### Consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (Japanese GAAP)



February 14, 2022

Company Name: RYOBI LIMITED

Stock Code: 5851

(URL: <a href="https://www.ryobi-group.co.jp/">https://www.ryobi-group.co.jp/</a>)
Stock Exchange Listing: Tokyo

Representative: Akira Urakami, President and CEO Contact: Hiromu Arihiro, Corporate Officer

Divisional Deputy General Manager of Corporate Planning Division

General Manager of Finance Department

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Scheduled date of Ordinary General Meeting of Shareholders: March 29, 2022 Scheduled date to submit the Annual Securities Report: March 29, 2022

Date of scheduled payment of dividend: March 30, 2022

Availability of supplementary briefing material on yearly results: Yes Presentation Meeting: Yes (for securities analysts / institutional investors)

(Any amount less than one million is disregarded.)

# 1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (From January 1, 2021 to December 31, 2021)

### (1) Consolidated Results of Operations

(% indicates changes from the previous fiscal year.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY December 2021	198,073	15.9	△1,524	_	4	_	△4,397	_
FY December 2020	170,973	△22.5	△1,789	_	△35	_	△697	_

(Note) Comprehensive income: FY December 31, 2021: 6,131 million yen [-%] FY December 31, 2020:  $\triangle$ 2,451 million yen [-%]

	Profit per share	Fully diluted profit per share	Return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
FY December 2021	△135.87	_	△3.7	0.0	$\triangle 0.8$
FY December 2020	△21.54	_	$\triangle 0.6$	$\triangle 0.0$	△1.0

(Note) Equity in earnings of affiliated companies FY December 31, 2021 : 59 million yen FY December 31, 2020 : 71 million yen

#### (2) Consolidated Financial Position

	Total assets	Net assets	Shareholders' equity ratio	Shareholders' equity per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2021	279,422	131,717	44.0	3,797.69
As of December 31, 2020	258,660	125,930	45.3	3,619.16

(Reference) Shareholders' Equity: As of December 31, 2021 : 122,926 million yen As of December 31, 2020 : 117,147 million yen

(3) Consolidated Cash Flows

	Net cash provided by (used in) operating activities	Net cash provided by (used in) investing activities	Net cash provided by (used in) financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY December 2021	14,900	△12,162	△1,936	27,388
FY December 2020	11,795	△17,567	9,718	25,405

#### 2. Dividends

		Cash dividends per share				Total dividends	Payout ratio	Dividends to net
	End of 1Q	End of 2Q	End of 3Q	Year-end	Annual	paid(annual)	(consolidated)	assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
FY December 2020	_	0.00	_	0.00	0.00	-	-	-
FY December 2021	_	10.00	_	10.00	20.00	647	-	0.5
FY December 2022 (Forecast)	_	20.00	_	20.00	40.00		34.1	

# 3. Forecast of Consolidated Financial Results for the Fiscal Year Ending December 31, 2022 (From January 1, 2022 to December 31, 2022)

(% indicates changes from the previous fiscal year for full year, and indicates changes from the previous half for first half.)

	Net sales	S	Operating p	rofit	Ordinary profit		Profit attributable to owners of parent		Profit per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	114,800	20.1	1,800	_	1,800	_	1,200	431.6	37.07
Full year	240,000	21.2	5,300	-	5,400	-	3,800	_	117.40

<sup>\*</sup> As year-on-year (also previous half) percentage changes of ordinary profit would be more than 1,000%, it is indicated as "-".

#### \* Notes

(1) Significant changes of companies during the fiscal year ended December 31, 2021 (changes in specific companies involving changes in the scope of consolidation): Applicable

New Company: -

Excluded companies: 1 (Company Name) Ryobi Holdings (USA), Inc.

- (2) Changes in accounting policies, changes in accounting estimates and restatements
  - 1) Changes in accounting policies due to the revision of accounting standards: Not applicable
  - 2) Changes in accounting policies other than 1): Not applicable
  - 3) Changes in accounting estimates: Not applicable
  - 4) Restatements: Not applicable
- (3) Shares issued (common stock)
  - 1) Shares issued (including treasury stock)
  - 2) Treasury stock
  - Average shares outstanding during the period

As of December 31, 2021	32,646,143	As of December 31, 2020	32,646,143
As of December 31, 2021	277,412	As of December 31, 2020	277,298
FY December 31, 2021	32,368,784	FY December 31, 2020	32,368,933

(Reference) Summary of the Non-consolidated Financial Results

# Overview of the Non-consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (From January 1, 2021 to December 31, 2021)

(1) Non-consolidated Results of Operations

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY December 2021	92,508	20.4	△1,868	_	2,120	149.1	△3,372	_
FY December 2020	76,836	△22.1	△4,522	_	851	△78.7	741	△81.4

	Profit per share	Fully diluted profit per share
	Yen	Yen
FY December 2021	△104.18	-
FY December 2020	22.91	-

(2) Non-consolidated Financial Position

	Total assets	Net assets	Shareholders' equity ratio	Shareholders' equity per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2021	167,028	71,429	42.8	2,206.73
As of December 31, 2020	163,394	74,356	45.5	2,297.15

(Reference) Shareholders' Equity As of December 31, 2021: 71,429 million yen As of December 31, 2020: 74,356 million yen

The statements regarding forecast of financial results in this report are based on the information that is available, as well as estimates, assumptions and projections that are believed to be reasonable at the time of publication, and they are not meant to be a commitment by the Company. Therefore, there might be cases in which actual results differ from forecast values.

<sup>\*</sup> These consolidated financial results are outside the scope of audit.

<sup>\*</sup> Explanation for the appropriate use of performance forecasts and other special notes: (Cautionary note on forward-looking statement)

## **Comparative Balance Sheets (Consolidated)**

	2020/12/31	2021/12/31
Assets		
Current assets		
Cash and deposits	26,566	28,538
Notes and accounts receivable - trade	40,157	44,327
Securities	759	740
Merchandise and finished goods	15,353	19,603
Work in process	12,320	14,813
Raw materials and supplies	13,714	18,092
Other	3,379	3,505
Allowance for doubtful accounts	△32	△30
Total current assets	112,218	129,591
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	32,741	32,793
Machinery, equipment and vehicles, net	50,334	51,314
Land	15,964	15,598
Construction in progress	14,323	11,733
Other, net	5,595	5,718
Total property, plant and equipment	118,959	117,158
Intangible assets		
Other	3,482	3,159
Total intangible assets	3,482	3,159
Investments and other assets		
Investment securities	14,396	15,772
Retirement benefit asset	4,478	6,916
Deferred tax assets	2,967	3,879
Other	2,212	3,006
Allowance for doubtful accounts	△63	△62
Total investments and other assets	23,991	29,512
Total non-current assets	146,432	149,830
Deferred assets		
Bond issuance costs	8	0
Total deferred assets	8	0
Total assets	258,660	279,422

# **Comparative Balance Sheets (Consolidated)**

		(Millions of yen)
	2020/12/31	2021/12/31
Liabilities		
Current liabilities		
Notes and accounts payable - trade	29,115	41,606
Short-term borrowings	25,595	36,498
Current portion of bonds payable	4,600	1,500
Current portion of long-term borrowings	7,110	13,005
Income taxes payable	476	636
Provision for bonuses	390	387
Other	16,601	17,131
Total current liabilities	83,890	110,765
Non-current liabilities		
Bonds payable	1,500	_
Long-term borrowings	33,670	22,765
Deferred tax liabilities	2,085	2,948
Deferred tax liabilities for land revaluation	510	510
Retirement benefit liability	8,055	7,872
Other	3,017	2,842
Total non-current liabilities	48,839	36,939
Total liabilities	132,730	147,705
Net assets		
Shareholders' equity		
Share capital	18,472	18,472
Capital surplus	21,861	21,875
Retained earnings	76,309	71,587
Treasury shares	△346	△346
Total shareholders' equity	116,295	111,588
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,733	5,503
Revaluation reserve for land	810	811
Foreign currency translation adjustment	△3,814	4,288
Remeasurements of defined benefit plans	△877	734
Total accumulated other comprehensive income	852	11,337
Non-controlling interests	8,782	8,790
Total net assets	125,930	131,717
Total liabilities and net assets	258,660	279,422

## **Comparative Statements of Income (Consolidated)**

Net sales         from:2020/11/3 in:2021/12/31         from:2021/12/31         from:2021/11/31         posses         from:2021/11/31         from:2021/11/31         from:2021/11/31         fro:2020/11/31         fro:			(Millions of yen)
Cost of sales         153,882         179,600           Gross profit         17,090         18,472           Selling, general and administrative expenses         18,879         19,996           Operating loss         △1,789         △1,524           Non-operating income         104         164           Interest income         104         164           Dividend income         339         366           Rental income         198         164           Foreign exchange gains         −         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           <			
Gross profit         17,090         18,472           Selling, general and administrative expenses         18,879         19,996           Operating loss         △1,789         △1,524           Non-operating income         104         164           Interest income         104         164           Dividend income         339         366           Rental income         198         164           Foreign exchange gains         −         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054 <tr< td=""><td>Net sales</td><td>170,973</td><td>198,073</td></tr<>	Net sales	170,973	198,073
Selling, general and administrative expenses         18,879         19,996           Operating loss         △1,789         △1,524           Non-operating income         104         164           Interest income         339         366           Rental income         198         164           Foreign exchange gains         −         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary incoses         23         4	Cost of sales	153,882	179,600
Operating loss         △1,789         △1,524           Non-operating income         104         164           Interest income         339         366           Rental income         198         164           Foreign exchange gains         —         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         —           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         23         4           Gain on sale of investment securities         —         0 <td< td=""><td>Gross profit</td><td>17,090</td><td>18,472</td></td<>	Gross profit	17,090	18,472
Non-operating income         104         164           Dividend income         339         366           Rental income         198         164           Foreign exchange gains         —         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         —           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary profit (loss)         23         5           Extraordinary income         23         5           Extraordinary income         23         5           Extraordinar	Selling, general and administrative expenses	18,879	19,996
Interest income         104         164           Dividend income         339         366           Rental income         198         164           Foreign exchange gains         —         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         —           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         29         16           Gain on disposal of non-current assets         23         5           Extraordinary income         23         5           Extr	Operating loss	<u></u>	△1,524
Dividend income         339         366           Rental income         198         164           Foreign exchange gains         —         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         —           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         33         4           Extraordinary income         23         5           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         9         203           Impairment losses         1         2	Non-operating income		
Rental income         198         164           Foreign exchange gains         —         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         —           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         \(\Delta\) 35         4           Extraordinary income         23         4           Extraordinary income         23         4           Gain on sale of investment securities         \(\Delta\)         2           Extraordinary losses         2         1,228         4,134           Loss on disposal of non-current assets <td< td=""><td>Interest income</td><td>104</td><td>164</td></td<>	Interest income	104	164
Foreign exchange gains         —         200           Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         —           Perpeciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         ∆35         4           Extraordinary income         23         4           Extraordinary income         23         5           Extraordinary losses         23         5           Extraordinary losses         97         203           Inpairment losses         97         203           Inpairment losses         97         203           Loss on sale of	Dividend income	339	366
Dividend income of insurance         128         145           Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary losses         23         5           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on sale of investment securities	Rental income	198	164
Share of profit of entities accounted for using equity method         71         59           Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         -           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         \(\Delta\) 35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         -         0           Total extraordinary income         23         5           Extraordinary losses         1,228         4,134           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on sale of investment securities	Foreign exchange gains	_	200
Usage income of trademark         247         270           Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         1,228         4,134           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on sale of investment securities         85         2           Loss on sale of shares of subsidiaries and associates         78         −	Dividend income of insurance	128	145
Subsidy income         1,451         378           Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses         3,166         2,582           Interest expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Extraordinary income         23         5           Extraordinary losses         1,228         4,134           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         6         2           Loss on sale of investment securities         0         −	Share of profit of entities accounted for using equity method	71	59
Other         624         833           Total non-operating income         3,166         2,582           Non-operating expenses	Usage income of trademark	247	270
Total non-operating income         3,166         2,582           Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         Δ35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         97         203           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before	Subsidy income	1,451	378
Non-operating expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         Δ35         4           Extraordinary income         3         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         97         203           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes	Other	624	833
Interest expenses         967         894           Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         1,228         4,134           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes - current         1,080         1,001           Income taxes - defe	Total non-operating income	3,166	2,582
Loss on abandonment of inventories         68         31           Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         3         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         23         5           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes - current         1,080         1,001           Income tax	Non-operating expenses		
Foreign exchange losses         225         −           Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         97         203           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes - current         1,080         1,001           Income taxes - deferred         △1,758         △969           Total income	Interest expenses	967	894
Depreciation         29         16           Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         97         203           Impairment losses         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes - current         1,080         1,001           Income taxes - deferred         △1,758         △969           Total income taxes         △678         31           Loss         △823	Loss on abandonment of inventories	68	31
Other         121         112           Total non-operating expenses         1,412         1,054           Ordinary profit (loss)         △35         4           Extraordinary income         3         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         3         4           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes - current         1,080         1,001           Income taxes - deferred         △1,758         △969           Total income taxes         △678         31           Loss         △823         △4,361           Profit (loss) attribut	Foreign exchange losses	225	_
Total non-operating expenses $1,412$ $1,054$ Ordinary profit (loss) $\triangle 35$ $4$ Extraordinary incomeSain on disposal of non-current assets $23$ $4$ Gain on sale of investment securities $ 0$ Total extraordinary income $23$ $5$ Extraordinary lossesExtraordinary lossesLoss on disposal of non-current assets $97$ $203$ Impairment losses $1,228$ $4,134$ Loss on valuation of investment securities $85$ $2$ Loss on sale of investment securities $0$ $-$ Loss on sale of shares of subsidiaries and associates $78$ $-$ Total extraordinary losses $1,490$ $4,339$ Loss before income taxes $\triangle 1,501$ $\triangle 4,329$ Income taxes - current $1,080$ $1,001$ Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ $31$ Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ $36$	Depreciation	29	16
Ordinary profit (loss)         Δ35         4           Extraordinary income         23         4           Gain on disposal of non-current assets         23         4           Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         2         2           Loss on disposal of non-current assets         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes - current         1,080         1,001           Income taxes - deferred         △1,758         △969           Total income taxes         △678         31           Loss         △823         △4,361           Profit (loss) attributable to non-controlling interests         △126         36	Other	121	112
Extraordinary income       23       4         Gain on disposal of non-current assets       23       4         Gain on sale of investment securities       −       0         Total extraordinary income       23       5         Extraordinary losses       85       2         Loss on disposal of non-current assets       97       203         Impairment losses       1,228       4,134         Loss on valuation of investment securities       85       2         Loss on sale of investment securities       0       −         Loss on sale of shares of subsidiaries and associates       78       −         Total extraordinary losses       1,490       4,339         Loss before income taxes       △1,501       △4,329         Income taxes - current       1,080       1,001         Income taxes - deferred       △1,758       △969         Total income taxes       △678       31         Loss       △823       △4,361         Profit (loss) attributable to non-controlling interests       △126       36	Total non-operating expenses	1,412	1,054
Gain on disposal of non-current assets       23       4         Gain on sale of investment securities       —       0         Total extraordinary income       23       5         Extraordinary losses       —       Very Constant of the constant of th	Ordinary profit (loss)	△35	4
Gain on sale of investment securities         −         0           Total extraordinary income         23         5           Extraordinary losses         State of investment securities         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes - current         1,080         1,001           Income taxes - deferred         △1,758         △969           Total income taxes         △678         31           Loss         △823         △4,361           Profit (loss) attributable to non-controlling interests         △126         36	Extraordinary income		
Total extraordinary income         23         5           Extraordinary losses         Straordinary losses         97         203           Impairment losses         1,228         4,134           Loss on valuation of investment securities         85         2           Loss on sale of investment securities         0         −           Loss on sale of shares of subsidiaries and associates         78         −           Total extraordinary losses         1,490         4,339           Loss before income taxes         △1,501         △4,329           Income taxes - current         1,080         1,001           Income taxes - deferred         △1,758         △969           Total income taxes         △678         31           Loss         △823         △4,361           Profit (loss) attributable to non-controlling interests         △126         36	Gain on disposal of non-current assets	23	4
Extraordinary losses         Loss on disposal of non-current assets       97       203         Impairment losses       1,228       4,134         Loss on valuation of investment securities       85       2         Loss on sale of investment securities       0       −         Loss on sale of shares of subsidiaries and associates       78       −         Total extraordinary losses       1,490       4,339         Loss before income taxes       △1,501       △4,329         Income taxes - current       1,080       1,001         Income taxes - deferred       △1,758       △969         Total income taxes       △678       31         Loss       △823       △4,361         Profit (loss) attributable to non-controlling interests       △126       36	Gain on sale of investment securities	_	0
Loss on disposal of non-current assets97203Impairment losses1,2284,134Loss on valuation of investment securities852Loss on sale of investment securities0-Loss on sale of shares of subsidiaries and associates78-Total extraordinary losses1,4904,339Loss before income taxes $\triangle 1,501$ $\triangle 4,329$ Income taxes - current1,0801,001Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ 31Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ 36	Total extraordinary income	23	5
Impairment losses1,2284,134Loss on valuation of investment securities852Loss on sale of investment securities0-Loss on sale of shares of subsidiaries and associates78-Total extraordinary losses1,4904,339Loss before income taxes $\triangle 1,501$ $\triangle 4,329$ Income taxes - current1,0801,001Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ 31Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ 36	Extraordinary losses		
Loss on valuation of investment securities852Loss on sale of investment securities0-Loss on sale of shares of subsidiaries and associates78-Total extraordinary losses1,4904,339Loss before income taxes $\triangle 1,501$ $\triangle 4,329$ Income taxes - current1,0801,001Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ 31Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ 36	Loss on disposal of non-current assets	97	203
Loss on sale of investment securities0-Loss on sale of shares of subsidiaries and associates78-Total extraordinary losses1,4904,339Loss before income taxes $\triangle 1,501$ $\triangle 4,329$ Income taxes - current1,0801,001Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ 31Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ 36	Impairment losses	1,228	4,134
Loss on sale of shares of subsidiaries and associates78—Total extraordinary losses $1,490$ $4,339$ Loss before income taxes $\triangle 1,501$ $\triangle 4,329$ Income taxes - current $1,080$ $1,001$ Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ $31$ Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ $36$	Loss on valuation of investment securities	85	2
Total extraordinary losses1,4904,339Loss before income taxes $\triangle 1,501$ $\triangle 4,329$ Income taxes - current1,0801,001Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ 31Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ 36	Loss on sale of investment securities	0	_
Loss before income taxes $\triangle 1,501$ $\triangle 4,329$ Income taxes - current $1,080$ $1,001$ Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ $31$ Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ $36$	Loss on sale of shares of subsidiaries and associates	78	_
Income taxes - current1,0801,001Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ 31Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ 36	Total extraordinary losses	1,490	4,339
Income taxes - deferred $\triangle 1,758$ $\triangle 969$ Total income taxes $\triangle 678$ 31Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ 36	Loss before income taxes	△1,501	△4,329
Total income taxes $\triangle 678$ 31Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ 36	Income taxes - current	1,080	1,001
Loss $\triangle 823$ $\triangle 4,361$ Profit (loss) attributable to non-controlling interests $\triangle 126$ $36$	Income taxes - deferred	△1,758	△969
Profit (loss) attributable to non-controlling interests △126 36	Total income taxes	△678	31
	Loss	△823	△4,361
Loss attributable to owners of parent $\triangle 697$ $\triangle 4,397$	Profit (loss) attributable to non-controlling interests	△126	36
	Loss attributable to owners of parent	△697	△4,397

# Comparative Statements of Comprehensive Income (Consolidated) (Millions of yen)

		, ,
	from: 2020/1/1 to: 2020/12/31	from: 2021/1/1 to: 2021/12/31
Loss	△823	△4,361
Other comprehensive income		
Valuation difference on available-for-sale securities	△763	771
Revaluation reserve for land	0	0
Foreign currency translation adjustment	△1,238	7,821
Remeasurements of defined benefit plans, net of tax	350	1,618
Share of other comprehensive income of entities accounted for using equity method	23	281
Total other comprehensive income	△1,627	10,492
Comprehensive income	△2,451	6,131
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	△2,245	6,087
Comprehensive income attributable to non-controlling interests	△205	43

## **Comparative Statements of Cash Flows (Consolidated)**

$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
Cash flows from operating activitiesLoss before income taxes $\triangle 1,501$ $\triangle 4,3$ Depreciation $16,402$ $17,2$ Impairment losses $1,228$ $4,1$ Increase (decrease) in allowance for doubtful accounts $\triangle 14$ $2$ Increase (decrease) in provision for bonuses $\triangle 185$ $2$ Increase (decrease) in retirement benefit liability $131$ Interest and dividend income $\triangle 443$ $\triangle 5$ Interest expenses $967$ $8$
Loss before income taxes $\triangle 1,501$ $\triangle 4,3$ Depreciation $16,402$ $17,2$ Impairment losses $1,228$ $4,1$ Increase (decrease) in allowance for doubtful accounts $\triangle 14$ $2$ Increase (decrease) in provision for bonuses $\triangle 185$ $2$ Increase (decrease) in retirement benefit liability $131$ Interest and dividend income $\triangle 443$ $\triangle 5$ Interest expenses $967$ $8$
Loss before income taxes $\triangle 1,501$ $\triangle 4,3$ Depreciation $16,402$ $17,2$ Impairment losses $1,228$ $4,1$ Increase (decrease) in allowance for doubtful accounts $\triangle 14$ $2$ Increase (decrease) in provision for bonuses $\triangle 185$ $2$ Increase (decrease) in retirement benefit liability $131$ Interest and dividend income $\triangle 443$ $\triangle 5$ Interest expenses $967$ $8$
Depreciation16,40217,2Impairment losses1,2284,1Increase (decrease) in allowance for doubtful accounts $\triangle$ 142Increase (decrease) in provision for bonuses $\triangle$ 1852Increase (decrease) in retirement benefit liability131Interest and dividend income $\triangle$ 443 $\triangle$ 5Interest expenses9678
Impairment losses1,2284,1Increase (decrease) in allowance for doubtful accounts $\triangle$ 14 $\triangle$ 185Increase (decrease) in provision for bonuses $\triangle$ 185 $\triangle$ 185Increase (decrease) in retirement benefit liability131Interest and dividend income $\triangle$ 443 $\triangle$ 5Interest expenses96788
Increase (decrease) in allowance for doubtful accounts $\triangle$ 14Increase (decrease) in provision for bonuses $\triangle$ 185Increase (decrease) in retirement benefit liability131Interest and dividend income $\triangle$ 443 $\triangle$ 5Interest expenses96788
Increase (decrease) in provision for bonuses $\triangle$ 185Increase (decrease) in retirement benefit liability131Interest and dividend income $\triangle$ 443 $\triangle$ 5Interest expenses9678
Increase (decrease) in retirement benefit liability 131 Interest and dividend income $\triangle 443$ $\triangle 5$ Interest expenses 967
Interest and dividend income $\triangle 443$ $\triangle 5$ Interest expenses9678
Interest expenses 967 8
Subsidy income $\triangle$ 1,451 $\triangle$ 3
Share of loss (profit) of entities accounted for using equity
method $\triangle$ 71
Loss (gain) on disposal of non-current assets 75 1
Loss (gain) on sale of investment securities 0
Loss (gain) on valuation of investment securities 85
Loss (gain) on sale of shares of subsidiaries and associates 78
Decrease (increase) in trade receivables 819 $\triangle 2,5$
Decrease (increase) in inventories $3,382$ $\triangle 9,2$
Decrease (increase) in other current assets $\triangle 524$ $\triangle 2$
Increase (decrease) in trade payables $\triangle 6,477$ 11,9
Increase (decrease) in other current liabilities 72 △1,2
Other, net $\triangle 213$
,
Interest paid $\triangle$ 958 $\triangle$ 9 Subsidies received 1,267
,
<u> </u>
Cash flows from investing activities
Purchase of property, plant and equipment $\triangle 20,291$ $\triangle 11,8$
Proceeds from sale of property, plant and equipment 1,148 5
Purchase of securities $\triangle 1,330$ $\triangle 1,3$
Proceeds from sale of securities 1,340 1,3
Purchase of investment securities $\triangle$ 32 $\triangle$
Proceeds from sale of investment securities 15 Proceeds from sale of shares of subsidiaries and associates 2,630
·
Proceeds from withdrawal of time deposits 2,404 2,4 Other, net $\triangle$ 1,049 $\triangle$ 8
Net cash provided by (used in) investing activities $\triangle$ 17,567 $\triangle$ 12,1
Cash flows from financing activities
Net increase (decrease) in short-term borrowings 2,315 9,3
Proceeds from long-term borrowings 18,670 1,8
Repayments of long-term borrowings $\triangle 7,606$ $\triangle 8,0$
Redemption of bonds $\triangle 2,300$ $\triangle 4,6$
Purchase of treasury shares $\triangle 0$
Dividends paid $\triangle$ 1,135 $\triangle$ 3
Other, net $\triangle$ 225 $\triangle$ 1
Net cash provided by (used in) financing activities 9,718 $\triangle$ 1,9
Effect of exchange rate change on cash and cash equivalents 103 1,1
Net increase (decrease) in cash and cash equivalents 4,048 1,9
Cash and cash equivalents at beginning of period 21,356 25,4
Cash and cash equivalents at end of period 25,405 27,3

### **Segment Information**

**Industry Segment Information** 

(The Fiscal Year ended December 31, 2020)

(Millions of yen)

	Die Castings	Builders' Hardware	Printing Equipment	Other	Eliminations / Corporate	Consolidated
Net Sales:						
Unaffiliated customers	145,869	9,406	15,513	183	_	170,973
Intersegment	53	_	_	33	(87)	_
Total	145,922	9,406	15,513	217	(87)	170,973
Operating profit (loss)	(1,612)	799	(944)	(31)	0	(1,789)
Assets, Depreciation and Capital Expenditure						
Total Assets	202,516	9,931	19,996	303	25,911	258,660
Depreciation	15,919	187	280	15	_	16,402
Capital Expenditure	16,687	470	217	17	_	17,392

(The Fiscal Year ended December 31, 2021)

	Die Castings	Builders' Hardware	Printing Equipment	Other	Eliminations / Corporate	Consolidated
Net Sales:						
Unaffiliated customers	169,898	9,574	18,393	205	_	198,073
Intersegment	75	-	-	24	(99)	_
Total	169,974	9,574	18,393	229	(99)	198,073
Operating profit (loss)	(1,449)	362	(417)	(18)	(0)	(1,524)
Assets, Depreciation and Capital Expenditure						
Total Assets	214,262	10,606	22,240	179	32,133	279,422
Depreciation	16,783	195	258	2	_	17,240
Capital Expenditure	12,829	139	53	48	_	13,070

<sup>\*</sup> All amounts have been rounded down to the nearest million yen.