

## Establish a Joint Venture Technology Center in China

February 9, 2022

TPR Co., Ltd. (hereinafter "TPR") has today resolved to establish a technology center as a joint venture with Anhui ARN Group Co., Ltd. (hereinafter "ARN") in Anqing City, Anhui Province, China. Our aim is to establish the joint venture technology center subject to the approval from relevant authorities in March 2022, with TPR and ARN each making a 50% capital contribution. Both companies will dispatch engineers to the joint venture technology center, to develop new technology/new product to support New Energy Vehicle ("NEV") and CASE in China, to offer to the group businesses of both companies.

Automotive sales in China remain firm with a 3.8% increase on prior year to 26.27 million units in 2021, within which sales of NEV exceeded 3.5 million units, with large demand for NEV expected to continue. To meet these moves, TPR and ARN have progressed research/development at multiple joint venture manufacturing companies, but, at this time, with the aim of unifying the research/development function, for efficient and rapid technology proposals, we have decided to establish this joint venture technology center.

In this way, TPR and ARN will work to meet customers' needs, as well as contribute to enhancing initiatives for carbon neutrality and driving our businesses in line with SDGs.

## [Outline of joint venture technology center]

Name	TPR ARN (Anhui) New Energy R&D Co., Ltd. (abbreviation: TANE)
General Manager	Role to be filled by TPR (plan)
Directors	8 (TPR 4, ARN 4)
Start of operations	April 2022 (plan)
Capital contribution ratio	TPR 50%, ARN 50% (registered capital 65M RMB)
Location	Anqing City, Anhui Province, China
Number of employees	1 <sup>st</sup> fiscal year: 15 (plan)

## [Future schedule]

February 2022 Sign joint venture contract

March 2022 Complete registration of the joint venture company

April 2022 TANE start of operations

## <Reference: Regarding ARN>

ARN is a business group conducting research/development and production of key automotive parts in China, in partnership with many companies in the US, Europe and Asia. Its main operations are the research/development and production of base materials and automotive/NEV related parts, as well as equipment manufacturing. Having established a joint venture company in China with TPR in 1996, they are a key partner company for TPR in the China market.