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Securities code: 6278 March 10, 2022

# To Shareholders with Voting Rights

Hiroshi Odaira President & COO UNION TOOL CO. 6-17-1 Minami-ohi, Shinagawa-ku, Tokyo, Japan

#### Notice of the 61st Ordinary General Meeting of Shareholders

#### Dear shareholders:

We would like to express our appreciation for your continued support and patronage.

This is to notify you of the 61st Ordinary General Meeting of Shareholders of UNION TOOL CO. (the "Company"), which will be held as described below.

If you decide to refrain from attending the meeting, you can exercise your voting rights in writing or via the internet. Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 5:45 p.m. JST on Tuesday, March 29, 2022.

**1. Date and Time:** Wednesday, March 30, 2022 at 10:00 a.m. JST

**2. Place:** The conference room on the 3rd floor of the headquarters of the Company

6-17-1 Minami-ohi, Shinagawa-ku, Tokyo, Japan

3. Agenda:

Matters to be reported: 1. Business Report and Consolidated Financial Statements for the 61st Fiscal

Year (January 1, 2021 to December 31, 2021) and the results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit

& Supervisory Board

2. Non-consolidated Financial Statements for the 61st Fiscal Year (January 1,

2021 to December 31, 2021)

**Proposals:** 

**Proposal 1:** Appropriation of Surplus

**Proposal 2:** Partial Amendment to the Articles of Incorporation

**Proposal 3:** Election of Six Directors

Proposal 4: Election of One Substitute Audit & Supervisory Board Member

- The documents that should be provided with this Notice, "Major Sales Offices and Factories," "Employees," "Assets, Profits, and Losses," "Major Creditors," "Matters Concerning Stock Acquisition Rights, etc. of the Company," "System to Ensure the Appropriateness of Business Operations and Outline of Implementation Status of Such System" and "Basic Policy on the Control of the Company" in the Business Report; "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements; and "Non-consolidated Statement of Changes in Equity" and "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements are posted on the Company's website, based on laws and regulations as well as Article 16 of the Company's Articles of Incorporation, and therefore not included in the appendix of this Notice. The Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements included in the appendix of this Notice are part of the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements that were subject to the audits by the Accounting Auditor and the Audit & Supervisory Board in preparing the Accounting Audit Report and Audit Report.
- Any revisions to the Reference Documents for the General Meeting of Shareholders, Business Report, Non-consolidated Financial Statements and Consolidated Financial Statements will be posted on the Company's website.
- Notice of Resolutions, which used to be sent out after the General Meeting of Shareholders, will be posted on the Company's website. We appreciate your understanding.

Significant changes in the operation of the General Meeting of Shareholders made in accordance with future circumstances will be notified on the Company's website.

Our Website Information for Investors and General Meeting of Shareholders (in Japanese) https://www.uniontool.co.jp/ir/stock/general meeting.html

# **Guidance for the Exercise of Voting Rights**

# Exercise of voting rights by attending the meeting

Please hand in your voting rights exercise form at the reception desk.

Date and time:

Wednesday, March 30, 2022 at 10:00 a.m. JST

#### Exercise of voting rights by mail

Please return the enclosed voting rights exercise form with your approval or disapproval for each proposal so that it can reach us by the deadline below.

Deadline:

5:45 p.m. JST on Tuesday, March 29, 2022

#### Exercise of voting rights via the Internet, etc. (see page 4)

Please follow the instruction on the next page and enter your vote for or against each proposal by the deadline below.

Deadline:

5:45 p.m. JST on Tuesday, March 29, 2022

# Guidance for filling out in the voting rights exercise form

## **Proposal 1, 2, 4:**

• If you vote for the proposal:

Write a circle in the "賛" field

• If you vote against the proposal:

Write a circle in the "否" field

## Proposal 3:

• If you vote for all of the candidates:

Write a circle in the "賛" field

• If you vote against all of the candidates:

Write a circle in the "否" field

• If you vote against some of the candidates:

Write a circle in the "賛" field and the candidate numbers of the candidates you vote against in the parenthesis.

\* Shareholders who have submitted a voting rights exercise form that does not indicate whether they approve or disapprove proposals will be deemed to have approved those proposals.

# Guidance for the exercise of voting rights via the Internet, etc.

#### Scanning the QR code

You can log in to the voting rights exercise website without entering the login ID or the temporary password written on the voting rights exercise form.

- 1. Scan the QR code on the voting rights exercise form.
  - \* "QR code" is a registered trademark of DENSO WAVE INCORPORATED.
- 2. Please follow the instruction on the screen and enter your vote for or against each proposal.

## You can log in with the QR code only once.

If you wish to exercise the voting rights again, or if you wish to exercise them without using the QR code, see the "Entering the login ID and temporary password" below.

#### Entering the login ID and temporary password

Voting rights exercise website: https://evote.tr.mufg.jp/

- 1. Access the voting rights exercise website.
- Enter the login ID and temporary password written on the voting rights exercise form and click "Log in."
   Enter the login ID and temporary password
   Click "Log in"
- 3. Register a new password.
  - Enter a new password
  - Click "Send"
- 4. Please follow the instruction on the screen and enter your vote for or against each proposal.

Help desk to inquire about how to exercise your voting rights via the Internet, etc. with PCs, or smartphones

Help desk at Stock Transfer Agency Department, Mitsubishi UFJ Trust and Banking Corporation **0120-173-027** (toll-free in Japan; open 9:00 a.m. to 9:00 p.m. JST)

Institutional investors may use the electronic voting rights exercise platform operated by ICJ, Inc.

#### Handling of voting rights exercised more than once

- 1. Please note that if your voting rights are exercised in duplicate by mail and via the Internet, the vote made via the Internet will be treated as the valid vote.
- 2. If you exercise your voting rights more than once via the Internet, the last vote will be treated as valid.

# Reference Documents for the General Meeting of Shareholders

#### **Proposals and References**

**Proposal 1:** Appropriation of Surplus

The Company proposes appropriating the surplus as follows:

#### Year-end dividend:

Based on the Company's basic policy for distribution of surplus, the year-end dividends for the 61st fiscal year will be paid as specified below.

- (1) Type of dividend property

  Cash
- (2) Allocation of dividend property and its total amount
  The Company will pay an ordinary dividend of ¥40 per share (increased by ¥10 from ¥30 for the
  previous fiscal year). The total amount of the ordinary dividends will be ¥691,020,920 (compared with
  ¥518,282,700 for the previous fiscal year).

The Company paid an interim dividend of \(\frac{\pmathrm{2}}{37}\) per share in September of last year (increased by \(\frac{\pmathrm{2}}{7}\) from \(\frac{\pmathrm{2}}{30}\) for the previous fiscal year). Combined with the year-end ordinary dividend, the amount of the annual ordinary dividend will be \(\frac{\pmathrm{2}}{7}\) per share for a total of \(\frac{\pmathrm{2}}{1},330,225,520\). (For the previous fiscal year, the amount of the annual ordinary dividend was \(\frac{\pmathrm{2}}{60}\) per share for a total of \(\frac{\pmathrm{2}}{1},036,566,840\). In addition, the Company paid an extra dividend of \(\frac{\pmathrm{2}}{10}\) per share for a total of \(\frac{\pmathrm{2}}{172,760,900}\)).

(3) Effective date of the distribution of surplus March 31, 2022

# **Proposal 2: Partial Amendments to the Articles of Incorporation**

#### 1. Reason for Amendments

The 2019 amendment of the Companies Act allows for measures for providing reference documents, etc. for the general meeting of shareholders in an electronic format, and from the enforcement date (September 1, 2022) of the amended Companies Act concerning electronic provision measures, companies issuing book-entry transfer shares (listed companies) are obligated to stipulate in their articles of incorporation that they will take electronic provision measures for information that constitutes the content of reference documents for the general meeting of shareholders. Accordingly, the Company intends to make necessary amendments to the Articles of Incorporation.

# 2. Details of Amendments

The details of amendments are as follows.

(Portions to be amended are underlined.)

<b>Current Articles of Incorporation</b>	Proposed Amendments
Chapter III. General Meeting of Shareholders	Chapter III. General Meeting of Shareholders
ARTICLE 16 (Disclosure via internet of reference	<deleted></deleted>
documents, etc. for general meeting of shareholders	
and Deemed PROVISION)	
The Company may deem that, at the convocation of	
general meeting of shareholders, the information on	
the matters that should be described or indicated in	
the reference documents for general meeting of	
shareholders, business report and financial	
statements has been provided for the shareholders by	
disclosing such information via Internet as provided	
in the order of the Ministry of Justice.	
AL 1 (11'1 b	
<newly established=""></newly>	
	Article 16 (Measures for Provision in Electronic
	Format, etc.)
	1. When convening general meeting of shareholders,
	the Company shall take measures to provide reference
	documents, etc., for general meeting of shareholders in electronic format.
	2. The Company does not need to include all or some
	matters related to electronic provision measures
	stipulated by the Ordinance of the Ministry of Justice
	in the documents to be delivered to shareholders who
	have requested such documents by the record date of
	voting rights.
	voting rights.
<newly established=""></newly>	(Supplementary Provision)
	1. The deletion of Article 16 (Disclosure via internet
	of reference documents, etc. for general meeting of
	shareholders and Deemed PROVISION) from the
	current Articles of Incorporation and the newly
	establishment of Article 16 of the amended Articles of
	Incorporation shall be in effect from the date of
	enforcement as set forth in Article 1 of the

Supplementary Provisions (hereinafter referred to as
the Effective Date) of the Act Partially Amending the
Companies Act (Act No. 70 of the Order).
2. Notwithstanding the provisions of the preceding
Paragraph, Article 16 of the current Articles of
Incorporation shall remain in force for general
meeting of shareholders held within six months of the
Effective Date.
3. This Article shall be automatically deleted once six
months have passed from the Effective Date, or once
three months have passed from the date of the general
meeting of shareholders set forth in the preceding
Paragraph, whichever is later.

# **Proposal 3:** Election of Six Directors

The terms of office of all six Directors will expire at the closing of the General Meeting of Shareholders. Accordingly, the Company proposes electing six Directors (four inside Directors and two outside Directors).

The candidates for Director are as follows.

As seen in the career summaries below, the candidates for inside Director are well experienced in corporate management and can handle general corporate matters accurately.

There are no special interests between each candidate and the Company.

No.		Name			Expertise and Experience*				
				a.	b.	c.	d.	e.	f.
1	Reappointment	Takao Katayama	CEO	0	0	0	0	0	
2	Reappointment	Hiroshi Odaira	President & COO	0		0		0	
3	Reappointment	Yuichi Nakajima	Director		0	0		0	0
4	Reappointment	Yuji Watanabe	Director		0			0	
5	Reappointment	Hiroki Yamamoto Outside Independent	Director				0		0
6	Reappointment	Shozo Wakabayashi Outside Independent	Director	0			0	0	

<sup>\*</sup>Expertise and Experience

- a. Management Strategies
- b. Technology and IT
- c. Production and Quality
- d. Finance
- e. Internationality
- f. Law and Risk management

The Company has entered into contracts for director/officer liability insurance that cover all its Directors to indemnify them against liabilities and claims that may arise in the course of performing their duties. If the candidates take office as Director, they will be covered by the insurance policies, which will be renewed during their term of office.

No.	Name (Date of birth)	Career summary, positions and responsibilities at the Company		Number of shares of the Company held
1	Takao Katayama (August 20, 1953) (68 years old)  Reappointment	February 1979 January 1981 February 1988  December 1989 February 1992 November 1995 May 1996 February 2014 [Significant concounts on the concounts of the conco	Joined the Company Managing Director General Manager of Overseas Business Department responsible for General Affairs Department, Accounting Department and Manufacturing Department Responsible for Engineering Development Department Representative Director and Vice President Responsible for Corporate Planning Section President & COO CEO (to present) current positions]	592,751

As the first son of the Company's founder, Takao Katayama has long contributed to the growth of the Company. He has led the Company to enter foreign markets, strengthened the administrative division commensurate with a public company and spearheaded the development of new products. After assuming office as President, he focused on further raising the status of the Company by reforming the engineering division from a broad point of view. In his capacity as CEO, Katayama now offers suggestions to the entire industry. The Company considers that if reelected, he will pay attention primarily to external matters and explore new possibilities of the Company's products. As the candidate can continue to contribute to its growth, the Company proposes electing him as Director.

No.	Name (Date of birth)	Career summa	ary, positions and responsibilities at the Company	Number of shares of the Company held
		May 1989	Joined the Company	
		December 1998	General Manager of General Administration	
			Department of Nagaoka Factory	
		October 2000	General Manager of Corporate Planning Department	
		November 2000	President of UNION TOOL (SHANGHAI) CO.,	
			LTD. a subsidiary	
		September 2002		
			Section of the Company	
		December 2009	General Manager of General Administration	
	Hiroshi Odaira		Department of Nagaoka Factory	
	(November 28, 1957)	December 2010	General Manager of General Affairs Department	
	(64 years old)	February 2011	Executive Officer and General Manager of General Affairs Department	10,300
	Reappointment	February 2012	Director responsible for Administrative Division and	
		-	General Manager of General Affairs Department	
		December 2012	President of TAIWAN UNION TOOL CORP. a	
2			subsidiary	
-		February 2013	Managing Director responsible for Administrative	
			Division and General Manager of General Affairs	
			Department	
		February 2014	President & COO (to present)	
		[Significant conc	urrent positions]	
			of FUJI SEIKO LIMITED	

Hiroshi Odaira has mainly managed the administrative division of the Company and strived to streamline the manufacturing process and foster awareness of the environment. In the meantime, he took the initiative in executing the Company's overseas strategy as a General Manager of Corporate Planning Department, assumed office as President of subsidiaries in Shanghai and other Greater China areas. He was also involved in the launch of a new company as a corporate manager. After assuming office as President, the candidate has led the sales division and taken charge of business execution. The Company considers that if reelected, he will devote himself to dealing with management aspects, including new products, production system and human resource development that drive the Company's next era, from a broad point of view. As the candidate can continue to contribute to its growth, the Company proposes electing him as Director.

No.	Name (Date of birth)	Career summ	Career summary, positions and responsibilities at the Company		
		April 1985	Joined the Company	Company held	
		February 2008	General Manager of Quality Assurance Department		
		December 2014	Vice General Manager of UNION TOOL		
	Yuichi Nakajima		(SHANGHAI) CO., LTD.		
	(May 28, 1962)	May 2015	General Manager of UNION TOOL (SHANGHAI)		
	(59 years old)		CO., LTD.	3,000	
	,	March 2017	Executive Officer of the Company		
	Reappointment	January 2020	Executive Officer and Audit Division Manager		
		March 2021	Director and Audit Division Manager (to present)		
		[Significant cond	current positions]		
3		None			

Yuichi Nakajima has served in charge of the quality assurance division for a long time after working in other divisions including facility development and manufacturing, and supported the global brand building for the Company's products. He was then seconded to our subsidiary in Shanghai, where he led the organization for approximately five years as the person in full charge of the local operations. Amid changes in the positioning of Chinese manufacturing industry, he extended the reach of the Company's business activities in China and endeavored to expand the scope of our business.

Since his return to Japan, he has been striving to enhance the risk compliance system of the entire Group as Audit Division Manager, based on his past experience. As the candidate is expected to continue to play a role in the cooperation across the entire Group and the enhancement of internal control, the Company proposes electing him as Director.

April 1992 Joined the Company December 2013 General Manager of Engineering Development Department, Engineer Managing Department, Engineering Division of the Company March 2016 General Manager of Engineering Development Department, Engineering Division March 2017 General Manager of Tool Engineering Department, Engineering Division March 2018 Director of UNION TOOL EUROPE S.A. (to present) January 2020 General Manager of 2nd Tool Engineering Department, Engineering Division of the Company March 2020 Executive Officer and Engineering Division Manager March 2021 Director and Engineering Division Manager (to present) President of U.S. UNION TOOL,INC. (to present)  [Significant concurrent positions]	No.	Name (Date of birth)	Career summ	Career summary, positions and responsibilities at the Company	
None	4	Yuji Watanabe (January 30, 1968) (54 years old)	March 2016 March 2017 March 2018 January 2020 March 2021  [Significant cond	General Manager of Engineering Development Department, Engineer Managing Department, Engineering Division of the Company General Manager of Engineering Development Department, Engineering Division General Manager of Tool Engineering Department, Engineering Division Director of UNION TOOL EUROPE S.A. (to present) General Manager of 2 <sup>nd</sup> Tool Engineering Department, Engineering Division of the Company Executive Officer and Engineering Division Manager Director and Engineering Division Manager (to present) President of U.S. UNION TOOL,INC. (to present)	1,700

Yuji Watanabe has worked in the engineering development division ever since he joined the Company and mainly worked on the development of production facilities, which is a major strength of the Company. In the development of PCB drills with coating, which the Company introduced ahead of the industry, he achieved a great success in the launch of in-house manufacturing machinery. He also established our competitive advantage in the industry by closely interacting with European engineers in the fundamental research for coat development. Networking in the development work led him to the position of Director of our European subsidiary, through which he deepened his experience of business management. As the candidate is expected to continue to lead the development of new products and in-house manufacturing facilities as Engineering Division Manager and contribute to further enhancement of our brand, the Company proposes electing him as Director.

No.	Name	Career summ	Career summary, positions and responsibilities at the Company	
	(Date of birth)	Career samm		
		April 1998	Registered as an attorney-at-law	
			Joined Hara Takeshita Law Office (currently Hara	
	Hiroki Yamamoto		Godo Law Office)	
	(March 12, 1968)	April 2009	Partner (to present)	
	(54 years old)	February 2012	Outside Audit & Supervisory Board Member of the	
			Company	0
	Reappointment	February 2014	Outside Director (to present)	
	Outside	[Significant concurrent positions]		
	Independent	Attorney-at-law		
		Outside Director		
		WHARF & WA	REHOUSE CO., LTD.	

Hiroki Yamamoto is well-versed in corporate legal affairs as an attorney-at-law and has deep insights into business management. As an Outside Director, he will continue to offer detailed instructions and advice on the business decision-making process, helping to further strengthen the Company's compliance with laws and regulations. The Company, therefore, proposes electing him as Outside Director. He currently serves as Outside Director of the Company, and will have served in the position for eight years and one month at the closing of the General Meeting of Shareholders. He is a candidate for independent officer as stipulated by the Tokyo Stock Exchange.

# [Other matters concerning the Outside Director candidate]

If Hiroki Yamamoto is reelected, the Company will renew the agreement, pursuant to Article 427, paragraph 1 of the Companies Act, to limit his liability for damages stipulated in Article 423, paragraph 1 of the same Act, based on provisions of the Company's Articles of Incorporation. However, his liability for damages based on the said agreement will be a predetermined amount that is larger than ¥10 million or the amount provided for by Article 425, paragraph 1 of the same Act, whichever is larger.

No.	Name (Date of birth)	Career summary, positions and responsibilities at the Company		Number of shares of the Company held
6	Shozo Wakabayashi (November 23, 1943) (78 years old)  Reappointment Outside Independent	April 1967 July 1994  July 1996  June 1998  July 2001  June 2004  June 2010  March 2016  [Significant con None	Joined Ministry of Finance General Manager of Osaka Regional Taxation Bureau Secretary of Executive Bureau of Securities and Exchange Surveillance Commission Vice-minister of Okinawa Development and Promotion Bureau Senior Managing Director of Japan Securities Dealers Association Chairman and Representative Director of Japan Earthquake Reinsurance Co., Ltd. Outside Member of the Board of Directors of Nidec Corporation Outside Director of the Company (to present)	О
		INOILE		

Shozo Wakabayashi has long worked for the Ministry of Finance, and held key senior positions including General Manager of Osaka Regional Taxation Bureau. Using the high level of expertise, he will give advice on the Company's management in general, helping to strengthen its compliance. The Company, therefore, proposes electing him as Outside Director. He currently serves as Outside Director of the Company, and will have served in the position for six years at the closing of the General Meeting of Shareholders. He is also a candidate for independent officer as stipulated by the Tokyo Stock Exchange.

#### [Other matters concerning the Outside Director candidate]

If Shozo Wakabayashi is reelected, the Company will renew the agreement, pursuant to Article 427, paragraph 1 of the Companies Act, to limit his liability for damages stipulated in Article 423, paragraph 1 of the same Act, based on provisions of the Company's Articles of Incorporation. However, his liability for damages based on the said agreement will be a predetermined amount that is larger than ¥10 million or the amount provided for by Article 425, paragraph 1 of the same Act, whichever is larger.

# Proposal 4: Election of One Substitute Audit & Supervisory Board Member

The Company proposes electing one substitute Outside Audit & Supervisory Board Member, to prepare for the situation in which the number of the Company's Outside Audit & Supervisory Board Members falls short of that required by laws and regulations. This proposal has been granted consent by the Audit & Supervisory Board.

The candidate for substitute Outside Audit & Supervisory Board Member is as follows. Yoshihiko Kato satisfies the requirements for an Outside Audit & Supervisory Board Member stipulated by laws and regulations. There are no special interests between the candidate and the Company.

Name (Date of birth)	Career summary and positions at the Company		Number of shares of the Company held
Yoshihiko Kato	December 1979	Joined FUJI SEIKO LIMITED	
(February 14, 1958)	June 2004	General Manager of Procurement Department	
(64 years old)	March 2012	General Manager of Kumamoto Factory	
	May 2016	Corporate Auditor (to present)	0
New appointment Outside Independent	[Significant cond Corporate Audito	current positions] or of FUJI SEIKO LIMITED	

[Reason for nomination as candidate for substitute Outside Audit & Supervisory Board Member and other matters] Yoshihiko Kato is a candidate for substitute Outside Audit & Supervisory Board Member. He has achieved results on the manufacturing management front over the years, and currently plays an active role as Corporate Auditor of FUJI SEIKO LIMITED. He knows well about the responsibilities and duties of an Audit & Supervisory Board Member. The Company considers that if he assumes office as Outside Audit & Supervisory Board Member, he will hit the ground running and perform an appropriate function to monitor management of the Company. If he becomes an Audit & Supervisory Board Member, he will also become a candidate for independent officer as stipulated by the Tokyo Stock Exchange. The Company, therefore, proposes electing him as substitute Outside Audit & Supervisory Board Member.

[Other matters concerning the substitute Outside Audit & Supervisory Board Member candidate] If Yoshihiko Kato assumes office as Outside Audit & Supervisory Board Member, the Company will conclude an agreement, pursuant to Article 427, paragraph 1 of the Companies Act, to limit his liability for damages stipulated in Article 423, paragraph 1 of the same Act, based on provisions of the Company's Articles of Incorporation. However, his liability for damages based on the said agreement will be a predetermined amount that is larger than ¥10 million or the amount provided for by Article 425, paragraph 1 of the same Act, whichever is larger.

The Company has entered into contracts for director/officer liability insurance that cover all its Audit & Supervisory Board Members to indemnify them against liabilities and claims that may arise in the course of performing their duties. If the candidates take office as Audit & Supervisory Board Member, they will be covered by the insurance policies.