

April 27, 2022

Company name: Inabata & Co., Ltd.

Representative: Katsutaro Inabata, Director, President

(Stock code: 8098, Prime Market of the Tokyo Stock Exchange)

Inquiries: Koichi Noda, General Manager,

Financial Management Office

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Notice Regarding Officer Appointment After the Transition to a Company with Audit and Supervisory Committee

Inabata & Co., Ltd (the "Company") will transition to a "company with audit and supervisory committee," subject to approval and adoption at the 161st Ordinary General Meeting of Shareholders of the Company (the "Ordinary General Meeting of Shareholders") to be held on June 22, 2022, as disclosed in the "Notice Regarding Transition to a Company with Audit and Supervisory Committee," which was disclosed on February 28, 2022.

As a result, the Company hereby announces that, at the meeting of its board of directors held today, it has informally decided officer appointments after the transition to a company with audit and supervisory committee. Once the decision is made, the Company will promptly announce the partial amendments to the Articles of Incorporation associated with the transition to a company with audit and supervisory committee.

1. Candidates for director (excluding directors who are audit and supervisory committee members) (Planned to be proposed at the Ordinary General Meeting of Shareholders to be held on June 22, 2022)

Name	New title	Current title
Katsutaro Inabata	Director, President	Same as on the left
Toyohiro Akao	Director, Senior Managing Executive Officer	Same as on the left
Kenichi Yokota	Director, Senior Managing Executive Officer	Same as on the left
Masahiro Sugiyama	Director, Managing Executive Officer	Same as on the left
Kenji Ohno	Director	Same as on the left
Kiyoshi Sato	Outside Director	Same as on the left
Takako Hagiwara	Outside Director	Same as on the left

^{*} Kiyoshi Sato and Takako Hagiwara are candidates for outside director.

2. Candidates for directors who are audit and supervisory committee members

(Planned to be proposed at the Ordinary General Meeting of Shareholders to be held on June 22, 2022)

Name		1	New title			Current title
Kenji Hamashima	Outside	Director,	Audit	and	Supervisory	Outside Director
	Committe	ee Member				
Satoshi Tamai	Outside	Director,	Audit	and	Supervisory	Outside Audit & Supervisory
	Committe	ee Member				Board Member
Minoru Sanari	Outside	Director,	Audit	and	Supervisory	_
	Committe	ee Member				
Tomokazu Fujisawa	Outside	Director,	Audit	and	Supervisory	_
	Committe	ee Member				

- * Kenji Hamashima, Satoshi Tamai, Minoru Sanari and Tomokazu Fujisawa are new candidates for outside directors who are audit and supervisory committee members.
- 3. Career summary of new candidates for directors who are audit and supervisory committee members
- (1) Career summary of Minoru Sanari

Born on May 20, 1958

Career Summary

Apr. 1983	Joined Tokyo Gas Co., Ltd.
Apr. 1995	Bar admission (Daini Tokyo Bar Association)
Apr. 2008	General Counsel, Legal Section, General Administration Department, Tokyo
	Gas Co., Ltd.
Apr. 2017	Executive Officer in charge of Governance, Tokyo Gas Co., Ltd.
Apr. 2019	Senior Advisor, Tokyo Gas Co., Ltd. (present)

(2) Career summary of Tomokazu Fujisawa

Born on July 6, 1958

Career Summary

Jul. 1984	Joined Fujisawa Pharmaceutical Co., Ltd. (present Astellas Pharma Inc.)
Apr. 1999	Director of Planning, Medical Supply Business, Fujisawa Pharmaceutical Co.,
	Ltd.
Apr. 2003	Assistanting to CEO, Fujisawa Healthcare Inc. (present Astellas US LLC)
Apr. 2013	Vice President of Internal Auditing, Astellas Pharma Inc.
Jun. 2014	Full-Time Audit & Supervisory Board Member, Astellas Pharma Inc.
Jun. 2018	Director, Audit & Supervisory Committee Member, Astellas Pharma Inc.

- * Career summaries have been omitted for Kenji Hamashima and for Satoshi Tamai as they are currently outside director, and outside audit & supervisory board member, respectively.
- 4. Candidate for substitute director who is an audit and supervisory committee member (Planned to be proposed at the Ordinary General Meeting of Shareholders to be held on June 22, 2022) Toru Muranaka
- * Toru Muranaka is a candidate for substitute outside director who is an audit and supervisory committee member.
- Directors and audit & supervisory board members planning to resign
 (Planning to resign at the conclusion of the Ordinary General Meeting of Shareholders to be held on June 22, 2022)

Name	Position after resignation	Current title	
Noriomi Yasue	_	Director, Managing Executive Officer	
Nobukazu Kuboi	Audit and Supervisory Officer, General	Audit & Supervisory Board Member	
	Manager of Audit and Supervisory		
	Committee Office		
Yoshitaka Takahashi	_	Outside Audit & Supervisory Board	
		Member	
Katsuya Yanagihara	_	Outside Audit & Supervisory Board	
		Member	

New executive structure

As of June 22, 2022, the Company's executive structure will be as follows:

Director, President Katsutaro Inabata

Director, Senior Managing Executive Officer Toyohiro Akao Information & Electronics, Life

Industry, the Americas, Europe

Director, Senior Managing Executive Officer Kenichi Yokota Administrative Affairs

Director, Managing Executive Officer Masahiro Sugiyama Chemicals, Information &

Electronics (assisting), Northeast Asia

Director Kenji Ohno

Outside Director Kiyoshi Sato

Outside Director Takako Hagiwara

Outside Director, Audit and Supervisory Committee Member Kenji Hamashima

Outside Director, Audit and Supervisory Committee Member Satoshi Tamai

Outside Director, Audit and Supervisory Committee Member Minoru Sanari

Outside Director, Audit and Supervisory Committee Member Tomokazu Fujisawa

Managing Executive Officer Koji Nakano Plastics, Southeast Asia,

General Manager, Southeast Asia

Executive Officer Kazuhiro Hanaki General Manager, Nagoya Branch

Executive Officer Shinya Kawai General Manager, Plastics Division I

Executive Officer Yutaka Takahashi General Manager, Chemicals Division, and Life Industry

(assisting)

Executive Officer Katsutoshi Tanaka President and CEO, Inabata Fine Tech & Co., Ltd

Executive Officer Tsuyoshi Maruta General Manager, Information & Electronics Division I

Executive Officer (New) Koichi Noda General Manager, Financial Management Office

Audit and Supervisory Officer Nobukazu Kuboi General Manager, Audit and Supervisory Committee

Office