

### Consolidated Financial Results for the Year Ended December 31, 2021 [Japanese GAAP]

February 09, 2022

6.0%]

Company name: Altech Corporation

Stock exchange listing: Tokyo Code number: 4641

URL: https://www.alpsgiken.co.jp/

Representative: Atsushi Imamura President

Nobuyuki Watanabe Contact: Senior Managing Director General Manager

042 (774) 3333 Phone:

March 24, 2022 Scheduled date of Annual General Meeting of Shareholders: March 25, 2022 Scheduled date of commencing dividend payments: March 25, 2022 Scheduled date of filing annual securities report: Availability of supplementary briefing material on annual financial results: Yes Schedule of annual financial results briefing session:

(Amounts of less than one million yen are rounded down)

3,110 million [

1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (January 01, 2021 to December 31, 2021)

Fiscal year ended December 31, 2020:

| (1) Consolidated Operating Res | % indicate   | es changes from  | the previo  | ous correspondin | g period.)      |                        |             |       |
|--------------------------------|--|------------------|-------------|------------------|-----------------|------------------------|-------------|-------|
| Net sales                      |  | Operating profit |             | Ordinary profit  |                 | Profit attributable to |             |       |
|                                | 1 vet sales  |                  | Operating p | 10111            | Ordinary profit |                        | owners of p | arent |
| Fiscal year ended              | Million yen  | %                | Million yen | %                | Million yen     | %                      | Million yen | %     |
| December 31, 2021              | 39,261   | 39,261 9.8       |             | 6.5              | 4,574           | (0.5)                  | 3,095       | 1.2   |
| December 31, 2020              | 35,753   | 3,640            | (9.3)       | 4,595            | 12.1            | 3,057                  | 5.1         |       |
| (Note) Comprehensive income:   | Note) Comprehensive income: Fiscal year ended December 31, 202 |                  |             |                  |                 | million                | [ 7.8%]     |       |

|                   | Basic earnings per<br>share | Diluted earnings per<br>share | Rate of return on equity | Ordinary profit to total assets ratio | Operating profit to net sales ratio |
|-------------------|-----------------------------|-------------------------------|--------------------------|---------------------------------------|-------------------------------------|
| Fiscal year ended | Yen                         | Yen                           | %                        | %                                     | %                                   |
| December 31, 2021 | 151.00                      | -                             | 22.6                     | 21.0                                  | 9.9                                 |
| December 31, 2020 | 149.13                      | _                             | 24.6                     | 22.7                                  | 10.2                                |

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended December 31, 2021: - million Fiscal year ended December 31, 2020: ¥ - million

(2) Consolidated Financial Position

|                   | Total assets | Net assets  | Capital adequacy ratio | Net assets per share |
|-------------------|--------------|-------------|------------------------|----------------------|
| As of             | Million yen  | Million yen | %                      | Yen                  |
| December 31, 2021 | 22,545       | 14,635      | 64.8                   | 711.48               |
| December 31, 2020 | 20,996       | 12,771      | 60.7                   | 622.21               |

14,601 million (Reference) Equity: As of December 31, 2021: As of December 31, 2020: 12,746 million

#### (3) Consolidated Cash Flows

|                   | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at the end of period |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| Fiscal year ended | Million yen                          | Million yen                          | Million yen                          | Million yen                                    |
| December 31, 2021 | 3,169                                | (222)                                | (1,733)                              | 9,293  |
| December 31, 2020 | 3,900                                | (359)                                | (2,460)                              | 7,998  |

#### 2. Dividends

|                    |                    | Ar                 | nnual dividend     | Total    | Payout | Dividends<br>to net |                         |                          |
|--------------------|--------------------|--------------------|--------------------|----------|--------|---------------------|-------------------------|--------------------------|
|                    | 1st<br>quarter-end | 2nd<br>quarter-end | 3rd<br>quarter-end | Year-end | Total  | dividends           | ratio<br>(consolidated) | assets<br>(consolidated) |
| Fiscal year ended  | Yen                | Yen                | Yen                | Yen      | Yen    | Million yen         | %                       | %                        |
| December 31, 2020  | -                  | 35.00              | -                  | 40.00    | 75.00  | 1,535               | 50.3                    | 12.5                     |
| December 31, 2021  | -                  | 37.00              | -                  | 39.00    | 76.00  | 1,558               | 50.3                    | 11.4                     |
| Fiscal year ending |                    |                    |                    |          |        |                     |                         |                          |
| December 31, 2022  | -                  | 38.00              | -                  | 38.00    | 76.00  |                     | -                       |                          |
| (Forecast)         |                    |                    |                    |          |        |                     |                         |                          |

3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2022 (January 01, 2022 to December 31, 2022)

(% indicates changes from the previous corresponding period.)

|                                |             |     |                  |                  | (70 mulcates    | changes         | from the pre        | vious cc | rresponding period.) |
|--------------------------------|-------------|-----|------------------|------------------|-----------------|-----------------|---------------------|----------|----------------------|
|                                | Net sales   |     | Operating profit |                  | Ordinary profit |                 | Profit attributable |          | Basic earnings per   |
|                                | 1100 501    | CS  | Operating        | Operating profit |                 | Ordinary profit |                     | f parent | share                |
|                                | Million yen | %   | Million yen      | %                | Million yen     | %               | Million yen         | %        | Yen                  |
| Six months ended June 30, 2022 | 20,100      | 7.1 | 1,800            | 3.9              | 1,800           | (22.2)          | 1,200               | (22.7)   | 58.47                |
| Full year                      | 42,500      | 8.2 | 4,550            | 17.4             | 4,590           | 0.3             | 3,120               | 0.8      | 152.02               |

| * | Notes |  |
|---|-------|--|
| * | Notes |  |

| (1) Changes in sig | nificant | subsidiaries during the period under re | view (changes in specified subsidiaries resulting in changes | in |
|--------------------|----------|---|--|----|
| scope of cons      | olidatio | n):                                     | No   |    |
| New                | -        | (Company name:                          |  | )  |
| Exclusion:         | -        | (Company name:                          |  | )  |
|                    |          |   |  |    |

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: No 2) Changes in accounting policies other than 1) above: No
  - 3) Changes in accounting estimates: No
  - 4) Retrospective restatement: No
- (3) Total number of issued shares (common shares)
  - $1) Total \ number \ of \ issued \ shares \ at \ the \ end \ of \ the \ period \ (including \ treasury \ shares):$

December 31, 2021: 24,746,675 shares December 31, 2020: 24,746,675 shares

2) Total number of treasury shares at the end of the period:

December 31, 2021: 4,223,393 shares
December 31, 2020: 4,261,696 shares

3) Average number of shares during the period:

Fiscal Year ended December 31, 2021: 20,501,786 shares Fiscal Year ended December 31, 2020: 20,502,467 shares

### (Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (January 01, 2021 to December 31, 2021)

(1) Non-consolidated Operating Results

|             | _ |  |  |  |
|-------------|---|--|--|--|
|             |   |  |  |  |
|             |   |  |  |  |
| % indicates |   |  |  |  |
|             |   |  |  |  |

|                   | Net sales   |       | Operating profit |       | Ordinary profit |       | Net income  |     |
|-------------------|-------------|-------|------------------|-------|-----------------|-------|-------------|-----|
| Fiscal year ended | Million yen | %     | Million yen      | %     | Million yen     | %     | Million yen | %   |
| December 31, 2021 | 30,902      | 4.3   | 3,416            | 3.1   | 4,142           | (0.7) | 2,868       | 1.0 |
| December 31, 2020 | 29,630      | (0.2) | 3,312            | (7.5) | 4,172           | 11.1  | 2,838       | 4.5 |

|                   | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen                      | Yen                        |
| December 31, 2021 | 139.91                   | -                          |
| December 31, 2020 | 138.47                   | -                          |

(2) Non-consolidated Financial Position

|                   | Total assets | Net assets  | Capital adequacy ratio | Net assets per share |  |
|-------------------|--------------|-------------|------------------------|----------------------|--|
| As of             | Million yen  | Million yen | %                      | Yen                  |  |
| December 31, 2021 | 19,222       | 13,010      | 67.7                   | 633.92               |  |
| December 31, 2020 | 18,016       | 11,492      | 63.8                   | 561.02               |  |

(Reference) Equity: As of December 31, 2021:  $\mbox{$\sharp$}$  13,010 million As of December 31, 2020:  $\mbox{$\sharp$}$  11,492 million

# 2. Non-consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2022 (January 01, 2022 to December 31, 2022)

(% indicates changes from the previous corresponding period.)

|                                | Net sales   | s   | Ordinary p  | rofit  | Net inco    | me     | Basic earnings per share |
|--------------------------------|-------------|-----|-------------|--------|-------------|--------|--------------------------|
|                                | Million yen | %   | Million yen | %      | Million yen | %      | Yen                      |
| Six months ended June 30, 2022 | 15,800      | 4.6 | 1,900       | (15.5) | 1,300       | (17.4) | 63.34                    |
| Full year                      | 32,700      | 5.8 | 4,170       | 0.7    | 2,880       | 0.4    | 140.33                   |

## Consolidated Financial Statements

Consolidated Balance Sheets

|  |                        | (Thousand yen)                        |
|--|------------------------|---------------------------------------|
|  | As of December 31,2020 | As of December 31,2021                |
| Assets                                 |                        |                                       |
| Current assets                         |                        |                                       |
| Cash and deposits                      | 8,619,755              | 9,984,642                             |
| Notes and accounts receivable - trade  | 5,227,621              | 5,465,492                             |
| Securities                             | 1,301                  | 1,301                                 |
| Work in process                        | 267,586                | 303,014                               |
| Raw materials and supplies             | 50,781                 | 46,659                                |
| Other                                  | 494,266                | 534,210                               |
| Allowance for doubtful accounts        | (3,848)                | (3,839                                |
| Total current assets                   | 14,657,463             | 16,331,481                            |
| Non-current assets                     |                        |                                       |
| Property, plant and equipment          |                        |                                       |
| Buildings and structures               | 3,284,234              | 3,294,499                             |
| Accumulated depreciation               | (1,538,931)            | (1,635,998                            |
| Buildings and structures, net          | 1,745,303              | 1,658,501                             |
| Machinery, equipment and vehicles      | 189,774                | 191,705                               |
| Accumulated depreciation               | (159,401)              | (168,020                              |
| Machinery, equipment and vehicles, net | 30,372                 | 23,685                                |
| Land                                   | 1,529,761              | 1,529,365                             |
| Other                                  | 320,933                | 336,748                               |
| Accumulated depreciation               | (266,131)              | (275,634                              |
| Other, net                             | 54,802                 | 61,114                                |
| Total property, plant and equipment    | 3,360,239              | 3,272,666                             |
| Intangible assets                      |                        | , , , , , , , , , , , , , , , , , , , |
| Goodwill                               | 411,143                | 327,133                               |
| Other                                  | 146,838                | 145,514                               |
| Total intangible assets                | 557,982                | 472,647                               |
| Investments and other assets           |                        | ,                                     |
| Investment securities                  | 975,273                | 1,139,226                             |
| Shares of subsidiaries and associates  | 129,718                | 77,575                                |
| Deferred tax assets                    | 669,693                | 617,141                               |
| Noncurrent assets for rent             | 66,775                 | 66,775                                |
| Accumulated depreciation               | (44,528)               | (44,983                               |
| Noncurrent asserts for rent, net       | 22,247                 | 21,792                                |
| Other                                  | 624,351                | 612,528                               |
| Total investments and other assets     | 2,421,284              | 2,468,264                             |
| Total non-current assets               | 6,339,506              | 6,213,578                             |
| Total assets                           | 20,996,970             | 22,545,059                            |
|  | ,,-                    | ==,= :5,00>                           |

|  |                        | (I nousand yen)        |
|--|------------------------|------------------------|
|  | As of December 31,2020 | As of December 31,2021 |
| Liabilities  |                        |                        |
| Current liabilities  |                        |                        |
| Notes and accounts payable - trade                                   | 182,107                | 310,198                |
| Short-term borrowings  | 1,058,716              | 773,730                |
| Accounts payable - other   | 1,630,863              | 1,712,506              |
| Income taxes payable   | 978,830                | 657,257                |
| Accrued consumption taxes  | 962,689                | 760,431                |
| Provision for bonuses  | 1,326,338              | 1,421,931              |
| Provision for bonuses for directors (and other officers)             | 26,075                 | 32,260                 |
| Other  | 1,602,526              | 1,774,041              |
| Total current liabilities  | 7,768,147              | 7,442,358              |
| Non-current liabilities  |                        |                        |
| Long-term borrowings   | 113,897                | 120,167                |
| Provision for retirement benefits for directors (and other officers) | 1,470                  | 1,470                  |
| Deferred tax liabilities   | 2,137                  | -                      |
| Retirement benefit liability   | 198,160                | 192,332                |
| Other  | 141,998                | 153,565                |
| Total non-current liabilities  | 457,663                | 467,535                |
| Total liabilities  | 8,225,811              | 7,909,893              |
| Net assets   |                        |                        |
| Shareholders' equity   |                        |                        |
| Share capital  | 2,347,163              | 2,347,163              |
| Capital surplus  | 3,086,165              | 3,124,180              |
| Retained earnings  | 11,971,018             | 13,489,035             |
| Treasury shares  | (4,981,321)            | (4,931,131)            |
| Total shareholders' equity   | 12,423,026             | 14,029,247             |
| Accumulated other comprehensive income                               |                        |                        |
| Valuation difference on available-for-sale securities                | 300,176                | 439,412                |
| Foreign currency translation adjustment                              | 22,840                 | 133,287                |
| Total accumulated other comprehensive income                         | 323,017                | 572,700                |
| Non-controlling interests  | 25,115                 | 33,218                 |
| Total net assets   | 12,771,158             | 14,635,166             |
| Total liabilities and net assets                                     | 20,996,970             | 22,545,059             |
|  |                        |                        |

|  |  | (Thousand yen)                             |
|--|--|--|
|  | For the fiscal year ended December 31,2020 | For the fiscal year ended December 31,2021 |
| Net sales  | 35,753,733                                 | 39,261,578                                 |
| Cost of sales  | 27,289,613                                 | 30,322,570                                 |
| Gross profit   | 8,464,120                                  | 8,939,007                                  |
| Selling, general and administrative expenses             |  |  |
| Remuneration for directors (and other officers)          | 144,787                                    | 170,299                                    |
| Employees' salaries                                      | 1,570,759                                  | 1,632,604                                  |
| Provision for bonuses                                    | 129,321                                    | 144,212                                    |
| Retirement benefit expenses                              | 32,127                                     | 32,597                                     |
| Depreciation   | 254,564                                    | 268,471                                    |
| Provision for bonuses for directors (and other officers) | 25,923                                     | 32,260                                     |
| Provision of allowance for doubtful accounts             | 383  | (30)                                       |
| Other  | 2,665,690                                  | 2,782,648                                  |
| Total selling, general and administrative expenses       | 4,823,558                                  | 5,063,064                                  |
| Operating profit   | 3,640,561                                  | 3,875,943                                  |
| Non-operating income                                     |  |  |
| Interest income  | 4,612                                      | 4,436                                      |
| Dividend income  | 20,262                                     | 23,889                                     |
| Subsidy income   | 887,536                                    | 830,334                                    |
| Compensation income                                      | 56,827                                     | 9,483                                      |
| Other  | 53,876                                     | 88,898                                     |
| Total non-operating income                               | 1,023,116                                  | 957,043                                    |
| Non-operating expenses                                   |  |  |
| Interest expenses  | 4,550                                      | 5,043                                      |
| Rental costs   | 22,827                                     | 9,761                                      |
| Donations  | 3,000                                      | 202,714                                    |
| Loss on extinguishment share-based compensation expenses | 10,216                                     | 11,511                                     |
| Loss on investments in investment partnerships           | 10,404                                     | 12,728                                     |
| Foreign exchange losses                                  | 7,651                                      | 8,938                                      |
| Other _  | 9,264                                      | 7,707                                      |
| Total non-operating expenses                             | 67,915                                     | 258,406                                    |
| Ordinary profit  | 4,595,762                                  | 4,574,579                                  |

|  |  | (Thousand yen)                             |
|--|--|--|
|  | For the fiscal year ended December 31,2020 | For the fiscal year ended December 31,2021 |
| Extraordinary income                                       |  |  |
| Gain on sale of non-current assets                         | 219  | 171  |
| Donation income  | 100,000                                    | -  |
| Total extraordinary income                                 | 100,219                                    | 171  |
| Extraordinary losses                                       |  |  |
| Impairment losses  | -  | 3,606                                      |
| Loss on retirement of non-current assets                   | 1,761                                      | 1,588                                      |
| Loss on valuation of investment securities                 | 107,746                                    | -  |
| Loss on valuation of shares of subsidiaries and associates | -  | 52,143                                     |
| Total extraordinary losses                                 | 109,507                                    | 57,338                                     |
| Profit before income taxes                                 | 4,586,474                                  | 4,517,413                                  |
| Income taxes - current                                     | 1,573,944                                  | 1,415,566                                  |
| Income taxes - deferred                                    | (46,927)                                   | 978  |
| Total income taxes   | 1,527,016                                  | 1,416,545                                  |
| Profit   | 3,059,457                                  | 3,100,868                                  |
| Profit attributable to non-controlling interests           | 1,829                                      | 5,135                                      |
| Profit attributable to owners of parent                    | 3,057,628                                  | 3,095,732                                  |

|  |  | (Thousand yen)                             |
|--|--|--|
|  | For the fiscal year ended December 31,2020 | For the fiscal year ended December 31,2021 |
| Profit   | 3,059,457                                  | 3,100,868                                  |
| Other comprehensive income                                     |  |  |
| Valuation difference on available-for-sale securities          | 43,003                                     | 139,235                                    |
| Foreign currency translation adjustment                        | 7,783                                      | 113,414                                    |
| Total other comprehensive income                               | 50,787                                     | 252,650                                    |
| Comprehensive income   | 3,110,244                                  | 3,353,518                                  |
| Comprehensive income attributable to                           |  |  |
| Comprehensive income attributable to owners of parent          | 3,108,450                                  | 3,345,415                                  |
| Comprehensive income attributable to non-controlling interests | 1,794                                      | 8,103                                      |

# Consolidated Statements of Changes in Net Assets For the fiscal year ended December 31,2020

(Thousand yen)

|  | Shareholders' equity |                 |                   |                 |                            |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period                       | 2,347,163            | 3,060,564       | 10,425,509        | (3,963,015)     | 11,870,221                 |
| Changes during period                                |                      |                 |                   |                 |                            |
| Dividends of surplus                                 |                      |                 | (1,512,119)       |                 | (1,512,119)                |
| Profit attributable to owners of parent              |                      |                 | 3,057,628         |                 | 3,057,628                  |
| Purchase of treasury shares                          |                      |                 |                   | (1,068,193)     | (1,068,193)                |
| Disposal of treasury shares                          |                      | 25,601          |                   | 49,887          | 75,489                     |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |
| Total changes<br>during period                       | -                    | 25,601          | 1,545,509         | (1,018,306)     | 552,804                    |
| Balance at end of period                             | 2,347,163            | 3,086,165       | 11,971,018        | (4,981,321)     | 12,423,026                 |

|  | Accumulat   | ed other comprehens |  |                           |                  |
|--|---|---------------------|--|---------------------------|------------------|
|  | Valuation difference<br>on available-for-sale<br>securities | 0                   | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of period                       | 257,173   | 15,021              | 272,195                                      | 23,321                    | 12,165,737       |
| Changes during period                                |   |                     |  |                           |                  |
| Dividends of surplus                                 |   |                     |  |                           | (1,512,119)      |
| Profit attributable to owners of parent              |   |                     |  |                           | 3,057,628        |
| Purchase of treasury shares                          |   |                     |  |                           | (1,068,193)      |
| Disposal of treasury shares                          |   |                     |  |                           | 75,489           |
| Net changes in items other than shareholders' equity | 43,003  | 7,818               | 50,822                                       | 1,794                     | 52,616           |
| Total changes during period                          | 43,003  | 7,818               | 50,822                                       | 1,794                     | 605,420          |
| Balance at end of period                             | 300,176   | 22,840              | 323,017                                      | 25,115                    | 12,771,158       |

### For the fiscal year ended December 31,2021

(Thousand yen)

|  | Shareholders' equity |                 |                   |                 |                            |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period                       | 2,347,163            | 3,086,165       | 11,971,018        | (4,981,321)     | 12,423,026                 |
| Changes during period                                |                      |                 |                   |                 |                            |
| Dividends of surplus                                 |                      |                 | (1,577,715)       |                 | (1,577,715)                |
| Profit attributable to owners of parent              |                      |                 | 3,095,732         |                 | 3,095,732                  |
| Purchase of treasury shares                          |                      |                 |                   | 51,127          | 51,127                     |
| Disposal of treasury shares                          |                      | 38,014          |                   | (938)           | 37,076                     |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |
| Total changes<br>during period                       | -                    | 38,014          | 1,518,017         | 50,189          | 1,606,221                  |
| Balance at end of period                             | 2,347,163            | 3,124,180       | 13,489,035        | (4,931,131)     | 14,029,247                 |

|  | Accumulat   | ed other comprehens                     |  |                           |                  |
|--|---|---|--|---------------------------|------------------|
|  | Valuation difference<br>on available-for-sale<br>securities | Foreign currency translation adjustment | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of period                       | 300,176   | 22,840                                  | 323,017                                      | 25,115                    | 12,771,158       |
| Changes during period                                |   |   |  |                           |                  |
| Dividends of surplus                                 |   |   |  |                           | (1,577,715)      |
| Profit attributable to owners of parent              |   |   |  |                           | 3,095,732        |
| Purchase of treasury shares                          |   |   |  |                           | 51,127           |
| Disposal of treasury shares                          |   |   |  |                           | 37,076           |
| Net changes in items other than shareholders' equity | 139,235   | 110,447                                 | 249,682                                      | 8,103                     | 257,785          |
| Total changes during period                          | 139,235   | 110,447                                 | 249,682                                      | 8,103                     | 1,864,007        |
| Balance at end of period                             | 439,412   | 133,287                                 | 572,700                                      | 33,218                    | 14,635,166       |

|   |  | (Thousand yen)                             |
|---|--|--|
|   | For the fiscal year ended December 31,2020 | For the fiscal year ended December 31,2021 |
| Cash flows from operating activities  |  |  |
| Profit before income taxes  | 4,586,474                                  | 4,517,413                                  |
| Depreciation  | 191,287                                    | 193,810                                    |
| Impairment losses   | -  | 3,606                                      |
| Amortization of goodwill  | 71,197                                     | 84,010                                     |
| Increase (decrease) in allowance for doubtful accounts                          | 383  | (8   |
| Increase (decrease) in provision for bonuses for directors (and other officers) | (9,010)                                    | 6,185                                      |
| Increase (decrease) in provision for bonuses                                    | (10,518)                                   | 88,265                                     |
| Increase (decrease) in retirement benefit liability                             | (10,358)                                   | (5,828                                     |
| Interest and dividend income  | (24,875)                                   | (28,326                                    |
| Subsidy income  | (887,536)                                  | (830,334                                   |
| Compensation income   | (56,827)                                   | (9,483                                     |
| Interest expenses   | 4,550                                      | 5,043                                      |
| Cost of rent income   | 22,827                                     | 9,761                                      |
| Donation  | 3,000                                      | 202,714                                    |
| Loss on extinguishment share-based compensation expenses                        | 10,216                                     | 11,511                                     |
| Loss (gain) on investments in investment partnerships                           | 10,404                                     | 12,728                                     |
| Donation income   | (100,000)                                  |  |
| Loss (gain) on sale of non-current assets                                       | (219)                                      | (171                                       |
| Loss on retirement of non-current assets  | 1,761                                      | 1,588                                      |
| Loss (gain) on valuation of investment securities                               | 107,746                                    |  |
| Loss on valuation of shares of subsidiaries and associates                      | -  | 52,143                                     |
| Decrease (increase) in trade receivables  | 394,995                                    | (192,409                                   |
| Decrease (increase) in inventories  | (77,981)                                   | (18,502                                    |
| Increase (decrease) in trade payables   | 14,588                                     | 121,109                                    |
| Increase (decrease) in accounts payable - other                                 | 53,521                                     | 72,224                                     |
| Increase (decrease) in accrued consumption taxes                                | 123,198                                    | (202,255                                   |
| Decrease (increase) in consumption taxes refund receivable                      | (3,655)                                    | 5,004                                      |
| Other, net  | 80,861                                     | 212,294                                    |
| Subtotal  | 4,496,031                                  | 4,312,096                                  |
| Interest and dividends received   | 24,875                                     | 28,084                                     |
| Interest paid   | (4,548)                                    | (5,050                                     |
| Subsidies received  | 830,373                                    | 882,983                                    |
| Proceeds from contribution revenues   | 100,000                                    |  |
| Payment of contribution   | (3,000)                                    | (202,714                                   |
| Proceeds from compensation  | 54,265                                     | 9,413                                      |
| Income taxes paid   | (1,597,004)                                | (1,855,032                                 |
| Net cash provided by (used in) operating activities                             | 3,900,993                                  | 3,169,781                                  |

|  |  | (Thousand yen)                             |
|--|--|--|
|  | For the fiscal year ended December 31,2020 | For the fiscal year ended December 31,2021 |
| Cash flows from investing activities   |  |  |
| Payments into time deposits  | (87,816)                                   | (70,003)                                   |
| Purchase of property, plant and equipment  | (46,847)                                   | (50,440)                                   |
| Proceeds from sale of property, plant and equipment                              | 219  | 171  |
| Loan advances  | -  | (45,000)                                   |
| Purchase of intangible assets  | (30,442)                                   | (50,611)                                   |
| Purchase of noncurrent assets for rent   | (33,535)                                   | (3,695)                                    |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | (26,671)                                   | -  |
| Purchase of shares of subsidiaries and associates                                | (118,620)                                  | -  |
| Other, net   | (15,991)                                   | (2,450)                                    |
| Net cash provided by (used in) investing activities                              | (359,705)                                  | (222,030)                                  |
| Cash flows from financing activities   |  |  |
| Proceeds from long-term borrowings   | -  | 80,000                                     |
| Net increase (decrease) in short-term borrowings                                 | 105,903                                    | (330,000)                                  |
| Repayments of long-term borrowings   | (103,659)                                  | (28,716)                                   |
| Purchase of treasury shares  | (1,068,938)                                | (952)                                      |
| Dividends paid to non-controlling interests                                      | (467)                                      | (528)                                      |
| Dividends paid   | (1,393,022)                                | (1,453,028)                                |
| Net cash provided by (used in) financing activities                              | (2,460,183)                                | (1,733,226)                                |
| Effect of exchange rate change on cash and cash equivalents                      | (4,224)                                    | 80,358                                     |
| Net increase (decrease) in cash and cash equivalents                             | 1,076,879                                  | 1,294,883                                  |
| Cash and cash equivalents at beginning of period                                 | 6,921,291                                  | 7,998,171                                  |
| Cash and cash equivalents at end of period                                       | 7,998,171                                  | 9,293,055                                  |

## Non-consolidated Financial Statements

Non-consolidated Statements of Income

|  |  | (Thousand yen)                             |
|--|--|--|
|  | For the fiscal year ended December 31,2020 | For the fiscal year ended December 31,2021 |
| Net sales  | 29,630,726                                 | 30,902,108                                 |
| Cost of sales  | 22,347,990                                 | 23,515,038                                 |
| Gross profit   | 7,282,736                                  | 7,387,070                                  |
| Selling, general and administrative expenses               | 3,970,128                                  | 3,970,653                                  |
| Operating profit   | 3,312,607                                  | 3,416,417                                  |
| Non-operating income                                       |  |  |
| Interest income  | 90   | 313  |
| Dividend income  | 146,585                                    | 214,889                                    |
| Subsidy income   | 582,915                                    | 624,270                                    |
| Rental income  | 16,776                                     | 33,577                                     |
| Compensation income  | 49,821                                     | 6,885                                      |
| Other  | 132,959                                    | 90,583                                     |
| Total non-operating income                                 | 929,148                                    | 970,518                                    |
| Non-operating expenses                                     |  |  |
| Interest expenses  | 1,835                                      | 1,939                                      |
| Rental costs   | 23,641                                     | 9,129                                      |
| Donations  | 10,618                                     | 202,714                                    |
| Loss on extinguishment share-based compensation expenses   | 10,216                                     | 11,511                                     |
| Loss on investments in investment partnerships             | 10,404                                     | 12,728                                     |
| Foreign exchange losses                                    | 6,604                                      | 3,974                                      |
| Other  | 6,321                                      | 2,446                                      |
| Total non-operating expenses                               | 69,641                                     | 244,444                                    |
| Ordinary profit  | 4,172,114                                  | 4,142,492                                  |
| Extraordinary income                                       |  |  |
| Gain on sale of non-current assets                         | 219  | 171  |
| Donation income  | 100,000                                    | -  |
| Total extraordinary income                                 | 100,219                                    | 171  |
| Extraordinary losses                                       |  |  |
| Impairment losses  | -  | 3,606                                      |
| Loss on retirement of non-current assets                   | 1,748                                      | 1,588                                      |
| Loss on valuation of investment securities                 | 107,746                                    | -  |
| Loss on valuation of shares of subsidiaries and associates | -  | 52,143                                     |
| Total extraordinary losses                                 | 109,494                                    | 57,338                                     |
| Profit before income taxes                                 | 4,162,839                                  | 4,085,325                                  |
| Income taxes - current                                     | 1,382,346                                  | 1,215,453                                  |
| Income taxes - deferred                                    | (58,506)                                   | 1,552                                      |
| Total income taxes   | 1,323,840                                  | 1,217,006                                  |
| Profit   | 2,838,998                                  | 2,868,318                                  |