

## Consolidated Financial Results for the Year Ended December 31, 2021 [Japanese GAAP]

President

**Executive Officer** 

February 09, 2022

Company name: Kinjiro Co.,Ltd. Stock exchange listing: Tokyo

Code number: 4013

URL: https://www.kinjiro-e.com Representative: Minoru Kamura

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Scheduled date of Annual General Meeting of Shareholders: March 25, 2022

Scheduled date of commencing dividend payments: March 28, 2022 Scheduled date of filing annual securities report: March 28, 2022

Availability of supplementary briefing material on annual financial results: Yes

Schedule of annual financial results briefing session: Yes

(Amounts of less than one million yen are rounded down)

1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (January 01, 2021 to December 31, 2021)

#### (1) Consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sales		Operating pr	rofit	Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
December 31, 2021	3,324	(3.2)	261	(53.5)	244	(52.2)	162	(50.5)
December 31, 2020	3,432	7.7	562	22.4	511	11.2	329	(0.8)
(Note) Comprehensive income:	Fiscal year	r ended D	ecember 31, 2021	1: ¥	166	million	[ (49.5)%]	
	Fiscal year	Fiscal year ended December 31, 2020:			328	3 million	[ (0.9)%]	

					. , ,
	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
December 31, 2021	15.94	-	1.7	2.4	7.9

| December 31, 2020 | 40.48 | - 5.7 | 7.6 | 16.4 |
| (Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended December 31, 2021: ¥ million |
| Fiscal year ended December 31, 2020: ¥ million

#### (2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Million yen	Million yen	%	Yen
December 31, 2021	9,778	8,854	90.5	894.14
December 31, 2020	10,984	9,896	90.1	949.76

(Reference) Equity: As of December 31, 2021:  $\mbox{$\sharp$}$  8,854 million As of December 31, 2020:  $\mbox{$\sharp$}$  9,896 million

#### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
December 31, 2021	179	(587)	(1,212)	7,528
December 31, 2020	686	(96)	7,935	9,153

#### 2. Dividends

		Ann	nual dividends	3		Total	Payout	Dividends to net
	1st	2nd	3rd	Year-end	Total	dividends	ratio (consolidated)	assets
	quarter-end	quarter-end	quarter-end					(consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
December 31, 2020	-	0.00	-	20.00	20.00	208	63.3	3.6
December 31, 2021	-	0.00	-	17.00	17.00	168	106.7	1.8
Fiscal year ending								
December 31, 2022	-	0.00	-	17.00	17.00		84.2	
(Forecast)								

(Note) Breakdown of the year-end dividend for the fiscal year ended December 31, 2021:

Commemorative dividend 10.00 yen Special dividend 10.00 yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2022 (January 01, 2022 to December 31, 2022)

(% indicates changes from the previous corresponding period.)

					(70 mareates	onanges	nom the pre	1100000	responding period.)
	Net sal	es	Operating	profit	Ordinary	profit	Profit attrib		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ended June 30, 2022	1,800	5.2	82	(54.3)	82	(54.5)	55	(53.7)	5.55
Full year	3,800	14.3	300	14.6	300	22.9	200	22.8	20.20

* N	otes
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(1) Changes in significant subs	sidiaries during the period u	nder review (changes in	specified subsidiaries	resulting in changes in
scope of consolidation):	No			

New - (Company name: )
Exclusion: - (Company name: )

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: No
  - 2) Changes in accounting policies other than 1) above: No
  - 3) Changes in accounting estimates: No
  - 4) Retrospective restatement: No
- (3) Total number of issued shares (common shares)
  - 1) Total number of issued shares at the end of the period (including treasury shares):

December 31, 2021: 10,420,000 shares December 31, 2020: 10,420,000 shares

2) Total number of treasury shares at the end of the period:

December 31, 2021: 517,500 shares
December 31, 2020: - shares

3) Average number of shares during the period:

Fiscal Year ended December 31, 2021: 10,221,892 shares Fiscal Year ended December 31, 2020: 8,136,256 shares

# Consolidated Financial Statements

Consolidated Balance Sheets

		(Thousand yen)
	As of December 31,2020	As of December 31,2021
Assets		
Current assets		
Cash and deposits	9,234,228	7,627,459
Notes and accounts receivable - trade	587,143	588,330
Inventories	67,688	48,517
Other	56,484	108,216
Allowance for doubtful accounts	-	(3
Total current assets	9,945,545	8,372,520
Non-current assets		
Property, plant and equipment		
Buildings and structures	124,971	231,538
Accumulated depreciation	(108,502)	(115,895
Buildings and structures, net	16,468	115,642
Machinery, equipment and vehicles	21,443	21,443
Accumulated depreciation	(13,399)	(16,078
Machinery, equipment and vehicles, net	8,043	5,364
Tools, furniture and fixtures	475,617	632,830
Accumulated depreciation	(292,396)	(361,012
Tools, furniture and fixtures, net	183,221	271,817
Land	165,005	250,055
Total property, plant and equipment	372,739	642,880
Intangible assets		
Software	118,970	403,039
Software in progress	261,938	71,845
Other	1,856	10,519
Total intangible assets	382,766	485,404
Investments and other assets		
Investment securities	1,713	-
Deferred tax assets	65,013	54,964
Leasehold and guarantee deposits	180,344	184,423
Other	37,410	39,490
Allowance for doubtful accounts	(1,220)	(1,220
Total investments and other assets	283,262	277,658
Total non-current assets	1,038,768	1,405,943
Total assets	10,984,313	9,778,464

		(Thousand yen)
	As of December 31,2020	As of December 31,2021
Liabilities		
Current liabilities		
Notes and accounts payable - trade	71,397	65,442
Short-term borrowings	-	40,000
Current portion of long-term borrowings	44,592	44,608
Accounts payable - other	98,996	127,749
Income taxes payable	181,915	36,397
Unearned revenue	224,721	212,855
Other	183,340	165,201
Total current liabilities	804,964	692,254
Non-current liabilities		
Long-term borrowings	94,451	49,843
Provision for retirement benefits for directors (and other officers)	50,976	44,186
Retirement benefit liability	120,408	120,679
Asset retirement obligations	17,036	17,274
Total non-current liabilities	282,872	231,983
Total liabilities	1,087,836	924,238
Net assets		
Shareholders' equity		
Share capital	4,099,300	4,099,300
Capital surplus	4,056,450	4,056,450
Retained earnings	1,738,240	1,692,758
Treasury shares	-	(999,946)
Total shareholders' equity	9,893,990	8,848,561
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(34)	-
Foreign currency translation adjustment	2,521	5,664
Total accumulated other comprehensive income	2,486	5,664
Total net assets	9,896,477	8,854,226
Total liabilities and net assets	10,984,313	9,778,464

### Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

	For the fiscal year	(Thousand yen) For the fiscal year
	ended December 31,2020	ended December 31,2021
Net sales	3,432,574	3,324,414
Cost of sales	1,162,942	1,294,885
Gross profit	2,269,632	2,029,529
Selling, general and administrative expenses	1,707,344	1,767,799
Operating profit	562,287	261,729
Non-operating income		
Interest income	92	125
Subsidy income	-	595
Surrender value of insurance policies	4,782	2,045
Other	69	142
Total non-operating income	4,944	2,909
Non-operating expenses		
Interest expenses	328	265
Share issuance costs	40,563	-
Going public expenses	12,133	-
Foreign exchange losses	2,397	4,876
Commission expenses	-	14,522
Other	429	786
Total non-operating expenses	55,852	20,450
Ordinary profit	511,379	244,187
Profit before income taxes	511,379	244,187
Income taxes - current	182,071	71,188
Income taxes - deferred	(8)	10,080
Total income taxes	182,063	81,269
Profit	329,315	162,918
Profit attributable to owners of parent	329,315	162,918

		(Thousand yen)
	For the fiscal year ended December 31,2020	For the fiscal year ended December 31,2021
Profit	329,315	162,918
Other comprehensive income		
Valuation difference on available-for-sale securities	(18)	34
Foreign currency translation adjustment	(648)	3,143
Total other comprehensive income	(667)	3,178
Comprehensive income	328,648	166,096
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	328,648	166,096

# Consolidated Statements of Changes in Net Assets For the fiscal year ended December 31,2020

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	98,400	55,550	1,430,359	-	1,584,309
Changes during period					
Issuance of new shares	4,000,900	4,000,900			8,001,800
Dividends of surplus			(21,435)		(21,435)
Purchase of treasury shares					-
Profit attributable to owners of parent			329,315		329,315
Net changes in items other than shareholders' equity					
Total changes during period	4,000,900	4,000,900	307,880	-	8,309,680
Balance at end of period	4,099,300	4,056,450	1,738,240	-	9,893,990

	Accumulat			
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	(15)	3,169	3,154	1,587,463
Changes during period				
Issuance of new shares				8,001,800
Dividends of surplus				(21,435)
Purchase of treasury shares				-
Profit attributable to owners of parent				329,315
Net changes in items other than shareholders' equity	(18)	(648)	(667)	(667)
Total changes during period	(18)	(648)	(667)	8,309,013
Balance at end of period	(34)	2,521	2,486	9,896,477

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,099,300	4,056,450	1,738,240	-	9,893,990
Changes during period					
Issuance of new shares					-
Dividends of surplus			(208,400)		(208,400)
Purchase of treasury shares				(999,946)	(999,946)
Profit attributable to owners of parent			162,918		162,918
Net changes in items other than shareholders' equity					
Total changes during period	-	-	(45,481)	(999,946)	(1,045,428)
Balance at end of period	4,099,300	4,056,450	1,692,758	(999,946)	8,848,561

	Accumulat			
	Valuation difference on available-for-sale securities	0	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	(34)	2,521	2,486	9,896,477
Changes during period				
Issuance of new shares				-
Dividends of surplus				(208,400)
Purchase of treasury shares				(999,946)
Profit attributable to owners of parent				162,918
Net changes in items other than shareholders' equity	34	3,143	3,178	3,178
Total changes during period	34	3,143	3,178	(1,042,250)
Balance at end of period	-	5,664	5,664	8,854,226

	(Thousand yen		
	For the fiscal year ended December 31,2020	For the fiscal year ended December 31,2021	
Cash flows from operating activities			
Profit before income taxes	511,379	244,187	
Depreciation	194,301	186,660	
Increase (decrease) in allowance for doubtful accounts	(9)	3	
Interest and dividend income	(92)	(125)	
Interest expenses	328	265	
Loss (gain) on sale of short-term and long-term investment securities	-	(43)	
Share issuance costs	40,563	-	
Decrease (increase) in trade receivables	(39,548)	(3,893)	
Decrease (increase) in inventories	23,309	18,757	
Increase (decrease) in trade payables	14,762	(5,172)	
Increase (decrease) in provision for retirement benefits for directors (and other officers)	4,538	(6,789)	
Increase (decrease) in retirement benefit liability	21,160	271	
Increase (decrease) in unearned revenue	8,987	(11,866)	
Increase (decrease) in accounts payable - other, and accrued expenses	(18,929)	39,200	
Increase (decrease) in accrued consumption taxes	24,464	(64,448)	
Other, net	48,376	(11,307)	
Subtotal	833,591	385,699	
Interest and dividends received	89	123	
Interest paid	(327)	(270)	
Income taxes paid	(146,687)	(206,420)	
Net cash provided by (used in) operating activities	686,666	179,132	
Cash flows from investing activities			
Purchase of property, plant and equipment	(99,367)	(351,557)	
Proceeds from sale of investment securities	-	1,760	
Purchase of intangible assets	(130,146)	(210,608)	
Decrease (increase) in time deposits	150,340	(18,000)	
Other, net	(16,883)	(9,081)	
Net cash provided by (used in) investing activities	(96,056)	(587,486)	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	-	40,000	
Proceeds from long-term borrowings	98,000	-	
Repayments of long-term borrowings	(102,491)	(44,592)	
Proceeds from issuance of shares	7,961,236	-	
Purchase of treasury shares	-	(999,946)	
Dividends paid	(21,435)	(208,400)	
Net cash provided by (used in) financing activities	7,935,310	(1,212,938)	
Effect of exchange rate change on cash and cash equivalents	1,035	(3,476)	
Net increase (decrease) in cash and cash equivalents	8,526,955	(1,624,769)	
Cash and cash equivalents at beginning of period	626,463	9,153,419	