### Translation

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# Summary of Consolidated Financial Results for the Year Ended December 31, 2021 (Based on Japanese GAAP)

February 15, 2022

Company name: FUKUDA CORPORATION

Stock exchange listing: Tokyo

Stock code: 1899 URL https://www.fkd.co.jp/

Representative: Representative Director and President Masanori Araaki

Inquiries:

Director and General Manager of
Administration Department

Katsuhiko Iwasaki

TEL 025-266-9111

Scheduled date of ordinary general meeting of shareholders: March 29, 2022
Scheduled date to file Securities Report: March 29, 2022
Scheduled date to commence dividend payments: March 30, 2022

Preparation of supplementary material on financial results: Yes Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2021 (from January 1, 2021 to December 31, 2021)

### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2021	179,846	(3.2)	8,891	(0.2)	9,147	1.2	5,864	(1.9)
Year ended December 31, 2020	185,764	2.0	8,905	10.6	9,038	8.2	5,979	9.2

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended December 31, 2021	688.16	_	8.0	6.8	4.9
Year ended December 31, 2020	689.77	_	8.6	6.5	4.8

### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2021	130,755	76,412	57.9	8,889.69
As of December 31, 2020	137,562	71,335	51.4	8,301.01

### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended December 31, 2021	7,802	(1,505)	(6,128)	23,285
Year ended December 31, 2020	6,909	(2,193)	(4,680)	23,116

### 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2020	_	0.00	-	110.00	110.00	946	15.9	1.4
Year ended December 31, 2021	_	0.00	-	130.00	130.00	1,120	18.9	1.5
Year ending December 31, 2022 (Forecast)	_	0.00	_	120.00	120.00		24.9	

3. Forecast of consolidated financial results for the year ending December 31, 2022 (from January 1, 2022 to December 31, 2022)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	155,000	(13.8)	6,200	(30.3)	6,400	(30.0)	4,100	(30.1)	481.03

### 4. Notes

(1) Changes in significant subsidiaries during the year ended December 31, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)								
As of December 31, 2021	8,988,111 shares	As of December 31, 2020	8,988,111 shares					
Number of treasury shares at the end of the period								
As of December 31, 2021	464,902 shares	As of December 31, 2020	468,649 shares					
Average number of shares during the period								
Year ended December 31, 2021	8,521,426 shares	Year ended December 31, 2020	8,668,226 shares					

### Consolidated financial statements Consolidated balance sheets

	As of December 31, 2020	As of December 31, 2021
Agasta	As of December 31, 2020	As of December 31, 2021
Assets Current assets		
Cash and deposits	23,119	23,288
Notes receivable, accounts receivable from completed	23,119	25,266
construction contracts and other	69,916	63,660
Securities	0	
Real estate for sale	1,215	816
Costs on construction contracts in progress	2,490	2,068
Costs on real estate business	1,476	2,335
Other inventories	280	358
Accounts receivable - other	2,746	1,885
Other	1,088	1,059
Allowance for doubtful accounts	(46)	(12)
Total current assets	102,288	95,462
Non-current assets	102,200	75,402
Property, plant and equipment		
Buildings and structures	23,104	22,745
Machinery, vehicles, tools, furniture and fixtures	13,796	13,732
Land	15,829	15,539
Other	861	1,057
Accumulated depreciation	(26,532)	(26,656)
Total property, plant and equipment	27,058	26,419
Intangible assets		20,117
Other	553	523
Total intangible assets	553	523
Investments and other assets		323
Investments and other assets  Investment securities	4,978	5,352
Long-term loans receivable	4,978	5,332
Retirement benefit asset	1,435	1,898
Deferred tax assets	548	407
Other	915	916
Allowance for doubtful accounts	(300)	(276)
Total investments and other assets	7,661	8,349
Total non-current assets	35,273	35,292
Total assets	137,562	130,755
TOTAL ASSETS	137,302	130,/33

		(Millions of yen)	
	As of December 31, 2020	As of December 31, 2021	
Liabilities			
Current liabilities			
Notes payable, accounts payable for construction contracts	38,922	34,862	
and other	30,522	51,002	
Short-term borrowings	5,155	320	
Income taxes payable	1,503	1,508	
Advances received on uncompleted construction contracts	7,008	3,339	
and other	212	215	
Provision for warranties for completed construction	212	217	
Provision for loss on construction contracts	146	60	
Provision for loss on litigation	75	79	
Provision for loss on liquidation of subsidiaries and	=	71	
associates	_		
Other provisions	7	11	
Other	5,685	6,553	
Total current liabilities	58,717	47,024	
Non-current liabilities			
Long-term borrowings	943	767	
Deferred tax liabilities	50	79	
Deferred tax liabilities for land revaluation	851	838	
Provision for retirement benefits for directors (and other	118	115	
officers)			
Provision for share awards	345	377	
Provision for share awards for directors (and other	44	43	
officers)		-	
Other provisions	_	6	
Retirement benefit liability	2,618	2,632	
Other	2,535	2,457	
Total non-current liabilities	7,508	7,318	
Total liabilities	66,226	54,342	
Net assets			
Shareholders' equity			
Share capital	5,158	5,158	
Capital surplus	6,169	6,169	
Retained earnings	61,133	66,075	
Treasury shares	(2,291)	(2,271)	
Total shareholders' equity	70,170	75,131	
Accumulated other comprehensive income			
Valuation difference on available-for-sale securities	655	677	
Revaluation reserve for land	(87)	(112)	
Remeasurements of defined benefit plans	(17)	72	
Total accumulated other comprehensive income	550	636	
Non-controlling interests	615	643	
Total net assets	71,335	76,412	
Total liabilities and net assets	137,562	130,755	
1 5 th Incomined and not abbeto	157,502	150,755	

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended December 31, 2020 December 31, 2021 Net sales Net sales of completed construction contracts 168,561 161,925 Sales in real estate business 3,518 4,387 Sales in other businesses 13,683 13,533 185,764 179,846 Total net sales Cost of sales Cost of sales of completed construction contracts 152,361 146,029 3,475 Cost of sales in real estate business 2,889 Cost of sales in other businesses 11,441 11,596 Total cost of sales 166,692 161,102 Gross profit Gross profit on completed construction contracts 16,200 15,895 Gross profit - real estate business 629 912 Gross profit - other business 2,242 1,936 Total gross profit 19,071 18,744 10,165 9,852 Selling, general and administrative expenses Operating profit 8,905 8,891 Non-operating income Interest income 17 14 Dividend income 127 143 Rental income from land and buildings 24 32 Share of profit of entities accounted for using equity method 19 9 140 204 337 397 Total non-operating income Non-operating expenses Interest expenses 47 41 Provision of allowance for doubtful accounts 44 Commission for syndicated loans 33 32 Prepayment guarantee fee 38 27 40 39 Other 205 141 Total non-operating expenses

9,038

9,147

Ordinary profit

	E. 1 1.1	E' 1 1 1 1
	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Extraordinary income		
Gain on sale of non-current assets	101	29
Gain on sale of investment securities	0	35
Reversal of provision for loss on compensation for damage	50	=
Total extraordinary income	151	64
Extraordinary losses		
Loss on sale of non-current assets	_	0
Loss on retirement of non-current assets	71	23
Loss on valuation of investment securities	158	13
Loss on valuation of shares of subsidiaries and associates	_	135
Impairment losses	41	155
Provision for loss on litigation	75	_
Provision for loss on liquidation of subsidiaries and associates	_	71
Other	18	13
Total extraordinary losses	365	413
Profit before income taxes	8,824	8,799
Income taxes - current	2,718	2,748
Income taxes - deferred	80	138
Total income taxes	2,798	2,887
Profit	6,026	5,911
Profit attributable to non-controlling interests	47	47
Profit attributable to owners of parent	5,979	5,864
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# Consolidated statements of comprehensive income

	Figual year anded	Figure 1 year and ad
	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Profit	6,026	5,911
Other comprehensive income		
Valuation difference on available-for-sale securities	(197)	23
Remeasurements of defined benefit plans, net of tax	(80)	90
Share of other comprehensive income of entities accounted	(0)	(0)
for using equity method	(0)	(0)
Total other comprehensive income	(279)	113
Comprehensive income	5,747	6,025
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,700	5,976
Comprehensive income attributable to non-controlling	47	40
interests	47	48

# **Consolidated statements of changes in equity** Fiscal year ended December 31, 2020

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	5,158	6,162	56,118	(741)	66,697		
Changes during period							
Dividends of surplus			(980)		(980)		
Profit attributable to owners of parent			5,979		5,979		
Purchase of treasury shares				(1,688)	(1,688)		
Disposal of treasury shares		6		137	144		
Change in scope of consolidation			5		5		
Reversal of revaluation reserve for land			11		11		
Net changes in items other than shareholders' equity							
Total changes during period	-	6	5,015	(1,550)	3,472		
Balance at end of period	5,158	6,169	61,133	(2,291)	70,170		

		Accumulated other co	ne		1	
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	853	(75)	63	840	596	68,134
Changes during period						
Dividends of surplus						(980)
Profit attributable to owners of parent						5,979
Purchase of treasury shares						(1,688)
Disposal of treasury shares						144
Change in scope of consolidation						5
Reversal of revaluation reserve for land						11
Net changes in items other than shareholders' equity	(198)	(11)	(80)	(290)	19	(271)
Total changes during period	(198)	(11)	(80)	(290)	19	3,200
Balance at end of period	655	(87)	(17)	550	615	71,335

		Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	5,158	6,169	61,133	(2,291)	70,170			
Changes during period								
Dividends of surplus			(946)		(946)			
Profit attributable to owners of parent			5,864		5,864			
Purchase of treasury shares				(39)	(39)			
Disposal of treasury shares		0		60	60			
Change in scope of consolidation					-			
Reversal of revaluation reserve for land			25		25			
Net changes in items other than shareholders' equity								
Total changes during period	-	0	4,941	20	4,961			
Balance at end of period	5,158	6,169	66,075	(2,271)	75,131			

		Accumulated other co				
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	655	(87)	(17)	550	615	71,335
Changes during period						
Dividends of surplus						(946)
Profit attributable to owners of parent						5,864
Purchase of treasury shares						(39)
Disposal of treasury shares						60
Change in scope of consolidation						_
Reversal of revaluation reserve for land						25
Net changes in items other than shareholders' equity	22	(25)	90	86	28	114
Total changes during period	22	(25)	90	86	28	5,076
Balance at end of period	677	(112)	72	636	643	76,412

# Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Cash flows from operating activities		
Profit before income taxes	8,824	8,799
Depreciation	1,450	1,478
Impairment losses	41	155
Amortization of goodwill	98	=
Increase (decrease) in allowance for doubtful accounts	42	(32
Increase (decrease) in provision for share awards	28	31
Increase (decrease) in provision for share awards for directors	1	(1
(and other officers)	1	(1
Increase (decrease) in retirement benefit liability	(87)	14
Decrease (increase) in retirement benefit asset	9	(462
Increase (decrease) in provision for loss on construction	(110)	(86
contracts	,	
Increase (decrease) in provision for retirement benefits for	19	(2
directors (and other officers)	17	(-
Increase (decrease) in other provisions	46	80
Interest and dividend income	(145)	(15)
Interest expenses	47	4:
Loss (gain) on valuation of short-term and long-term	158	13
investment securities	130	1.
Loss on valuation of shares of subsidiaries and associates	_	135
Loss (gain) on sale of short-term and long-term investment	(0)	(35
securities	(0)	(3.
Loss (gain) on sale of property, plant and equipment	(101)	(28
Share of loss (profit) of entities accounted for using equity method	(19)	(9
Decrease (increase) in trade receivables	227	6,255
Decrease (increase) in inventories	226	185
Decrease (increase) in other assets	1,959	809
Increase (decrease) in trade payables	(2,973)	(4,034
	(2,973)	(4,03
Increase (decrease) in advances received on construction	(350)	(3,596
contracts in progress  Increase (decrease) in other liabilities	269	639
•		
Other, net	(23)	153
Subtotal	9,637	10,353
Interest and dividends received	74	237
Interest paid	(48)	(40
Income taxes paid	(2,754)	(2,747
Net cash provided by (used in) operating activities	6,909	7,802

	F' 1 1 1	(Millions of yen)
	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Cash flows from investing activities	(2)	(2)
Payments into time deposits	(3)	(3)
Proceeds from withdrawal of time deposits	3	3
Proceeds from sale of securities	0	0
Purchase of property, plant and equipment	(2,169)	(1,050)
Proceeds from sale of property, plant and equipment	116	112
Purchase of intangible assets	(95)	(69)
Purchase of investment securities	(57)	(620)
Proceeds from sale of investment securities	0	140
Purchase of shares of subsidiaries and associates	(49)	(0)
Proceeds from liquidation of subsidiaries	89	=
Net decrease (increase) in short-term loans receivable	1	0
Long-term loan advances	(33)	(0)
Proceeds from collection of long-term loans receivable	48	13
Other payments	(83)	(62)
Other proceeds	37	30
Net cash provided by (used in) investing activities	(2,193)	(1,505)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,520)	(4,200)
Proceeds from long-term borrowings	40	=
Repayments of long-term borrowings	(510)	(811)
Proceeds from sale of treasury shares	144	60
Purchase of treasury shares	(1,688)	(39)
Dividends paid	(979)	(947)
Dividends paid to non-controlling interests	(20)	(21)
Repayments of finance lease obligations	(144)	(168)
Net cash provided by (used in) financing activities	(4,680)	(6,128)
Net increase (decrease) in cash and cash equivalents	35	168
Cash and cash equivalents at beginning of period	23,171	23,116
Decrease in cash and cash equivalents resulting from exclusion of		,
subsidiaries from consolidation	(90)	_
Cash and cash equivalents at end of period	23,116	23,285

# Non-consolidated financial statements Non-consolidated balance sheets

	As of December 31, 2020	As of December 31, 2021
Assets		
Current assets		
Cash and deposits	11,165	10,194
Notes receivable - trade	3,273	106
Electronically recorded monetary claims - operating	1,328	1,863
Accounts receivable from completed construction	44,988	42 904
contracts	44,988	43,804
Accounts receivable - real estate business	0	0
Real estate for sale	546	621
Costs on construction contracts in progress	1,023	737
Costs on real estate business	1,438	2,300
Raw materials and supplies	39	55
Short-term loans receivable	504	503
Prepaid expenses	40	45
Accounts receivable - other	2,560	1,750
Other	388	343
Allowance for doubtful accounts	(29)	
Total current assets	67,269	62,327
Non-current assets		_
Property, plant and equipment		
Buildings	7,601	7,052
Accumulated depreciation	(4,286)	(3,985)
Buildings, net	3,314	3,066
Structures	358	303
Accumulated depreciation	(280)	(237)
Structures, net	78	65
Machinery and equipment	563	526
Accumulated depreciation	(493)	(479)
Machinery and equipment, net	70	47
Vessels	902	904
Accumulated depreciation	(899)	(899)
Vessels, net	2	4
Vehicles	3	2
Accumulated depreciation	(3)	(2)
Vehicles, net	0	0
Tools, furniture and fixtures	327	327
Accumulated depreciation	(292)	(300)
Tools, furniture and fixtures, net	34	27
Land	5,557	5,158
Leased assets	175	177
Accumulated depreciation	(75)	(85)
Leased assets, net	99	92
Total property, plant and equipment	9,156	8,462
	9,130	0,402
Intangible assets Other	50	(7
		67
Total intangible assets	50	67

		(Millions of yen)
	As of December 31, 2020	As of December 31, 2021
Investments and other assets		
Investment securities	2,552	2,832
Shares of subsidiaries and associates	4,266	4,266
Long-term loans receivable from employees	11	8
Long-term accounts receivable - other	252	252
Prepaid pension costs	597	730
Deferred tax assets	241	161
Other	338	326
Allowance for doubtful accounts	(270)	(270
Total investments and other assets	7,988	8,306
Total non-current assets	17,195	16,837
Total assets	84,465	79,165
iabilities		
Current liabilities		
Notes payable - trade	668	274
Electronically recorded obligations - operating	7,961	7,635
Accounts payable for construction contracts	16,111	15,040
Short-term borrowings	3,500	, _
Lease obligations	42	45
Accounts payable - other	523	451
Income taxes payable	1,222	1,180
Accrued consumption taxes	577	522
Advances received on construction contracts in progress	5,388	1,704
Deposits received - real estate business	110	35
Deposits received	1,526	1,888
Provision for repairs	7	11
Provision for warranties for completed construction	188	192
Provision for loss on construction contracts	134	58
Provision for loss on litigation	75	77
Other	1	0
Total current liabilities	38,038	29,119
Non-current liabilities	·	·
Lease obligations	84	68
Deferred tax liabilities for land revaluation	381	380
Provision for retirement benefits	1,311	1,285
Provision for share awards	345	377
Provision for share awards for directors (and other		
officers)	44	43
Other	267	276
Total non-current liabilities	2,436	2,432
Total liabilities	40,475	31,552

	As of December 31, 2020	As of December 31, 2021
Net assets		
Shareholders' equity		
Share capital	5,158	5,158
Capital surplus		
Legal capital surplus	5,996	5,996
Other capital surplus	172	172
Total capital surplus	6,169	6,169
Retained earnings		
Legal retained earnings	1,044	1,044
Other retained earnings		
Reserve for tax purpose reduction entry of non-	11	10
current assets	11	10
General reserve	27,000	30,000
Retained earnings brought forward	5,812	6,410
Total retained earnings	33,868	37,465
Treasury shares	(2,291)	(2,271)
Total shareholders' equity	42,904	46,521
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	491	498
Revaluation reserve for land	595	592
Total valuation and translation adjustments	1,086	1,091
Total net assets	43,990	47,612
Total liabilities and net assets	84,465	79,165

# Non-consolidated statements of income

Sales in real estate business         1,804         2,6           Total net sales         116,985         113,1           Cost of sales			(Millions of yen)
Net sales         Net sales of completed construction contracts         115,180         110,4           Sales in real estate business         1,804         2,6           Total net sales         116,985         113,1           Cost of sales         1105,438         101,1           Cost of sales of completed construction contracts         105,438         101,1           Cost of sales of real estate business         1,550         1,9           Total cost of sales         106,988         103,1           Gross profit         9,741         9,2           Gross profit on completed construction contracts         9,741         9,2           Gross profit - real estate business         254         6           Total gross profit real estate business         353         3           Selling, general and administrative expenses         254         6           Remuneration for directors (and other officers)         353         3           Replication for share awards         16         1           Provision for share awards for directors (and other of		Fiscal year ended	Fiscal year ended
Net sales of completed construction contracts         115,180         110,4           Sales in real estate business         1,804         2,6           Total net sales         116,985         113,1           Cost of sales         105,438         101,1           Cost of sales of completed construction contracts         105,438         101,1           Cost of sales in real estate business         1,550         1,9           Total cost of sales         106,988         103,1           Gross profit         9,741         9,2           Gross profit - real estate business         254         6           Total gross profit         9,96         9,9           Selling, general and administrative expenses         28         2           Remuneration for directors (and other officers)         353         3           Employees' salaries and allowances         1,892         1,7           Retirement payments         41         4           Retirement payments         43         2           Retirement payments         16         2           Provision for share awards         16         2           Provision for share awards for directors (and other officers)         186         2           Repair and maintenance expenses		December 31, 2020	December 31, 2021
Sales in real estate business         1,804         2,6           Total net sales         116,985         113,1           Cost of sales	Net sales		
Total net sales         116,985         113,1           Cost of sales         105,438         101,1           Cost of sales in real estate business         1,550         1,9           Total cost of sales in real estate business         106,988         103,1           Gross profit         9,741         9,2           Gross profit - real estate business         2,54         66           Total gross profit real estate business         2,741         9,996         9,996           Selling, general and administrative expenses         8         8         1,892         1,7           Retirement and administrative expenses         1,892         1,7         1,7         1,892         1,7           Retirement payments         41         1         1,892         1,7         1,7         1,892         1,7         1,7         1,892         1,7         1,7         1,892         1,7         1,7         1,7         1,892         1,7         1,7         1,892         1,7         1,7         1,7         1,892         1,7         1,7         1,892         1,7         1,7         1,892         1,7         1,7         1,892         1,7         1,7         1,892         1,7         1,7         1,892         1,7         1,7	Net sales of completed construction contracts	115,180	110,446
Cost of sales         Interpretation of the completed construction contracts         105,438         101,1           Cost of sales in real estate business         1,550         1,9           Total cost of sales         106,988         103,1           Gross profit         Total cost of sales         106,988         103,1           Gross profit or completed construction contracts         9,741         9,2           Gross profit - real estate business         254         6           Total gross profit or completed construction contracts         9,996         9,9           Selling, general and administrative expenses         254         6           Remuneration for directors (and other officers)         353         3           Employees' salaries and allowances         1,892         1,7           Retirement payments         41         41           Retirement payments         41         41           Retirement payments         41         41           Retirement payments         43         2           Legal welfare expenses         283         2           Provision for share awards for directors (and other officers)         8         4           Welfare expenses         186         2           Repair and maintenance expenses         1	Sales in real estate business	1,804	2,667
Cost of sales of completed construction contracts         105,438         101,1           Cost of sales in real estate business         1,550         1,9           Total cost of sales         106,988         103,1           Gross profit         8         106,988         103,1           Gross profit on completed construction contracts         9,741         9,2         6           Gross profit real estate business         254         6         6           Total gross profit         9,996         9,9         9,9           Selling, general and administrative expenses         353         3         3           Employees' salaries and allowances         1,892         1,7         1,7         1,7         1,892         1,7         1,7         1,7         1,892         1,7         1,7         1,7         1,7         1,892         1,7         1,7         1,7         1,892         1,7         1,2 <td>Total net sales</td> <td>116,985</td> <td>113,113</td>	Total net sales	116,985	113,113
Cost of sales in real estate business         1,550         1,9           Total cost of sales         106,988         103,1           Gross profit         9,741         9,2           Gross profit - real estate business         254         6           Total gross profit         9,996         9,9           Selling, general and administrative expenses         8         353         3           Remuneration for directors (and other officers)         353         3         3           Employees' salaries and allowances         1,892         1,7         4         4         4           Retirement payments         41         4         <	Cost of sales		
Total cost of sales         106,988         103,1           Gross profit         Gross profit on completed construction contracts         9,741         9,2           Gross profit - real estate business         254         6           Total gross profit         9,996         9,9           Selling, general and administrative expenses         8           Remuneration for directors (and other officers)         353         3           Employees' salaries and allowances         1,892         1,7           Retirement payments         41         4           Retirement benefit expenses         43         2           Legal welfare expenses         283         2           Provision for share awards         16         6           Provision for share awards for directors (and other officers)         8         8           Welfare expenses         186         2           Repair and maintenance expenses         186         2           Repair and maintenance expenses         155         1           Communication and transportation expenses         155         1           Power utilities expenses         23         23           Research study expenses         38         44           Advertising expenses         37	Cost of sales of completed construction contracts	105,438	101,166
Gross profit         Gross profit on completed construction contracts         9,741         9,2           Gross profit - real estate business         254         6           Total gross profit         9,996         9,9           Selling, general and administrative expenses         8           Remuneration for directors (and other officers)         353         3           Employees' salaries and allowances         1,892         1,7           Retirement payments         41         4           Retirement benefit expenses         43         2           Legal welfare expenses         283         2           Provision for share awards         16         9           Provision for share awards for directors (and other officers)         8         8           Welfare expenses         186         2           Repair and maintenance expenses         181         2           Repair and maintenance expenses         181         2           Communication and transportation expenses         155         1           Power utilities expenses         23         8           Research study expenses         38         8           Entertainment expenses         37         3           Donations         25         8	Cost of sales in real estate business	1,550	1,968
Gross profit on completed construction contracts         9,741         9,2           Gross profit - real estate business         254         6           Total gross profit         9,996         9,9           Selling, general and administrative expenses         8           Remuneration for directors (and other officers)         353         3           Employees' salaries and allowances         1,892         1,7           Retirement payments         41         41           Retirement benefit expenses         43         2           Legal welfare expenses         283         2           Provision for share awards         16         6           Provision for share awards for directors (and other officers)         8         2           Welfare expenses         186         2           Repair and maintenance expenses         13         18           Stationery expenses         181         2           Communication and transportation expenses         155         1           Power utilities expenses         23         2           Research study expenses         44         4           Advertising expenses         58         5           Entertainment expenses         37         5	Total cost of sales	106,988	103,134
Gross profit on completed construction contracts         9,741         9,2           Gross profit - real estate business         254         6           Total gross profit         9,996         9,9           Selling, general and administrative expenses         8           Remuneration for directors (and other officers)         353         3           Employees' salaries and allowances         1,892         1,7           Retirement payments         41         41           Retirement benefit expenses         43         2           Legal welfare expenses         283         2           Provision for share awards         16         6           Provision for share awards for directors (and other officers)         8         2           Welfare expenses         186         2           Repair and maintenance expenses         13         18           Stationery expenses         181         2           Communication and transportation expenses         155         1           Power utilities expenses         23         2           Research study expenses         44         4           Advertising expenses         58         5           Entertainment expenses         37         5	Gross profit		
Gross profit - real estate business         254         66           Total gross profit         9,996         9,996           Selling, general and administrative expenses         8           Remuneration for directors (and other officers)         353         3           Employees' salaries and allowances         1,892         1,7           Retirement payments         41         41           Retirement benefit expenses         43         2           Legal welfare expenses         283         2           Provision for share awards         16         6           Provision for share awards for directors (and other officers)         8         6           Welfare expenses         186         2           Repair and maintenance expenses         186         2           Stationery expenses         181         2           Communication and transportation expenses         155         1           Power utilities expenses         23         2           Research study expenses         37         37           Donations         25         8           Entertainment expenses         37         37           Donations         25         8           Rent expenses on land and buildings         <		9,741	9,280
Total gross profit         9,996         9,9           Selling, general and administrative expenses         353         3           Remuneration for directors (and other officers)         353         3           Employees' salaries and allowances         1,892         1,7           Retirement payments         41         41           Retirement benefit expenses         43         2           Legal welfare expenses         283         2           Provision for share awards         16         6           Provision for share awards for directors (and other officers)         8         8           Welfare expenses         186         2           Repair and maintenance expenses         13         18           Stationery expenses         181         2           Communication and transportation expenses         155         1           Power utilities expenses         23         155         1           Research study expenses         44         4         4           Advertising expenses         58         1           Entertainment expenses         37         1           Donations         25         1           Rent expenses on land and buildings         165         1			698
Selling, general and administrative expenses       353       3         Remuneration for directors (and other officers)       353       3         Employees' salaries and allowances       1,892       1,7         Retirement payments       41       41         Retirement benefit expenses       43       2         Legal welfare expenses       283       2         Provision for share awards       16       16         Provision for share awards for directors (and other officers)       8       16         Welfare expenses       186       2         Repair and maintenance expenses       13       18         Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       155       1         Research study expenses       44       4       4         Advertising expenses       58       58       58       58       58         Entertainment expenses       37	Total gross profit	9,996	9,978
Remuneration for directors (and other officers)       353       3         Employees' salaries and allowances       1,892       1,7         Retirement payments       41       41         Retirement benefit expenses       43       2         Legal welfare expenses       283       2         Provision for share awards       16       16         Provision for share awards for directors (and other officers)       8       16         Welfare expenses       186       2         Repair and maintenance expenses       13       13         Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       2         Research study expenses       44       4         Advertising expenses       58       58         Entertainment expenses       37       5         Donations       25       5         Rent expenses on land and buildings       165       1         Depreciation       104       1         Taxes and dues       270       2         Insurance expenses       32       17         Commission expenses       117       1 <t< td=""><td>Selling, general and administrative expenses</td><td></td><td></td></t<>	Selling, general and administrative expenses		
Employees' salaries and allowances       1,892       1,7         Retirement payments       41         Retirement benefit expenses       43         Legal welfare expenses       283       2         Provision for share awards       16         Provision for share awards for directors (and other officers)       8         Welfare expenses       186       2         Repair and maintenance expenses       13       2         Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       23         Research study expenses       44       4         Advertising expenses       58       44         Advertising expenses       37       5         Entertainment expenses       37       5         Donations       25       5         Rent expenses on land and buildings       165       1         Depreciation       104       1         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58       117 <td></td> <td>353</td> <td>351</td>		353	351
Retirement payments       41         Retirement benefit expenses       43         Legal welfare expenses       283       2         Provision for share awards       16         Provision for share awards for directors (and other officers)       8         Welfare expenses       186       2         Repair and maintenance expenses       13       18         Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23         Research study expenses       44       4         Advertising expenses       58       4         Entertainment expenses       37       5         Donations       25       5         Rent expenses on land and buildings       165       1         Depreciation       104       1         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0 <td></td> <td>1,892</td> <td>1,761</td>		1,892	1,761
Retirement benefit expenses       43         Legal welfare expenses       283       2         Provision for share awards       16       16         Provision for share awards for directors (and other officers)       8       2         Welfare expenses       186       2         Repair and maintenance expenses       13       181       2         Repair and maintenance expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       155       1         Power utilities expenses       44       4       4         Advertising expenses       58       58       58         Entertainment expenses       37       5       1         Donations       25       1		41	
Legal welfare expenses       283       2         Provision for share awards       16       16         Provision for share awards for directors (and other officers)       8         Welfare expenses       186       2         Repair and maintenance expenses       13         Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       23         Research study expenses       44       4         Advertising expenses       58       58         Entertainment expenses       37       5         Donations       25       5         Rent expenses on land and buildings       165       1         Depreciation       104       1         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0		43	41
Provision for share awards for directors (and other officers)       8         Welfare expenses       186       2         Repair and maintenance expenses       13         Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       23         Research study expenses       44       44         Advertising expenses       58       37         Donations       25       58         Rent expenses on land and buildings       165       1         Depreciation       104       104         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Legal welfare expenses	283	274
Welfare expenses       186       2         Repair and maintenance expenses       13         Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       23         Research study expenses       44       4         Advertising expenses       58       58         Entertainment expenses       37       5         Donations       25       5         Rent expenses on land and buildings       165       1         Depreciation       104       1         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58       162       1         Miscellaneous expenses       162       1       1         Total selling, general and administrative expenses       4,277       4,0	Provision for share awards	16	15
Repair and maintenance expenses       13         Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       23         Research study expenses       44       44         Advertising expenses       58       58         Entertainment expenses       37       5         Donations       25       5         Rent expenses on land and buildings       165       1         Depreciation       104       104         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58       3         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Provision for share awards for directors (and other officers)	8	9
Stationery expenses       181       2         Communication and transportation expenses       155       1         Power utilities expenses       23       23         Research study expenses       44       44         Advertising expenses       58       58         Entertainment expenses       37       50         Donations       25       50         Rent expenses on land and buildings       165       1         Depreciation       104       104         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58       4,277       4,0         Miscellaneous expenses       162       1       1         Total selling, general and administrative expenses       4,277       4,0	Welfare expenses	186	208
Communication and transportation expenses         155         1           Power utilities expenses         23           Research study expenses         44         4           Advertising expenses         58         58           Entertainment expenses         37         5           Donations         25         5           Rent expenses on land and buildings         165         1           Depreciation         104         1           Taxes and dues         270         2           Insurance expenses         32         2           Commission expenses         117         1           Selling expenses-real estate business         58         1           Miscellaneous expenses         162         1           Total selling, general and administrative expenses         4,277         4,0	Repair and maintenance expenses	13	22
Power utilities expenses       23         Research study expenses       44         Advertising expenses       58         Entertainment expenses       37         Donations       25         Rent expenses on land and buildings       165       1         Depreciation       104         Taxes and dues       270       2         Insurance expenses       32         Commission expenses       117       1         Selling expenses-real estate business       58         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Stationery expenses	181	200
Research study expenses       44         Advertising expenses       58         Entertainment expenses       37         Donations       25         Rent expenses on land and buildings       165       1         Depreciation       104         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58       3         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Communication and transportation expenses	155	150
Advertising expenses       58         Entertainment expenses       37         Donations       25         Rent expenses on land and buildings       165       1         Depreciation       104         Taxes and dues       270       2         Insurance expenses       32         Commission expenses       117       1         Selling expenses-real estate business       58         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Power utilities expenses	23	26
Entertainment expenses       37         Donations       25         Rent expenses on land and buildings       165       1         Depreciation       104         Taxes and dues       270       2         Insurance expenses       32       2         Commission expenses       117       1         Selling expenses-real estate business       58       3         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Research study expenses	44	40
Donations       25         Rent expenses on land and buildings       165       1         Depreciation       104         Taxes and dues       270       2         Insurance expenses       32         Commission expenses       117       1         Selling expenses-real estate business       58         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Advertising expenses	58	58
Rent expenses on land and buildings       165       1         Depreciation       104       104         Taxes and dues       270       2         Insurance expenses       32         Commission expenses       117       1         Selling expenses-real estate business       58         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Entertainment expenses	37	34
Depreciation       104         Taxes and dues       270       2         Insurance expenses       32         Commission expenses       117       1         Selling expenses-real estate business       58         Miscellaneous expenses       162       1         Total selling, general and administrative expenses       4,277       4,0	Donations	25	13
Taxes and dues 270 2 Insurance expenses 32 Commission expenses 117 1 Selling expenses-real estate business 58 Miscellaneous expenses 162 1 Total selling, general and administrative expenses 4,277 4,00	Rent expenses on land and buildings	165	174
Insurance expenses32Commission expenses1171Selling expenses-real estate business58Miscellaneous expenses1621Total selling, general and administrative expenses4,2774,0	Depreciation	104	99
Commission expenses1171Selling expenses-real estate business58Miscellaneous expenses1621Total selling, general and administrative expenses4,2774,0	Taxes and dues	270	286
Selling expenses-real estate business 58 Miscellaneous expenses 162 1 Total selling, general and administrative expenses 4,277 4,0	Insurance expenses	32	33
Miscellaneous expenses1621Total selling, general and administrative expenses4,2774,0	Commission expenses	117	116
Total selling, general and administrative expenses 4,277 4,0	Selling expenses-real estate business	58	65
	Miscellaneous expenses	162	108
5.710	Total selling, general and administrative expenses	4,277	4,094
Operating profit $5,/19$ $5,8$	Operating profit	5,719	5,884

	Fiscal year ended	Fiscal year ended
	December 31, 2020	December 31, 2021
Non-operating income		
Interest income	12	7
Interest on securities	0	3
Dividend income	537	607
Rental income from land and buildings	7	5
Reversal of allowance for doubtful accounts	2	29
Miscellaneous income	32	45
Total non-operating income	593	700
Non-operating expenses		
Interest expenses	16	19
Loss on sale of notes receivable - trade	=	2
Prepayment guarantee fee	22	15
Commission for syndicated loans	19	18
Provision of allowance for doubtful accounts	22	-
Miscellaneous expenses	24	31
Total non-operating expenses	106	87
Ordinary profit	6,205	6,497
Extraordinary income		
Gain on sale of non-current assets	0	3
Gain on sale of investment securities	0	35
Total extraordinary income	0	38
Extraordinary losses		
Loss on retirement of non-current assets	16	9
Loss on valuation of investment securities	153	11
Impairment losses	34	131
Provision for loss on litigation	75	_
Other	0	0
Total extraordinary losses	279	152
Profit before income taxes	5,926	6,383
Income taxes - current	1,690	1,748
Income taxes - deferred	46	93
Total income taxes	1,737	1,842
Profit	4,189	4,541

# Non-consolidated statements of changes in equity Fiscal year ended December 31, 2020

		Shareholders' equity							
			Capital surplus	3	Retained earnings				
						Othe	r retained earn	ings	
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non- current assets	General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning of period	5,158	5,996	165	6,162	1,044	11	24,000	5,591	30,647
Changes during period									
Reversal of reserve for tax purpose reduction entry of non-current assets						(0)		0	_
Provision of general reserve							3,000	(3,000)	-
Dividends of surplus								(980)	(980)
Profit								4,189	4,189
Purchase of treasury shares									
Disposal of treasury shares			6	6					
Reversal of revaluation reserve for land								11	11
Net changes in items other than shareholders' equity									
Total changes during period	_	_	6	6	_	(0)	3,000	221	3,220
Balance at end of period	5,158	5,996	172	6,169	1,044	11	27,000	5,812	33,868

	Sharehold	ers' equity	Valuation	on and translation adju	stments	
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	Total net assets
Balance at beginning of period	(741)	41,226	634	606	1,241	42,468
Changes during period						
Reversal of reserve for tax purpose reduction entry of non-current assets		-				_
Provision of general reserve		_				_
Dividends of surplus		(980)				(980)
Profit		4,189				4,189
Purchase of treasury shares	(1,688)	(1,688)				(1,688)
Disposal of treasury shares	137	144				144
Reversal of revaluation reserve for land		11				11
Net changes in items other than shareholders' equity			(143)	(11)	(155)	(155)
Total changes during period	(1,550)	1,677	(143)	(11)	(155)	1,521
Balance at end of period	(2,291)	42,904	491	595	1,086	43,990

	Shareholders' equity										
		Capital surplus			Retained earnings						
	Share capital		Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings					
		Legal capital surplus				Reserve for tax purpose reduction entry of non- current assets	General reserve	Retained earnings brought forward	Total retained earnings		
Balance at beginning of period	5,158	5,996	172	6,169	1,044	11	27,000	5,812	33,868		
Changes during period											
Reversal of reserve for tax purpose reduction entry of non-current assets						(0)		0	-		
Provision of general reserve							3,000	(3,000)	_		
Dividends of surplus								(946)	(946)		
Profit								4,541	4,541		
Purchase of treasury shares											
Disposal of treasury shares			0	0							
Reversal of revaluation reserve for land								2	2		
Net changes in items other than shareholders' equity											
Total changes during period	_	_	0	0	-	(0)	3,000	597	3,597		
Balance at end of period	5,158	5,996	172	6,169	1,044	10	30,000	6,410	37,465		

	Sharehold	ers' equity	Valuation				
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	Total net assets	
Balance at beginning of period	(2,291)	42,904	491	595	1,086	43,990	
Changes during period							
Reversal of reserve for tax purpose reduction entry of non-current assets		-				_	
Provision of general reserve		-				_	
Dividends of surplus		(946)				(946)	
Profit		4,541				4,541	
Purchase of treasury shares	(39)	(39)				(39)	
Disposal of treasury shares	60	60				60	
Reversal of revaluation reserve for land		2				2	
Net changes in items other than shareholders' equity			7	(2)	4	4	
Total changes during period	20	3,617	7	(2)	4	3,622	
Balance at end of period	(2,271)	46,521	498	592	1,091	47,612	