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April 12, 2022

## Non-consolidated Financial Results for the Fiscal Year Ended February 28, 2022 (Under Japanese GAAP)

Company name: Keiyo Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 8168

URL: https://www.keiyo.co.jp Representative: Shigeo Daigo, President

Inquiries: Keiichi Kitamura, Director, Supervising General Manager of Corporate Planning Department,

and General Manager of Public Relations Department

Telephone: +81-43-255-1111

Scheduled date of annual general meeting of shareholders: May 24, 2022
Scheduled date to commence dividend payments: May 25, 2022
Scheduled date to file annual securities report: May 25, 2022

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

# 1. Non-consolidated financial results for the fiscal year ended February 28, 2022 (from March 1,2021 to February 28, 2022)

#### (1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales Operating profit Ordinary profit		Operating profit		Operating profit		Operating profit		ofit	Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%			
February 28, 2022	102,076	(10.0)	4,749	(2.9)	5,493	(2.0)	3,773	24.0			
February 28, 2021	113,411	5.4	4,889	831.8	5,602	359.3	3,043	145.4			

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
February 28, 2022	58.60	_	8.5	7.0	4.7
February 28, 2021	46.73	_	7.0	7.1	4.3

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended February 28, 2022:  $\mbox{\ensuremath{\mbox{\sc Y}$}--}$  million For the fiscal year ended February 28, 2021:  $\mbox{\ensuremath{\mbox{\sc Y}$}--}$  million

#### (2) Non-consolidated financial position

* *	-			
	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
February 28, 2022	76,875	42,643	55.5	714.57
February 28, 2021	81,088	46,445	57.3	713.06

Reference: Equity

As of February 28, 2022: ¥42,643 million As of February 28, 2021: ¥46,445 million

#### (3) Non-consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
February 28, 2022	1,166	(3,983)	(1,889)	1,757
February 28, 2021	9,140	(579)	(6,919)	6,464

#### 2. Cash dividends

		Annua	l dividends pe	r share		Total cash		Ratio of
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total	dividends	Payout ratio	dividends to net assets
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended February 28, 2021	_	6.25	_	6.25	12.50	814	26.7	1.9
Fiscal year ended February 28, 2022	_	6.25	_	6.25	12.50	780	21.3	1.8
Fiscal year ending February 28, 2023 (Forecast)	_	7.25		7.25	14.50		22.2	

# 3. Forecasts of non-consolidated financial results for the fiscal year ended February 28, 2023 (from March 1,2022 to February 28, 2023) (Percentages indicate year-on-year changes.)

	Net sales	Net sales		Operating profit		Ordinary profit			Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending August 31, 2022	53,100	(2.6)	3,750	13.3	3,900	4.5	2,600	9.8	43.57
Full year	100,000	(2.0)	6,000	26.3	6,300	14.7	3,900	3.3	65.35

The Company has decided to adopt Accounting Standard for Revenue Recognition (ASBJ Statement No. 29), etc. from the beginning of the fiscal year ending February 28,2022. The year-on-year percentage changes comparing in the above-mentioned financial forecasts are based on the previous fiscal year's figures because the impact of the application of these accounting standards is minor.

#### \* Notes

- (1) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None
- (2) Number of issued shares (common shares)
  - (i) Total number of issued shares at the end of the period (including treasury shares)

As of February 28, 2022	65,140,184 shares
As of February 28, 2021	65,140,184 shares

(ii) Number of treasury shares at the end of the period

As of February 28, 2022	5,463,627 shares
As of February 28, 2021	3,986 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended February 28, 2022	64,402,939 shares
Fiscal year ended February 28, 2021	65,136,534 shares

<sup>\*</sup> Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

### 1. Non-consolidated Financial Statements

(1) Balance sheets	(Millions of yen)				
	As of February 28,2021	As of February 28,2022			
Assets					
Current asset					
Cash and deposits	6,464	1,757			
Accounts receivable - trade	1,028	866			
Merchandise	24,376	25,226			
Prepaid expenses	1,003	957			
Accounts receivable - other	941	855			
Other	662	613			
Total current assets	34,477	30,276			
Non-current assets		50,270			
Property, plant and equipment					
Buildings	24,607	24,683			
Accumulated depreciation	(16,498)	(16,721)			
Buildings, net	8,108	7,962			
Structures	8,248	8,197			
Accumulated depreciation	(7,497)	(7,491)			
Structures, net	750	706			
Machinery and equipment	588	587			
Accumulated depreciation	(444)	(481)			
Machinery and equipment, net	143	105			
Vehicles	2	2			
Accumulated depreciation	(2)	(2)			
Vehicles, net	0	0			
Tools, furniture and fixtures	2,065	2,025			
Accumulated depreciation	(1,921)	(1,879)			
Tools, furniture and fixtures, net	144	146			
Land	10,205	13,394			
Leased assets	3,468	3,347			
Accumulated depreciation	(1,692)	(1,854)			
Leased assets, net	1,775	1,492			
Construction in progress	6	69			
Total property, plant and equipment	21,134	23,877			
Intangible assets		23,077			
Leasehold interests in land	460	460			
Trademark right	2	2			
Software	677	1,312			
Leased assets	40	20			
Telephone subscription right	13	13			
Total intangible assets	1,195	1,809			
Investments and other assets		1,809			
Investments and other assets  Investment securities	15,764	12,269			
Shares of subsidiaries and associates	98	98			
Long-term loans receivable Distressed receivables	24 234	17			
Long-term prepaid expenses		208			
	100	86			
Long-term prepaid rent Deferred tax assets	196 238	132			
		1,058			
Guarantee deposits	7,857	7,162			
Other	104	196			
Allowance for doubtful accounts	(252)	(231)			
Allowance for investment loss	(86)	(86)			
Total investments and other assets	24,281	20,911			
Total non-current assets	46,610	46,598			
Total assets	81,088	76,875			

	As of February 28,2021	As of February 28,2022
iabilities		
Current liabilities		
Accounts payable - trade	9,854	9,097
Current portion of long-term borrowings	2,545	2.345
Lease obligations	789	784
Accounts payable - other	1,485	773
Accrued bonuses	1,638	1,578
Accrued expenses	948	813
Income taxes payable	1,677	374
Accrued consumption taxes	1,304	198
Advances received	84	91
Deposits received	142	65
Provision for loss on store closings	371	2
Provision for loss on disaster	55	
Asset retirement obligations	93	17
Total current liabilities	20,991	16,142
Non-current liabilities		- 7
Long-term borrowings	6,237	10,892
Lease obligations	1,466	1,061
Provision for retirement benefits	4,829	4,998
Asset retirement obligations	679	652
Other	437	484
Total non-current liabilities	13,651	18,089
Total liabilities	34,642	34,231
Net assets	- 1,0 12	0 1,20 1
Shareholders' equity		
Share capital	16,505	16,505
Capital surplus	,	
Legal capital surplus	8,073	8,073
Other capital surplus	5,880	5,880
Total capital surplus	13,953	13,953
Retained earnings		- /
Other retained earnings		
Reserve for tax purpose reduction entry of non-current		
assets	50	38
Retained earnings brought forward	10,151	13,122
Total retained earnings	10,201	13,161
Treasury shares	(2)	(4,670
Total shareholders' equity	40,658	38,949
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	5,787	3,693
Total valuation and translation adjustments	5,787	3,693
Total net assets	46,445	42,643
Total liabilities and net assets	81,088	76,875
Total Hauthties and het assets	81,088	/0,8/3

	El1 and 4	(Millions of yen)
	Fiscal year ended February 28,2021	Fiscal year ended February 28,2022
	rebluary 28,2021	rebluary 28,2022
Net sales of goods	113,411	102,07
Cost of goods sold		
Beginning merchandise inventory	25,175	24,37
Cost of purchased goods	73,051	66,27
Subtotal	98,227	90,64
Goods transfer to other account	187	26
Ending merchandise inventory	24,376	25,22
Cost of goods sold	73,662	65,15
Gross profit	39,748	36,92
Selling, general and administrative expenses		
Advertising expenses	991	90
Remuneration for directors and other officers	141	14
Salaries and allowances	10,833	10,14
Bonuses	1,744	1,54
Retirement benefit expenses	284	3
Welfare expenses	1,480	1,3
Utilities expenses	922	9.
Rent expenses on real estate	10,788	10,4
Rental expenses on equipments	210	1
Depreciation	1,695	1,6
Other expenses	5,765	4,5
Total selling, general and administrative expenses	34,859	32,1
Operating profit	4,889	4,7
Non-operating income		
Interest income	25	
Dividend income	200	20
Real estate income	939	9
Commission income	168	1
Other	259	2
Total non-operating income	1,594	1,5
	·	· · · · · · · · · · · · · · · · · · ·
Non-operating expenses	0.5	
Interest expenses	95	_
Rental costs on real estate	752	7
Other	32	
Total non-operating expenses	880	8.
Ordinary profit	5,602	5,4
Extraordinary income		
Gain on sale of non-current assets	0	
Gain on sale of investment securities	_	4
Other		
Total extraordinary income	0	
Extraordinary losses	·	
Loss on retirement of non-current assets	148	
Loss on valuation of investment securities	53	1
Loss on store closings	529	2
Impairment losses	412	
Other	61	
Total extraordinary losses	1,205	5
Profit before income taxes	4,397	5,0
Income taxes - current	1,781	1,0
Income taxes - deferred	(427)	1
Total income taxes	1,354	1,2:
Profit	3,043	3,7
HOIR	3,043	3,1

### (3) Statements of changes in equity Fiscal year ended February 28,2021

scal year ended February 28,2021 (Millions of yen)

	Shareholders' equity							
		Capital surplus				Retained earnings		
					Other retained earnings		Total retained earnings	
Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Reserve for tax purpose reduction entry of non-current assets	Retained earnings brought forward			
Balance at beginning of current period	16,505	8,073	5,880	13,953	54	7,918	7,972	
Changes of items during the period								
Dividends of surplus						△ 814	△ 814	
Profit						3,043	3,043	
Reversal of reserve for tax purpose reduction entry of non-current assets					(3)	3	_	
Purchase of treasury shares								
Net changes in items other than shareholders' equity								
Total changes of items during the period	_			_	(3)	2,233	2,229	
Balance at end of current period	16,505	8,073	5,880	13,953	50	10,151	10,201	

	Shareholders' equity		Valuation and tran		
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	Total net assets
Balance at beginning of current period	(2)	38,429	2,282	2,282	40,711
Changes of items during the period					
Dividends of surplus		△ 814			△ 814
Profit		3,043			3,043
Reversal of reserve for tax purpose reduction entry of non-current assets		_			_
Purchase of treasury shares	(0)	(0)			(0)
Net changes in items other than shareholders' equity			3,505	3,505	3,505
Total changes of items during the period	(0)	2,229	3,505	3,505	5,734
Balance at end of current period	(2)	40,658	5,787	5,787	46,445

Fiscal year ended February 28,2022						(1	Millions of yen)
	Shareholders' equity						
			Capital surplus		Retained earnings		
					Other retained earnings		
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Reserve for tax purpose reduction entry of non-current assets	Retained earnings brought forward	Total retained earnings
Balance at beginning of current period	16,505	8,073	5,880	13,953	50	10,151	10,201
Changes of items during the period							
Dividends of surplus						△ 814	△ 814
Profit						3,773	3,773
Reversal of reserve for tax purpose reduction entry of non-current assets					△ 11	11	_
Purchase of treasury shares							
Net changes in items other than shareholders' equity							
Total changes of items during the period	_	_	_	_	△ 11	2,971	2,959
Balance at end of current period	16,505	8,073	5,880	13,953	38	13,122	13,161

	Shareholders' equity		Valuation and translation adjustments			
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	Total net assets	
Balance at beginning of current period	△ 2	40,658	5,787	5,787	46,445	
Changes of items during the period						
Dividends of surplus		△ 814			△ 814	
Profit		3,773			3,773	
Reversal of reserve for tax purpose reduction entry of non-current assets		_			_	
Purchase of treasury shares	△ 4,667	△ 4,667			△ 4,667	
Net changes in items other than shareholders' equity			△ 2,094	△ 2,094	△ 2,094	
Total changes of items during the period	△ 4,667	△ 1,708	△ 2,094	△ 2,094	△ 3,802	
Balance at end of current period	△ 4,670	38,949	3,693	3,693	42,643	

	Fiscal year ended	Fiscal year ended
	February 28,2021	February 28,2022
Cash flows from operating activities		
Profit before income taxes	4,397	5,024
Depreciation and amortization	1,706	1,658
Increase (decrease) in allowance for doubtful accounts	(39)	(20
Increase (decrease) in provision for retirement benefits	59	168
Interest and dividend income	(226)	(225
Interest expenses	95	66
Loss (gain) on sale of non-current assets	(0)	(19
Impairment losses	412	84
Loss on retirement of non-current assets	148	44
Loss on store closings	529	262
Loss (gain) on valuation of investment securities	53	116
Loss (gain) on sale of investment securities	_	(40
Decrease (increase) in trade receivables	(11)	161
Decrease (increase) in inventories	807	(817
Increase (decrease) in trade payables	(24)	(757
Increase (decrease) in accounts payable - bonuses	1,050	(60
Increase (decrease) in accrued consumption taxes	822	(1,106
Other, net	81	(1,183
Subtotal	9,861	3,355
Interest and dividends income received	201	208
Interest expense paid	(113)	(66
Income taxes paid	(808)	(2,331
Net cash provided by (used in) operating activities	9,140	1,166
Cash flows from investing activities		,
Purchase of property, plant and equipment	(883)	(4,255
Proceeds from sale of property, plant and equipment	2	310
Purchase of software	(379)	(850
Payments for asset retirement obligations	(116)	(21
Proceeds from sale of investment securities	=	338
Proceeds from collection of loans receivable	7	6
Payments of leasehold and guarantee deposits	(140)	(3
Proceeds from refund of leasehold and guarantee deposits	875	488
Other, net	56	4
Net cash provided by (used in) investing activities	(579)	(3,983
Cash flows from financing activities		(3,703
Proceeds from long-term borrowings	3,000	7,000
Repayments of long-term borrowings	(8,292)	(2,545
Repayments of finance lease obligations	(816)	(863
Cash dividends paid	(810)	(813
Purchase of treasury shares	(0)	(4,667
Net cash provided by (used in) financing activities	(6,919)	(1,889
Net increase (decrease) in cash and cash equivalents	1,641	(4,707
Cash and cash equivalents at beginning of period	4,823	6,464
Cash and cash equivalents at beginning of period	6,464	1,757