### Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

# Summary of Consolidated Financial Results for the Year Ended December 31, 2021 (Based on Japanese GAAP)

February 10, 2022

Company name: ELAN Corporation

Stock exchange listing: Tokyo

Stock code: 6099 URL https://www.kkelan.com/

Representative: President Hideharu Sakurai

Inquiries: Executive Officer, IR Office Manager Hideo Hara TEL 0263-41-0760

Scheduled date of ordinary general meeting of shareholders: March 23, 2022
Scheduled date to file Securities Report: March 24, 2022
Scheduled date to commence dividend payments: March 24, 2022

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

Percentages indicate year-on-year changes

1. Consolidated financial results for the year ended December 31, 2021 (from January 1, 2021 to December 31, 2021)

### (1) Consolidated operating results

| 1 8                          |                 |      |                  |      |                 | $\mathcal{C}$ | , ,                                     | U    |
|------------------------------|-----------------|------|------------------|------|-----------------|---------------|---|------|
|                              | Net sales       |      | Operating profit |      | Ordinary profit |               | Profit attributable to owners of parent |      |
|                              | Millions of yen | %    | Millions of yen  | %    | Millions of yen | %             | Millions of yen                         | %    |
| Year ended December 31, 2021 | 31,635          | 21.4 | 2,798            | 35.3 | 2,818           | 31.2          | 1,905                                   | 31.8 |
| Year ended December 31, 2020 | 26.056          | 21.1 | 2.068            | 38.6 | 2.148           | 43.1          | 1.446                                   | 46.2 |

|                              | Earnings per share | Diluted earnings per<br>share | Profit attributable to<br>owners of<br>parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|------------------------------|--------------------|-------------------------------|--|------------------------------|----------------------------|
|                              | Yen                | Yen                           | %  | %                            | %                          |
| Year ended December 31, 2021 | 31.49              | -                             | 27.9   | 22.0                         | 8.8                        |
| Year ended December 31, 2020 | 23.87              | -                             | 25.8   | 20.5                         | 7.9                        |

(2) Consolidated financial position

|                         | Total assets    | Net assets      | Equity ratio | Net assets per share |  |
|-------------------------|-----------------|-----------------|--------------|----------------------|--|
|                         | Millions of yen | Millions of yen | %            | Yen                  |  |
| As of December 31, 2021 | 13,947          | 7,483           | 53.7         | 123.78               |  |
| As of December 31, 2020 | 11,689          | 6,184           | 52.9         | 102.05               |  |

### (3) Consolidated cash flows

|                              | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
|                              | Millions of yen                      | Millions of yen                      | Millions of yen                      | Millions of yen                            |
| Year ended December 31, 2021 | 2,106                                | (357)                                | (614)                                | 5,607                                      |
| Year ended December 31, 2020 | 1,947                                | (648)                                | (273)                                | 4,473                                      |

### 2. Cash dividends

|   | Annual dividends per share |                 |                 |                 |       |                   | Dividend payout      | Ratio of dividends<br>to net assets |
|---|----------------------------|-----------------|-----------------|-----------------|-------|-------------------|----------------------|-------------------------------------|
|   | 1st quarter-end            | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | (Consolidated)                      |
|   | Yen                        | Yen             | Yen             | Yen             | Yen   | Millions of yen   | %                    | %                                   |
| Year ended December 31, 2020                | -                          | 0.00            | -               | 14.00           | 14.00 | 424               | 29.3                 | 7.6                                 |
| Year ended December 31, 2021                | -                          | 0.00            | -               | 9.00            | 9.00  | 545               | 28.6                 | 8.0                                 |
| Year ending December 31, 2022<br>(Forecast) | _                          | 0.00            | _               | 10.00           | 10.00 |                   | 30.2                 |                                     |

3. Forecast of consolidated financial results for the year ending December 31, 2022 (from January 1, 2022 to December 31, 2022)

Percentages indicate year-on-year changes

|                                    | Net sales Operating |      | Operating pr    | Operating profit Ordinary profit |                 | ofit | Profit attributable to owners of parent |     | Earnings per share |
|------------------------------------|---------------------|------|-----------------|----------------------------------|-----------------|------|---|-----|--------------------|
|                                    | Millions of yen     | %    | Millions of yen | %                                | Millions of yen | %    | Millions of yen                         | %   | Yen                |
| Six months ending<br>June 30, 2022 | 17,300              | 13.7 | 1,430           | 1.9                              | 1,440           | 1.8  | 980                                     | 2.5 | 16.21              |
| Full year                          | 37,000              | 17.0 | 3,000           | 7.2                              | 3,020           | 7.1  | 2,000                                   | 4.9 | 33.08              |

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended December 31, 2021 No (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No Changes in accounting policies due to other reasons: No Changes in accounting estimates: No Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| Total humber of issued shares at the chid o        | 1 tile | period (merading treas | sury situres)                |        |                   |  |  |
|--|--------|------------------------|------------------------------|--------|-------------------|--|--|
| As of December 31, 2021                            | 1      | 60,600,000 shares      | As of December 31, 2020      | ]<br>! | 60,600,000 shares |  |  |
| Number of treasury shares at the end of the period |        |                        |                              |        |                   |  |  |
| As of December 31, 2021                            | 1      | 140,969 shares         | As of December 31, 2020      | !<br>! | 938 shares        |  |  |
| Average number of shares during the period         |        |                        |                              |        |                   |  |  |
| Year ended December 31, 2021                       | 1      | 60,516,098 shares      | Year ended December 31, 2020 | I<br>I | 60,599,113 shares |  |  |

### Consolidated financial statements Consolidated balance sheets

|  | As of December 31, 2020 | As of December 31, 2021 |
|--|-------------------------|-------------------------|
| Assets                                 | ,                       | ·                       |
| Current assets                         |                         |                         |
| Cash and deposits                      | 4,497,677               | 5,632,051               |
| Accounts receivable - trade            | 3,279,413               | 3,891,204               |
| Merchandise                            | 982,361                 | 1,068,647               |
| Supplies                               | 12,992                  | 11,640                  |
| Accounts receivable - other            | 1,765,497               | 1,957,416               |
| Other                                  | 83,241                  | 55,927                  |
| Allowance for doubtful accounts        | (441,059)               | (486,903)               |
| Total current assets                   | 10,180,124              | 12,129,983              |
| Non-current assets                     |                         |                         |
| Property, plant and equipment          |                         |                         |
| Buildings and structures               | 234,833                 | 252,102                 |
| Accumulated depreciation               | (87,550)                | (98,393)                |
| Buildings and structures, net          | 147,283                 | 153,708                 |
| Machinery, equipment and vehicles      | 45,409                  | 60,905                  |
| Accumulated depreciation               | (29,297)                | (26,148)                |
| Machinery, equipment and vehicles, net | 16,112                  | 34,756                  |
| Land                                   | 114,018                 | 114,018                 |
| Other                                  | 98,228                  | 113,420                 |
| Accumulated depreciation               | (58,866)                | (74,819)                |
| Other, net                             | 39,361                  | 38,600                  |
| Total property, plant and equipment    | 316,775                 | 341,085                 |
| Intangible assets                      |                         |                         |
| Software                               | 109,363                 | 73,066                  |
| Goodwill                               | 48,856                  | 9,771                   |
| Other                                  | 4,072                   | 22,583                  |
| Total intangible assets                | 162,291                 | 105,421                 |
| Investments and other assets           |                         |                         |
| Investment securities                  | 662,964                 | 941,920                 |
| Deferred tax assets                    | 290,221                 | 350,189                 |
| Other                                  | 136,952                 | 168,518                 |
| Allowance for doubtful accounts        | (60,255)                | (89,318)                |
| Total investments and other assets     | 1,029,882               | 1,371,309               |
| Total non-current assets               | 1,508,950               | 1,817,816               |
| Total assets                           | 11,689,074              | 13,947,800              |

| Liabilities  |   | As of December 31, 2020 | As of December 31, 2021 |
|--|---|-------------------------|-------------------------|
| Accounts payable - trade         4,157,946         4,868,493           Accounts payable - other         504,063         547,426           Accrued expenses         59,585         69,437           Income taxes payable         557,417         610,067           Accrued consumption taxes         154,932         236,865           Other         67,887         84,773           Total current liabilities         5,501,831         6,417,063           Non-current liabilities         -         13,858           Provision for share awards         -         31,417           officers)         -         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital         573,496         573,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total sharcholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)  | Liabilities   |                         |                         |
| Accounts payable - other         504,063         547,426           Accrued expenses         59,585         69,437           Income taxes payable         557,417         610,067           Accrued consumption taxes         154,932         236,865           Other         67,887         84,773           Total current liabilities         -         13,858           Provision for share awards         -         13,858           Provision for share awards for directors (and other officers)         -         3,039         1,737           Other         3,039         47,013           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Shareholders' equity         543,496         573,496           Capital surplus         543,496         573,496         573,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Accumulated other comprehensive income         (25,297)         (10,640)           Valuation difference on available-for-sale securities         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722        | Current liabilities                                   |                         |                         |
| Accrued expenses         59,585         69,437           Income taxes payable         557,417         610,067           Accrued consumption taxes         154,932         236,865           Other         67,887         84,773           Total current liabilities         5,501,831         6,417,063           Non-current liabilities         -         13,858           Provision for share awards         -         13,858           Provision for share awards for directors (and other officers)         -         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital         573,496         573,496           Capital surplus         543,496         543,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Accumulated other comprehensive income         (25,297)         (10,640)           Valuation difference on available-for-sale securities         (25,297)         (10,640)           Total net assets                    | Accounts payable - trade                              | 4,157,946               | 4,868,493               |
| Income taxes payable         557,417         610,067           Accrued consumption taxes         154,932         236,865           Other         67,887         84,773           Total current liabilities         5,501,831         6,417,063           Non-current liabilities         -         13,858           Provision for share awards         -         13,858           Provision for share awards for directors (and other officers)         -         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital         5,504,871         6,464,077           Net assets         Share capital         573,496         573,496           Capital surplus         543,496         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Valuation difference on available-for-sale securities         (25,297)         ( | Accounts payable - other                              | 504,063                 | 547,426                 |
| Accrued consumption taxes         154,932         236,865           Other         67,887         84,773           Total current liabilities         5,501,831         6,417,063           Non-current liabilities         -         13,858           Provision for share awards         -         31,417           officers)         -         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital         573,496         573,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Valuation difference on available-for-sale securities         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722   | Accrued expenses                                      | 59,585                  | 69,437                  |
| Other         67,887         84,773           Total current liabilities         5,501,831         6,417,063           Non-current liabilities         -         13,858           Provision for share awards         -         31,417           officers)         -         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital         573,496         573,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Valuation difference on available-for-sale securities         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722   | Income taxes payable                                  | 557,417                 | 610,067                 |
| Total current liabilities         5,501,831         6,417,063           Non-current liabilities         -         13,858           Provision for share awards         -         31,417           officers)         -         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Shareholders' equity         573,496         573,496           Capital surplus         543,496         543,496         543,496           Retained earnings         5,092,828         6,574,561         5,504,871         6,574,561           Treasury shares         (320)         (197,189)         1,748,762         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)         7,048,722           Total net assets         6,184,203         7,483,722         7,483,722   | Accrued consumption taxes                             | 154,932                 | 236,865                 |
| Non-current liabilities         Provision for share awards         —         13,858           Provision for share awards for directors (and other officers)         —         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital         573,496         573,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722   | Other   | 67,887                  | 84,773                  |
| Provision for share awards         –         13,858           Provision for share awards for directors (and other officers)         –         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital         573,496         573,496           Capital surplus         543,496         543,496         543,496           Retained earnings         5,092,828         6,574,561         7,494,363           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722   | Total current liabilities                             | 5,501,831               | 6,417,063               |
| Provision for share awards for directors (and other officers)         —         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Shareholders' equity           Share capital         573,496         573,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722  | Non-current liabilities                               |                         |                         |
| officers)         -         31,417           Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital         573,496         573,496           Capital surplus         543,496         543,496         543,496           Retained earnings         5,092,828         6,574,561         6,209,500         7,494,363           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Valuation difference on available-for-sale securities         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722   | Provision for share awards                            | _                       | 13,858                  |
| Other         3,039         1,737           Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets           Shareholders' equity           Share capital         573,496         573,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722   | Provision for share awards for directors (and other   |                         | 21 417                  |
| Total non-current liabilities         3,039         47,013           Total liabilities         5,504,871         6,464,077           Net assets         Share capital           Share capital         573,496         573,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722  | officers)   | _                       | 31,417                  |
| Total liabilities         5,504,871         6,464,077           Net assets         Shareholders' equity         573,496         573,496           Share capital         573,496         543,496         543,496           Capital surplus         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722  | Other   | 3,039                   | 1,737                   |
| Net assets           Shareholders' equity           Share capital         573,496         573,496           Capital surplus         543,496         543,496           Retained earnings         5,092,828         6,574,561           Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722  | Total non-current liabilities                         | 3,039                   | 47,013                  |
| Shareholders' equity       573,496       573,496         Capital surplus       543,496       543,496         Retained earnings       5,092,828       6,574,561         Treasury shares       (320)       (197,189)         Total shareholders' equity       6,209,500       7,494,363         Accumulated other comprehensive income       (25,297)       (10,640)         Total accumulated other comprehensive income       (25,297)       (10,640)         Total net assets       6,184,203       7,483,722   | Total liabilities                                     | 5,504,871               | 6,464,077               |
| Share capital       573,496       573,496         Capital surplus       543,496       543,496         Retained earnings       5,092,828       6,574,561         Treasury shares       (320)       (197,189)         Total shareholders' equity       6,209,500       7,494,363         Accumulated other comprehensive income       (25,297)       (10,640)         Total accumulated other comprehensive income       (25,297)       (10,640)         Total net assets       6,184,203       7,483,722  | Net assets  |                         |                         |
| Capital surplus       543,496       543,496         Retained earnings       5,092,828       6,574,561         Treasury shares       (320)       (197,189)         Total shareholders' equity       6,209,500       7,494,363         Accumulated other comprehensive income       (25,297)       (10,640)         Total accumulated other comprehensive income       (25,297)       (10,640)         Total net assets       6,184,203       7,483,722  | Shareholders' equity                                  |                         |                         |
| Retained earnings       5,092,828       6,574,561         Treasury shares       (320)       (197,189)         Total shareholders' equity       6,209,500       7,494,363         Accumulated other comprehensive income       (25,297)       (10,640)         Total accumulated other comprehensive income       (25,297)       (10,640)         Total net assets       6,184,203       7,483,722  | Share capital   | 573,496                 | 573,496                 |
| Treasury shares         (320)         (197,189)           Total shareholders' equity         6,209,500         7,494,363           Accumulated other comprehensive income         (25,297)         (10,640)           Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722  | Capital surplus                                       | 543,496                 | 543,496                 |
| Total shareholders' equity 6,209,500 7,494,363  Accumulated other comprehensive income  Valuation difference on available-for-sale securities (25,297) (10,640)  Total accumulated other comprehensive income (25,297) (10,640)  Total net assets 6,184,203 7,483,722  | Retained earnings                                     | 5,092,828               | 6,574,561               |
| Accumulated other comprehensive income  Valuation difference on available-for-sale securities  Total accumulated other comprehensive income  (25,297)  (10,640)  (10,640)  Total net assets  6,184,203  7,483,722  | Treasury shares                                       | (320)                   | (197,189)               |
| Valuation difference on available-for-sale securities(25,297)(10,640)Total accumulated other comprehensive income(25,297)(10,640)Total net assets6,184,2037,483,722  | Total shareholders' equity                            | 6,209,500               | 7,494,363               |
| Total accumulated other comprehensive income         (25,297)         (10,640)           Total net assets         6,184,203         7,483,722  | Accumulated other comprehensive income                |                         |                         |
| Total net assets 6,184,203 7,483,722   | Valuation difference on available-for-sale securities | (25,297)                | (10,640)                |
| *,-**,-***   | Total accumulated other comprehensive income          | (25,297)                | (10,640)                |
| Total liabilities and net assets 11,689,074 13,947,800   | Total net assets                                      | 6,184,203               | 7,483,722               |
|  | Total liabilities and net assets                      | 11,689,074              | 13,947,800              |

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended December 31, 2020 December 31, 2021 Net sales 26,056,360 31,635,891 Cost of sales 19,492,746 23,758,949 Gross profit 7,876,942 6,563,613 Selling, general and administrative expenses 4,495,382 5,078,271 Operating profit 2,068,230 2,798,670 Non-operating income Gain on sale of non-current assets 467 1,595 Subsidy income 291 3,155 Late charges income 16,980 15,868 Consumption tax exemption gain 59,814 Other 4,737 5,231 82,292 25,851 Total non-operating income Non-operating expenses Loss on retirement of non-current assets 1,447 Loss on sale of non-current assets 124 Commitment fees 2,000 Loss on investments in investment partnerships 3,159 19 1,367 2,143 5,974 Total non-operating expenses Ordinary profit 2,148,379 2,818,548 2,148,379 2,818,548 Profit before income taxes Income taxes - current 778,195 972,590 Income taxes - deferred (76,188)(59,967) Total income taxes 702,007 912,622 Profit 1,446,372 1,905,925 Profit attributable to non-controlling interests Profit attributable to owners of parent 1,446,372 1,905,925

# Consolidated statements of comprehensive income

|   |                   | (Thousands of yen) |
|---|-------------------|--------------------|
|   | Fiscal year ended | Fiscal year ended  |
|   | December 31, 2020 | December 31, 2021  |
| Profit  | 1,446,372         | 1,905,925          |
| Other comprehensive income                            |                   |                    |
| Valuation difference on available-for-sale securities | (10,415)          | 14,657             |
| Total other comprehensive income                      | (10,415)          | 14,657             |
| Comprehensive income                                  | 1,435,956         | 1,920,582          |
| Comprehensive income attributable to                  |                   |                    |
| Comprehensive income attributable to owners of parent | 1,435,956         | 1,920,582          |
| Comprehensive income attributable to non-controlling  |                   |                    |
| interests   | _                 | =                  |

# **Consolidated statements of changes in equity** Fiscal year ended December 31, 2020

|  |               |                 | Shareholders' equity |                 |                            |
|--|---------------|-----------------|----------------------|-----------------|----------------------------|
|  | Share capital | Capital surplus | Retained earnings    | Treasury shares | Total shareholders' equity |
| Balance at beginning of period                             | 573,496       | 543,496         | 3,919,152            | (238)           | 5,035,906                  |
| Changes during period                                      |               |                 |                      |                 |                            |
| Dividends of surplus                                       |               |                 | (272,696)            |                 | (272,696)                  |
| Profit attributable to owners of parent                    |               |                 | 1,446,372            |                 | 1,446,372                  |
| Purchase of treasury shares                                |               |                 |                      | (81)            | (81)                       |
| Net changes in items<br>other than shareholders'<br>equity |               |                 |                      |                 |                            |
| Total changes during period                                | _             | _               | 1,173,675            | (81)            | 1,173,594                  |
| Balance at end of period                                   | 573,496       | 543,496         | 5,092,828            | (320)           | 6,209,500                  |

|  | Accumulated oth    |                   |                   |
|--|--------------------|-------------------|-------------------|
|  | inco               | ome               |                   |
|  | Valuation          | Total accumulated | Total net assets  |
|  | difference on      | other             | Total fiet assets |
|  | available-for-sale | comprehensive     |                   |
|  | securities         | income            |                   |
| Balance at beginning of period                             | (14,882)           | (14,882)          | 5,021,024         |
| Changes during period                                      |                    |                   |                   |
| Dividends of surplus                                       |                    |                   | (272,696)         |
| Profit attributable to owners of parent                    |                    |                   | 1,446,372         |
| Purchase of treasury shares                                |                    |                   | (81)              |
| Net changes in items<br>other than shareholders'<br>equity | (10,415)           | (10,415)          | (10,415)          |
| Total changes during period                                | (10,415)           | (10,415)          | 1,163,178         |
| Balance at end of period                                   | (25,297)           | (25,297)          | 6,184,203         |

### Fiscal year ended December 31, 2021

|  | Shareholders' equity |                 |                   |                 |                            |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |  |
| Balance at beginning of period                             | 573,496              | 543,496         | 5,092,828         | (320)           | 6,209,500                  |  |
| Changes during period                                      |                      |                 |                   |                 |                            |  |
| Dividends of surplus                                       |                      |                 | (424,193)         |                 | (424,193)                  |  |
| Profit attributable to owners of parent                    |                      |                 | 1,905,925         |                 | 1,905,925                  |  |
| Purchase of treasury shares                                |                      |                 |                   | (196,869)       | (196,869)                  |  |
| Net changes in items<br>other than shareholders'<br>equity |                      |                 |                   |                 |                            |  |
| Total changes during period                                |                      |                 | 1,481,732         | (196,869)       | 1,284,862                  |  |
| Balance at end of period                                   | 573,496              | 543,496         | 6,574,561         | (197,189)       | 7,494,363                  |  |

|  | Accumulated other  |                   |                   |
|--|--------------------|-------------------|-------------------|
|  | income             |                   |                   |
|  | Valuation          | Total accumulated | Total net assets  |
|  | difference on      | other             | Total liet assets |
|  | available-for-sale | comprehensive     |                   |
|  | securities         | income            |                   |
| Balance at beginning of period                             | (25,297)           | (25,297)          | 6,184,203         |
| Changes during period                                      |                    |                   |                   |
| Dividends of surplus                                       |                    |                   | (424,193)         |
| Profit attributable to owners of parent                    |                    |                   | 1,905,925         |
| Purchase of treasury shares                                |                    |                   | (196,869)         |
| Net changes in items<br>other than shareholders'<br>equity | 14,657             | 14,657            | 14,657            |
| Total changes during period                                | 14,657             | 14,657            | 1,299,519         |
| Balance at end of period                                   | (10,640)           | (10,640)          | 7,483,722         |

### Consolidated statements of cash flows

|   |                   | (Thousands of yen) |
|---|-------------------|--------------------|
|   | Fiscal year ended | Fiscal year ended  |
|   | December 31, 2020 | December 31, 2021  |
| Cash flows from operating activities                            |                   |                    |
| Profit before income taxes                                      | 2,148,379         | 2,818,548          |
| Depreciation  | 78,399            | 80,703             |
| Amortization of goodwill  | 39,085            | 39,085             |
| Increase (decrease) in provision for bonuses                    | _                 | _                  |
| Increase (decrease) in allowance for doubtful accounts          | 23,999            | 74,906             |
| Increase (decrease) in provision for share awards               | _                 | 13,858             |
| Increase (decrease) in provision for share awards for directors | _                 | 31,417             |
| (and other officers)  | _                 | 31,717             |
| Interest and dividend income                                    | (46)              | (53)               |
| Loss (gain) on investments in investment partnerships           | _                 | 3,159              |
| Loss (gain) on sale of non-current assets                       | (343)             | (1,595)            |
| Loss on retirement of non-current assets                        | _                 | 1,447              |
| Decrease (increase) in trade receivables                        | (575,891)         | (787,274)          |
| Decrease (increase) in inventories                              | (228,801)         | (84,933)           |
| Decrease (increase) in other current assets                     | (47,443)          | (19,714)           |
| Increase (decrease) in trade payables                           | 817,889           | 710,546            |
| Increase (decrease) in accounts payable - other                 | 239,747           | 40,242             |
| Increase (decrease) in other current liabilities                | 15,702            | 100,454            |
| Other, net  | (52)              | 1,609              |
| Subtotal  | 2,510,624         | 3,022,409          |
| Interest and dividends received                                 | 46                | 54                 |
| Income taxes paid   | (562,912)         | (916,265)          |
| Net cash provided by (used in) operating activities             | 1,947,758         | 2,106,198          |
| Cash flows from investing activities                            |                   |                    |
| Payments into time deposits                                     | (24,289)          | (24,291)           |
| Proceeds from withdrawal of time deposits                       | 24,287            | 24,289             |
| Purchase of property, plant and equipment                       | (43,490)          | (56,644)           |
| Proceeds from sale of property, plant and equipment             | 2,518             | 1,967              |
| Purchase of investment securities                               | (550,000)         | (267,891)          |
| Purchase of intangible assets                                   | (43,910)          | (21,344)           |
| Payments of leasehold deposits                                  | (14,369)          | (12,116)           |
| Proceeds from refund of leasehold deposits                      | 419               | 660                |
| Other, net  | 504               | (2,306)            |
| Net cash provided by (used in) investing activities             | (648,329)         | (357,677)          |
| Cash flows from financing activities                            |                   |                    |
| Purchase of treasury shares                                     | (81)              | (196,869)          |
| Dividends paid  | (272,440)         | (415,976)          |
| Repayments of lease obligations                                 | (1,302)           | (1,302)            |
| Net cash provided by (used in) financing activities             | (273,824)         | (614,149)          |
| Net increase (decrease) in cash and cash equivalents            | 1,025,604         | 1,134,371          |
| Cash and cash equivalents at beginning of period                | 3,447,783         | 4,473,388          |
| =   |                   | 5,607,760          |
| Cash and cash equivalents at end of period                      | 4,473,388         | 5,607,76           |