Senior Managing Director and General Manager of Administration Development Division (current position)	
		(Significant	concurrent positions outside the Company)	
		Director of l	Hokenichiba Co., Ltd.	
		Director, Ch Incorporated	ief Executive Officer of Advance Create Reinsurance	

No.	Name (Date of birth)	Career summary, and position and responsibility in the Company (Significant concurrent positions outside the Company)	Number of the Company's shares owned
	As a member of the Co business and business division. He has been a	on as candidate for Director company since 2009, Takeshi Kushibiki has been involved in alliance busines strategy, and has a wealth of experience and a high level of insight mainly in actively promoting the business as General Manager of Administration Devel s nominated as a candidate for Director because he is judged to be capable of apany's management.	n the sales elopment Division

No.	Name (Date of birth)		summary, and position and responsibility in the Company ignificant concurrent positions outside the Company)	Number of the Company's shares owned
		Apr. 1996	Joined Nomura Securities Co., Ltd.	
		June 2002	Joined Mitsui Sumitomo Insurance Company, Limited	
		Mar. 2004	Joined the Company	
		June 2010	Director of Adlick Insurance Co., Ltd. (currently Aioi Nissay Dowa Insurance Co., Ltd.)	
		July 2011	General Manager of Customer Service Department of the Company	
		Oct. 2011	General Manager of Direct Marketing Department	
		June 2014	President of Hokenichiba Co., Ltd. (current position)	
		Oct. 2015	Executive Officer and General Manager of Direct Marketing Department of the Company	
		Nov. 2015	Executive Officer and General Manager of Administration Development Department	
		Oct. 2016	Senior Executive Officer and General Manager of Sales Division	
		Oct. 2017	Administrative Officer, General Manager of Marketing & Sales Management Division and General Manager of Telemarketing Business Department	
	Koji Hashimoto (July 17, 1973)	Dec. 2017	Director, General Manager of Marketing & Sales Management Division and General Manager of Telemarketing Business Department	25,300
		May 2018	Director and General Manager of Sales Planning Division	
3		Apr. 2020	Director and General Manager of OMO Sales Division	
		June 2020	Director and Deputy General Manager of OMO Sales Division	
		Dec. 2020	Director, Deputy General Manager of OMO Sales Division, General Manager of Offline Marketing Promotion Department, and General Manager of Osaka Branch	
		July 2021	Director, Deputy General Manager of OMO Sales Division, General Manager of Offline Marketing Promotion Department, and General Manager of Insurtech Promotion Office	
		Sept. 2021	Director, Deputy General Manager of OMO Sales Division, General Manager of Direct Marketing Department, and General Manager of Sales Department 2	
		Oct. 2021	Director and General Manager of Sales Division (current position)	
		(Significant	concurrent positions outside the Company)	
		President of	Hokenichiba Co., Ltd.	

## Reasons for nomination as candidate for Director

Koji Hashimoto has been a member of our company since 2004, and has held positions such as Head of Store Sales, Head of General Insurance Operations, Head of Marketing Strategy Department, etc. He is one of the core of our business model. He has been serving as the President of the Company's subsidiary, Hokenichiba Co., Ltd. and has been actively promoting the business as General Manager of the Sales Division since October 2021. He is nominated as a candidate for Director because he is judged to be capable of continuing to take charge of the Company's management.

No.	Name (Date of birth)		summary, and position and responsibility in the Company gnificant concurrent positions outside the Company)	Number of the Company's shares owned
		1	Joined The Kyowa Saitama Bank, Ltd. (currently Resona Bank, Limited)	
		Feb. 2000	Joined Alico Japan (currently MetLife Insurance K.K.)	
		Jan. 2001	Joined Life Stage Co., Ltd.	
		Sept. 2008	Joined Trustex Holdings, Inc.	
		May 2011	Joined The Fuji Fire and Marine Insurance Company, Ltd. (currently AIG General Insurance Company, Ltd.) Seconded to Fuji Life Insurance Company, Ltd. (currently FWD Life Insurance Company, Ltd.)	
		Feb. 2018	Joined EBARA CORPORATION	
	Kinji Yokoyama (June 18, 1966)	Jan. 2019	Joined the Company Deputy General Manager of IT Management Department, Administration Division	_
4		Oct. 2019	Deputy General Manager of Administration Division and General Manager of IT Management Department	
·		Dec. 2019	Administrative Officer, General Manager of Corporate Planning Division and General Manager of IT Management Department Audit & Supervisory Board Member of Hokenichiba Co.,	
		0.004	Ltd. (current position)	
		Oct. 2021	Administrative Officer and General Manager of IT Management Division of the Company (current position)	
		(Significant	concurrent positions outside the Company)	
		Audit & Sup	pervisory Board Member of Hokenichiba Co., Ltd.	

## Reasons for nomination as candidate for Director

As a member of the Company since January 2019, Kinji Yokoyama has played a central role in the Company's business operations based on a wealth of experience and knowledge in the insurance industry in addition to a high level of expertise in IT, DX and accounting. He has been actively promoting our system development business as General Manager of IT Management Division since October 2021. He is nominated as a candidate for Director because he is judged to be capable of taking charge of the Company's management.

No.	Name (Date of birth)		Career summary, and position and responsibility in the Company (Significant concurrent positions outside the Company)	
		Apr. 1993	Appointed the post of Public Prosecutor	
		Apr. 1997	Joined Special Investigation Department of Tokyo District Public Prosecutors Office	
		Aug. 1998	Visiting Scholar of Notre Dame Law School, U.S.A.	
		June 1999	Joined Criminal Affairs Bureau of Ministry of Justice	
		June 2001	Assistant Division Chief of Planning and Legal Division of Planning and Management Bureau of Financial Services Agency	
		July 2002	Resigned the post of Public Prosecutor	
		Aug. 2002	Joined Nishimura & Partners (currently Nishimura & Asahi) (current position)	Financial Services  r y Nishimura &  of Yokohama Law  RATION
	Hiroshi Kimeda (September 26, 1967)	Apr. 2005	Visiting Professor of Toin University of Yokohama Law School	
5		Nov. 2005	Outside Director of DAISYO CORPORATION	
		Jan. 2007	Outside Director of Rakuten Securities, Inc. (current position)	
		Dec. 2011	Outside Director of the Company (current position)	
		Jan. 2019	Outside Audit and Supervisory Board Member of KOITO MANUFACTURING CO., LTD. (current position)	
		(Significant	concurrent positions outside the Company)	
		Partner of N	ishimura & Asahi	
		Outside Dire	ector of Rakuten Securities, Inc.	
			it and Supervisory Board Member of KOITO TURING CO., LTD.	

Reasons for nomination as candidate for outside Director and outline of the expected role
Hiroshi Kimeda is nominated as a candidate for outside Director because of his experience and expertise as an
attorney-at-law in corporate legal affairs and his ability to provide appropriate supervision of the Company's
management from an objective standpoint as a legal expert.

No.	Name (Date of birth)		summary, and position and responsibility in the Company gnificant concurrent positions outside the Company)	Number of the Company's shares owned
		Apr. 1985	Joined DENTSU INC.	
		Jan. 1995	Joined McKinsey & Company, Inc.	
		July 1997	Representative Director of Barilla Japan K.K.	
		Sept. 2001	Managing Executive Officer of AFLAC (currently Aflac Life Insurance Japan Ltd.)	
	Atsushi Yagai	Oct. 2003	Senior Managing Executive Officer	1.000
	(March 26, 1963)	Sept. 2006	Representative Director of Timberland Japan Limited	1,800
6		Jan. 2011	Senior Managing Executive Officer (Shikkoyakuin-Semmu) of Alico Japan (currently MetLife Insurance K.K.)	
		Sept. 2014	Senior Managing Executive Officer (Shikkoyaku-Semmu)	
		Mar. 2017	Resigned from MetLife Insurance K.K.	
		Dec. 2019	Outside Director of the Company (current position)	
		ected to play	e management at several companies, including life insurance ca sufficient role in supervising the execution of business as an orange Department of Publicant Inc.	
	1	Apr. 1987	Joined Dentsu Young & Rubicam Inc.	
		1 1007	_	
		Jan. 1997	Joined Starbucks Coffee Japan, Ltd.	
		Jan. 1997 Jan. 2005	Joined Starbucks Coffee Japan, Ltd.  Joined GABA CORPORATION	
			• •	
		Jan. 2005	Joined GABA CORPORATION General Manager of Marketing Department of LIFENET	
		Jan. 2005 Apr. 2008	Joined GABA CORPORATION  General Manager of Marketing Department of LIFENET INSURANCE COMPANY	
		Jan. 2005 Apr. 2008 Apr. 2011	Joined GABA CORPORATION  General Manager of Marketing Department of LIFENET INSURANCE COMPANY  Managing Director and Chief Communication Officer  Outside Director of MONEY SQUARE, INC. (current	
	Kazuko Nakada (January 15, 1965)	Jan. 2005 Apr. 2008 Apr. 2011 May 2019	Joined GABA CORPORATION  General Manager of Marketing Department of LIFENET INSURANCE COMPANY  Managing Director and Chief Communication Officer  Outside Director of MONEY SQUARE, INC. (current position)	_
7		Jan. 2005 Apr. 2008 Apr. 2011 May 2019 Dec. 2019	Joined GABA CORPORATION General Manager of Marketing Department of LIFENET INSURANCE COMPANY Managing Director and Chief Communication Officer Outside Director of MONEY SQUARE, INC. (current position) Outside Director of the Company (current position) Established actuali inc.	-
7		Jan. 2005 Apr. 2008 Apr. 2011 May 2019 Dec. 2019 Mar. 2020	Joined GABA CORPORATION  General Manager of Marketing Department of LIFENET INSURANCE COMPANY  Managing Director and Chief Communication Officer  Outside Director of MONEY SQUARE, INC. (current position)  Outside Director of the Company (current position)  Established actuali inc.  Representative Director (current position)  Outside Director of Forum Engineering Inc. (current	-
7		Jan. 2005 Apr. 2008 Apr. 2011 May 2019 Dec. 2019 Mar. 2020 June 2021 July 2021	Joined GABA CORPORATION  General Manager of Marketing Department of LIFENET INSURANCE COMPANY  Managing Director and Chief Communication Officer  Outside Director of MONEY SQUARE, INC. (current position)  Outside Director of the Company (current position)  Established actuali inc.  Representative Director (current position)  Outside Director of Forum Engineering Inc. (current position)  Outside Audit & Supervisory Board Member of ispace, inc.	
7		Jan. 2005 Apr. 2008 Apr. 2011 May 2019 Dec. 2019 Mar. 2020 June 2021 July 2021 (Significant	Joined GABA CORPORATION General Manager of Marketing Department of LIFENET INSURANCE COMPANY Managing Director and Chief Communication Officer Outside Director of MONEY SQUARE, INC. (current position) Outside Director of the Company (current position) Established actuali inc. Representative Director (current position) Outside Director of Forum Engineering Inc. (current position) Outside Audit & Supervisory Board Member of ispace, inc. (current position)	_
7		Jan. 2005 Apr. 2008 Apr. 2011 May 2019 Dec. 2019 Mar. 2020 June 2021 July 2021 (Significant Representation	Joined GABA CORPORATION  General Manager of Marketing Department of LIFENET INSURANCE COMPANY  Managing Director and Chief Communication Officer  Outside Director of MONEY SQUARE, INC. (current position)  Outside Director of the Company (current position)  Established actuali inc.  Representative Director (current position)  Outside Director of Forum Engineering Inc. (current position)  Outside Audit & Supervisory Board Member of ispace, inc. (current position)  concurrent positions outside the Company)	_

Reasons for nomination as candidate for outside Director and outline of the expected role
Kazuko Nakada has abundant experience and knowledge in corporate management and marketing at several companies including life insurance companies. She is nominated as a candidate for outside Director because she is expected to provide useful opinions and advice on the Company's business operations and play a sufficient role in supervising the execution of business as an outside Director.

Outside Audit & Supervisory Board Member of ispace, inc.

No.	Name (Date of birth)		summary, and position and responsibility in the Company gnificant concurrent positions outside the Company)	Number of the Company's shares owned
		Apr. 1983	Joined Daiwa Securities Co. Ltd. (currently Daiwa Securities Group Inc.)	
		Apr. 2001	Corporate Clients Department 1, Osaka Branch of Daiwa Securities SMBC Co. Ltd. (currently Daiwa Securities Co. Ltd.)	
		June 2003	General Manager of Corporate Clients Department 2, Osaka Branch	
		May 2004	General Manager of Corporate Clients Department 1, Nagoya Branch	
		Apr. 2007	General Manager of Regional Financial Institutions Department	
		Apr. 2009	General Manager of Financial & Public Institutions Solutions Department	
		Oct. 2009	General Manager of Corporate & Finance Department 3	
	Kazumi Segawa (February 12, 1961)	Jan. 2010	General Manager of Corporate & Finance Department 3 of Daiwa Securities Capital Markets Co. Ltd. (currently Daiwa Securities Co. Ltd.)	-
8		Oct. 2010	General Manager of Corporate Clients Department 2, Osaka Branch	
		Apr. 2011	Senior Managing Director deputy in charge of Osaka Branch and Deputy General Manager of Osaka Branch	
		Apr. 2012	Senior Managing Director deputy in charge of Osaka Corporate Clients Department of Daiwa Securities Co. Ltd	
		Apr. 2015	Senior Managing Director deputy in charge of Wide Area Corporate Clients Department	
		Apr. 2017	Senior Managing Director deputy in charge of Osaka Corporate Clients Department	
		Apr. 2019	Senior Executive Managing Director of Daiwa Corporate Investment Co., Ltd.	
		Mar. 2021	Retired from Senior Executive Managing Director	
	Kazumi Segawa has al institutions. She is nor	oundant expendinated as a c	late for outside Director and outline of the expected role rience and knowledge in corporate management and corporate andidate for outside Director because she is expected to provid y's business operations and play a sufficient role in supervising	e useful

Notes:

of business as an outside Director.

- 1. There is no special interest between any of the candidates and the Company.
- 2. Kinji Yokoyama and Kazumi Segawa are newly appointed candidates for Director.
- 3. Hiroshi Kimeda, Atsushi Yagai, Kazuko Nakada and Kazumi Segawa are candidates for outside Director.
- 4. Hiroshi Kimeda is currently an outside Director of the Company, and at the conclusion of this meeting, his tenure as an outside Director will have been ten years. Atsushi Yagai and Kazuko Nakada are also currently outside Directors of the Company, and at the conclusion of this meeting, their tenure will have been two years.
- 5. The Articles of Incorporation of the Company stipulate that the Company may enter into agreements with Directors, excluding Executive Directors to limit their liability for damages to the Company to a certain extent in order to facilitate the recruitment of capable persons as Outside Directors. When the election of Kazumi Segawa is approved, she will enter into a limited liability agreement with the Company to limit her liability for damages under Article 423, paragraph (1) of the Companies Act to the minimum liability amount stipulated in Article 425, paragraph (1) of the Companies Act, if she performs her duties in good faith and without gross negligence. The Company has entered into a similar agreement for Hiroshi Kimeda, Atsushi Yagai, and Kazuko Nakada, and the agreement will be extended when their reelection is approved.
- 6. The Company plans to enter into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, with all Directors as insureds. The policy will cover losses, etc. incurred in cases where an insured is held liable for damages arising from their duties. If each candidate is elected as Director, the Company plans to continue to enter into the directors and officers liability insurance policy with each of them as insureds. The Company plans to renew the insurance policy with the same contents at the next renewal.

- 7. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Hiroshi Kimeda, Atsushi Yagai and Kazuko Nakada have been designated as independent officers as provided for by the aforementioned exchange. If their reelection is approved, the Company plans for their designation as independent officers to continue.
- 8. Kazumi Segawa is a candidate for independent officer as provided for by Tokyo Stock Exchange, Inc.

## Proposal No. 2 Election of Three Audit & Supervisory Board Members

The terms of offices of Audit & Supervisory Board Members Shigeru Akiyoshi and Takashi Hatakeyama will expire at the conclusion of this meeting. Therefore, the Company proposes the election of three Audit & Supervisory Board Members, increasing the number of Audit & Supervisory Board Member by one to further strengthen its audit system.

In addition, the consent of the Audit & Supervisory Board has been obtained for this proposal.

The candidates for Audit & Supervisory Board Member are as follows:

No.	Name (Date of birth)	(Si	Career summary and position in the Company gnificant concurrent positions outside the Company)	Number of the Company's shares owned
		Apr. 1981	Joined Sharp Corporation	
		Oct. 1999	Head of Human Resources Division, Human Resources BU	
		Aug. 2003	Head of Business Strategy Promotion Office, AVC Liquid Crystal BU	
		Oct. 2004	BU Vice President of Human Resources BU	
		Apr. 2007	BU President of Human Resources BU	
		June 2007	Member of the Board and BU President of Human Resources BU	
		June 2008	Member of the Board, Executive Officer and BU President of Human Resources BU	
		Apr. 2013	Member of the Board, Executive Managing Officer and BU Vice President of Structural Reform and Innovation Implementation BU, Corporate Control BU	
	Nobuyuki Taniguchi (May 12, 1958)	June 2013	Executive Managing Officer and BU Vice President of Structural Reform and Innovation Implementation BU, Corporate Control BU	_
1		Oct. 2013	Executive Managing Officer and BU President of Product Business Strategy BU	
		Mar. 2015	Executive Managing Officer and Head of SCM, Corporate Control BU	
		June 2015	Executive Officer and Head of Communication, Corporate Planning BU	
		Oct. 2015	Executive Officer and Head of Quality and Environment	
		Aug. 2016	Executive Officer and BU President of Quality and Environment BU	
		May 2018	Resigned from Sharp Corporation	
		Oct. 2018	Joined the Company Counselor of President Office (current position)	

## Reasons for nomination as candidate for Audit & Supervisory Board Member

After long years of experience in the management of a global company, Nobuyuki Taniguchi has served as a member of the Company since 2018, engaged in reforming personnel systems, and has a wealth of experience and a high level of insight in corporate management and business operations. He is nominated as a candidate for Audit & Supervisory Board Member because the Company judges that he can utilize these experience and knowledge in audits of the Company.

No.	Name (Date of birth)	(Si	Career summary and position in the Company (Significant concurrent positions outside the Company)		
		Apr. 1978 Joined New Japan Securities Co., Ltd. (currently Mizuho Securities Co., Ltd.)			
		Apr. 2006	Executive Officer and Head of Block 1, Sales Division		
		Apr. 2010	Managing Executive Officer and General Manager of Nagoya Branch		
				Managing Director, Managing Executive Officer, Co-Head of Domestic Sales Division, and Head of Retail Group	
	Shigeru Akiyoshi	Apr. 2013	Managing Executive Officer jointly in charge of Retail Banking Unit of Mizuho Financial Group, Inc.	12,300	
	(August 21, 1954)	June 2015	Full-time Audit & Supervisory Board Member of Mizuho Securities Co., Ltd.	12,300	
2		Apr. 2016	Full-time Audit & Supervisory Board Member of Mizuho Securities Property Management Co., Ltd.		
		June 2017	Advisor		
		Dec. 2017	Outside Audit & Supervisory Board Member of the Company		
		July 2021	Outside Audit & Supervisory Board Member (full-time) (current position)		

Reasons for nomination as candidate for outside Audit & Supervisory Board Member
Shigeru Akiyoshi has a wealth of experience and a high level of insight including those as an Audit & Supervisory Board Member gained at financial institutions and the Company. He is nominated as a candidate for outside Audit & Supervisory Board Member because the Company judges that he can utilize these experience and knowledge in audits of the Company.

Name (Date of birth)	(Si	Career summary and position in the Company (Significant concurrent positions outside the Company)	
	Apr. 1976	Joined New Japan Securities Co., Ltd. (currently Mizuho Securities Co., Ltd.)	
	Apr. 2004	Executive Officer and General Manager of Capital Markets Department	
	Oct. 2005	Executive Officer and Deputy General Manager of Osaka Corporation Division	
Takashi Hatakeyama (August 25, 1953)	Apr. 2007	Joined Shinko Asset Management Co., Ltd. Managing Executive Officer and General Manager of Management Investigation Division	9,100
	May 2009	Standing Audit & Supervisory Board Member	
	June 2013	Advisor	
	Aug. 2013	Retired from Advisor	
	Dec. 2013	Outside Audit & Supervisory Board Member of the Company (current position)	
	(Date of birth)  Takashi Hatakeyama	(Date of birth) (Si  Apr. 1976  Apr. 2004  Oct. 2005  Takashi Hatakeyama (August 25, 1953)  May 2009  June 2013  Aug. 2013	(Date of birth)  (Significant concurrent positions outside the Company)  Apr. 1976  Apr. 1976  Apr. 2004  Executive Officer and General Manager of Capital Markets Department  Oct. 2005  Executive Officer and Deputy General Manager of Osaka Corporation Division  Apr. 2007  Joined Shinko Asset Management Co., Ltd.  Managing Executive Officer and General Manager of Osaka Corporation Division  Apr. 2007  Joined Shinko Asset Management Co., Ltd.  Managing Executive Officer and General Manager of Management Investigation Division  May 2009  Standing Audit & Supervisory Board Member  June 2013  Advisor  Aug. 2013  Retired from Advisor  Dec. 2013  Outside Audit & Supervisory Board Member of the

Takashi Hatakeyama has a wealth of experience and a high level of insight as an Audit & Supervisory Board Member gained at financial institutions and the Company. He is nominated as a candidate for Audit & Supervisory Board Member because the Company judges that he can utilize these experience and knowledge in audits of the Company.

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Nobuyuki Taniguchi is a newly appointed candidate for Audit & Supervisory Board Member.
- 3. Shigeru Akiyoshi and Takashi Hatakeyama are candidates for outside Audit & Supervisory Board Member.
- 4. Shigeru Akiyoshi is currently an outside Audit & Supervisory Board Member of the Company, and at the conclusion of this meeting, his tenure as an Audit & Supervisory Board Member will have been four years. Takashi Hatakeyama is currently an outside Audit & Supervisory Board Member of the Company as well, and at the conclusion of this meeting, his tenure as an Audit & Supervisory Board Member will have been eight years.
- 5. The Articles of Incorporation of the Company stipulate that the Company may enter into agreements with Audit & Supervisory Board Members to limit their liability for damages to the Company to a certain extent in order to facilitate the recruitment of capable persons as Audit & Supervisory Board Members. When the election of Nobuyuki Taniguchi is approved, he will enter into a limited liability agreement with the Company to limit his liability for damages under Article 423, paragraph (1) of the Companies Act to the minimum liability amount stipulated in Article 425, paragraph (1) of the Companies Act, if he performs his duties in good faith and without gross negligence. The Company has entered into a similar agreement for Shigeru Akiyoshi and Takashi Hatakeyama, and the agreement will be extended when their reelection is approved.
- 6. The Company plans to enter into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, with all Audit & Supervisory Board Members as insureds. The policy will cover losses, etc. incurred in cases where an insured is held liable for damages arising from their duties. If each candidate is elected as Audit & Supervisory Board Member, the Company plans to continue to enter into the directors and officers liability insurance policy with each of them as insureds. The Company plans to renew the insurance policy with the same contents at the next renewal.
- 7. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Shigeru Akiyoshi and Takashi Hatakeyama have been designated as independent officers as provided for by the aforementioned exchange. If their reelection is approved, the Company plans for their designation as independent officers to continue.

#### **Reference** Independence Standards for Outside Officers

If none of the following items apply to an outside Director or an outside Audit & Supervisory Board Member of the Company, the Company shall consider the person to be independent.

- 1. Persons who execute business (Note 1) of the Company and its consolidated subsidiaries (the "Group")
- 2. Persons who have the Group as a major business partner (Note 2) or execute business thereof
- 3. Major business partners of the Group (Note 3) or persons who execute business thereof
- 4. Major shareholders of the Company (Note 4) or persons who execute business thereof
- 5. Persons who have received large donations (Note 5) from the Group or execute business thereof
- 6. Persons who execute business of other companies with which the outside officers have a mutual relationship of appointment
- 7. Consultants, accounting experts, or legal experts who receive a large amount of money or other property (Note 6) from the Group other than compensation for their services as directors (if the person receiving such property is a corporation, partnership, or other organization, the person belonging to such organization)
- 8. Persons who have fallen under 1 above for the past 10 years
- 9. Persons who have fallen under any of 2 through 7 above in the past year
- 10. Relatives within the second degree of kinship or relatives living in the same household of persons who fall under any of 1 through 8 above
- 11. Any other person who is deemed to have special reasons that may cause a conflict of interest with the Company
- Note 1: The term "persons who execute business" refers to executive directors, executive officers (Shikkoyaku), executive officers (Shikkoyakuin), managers, or any other person equivalent thereto or employee.
- Note 2: The term "major business partner of the Group" refers to persons who have received payments from the Group that account for 2% or more of the Group's annual consolidated net sales in the immediately preceding fiscal year.
- Note 3: The term "persons who have the Group as a major business partner" refers to business partners that make payments to the Group of 2% or more of the Company's annual consolidated net sales for the immediately preceding fiscal year, or business partners that provide loans to the Group of 2% or more of the Company's total consolidated assets at the end of the immediately preceding fiscal year.
- Note 4: The term "major shareholder" refers to shareholders who directly or indirectly hold 10% or more of the total voting rights.
- Note 5: A "large donation" is defined as a donation that exceeds 1% of the Company's consolidated net sales for the immediately preceding fiscal year.
- Note 6: A "large amount of money or other assets" means more than 1% of the Company's consolidated net sales for the immediately preceding fiscal year.